CITY OF LOS ANGELES
WORKFORCE DEVELOPMENT BOARD (WDB)
QUARTERLY MEETING

Thursday, November 18, 2021
10:00 AM - 12:00 PM

VIA ZOOM VIDEO CONFERENCE CALL

MEETING ID: 824 3654 5851 PASSCODE: 325718

AGENDA

1. Call to Order/Roll Call
2. Public Comment on Non-Agenda Items

ACTION ITEMS:

3.	Consideration of the Minutes of August 26, 2021	Charles Woo
4.	Approval of the Economic and Workforce Development Department's (EWDD) Recommendations Regarding the Selection and Funding of a Consultant(s) to Provide Technical and Other Assistance in the Procurement of the City's YouthSource Centers	Gerardo Ruvalcaba
5.	Approval of the Economic and Workforce Development Department's (EWDD) Recommendations Regarding Certification of the City's WorkSource Centers/America's Job Centers of California and YouthSource Centers, in Accordance with the State's Standards of Excellence	Gerardo Ruvalcaba
6.	Approval of the Workforce Development Board's (WDB) Nominations/Membership Committee's Recommendations Regarding the Appointment of Two Additional WDB Labor Representatives	LaShondra Mercurius
7.	Approval of the Economic and Workforce Development Department's (EWDD) Recommendations Regarding the Results of a Request for Interest (RFI) Procurement to Allocate Up to $550,000 to Underwrite Youth Work Experience Opportunities	Gerardo Ruvalcaba
8.	Approval of Findings/Determinations to Enable the Workforce Development Board (WDB) to Continue Convening Teleconference Meetings, in Accordance with Assembly Bill (AB) 361	Charles Woo

9.	Approval of a Report from the Economic and Workforce Development Department (EWDD) Regarding the Availability of Program Year (PY) 2020-2021 Carry-In/Savings, and Recommendations to Modify the PY 2021-22 Workforce Development Board (WDB) Annual Plan and its Strategies, Activities, and Budget	Gerardo Ruvalcaba/Catherine Bondoc
10.	Approval of a Report from the Economic and Workforce Development Department (EWDD) on Fiscal and Disallowed Cost Issues	Catherine Bondoc
11.	Next Meeting	
12.	Adjourn	

Workforce Development Board:

Charles Woo, Patricia Perez, Garrett Gin, Miguel Cabral, Veronica Corona, Michelle Crenshaw, David Crippens, Dr. Alex Davis, Paul Edwards, Ahmed Enany, Dennis Francis, Joseph Herrera, Terri Hollingsworth, Mark Jurisic, Jessica Ku Kim, Robert A. Lake, Casey O'Neill, Kelly Nguyen, Ruth Lopez Novodor, Dr. Llanet Martin, Luther Medina, LaShondra Mercurius, Michael Murray, Hector Perez-Pacheco, Gabriel Pimentel, Jonathan Port, Carmen Rad, Sergio Rascon, David Rattray, Joseph Stark, Alexanda Suh, Laura Trejo, Maria Turrubiartes, Nancy Hoffman Vanyek, Faye Washington

PUBLIC INPUT AT WORKFORCE DEVELOPMENT BOARD MEETINGS

The public will have an opportunity to address the Board on any agenda item at the time the item is considered. Members of the public who wish to speak on any item are requested to complete a speaker card for each item they wish to address, and present the completed card(s) to the designated personnel of the Board. Speaker cards are available at the sign-in table at the back of the meeting room. Documents/reports on agenda items are available on the Board's website and may be distributed at the meeting. For updated meeting schedules please visit www.wiblacity.org. For more information call 213-744-7164.

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For more information please contact us at 1200 W. 7th Street, 6th Floor, Los Angeles, CA 90017.
Phone: 213-744-7164 www.wiblacity.org

3.

DATE: November 18, 2021

TO: Workforce Development Board (WDB)

FROM:

SUBJECT: **Consideration of the Minutes of August 26, 2021**

REQUESTED ACTION:

BACKGROUND:

ADDITIONAL BACKGROUND:

ATTACHMENTS:

Description

- Item 3 -Draft Minutes WDB & WDB YC Joint Quarterly Meeting_08.26
- ADOPTED_ Minutes_WDB & WDB YC Joint_Quarterly_Meeting_08.26.2021

3

WORKFORCE DEVELOPMENT BOARD (WDB)
AND WDB YOUTH COUNCIL COMMITTEE
JOINT QUARTERLY MEETING
THURSDAY, AUGUST 26, 2021
10:00 A.M. – 12:00 P.M.
ZOOM VIDEO CONFERENCE CALL

DRAFT MINUTES

WDB MEMBERS PRESENT: Charlie Woo, Patricia Perez, Garrett Gin, Michelle Crenshaw, Steve Dahms, Dr. Alex Davis, Paul Edwards, Terry Hollingsworth, Robert Lake, LaShondra Mercurius, Michael Murray, Kelly Nguyen, Ruth Lopez Novodor, Casey O'Neill, Hector Perez Pacheco, Ernesto Pantoja (alt.), Gabriel Pimentel, Jonathan Port, David Rattray, Sharon Shelton (alt.), Esther Soliman, Alexandra Suh, Maria Turrubiartes, Nancy Hoffman Vanyek,

WDB YOUTH COUNCIL COMMITTEE MEMBERS PRESENT: David Crippens, David Rattray, Donald Bradburn, Gerry Feeney, Belinda Jackson, Olivia Mitchell, Mary Rose Ortega, Hector Perez Pacheco, Andrea Perry, Carl Reece, Esther Soliman

1. Call to Order – Chair Charles Woo called the meeting to order at 10:08 a.m.

2. Public Comment on Non-Agenda Items:

Chair Charlie Woo recognized Nancy Hoffman Vanyek for her recent award from the San Fernando Valley Business Journal.

Gregg Irish shared that the WDB received a communication from the State recertifying the WDB, and a separate letter providing notification of their acceptance and approval of the WDB's Regional Plan. The WDB has until the end of the month to turn in signed documents.

Bill Sperling, Chief Executive Officer of Child360, an organization that provides care and support for early childcare, commented about the childcare crisis in LA County and LA City and how it affects Early Childhood Education (ECE). He highlighted the need for ECE workers, and how the lack of childcare directly impacts the ability of the workforce to return to work. Child360 provides placement of ECE in jobs. Mr. Sperling thanked the WDB for their work.

Lisa Salazar, Interim General Manager of the Youth Development Department, introduced Tammy Ortuno, the new Workforce Policy Director in Mayor Garcetti's Office. Tammy gave brief introductory remarks.

3. Consideration of the Minutes of October 29, 2020

David Rattray Moved to Approve/Second Patricia Perez - Motion carries unanimously.

4. Approval of the Workforce Development Board (WDB) Nominations/Committee Recommendations Regarding the Election of WDB Officers (i.e., President/Chair, Secretary, Treasurer)

   Gregg Irish reported that WDB staff reached out to the full Board to seek nominations for the WDB Officers. No responses were received.

   LaShondra Mercurius, Chair of the Nominations/Membership Committee presented the Committee's nominations for the WDB Officers. She asked if there were any nominations from the floor. Gabriel Pimentel self-nominated to the Secretary position.

   Charles Woo, was nominated as President/Chair and Garrett Gin was nominated as Treasurer.

   David Rattray Moved to Approve the nominations of Charlie Woo and Garrett Gin Second by Carl Reece
   No Objections or Abstentions - Motion carried unanimously.

   WDB Secretary, the Nominations/Membership Committee nominates Patricia Perez.

   Each nominee was given an opportunity to provide a brief statement of their qualifications to the office of Secretary.

   Patricia Perez gave a brief statement regarding her desire to seek the nomination of Secretary to the WDB. She provided a synopsis of her qualifications.

   Gabriel Pimentel withdrew his nominations as he misunderstood that Patricia Perez no longer wished to serve as Secretary.

   David Rattray Moved to Accept the Nomination of Patricia Perez, Gabriel Pimentel seconded.
   Motion carries unanimously.

5. The Workforce Development Board (WDB) Nominations/Membership Committee Recommends:
   (1) The WDB President/Chair Accept its Nominations for WDB Standing Committee Chairs:
   (2) The WDB President/Chair Accept its two Additional Nominations for the WDB Executive Committee; and
   (3) The Full WDB Elect WDB Standing Committee Chairs

LaShondra Mercurius, Chair of the WDB Nominations/Membership Committee presented the committee's recommendations for additional WDB Executive Committee members.

Chair Charles Woo accepted the Committees nominations. Standing Committee Chairs for the Executive Committee, Youth Council Committee – David Crippens, Policy and Oversight- Ruth Lopez Novodor, Nominations and Membership Services – LaShondra Mercurius, Business Services, Marketing and Resource Development – Nancy Hoffman Vanyek. Two additional Executive Committee members, Luther Medina, and a representative of the California Employment Development Department (Jesse Cuevas, who is currently in the Mayoral confirmation process).

David Rattray moved to accept the Standing Committee Chairs/Second Carl Reece
Motion carries unanimously.

Garrett Gin thanked LaShondra for her work in seeking new talent for the WDB.

6. Authorization to Accept $28,055 in Regional Plan Implementation 3.0 Funds from the State of California, through the Foothill Workforce Development Board (FWDB), to Provide Enhanced Supportive Services to Hardest-to-Serve Workforce Innovative and Opportunity Act (WIOA) Customers

   Gregg Irish presented the Department's report to accept funds from the State of California through the Foothill Workforce Development Board, and to enter into a contract with them.

   Moved to Approve Gabriel Pimentel/Second Hector Perez Pacheco
   Motion carries unanimously.

7. Approval of the Economic and Workforce Development Department's (EWDD) Recommendations Regarding the Distribution of Funding to WorkSource Centers (WSC) and YouthSource Centers (YSC) for the Mayor's College Promise Works Initiative

   Gregg Irish provided a brief history of the Mayor's College Promise Initiative. Gerardo Ruvalcaba, EWDD Director of Workforce Development presented the Department's report requesting authorization to distribute the funds and enter into contracts to provide career coaching services to LA College Promise students at campuses around the LA area. This recommendation will allow the Department to better align this program with the YouthSource Center already on campus.

   David Crippens requested a report back on the program outcomes.

   David Crippens moved to approve the Department's recommendations/Second MaryRose Ortega

   Motion carries unanimously.

Olivia Mitchell, Youth Council Committee member shared her experience working with thirteen College Promise Program students. It was quite an experience for her and the students, who reported that they were referred to the program by their on campus College Promise representative.

8. Approval of the Economic and Workforce Development Department's (EWDD) Recommendations Regarding the Allocation of $288,000 to Para Los Niños to Provide Work Experience Opportunities for Youth in the Entertainment Industry

   Gerardo Ruvalcaba presented the Department's report and recommendations. This program is a continuation of a partnership that was led by the Mayor's Office with the entertainment industry. Through the EVOLVE Program, they worked to build work experience opportunities for youth. Over the last few years Para Los Niños has run the program. The Department is recommending that funding from HIRE LA's Youth be transferred to Para Los Niños to support the EVOLVE Entertainment youth work activities.

   Moved to Approve David Crippens/Second Nancy Hoffman Vanyek
   Motion carries unanimously.

   David Crippens requested a report back.

9. Approval of the Economic and Workforce Development Department's (EWDD) Recommendations Regarding the Allocation of $50,000 to Enable the Los Angeles Cleantech Incubator (LACI) to operate a Specialized Workforce Development Project of Benefit to Women

   Makeda Vela, EWDD Youth Program Director presented the Department's recommendations to allocate $50,000 to LACI to support opportunities for 25 women in south and east Los Angeles to provide them with training in technology, in areas that are rising and excelling. Additionally, upon completion LACI will provide the women with a certificate and 120 work experience hours with LACI partners. No procurement has been done.

   Gerardo Ruvalcaba stated that the unique nature of this program, and its focus on young women gives the Department, a strong case for a sole source justification.

   David Crippens congratulated Makeda for all her great work this past summer.

   David Crippens moved to approve/Second David Rattray.
   Motion carries unanimously.

10. A Discussion of and Possible Actions for the Use of the One Million ($1,000,000) Workforce Development Board (WDB) Innovation Fund

Chair Charlie Woo provided history and background of the WDB's Innovation Fund. He expressed his intention to reactivate the Underrepresented Populations Ad Hoc Committee to assist the Board to identify where funds could best be used to make a difference for populations that are not currently represented.

Gabriel Pimentel commented that last year the Department of Labor finally issued the community health job allocation. He asked if they would support all of the health workers, or if they would isolate support for the hot topic of the day.

Gregg Irish commented that the Innovation Fund is seed money. There is an equity piece, and the University of Southern California has an Equity Institute to assist them with policies, and to figure out who is being served. The pandemic has affected women and people of color the most.

David Rattray commented that it should be about a caregiving economy. The Governor's investment is the largest in the history of California in expanding the early childhood education system. They need to support and grow the early education system.

Sharon Shelton, Recreation & Parks Department commented that early childhood education teachers will need to be trained in a different way post Covid, and include a behavioral science component in the training.

Lisa Salazar, Interim General Manager, Youth Development Department encouraged the Board to listen to the voices of the customers to find out what it is they need to be successful.

Olivia Mitchell commented that we need to talk about single fathers, including gay Dads, and transgender Dads. We need to acknowledge their unique situations and issues as parents, in addition to single mothers.

Chair Charles Woo stated his intent to reactivate the Underrepresented Populations Ad Hoc Committee and encouraged Board members to volunteer to come up with recommendations by November 2021.

Items 11 – 15 were previously approved by the WDB Executive Committee on behalf of the full WDB. Any of these items could be called special for purposes of discussion.

No Items were called special.

RECESS 11:35 – 11:44

16. An Update by California State University Northridge's (CSUN) Re-LAY Institute Regarding; (1)Disconnected Youth and (2) the COVID-19 Pandemic's Impact on Los Angeles' Young People Developing a Vision for Youth Service Delivery in the City of Los Angeles and the Process/Actions for procuring YouthSource Centers (YSC) for Operations Beginning July 1, 2022

David Crippens, WDB Youth Council Committee Chair asked the Department to provide brief highlights because the Youth Council Committee will take this report under advisement in September.

Gregg Irish commented that this was supposed to be two items: The State of Youth in the City of Los Angeles. The vision for youth services, and

This should be two items. They need to procure the new system next July 2021.

Mary Keipp, UCLA expressed that an ad hoc task force be created in preparation for the procurement of the YouthSource Centers in order to get input and guide the Department on the general parameters for the future youth source activities.

Patricia Perez asked that the Department establish multi- generational alliances, and that those opportunities be explored.

Henrik Minassians, Executive Director of the The ReLAY Institute reported on the impacts of Covid on the opportunity youth (16 – 24 YOs).

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David Crippens echoed Patricia Perez's concern about older workers, and stressed the importance of seeing more demographic information to get a bigger picture of how people of different age groups are being impacted. He encouraged everyone to attend the September Youth Council Committee meeting.

Gregg commented that Bank of America gave them money to address the needs of youth.

Lisa Salazar encouraged the Department to invite GRYD and Family Source to the meetings as they will both be going out to bid in 2022.

Henrik Minassians added that besides looking at data, they have been in talks with the YouthSource Centers.

17. Next Meeting - TBA

18. Adjourn – Meeting adjourned at 12:00 p.m.

ADOPTED NOVEMBER 18, 2021

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17. Next Meeting - TBA

18. Adjourn – Meeting adjourned at 12:00 p.m.

4.

DATE: November 18, 2021

TO: Workforce Development Board (WDB)

FROM:

SUBJECT: **Approval of the Economic and Workforce Development Department's (EWDD) Recommendations Regarding the Selection and Funding of a Consultant(s) to Provide Technical and Other Assistance in the Procurement of the City's YouthSource Centers**

REQUESTED ACTION:

BACKGROUND:

ADDITIONAL BACKGROUND:

ATTACHMENTS:

Description

- Item 4 - Report AJCC Youth Consultant -FINAL

CITY OF LOS ANGELES
CALIFORNIA

CAROLYN M. HULL
GENERAL MANAGER

4

ECONOMIC AND WORKFORCE DEVELOPMENT DEPARTMENT

1200 W. 7TH STREET
LOS ANGELES, CA 90017

ERIC GARCETTI
MAYOR

DATE : November 18, 2021

TO: Charles Woo, Chair
Workforce Development Board

FROM: Carolyn M. Hull, General Manager
Economic and Workforce Development Department

SUBJECT: APPROVAL OF THE ECONOMIC AND WORKFORCE DEVELOPMENT DEPARTMENT'S (EWDD) RECOMMENDATIONS REGARDING THE SELECTION AND FUNDING OF A CONSULTANT(S) TO PROVIDE TECHNICAL AND OTHER ASSISTANCE IN THE PROCUREMENT OF THE CITY'S YOUTHSOURCE CENTERSH

REQUESTED WORKFORCE DEVELOPMENT BOARD (WDB) ACTION

The General Manager of the Economic and Workforce Development Department (EWDD) respectfully requests that the Workforce Development Board:

1. ACCEPT the Department's recommendation to fund the successful proposer to the 2021 "Request for Quotes for Consultants to Support the Economic and Workforce Development Department in the Upcoming America's Job Center of California (AJCC) – Youth Procurement Process" (RFQ); and
2. AUTHORIZE the Department to enter into an agreement with Manuel Chavez for the amount indicated in WIOA funding for a 12-month period, November 2021 through October 30, 2022, to provide assistance in the procurement of operators for the Department's AJCCs – Youth (known locally as YouthSource Centers), subject to review and approval of the City Attorney as to form and legality.

BACKGROUND

The purpose of the subject RFQ was to solicit proposals from individuals and/or organizations interested in providing consulting services to assist the Economic and Workforce Development Department (EWDD) in procuring entities to serve as both a one-stop operator and primary Workforce Innovation and Opportunity Act (WIOA) Title I youth service provider in an America's Job Center of California (AJCC), known locally as a YouthSource Center (YSC). The City's 14 YSCs serve youths ages 14 through 24.

The EWDD has lost employees through attrition and because of the novel coronavirus (COVID-19) pandemic, has struggled to backfill the positions. Due to this shortage of employees and because of the timely nature of procuring operators for the YSC system, the EWDD sought a consultant who could assist in the procurement process.

This WIOA Title I financially assisted program or activity is an equal opportunity employer/program.
Auxiliary aids and services are available upon request to individuals with disabilities.

Procurement Process

On November 1, 2021, the EWDD released to its currently contracted consultants the "Request for Quotes for Consultants to Support the Economic and Workforce Development Department in the Upcoming America's Job Center of California (AJCC) – Youth Procurement Process" (RFQ). The RFQ focused on the lowest bid price for proposed services in aiding EWDD staff in its procurement process.

The EWDD received a total of two (2) proposals on or before the November 12, 2021, deadline. Both proposals were rated by internal EWDD staff. Proposals were rated on the basis of the proposed cost of services and by the experience of the proposers in City processes.

Proposals were received as follows:

PROPOSER NAME	AMOUNT PROPOSED	HOURS & HOURLY RATE
Manuel Chavez	$121,000	1,100 hours at $110 per hour
Gregory Burks	$192,500	1,100 hours at $175 per hour

In addition to the lower cost of services proposed by Mr. Chavez, he also has previous relevant experience procuring YSC operators from his time as the former Community Development Department's (CDD) Assistant General Manager of the Planning, Research and Evaluation Unit. Additionally, Mr. Chavez has experience as the Assistant General Manager of the City's Housing & Community Investment Department managing their Program Operations Bureau, and as the Director of the Human Services Division of the former CDD managing procurement of the FamilySource Center Operators.

RECOMMENDATIONS

The EWDD proposes funding Manuel Chavez in the amount of $121,000 for 1,100 hours of work at $110 per hour. The hours will be distributed over the course of the contract term. Funding will be identified from WIOA funds currently allocated in the Year 21 Annual Plan.

Services to be Provided

Mr. Chavez will provide services as outlined in the RFQ, including, but not limited to, the following: supporting the EWDD in convening community stakeholders to solicit input into the program design and opportunities for improvement; reviewing National Best Practices in the delivery of youth workforce services and providing recommendations to the EWDD; providing technical assistance to the EWDD in establishing protocols to adhere to federal, state, and local procurement policies and regulations; assisting with the development of procurement documents, including the Request for Proposals and related exhibits; preparing reports to the WDB and/or City Council, as needed; and other tasks as determined by the EWDD.

NEXT STEPS

Upon WDB approval, EWDD will enter into agreements with Mr. Chavez in the amount of $121,000 for a 12-month period, November 2021 through October 30, 2021.

CMH:GR:DG:cg

5.

DATE: November 18, 2021

TO: Workforce Development Board (WDB)

FROM:

SUBJECT: **Approval of the Economic and Workforce Development Department's (EWDD) Recommendations Regarding Certification of the City's WorkSource Centers/America's Job Centers of California and YouthSource Centers, in Accordance with the State's Standards of Excellence**

REQUESTED ACTION:

BACKGROUND:

ADDITIONAL BACKGROUND:

ATTACHMENTS:

Description

- Item 5 - AJCC Certification Report-FINAL
- Item 5 - Attachment 1 - Comprehensive AJCC Certification Matrix
- Item 5 - Attachment 2 - Affiliate-Specialized AJCC Certification Matrix
- Item 5 - Attachment 3 - AJCC Certification Indicator Assessment - Comprehensive

CITY OF LOS ANGELES
CALIFORNIA

CAROLYN M. HULL
GENERAL MANAGER

5

ECONOMIC AND WORKFORCE DEVELOPMENT DEPARTMENT

1200 W. 7TH STREET
LOS ANGELES, CA 90017

ERIC GARCETTI
MAYOR

DATE : November 18, 2021

TO: Charles Woo, Chair
Workforce Development Board

FROM: Carolyn M. Hull, General Manager
Economic and Workforce Development Department

SUBJECT: APPROVAL OF THE ECONOMIC AND WORKFORCE DEVELOPMENT DEPARTMENT'S (EWDD) RECOMMENDATIONS REGARDING CERTIFICATION OF THE CITY'S WORKSOURCE CENTERS/AMERICA'S JOB CENTERS OF CALIFORNIA AND YOUTHSOURCE CENTERS, IN ACCORDANCE WITH THE STATE'S STANDARDS OF EXCELLENCE

REQUESTED WORKFORCE DEVELOPMENT BOARD (WDB) ACTION

The General Manager of the Economic and Workforce Development Department (EWDD) respectfully requests that the Workforce Development Board:

1. APPROVE the results of the America's Job Center of California Certification Results for Program Year 2020-21;
2. AUTHORIZE the Chair of the Board to sign the individual AJCC Certification Indicator Assessments, as required by the State Employment Development Department;
3. AUTHORIZE the Chair of the Board to sign the individual Baseline Assessments, as required by the State Employment Development Department,
4. INSTRUCT the EWDD to share the continuous improvement opportunities identified in the report with the individual AJCC operators.
5. INSTRUCT the EWDD, in coordination with the AJCCs and the WDB, to create continuous improvement plans for each AJCC by no later than December 31, 2021.

BACKGROUND

In accordance with WIOA Section 121(g), local Workforce Development Boards must conduct an independent and objective evaluation of all America's Job Center of California (AJCC) locations and related services once every three years using criteria and procedures established by the State Board. The Economic and Workforce Development Department (EWDD), as the administrative entity for the City of Los Angeles Workforce Development Board (WDB), procured a consultant, Manuel Chavez, to manage the

This WIOA Title I financially assisted program or activity is an equal opportunity employer/program.
Auxiliary aids and services are available upon request to individuals with disabilities.

evaluation of the City's AJCCs, known locally as WorkSource and YouthSource Centers. The EWDD had the responsibility to provide just the baseline certification for each Center.

DISCUSSION

The process of evaluating the AJCCs for certification involved the following:

1. Self-Assessment

   On March 16, 2021, WDS Directive No. 21-17, "AJCC Comprehensive and Affiliate/Specialized Certification," was released to all City WorkSource and YouthSource Centers (WSC and YSC, respectively). This directive and the accompanying self-assessment tool requested that each WSC and YSC conduct a self-assessment of its operations to determine the extent to which it has met AJCC certification indicators established by the State of California, Employment Development Department (EDD). This was accomplished by responding "yes" or "no" to each certification indicator question on the self-assessment tool and by providing documentation to support a "yes" response.

   On April 2, 2021, WSC and YSC operators electronically submitted their responses including a cover letter, completed self-assessment, and supporting documentation. All documentation was submitted in PDF format to the EWDD to be retained for the purposes of any future audit.

   It should be noted that per EWDD instruction, the consultant did not include the Specialized Youth AJCC at Southwest College, also operated by AYE, as certification of that site is managed by the Los Angeles County WIOA administrator.

2. Desk Review

   A desk review was conducted after receipt of the electronic self-assessments. Reviewers included Senior Manager Amelia Medina, who is retired from the Housing and Community Investment Department, and Sheila Gomez, a certified systems project manager, continuous improvement consultant, and founder of Global Sustainability for Humanity. Ms. Medina is familiar with City-funded one-stop service delivery systems, while Ms. Gomez has private sector experience.

   The purpose of the desk review was to determine the adequacy of the responses to the certification indicators that involved a comprehensive review of the self-assessment submissions. Each member of the team independently reviewed all submissions according to guidelines set forth prior to the review. Upon completion, meetings were convened to compare notes and observations and to reach agreement on the quality of each response and to identify issues in need of follow-up during the virtual site visits/conferences.

3. Virtual Site Visits/Conferences

   Due to the pandemic, all site visits/conferences were conducted virtually via Zoom during the months of June and July 2021. All conferences included a virtual tour of the AJCC. Assigned EWDD program analysts were made aware of and invited to participate in these discussions but in no instance did they join the meetings.

4. Strengths and Continuous Improvement Opportunities

   Each agreed-upon final evaluation was detailed in the format prescribed by the State Directive. The strengths of and continuous improvement opportunities for each Comprehensive and Specialized Youth AJCC were summarized. Unlike in the previous certification cycle, the State did not require that each AJCC be scored and ranked, but rather that the process focus on opportunities for improvement.

   It was discovered during this process that the 2018 review team's recommendations had not been shared with the AJCCs. Because of that, corrective actions had not been developed nor implemented, resulting in recurring issues of concern.

General Observations and Other Recommendations from the Consultant and Review Team

The following are observations made by the consultant and review team together with recommendations for consideration by the EWDD:

- The Central Los Angeles/Downtown Specialized Youth AJCC, operated by Archdiocesan Youth Employment (AYE) Services and the Southeast Los Angeles/Watts Specialized Youth AJCC, operated by EWDD staff, submitted late written responses. The latter was not only late but incomplete. Given that certification is mandated by the State, it is recommended that these late respondents be deemed as having failed the Administrative Capability component for Program Year 2020-21.

  Additionally, it is recommended that the Southeast Los Angeles/Watts Specialized Youth AJCC be placed on probation for the 2020-21 program year with corrective action to be developed and implemented. This includes completion of the self-assessment instrument and securing of all supporting documentation with a complete review conducted by the assigned program analyst and subject to the approval of the Workforce Development Board.

- For this certification cycle, the State deleted the "Physical Location" certification indicator reducing the overall number of indicators from eight to seven. However, given that a functioning site is critical to AJCC operations and that the State allows for the local area to add criteria to the process, the review team retained this indicator as an evaluation measure. It is recommended that the EWDD concur with the team's recommendation and include this indicator when submitting AJCC assessments to the State.

- During the pandemic, AJCC leadership and staff exhibited tremendous compassion and commitment to the communities they serve by continuing to conduct intake, enrollment, case management, and training activities. While many of the services went virtual, staff nevertheless continued to meet personally with customers, placing both themselves and their families at risk. Not once during the team's interviews with staff did any complain about having to work during this difficult time. Rather, they spoke proudly of their efforts. Once the pandemic fully subsides, it is recommended that the EWDD and the WDB arrange for an "AJCC Staff Appreciation Day" to publicly acknowledge these efforts.

- During the pandemic, the provision of virtual services became a must for the AJCCs, and some had greater success in implementing than others. Additionally, it further exposed the digital divide that limited the delivery of virtual services to AJCC customers without access to wi-fi. It is recommended that this topic be considered for discussion by the WDB, with the goal being to establish policy for inclusion in the Annual Plan.
- Collocation of Comprehensive and Specialized Youth AJCCs was found to be extremely beneficial. Given that the Specialized Youth AJCCs now target older youth for services, separation of customers by age appears to be less of an issue. This is an observation only and there is no recommended action.
- Focusing on regional sectors while allowing for customer choice appears to be contradictory. While AJCCs are fully aware of what the priority sectors are, the placement of their customers is primarily in the occupation of their choice. This is an observation only and there is no recommended action.
- AJCCs located in close proximity to major employers such as UCLA, USC, the Community Colleges, the port, the airport, and others, do not necessarily place a high volume of customers at these sites. It is recommended that the EWDD study the actual incidence of such placements and develop strategies to increase the volume.
- The use of InnerSight for career exploration, the P3 Partnership and the LAUSD PSAs are invaluable resources for the Specialized Youth AJCCs. They all were constantly referenced during the virtual meetings with staff. This is an observation only and there is no recommended action.
- AJCCs would prefer to use the community colleges for the provision of vocational training services. However, they cannot do so given that the overwhelming majority of course offerings are not on the approved list. It is recommended that the EWDD and WDB encourage the Los Angeles Community College District Board to address this issue with their college administrators.
- With the rising cost of living in Los Angeles, the provision of financial literacy training to customers to ensure that they have a complete understanding of the earnings needed to maintain a reasonable standard of living is critical. It is evident that some AJCCs have fully integrated such training into their services, with others to a lesser extent. It is recommended that these activities be closely monitored to ensure that there is consistency in the provision of such training.
- With the “gig” economy growing exponentially and the desire of many young adults to work for themselves, education on entrepreneurship is critical. It is recommended that formalization of this activity across all AJCCs be considered.
- During the pandemic, AJCCs experienced a high demand for customer access to CalJOBS in order to file for unemployment insurance. Unfortunately, many of these individuals were not interested in enrolling with the AJCCs for services. If benefits are not extended beyond September, the demand for services may increase significantly in the fall. This is an observation only and there is no recommended action other than for the AJCCs to be prepared for a high volume of customers.

- While performance is valued by all of the AJCCs, a few were recognized for posting goals and actual performance in conspicuous locations for both staff and customers to see. This emphasis on performance was appreciated by the review team. Additionally, the level of strategic planning conducted at the AJCC level varies by site. It is recommended that the EWDD encourage all AJCC operators to conduct regular strategic planning, to measure performance, to routinely identify opportunities for improvement and to develop and implement action plans.
- By establishing the certification criteria, the State advised all local areas of its expectations as it relates to performance excellence. It is therefore recommended that the EWDD schedule its monitoring activities around the certification indicators and particularly as it relates to monitoring the opportunities for improvement identified herein.
- One of the benefits of virtual services and specifically the use of DocuSign, is the reduction in the volume of paper generated by the AJCCs. In the interest of reducing the overall carbon footprint of the delivery system, it is recommended that the EWDD consider developing policy and corresponding action related to this issue.

NEXT STEPS

Upon WDB's approval, the EWDD will review the results of the AJCC Certification with each individual WSC and YSC regarding any necessary corrective action plans and continuous improvement plans.

CMH:GR:DB:RO:DG:cg
Attachements: 1. Comprehensive AJCC Certification Matrix Baseline Criteria
2. Affiliate/Specialized AJCC Certification Matrix Baseline Criteria
3. AJCC Certification Indicator Assessment - Comprehensive

Comprehensive AJCC Certification Matrix
Baseline Criteria

The baseline America's Job Center of California[SM] (AJCC) Certification is intended to ensure that every comprehensive AJCC is in compliance with key *Workforce Innovation and Opportunity Act* (WIOA) statutory and regulatory requirements.

Local Boards must submit a completed matrix to their Regional Advisor for each comprehensive AJCC by November 1, 2021.

Name of Local Board ~~City of Los Angeles~~

Name of AJCC ~~Boyle Heights/East Los Angeles~~

Implements the signed Memorandums of Understanding (MOU)	**Yes**	**No**
A Memorandum of Understanding (meeting the requirements in Workforce Services Directive WSD18-12) has been signed by all the required AJCC partners.	☒	☐
The signed MOU identifies the AJCC as a comprehensive.	☒	☐
The AJCC is implementing the MOU specifications applicable to comprehensive centers.	☒	☐
Implements the Local Board defined roles and responsibilities of the AJCC Operator and Career Services Provider	**Yes**	**No**
AJCC Operator selected in compliance with WSD19-13.	☒	☐
Roles and responsibilities of AJCC Operator are clearly identified.	☒	☐
Career Services Provider selected in compliance with WSD19-13.	☒	☐
Roles and responsibilities of the Career Services Provider within the AJCC are clearly identified.	☒	☐
Meets all regulatory requirements to be a comprehensive AJCC (WIOA Joint Final Rule Section 678.305)	**Yes**	**No**
AJCC has least one Title I staff person physically present. (Note: Consideration may be given for remote/virtual services implemented due to the COVID-19 pandemic)	☒	☐

AJCC provides access to all basic and individualized career services identified in WIOA Joint Final Rule Section 678.430.	☒	☐
AJCC provides access to training services for adult and dislocated workers identified in WIOA Joint Final Rule Section 680.200.	☒	☐
AJCC provides access to any employment and training activities carried out under WIOA Section 134(d).	☒	☐
AJCC provides access to programs, services, and activities of all required AJCC partners by having partner staff physically co-located at the AJCC, having a staff person at the AJCC who has been cross-trained to provide information about partner programs, or having direct linkage through technology to staff who can provide meaningful information or services.	☒	☐
AJCC provides workforce and labor market information.	☒	☐
AJCC provides customers with access programs, services, and activities during regular business hours.	☒	☐
Ensures Equal Opportunity for Individuals With Disabilities	**Yes**	**No**
The AJCC is physically and programmatically accessible to individuals with disabilities, as described in WIOA Section 188 and Title 29 *Code of Federal Regulations* Part 38. The *Americans with Disabilities Act* (ADA) Title V provides that state requirements may supersede the ADA when state requirements provide greater or equal protection for the rights of individuals with disabilities. Therefore, the AJCC must also be in compliance with following California guidance related to equal access for individuals with disabilities: • *Fair Employment and Housing Act* (California Government Code Section 12900-12996) • *Unruh Civil Rights Act* (California Civil Code Section 51-52) • *Disabled Persons Act* (California Civil Code Section 54-55) • *California Building Code* Title 24 Chapter 11B • *California Government Code* 7405 • *California Government Code* 11135 Such requirements include, but are limited to, the following: • Providing reasonable accommodations for individuals with disabilities. • Making reasonable modifications to policies, practices, and procedures where necessary to avoid discrimination against persons with disabilities.	☒	☐

• Administering programs in the most integrated setting appropriate. • Communicating with persons with disabilities as effectively as with others. • Providing appropriate auxiliary aids and services, including assistive technology devices and services, where necessary to afford individuals with disabilities an equal opportunity to participate in, and enjoy the benefits of, the program or activity. • Providing for the physical accessibility of the AJCC to individuals with disabilities.		
Was WIOA Section 188 compliance monitoring completed for PY 2019-20?	☒	☐
Did the AJCCs have any findings when WIOA Section 188 compliance monitoring was completed?	☐	☒
If yes, briefly describe the findings: Click here to enter text.		
Was a corrective action plan submitted?	☐	☒
Is the status of the findings open or closed?: Click here to enter text. If closed, as of what date: Click here to enter text.		
The AJCC meets all Baseline Criteria for Baseline AJCC Certification	**Yes** ☒	**No** ☐

The Local Board Chair must attest the Local Board's certification decision by signing below.

Signature

Charles Woo
Name

Chair, City of Los Angeles Workforce Development Board
Title

Comprehensive AJCC Certification Matrix
Baseline Criteria

The baseline America's Job Center of California[SM] (AJCC) Certification is intended to ensure that every comprehensive AJCC is in compliance with key *Workforce Innovation and Opportunity Act* (WIOA) statutory and regulatory requirements.

Local Boards must submit a completed matrix to their Regional Advisor for each comprehensive AJCC by November 1, 2021.

Name of Local Board ~~City of Los Angeles~~

Name of AJCC ~~Canoga Park/South Valley~~

Implements the signed Memorandums of Understanding (MOU)	**Yes**	**No**
A Memorandum of Understanding (meeting the requirements in Workforce Services Directive WSD18-12) has been signed by all the required AJCC partners.	☒	☐
The signed MOU identifies the AJCC as a comprehensive.	☒	☐
The AJCC is implementing the MOU specifications applicable to comprehensive centers.	☒	☐
Implements the Local Board defined roles and responsibilities of the AJCC Operator and Career Services Provider	**Yes**	**No**
AJCC Operator selected in compliance with WSD19-13.	☒	☐
Roles and responsibilities of AJCC Operator are clearly identified.	☒	☐
Career Services Provider selected in compliance with WSD19-13.	☒	☐
Roles and responsibilities of the Career Services Provider within the AJCC are clearly identified.	☒	☐
Meets all regulatory requirements to be a comprehensive AJCC (WIOA Joint Final Rule Section 678.305)	**Yes**	**No**
AJCC has least one Title I staff person physically present. (Note: Consideration may be given for remote/virtual services implemented due to the COVID-19 pandemic)	☒	☐

AJCC provides access to all basic and individualized career services identified in WIOA Joint Final Rule Section 678.430.	☒	☐
AJCC provides access to training services for adult and dislocated workers identified in WIOA Joint Final Rule Section 680.200.	☒	☐
AJCC provides access to any employment and training activities carried out under WIOA Section 134(d).	☒	☐
AJCC provides access to programs, services, and activities of all required AJCC partners by having partner staff physically co-located at the AJCC, having a staff person at the AJCC who has been cross-trained to provide information about partner programs, or having direct linkage through technology to staff who can provide meaningful information or services.	☒	☐
AJCC provides workforce and labor market information.	☒	☐
AJCC provides customers with access programs, services, and activities during regular business hours.	☒	☐
Ensures Equal Opportunity for Individuals With Disabilities	**Yes**	**No**
The AJCC is physically and programmatically accessible to individuals with disabilities, as described in WIOA Section 188 and Title 29 *Code of Federal Regulations* Part 38. The *Americans with Disabilities Act* (ADA) Title V provides that state requirements may supersede the ADA when state requirements provide greater or equal protection for the rights of individuals with disabilities. Therefore, the AJCC must also be in compliance with following California guidance related to equal access for individuals with disabilities: • *Fair Employment and Housing Act* (California Government Code Section 12900-12996) • *Unruh Civil Rights Act* (California Civil Code Section 51-52) • *Disabled Persons Act* (California Civil Code Section 54-55) • *California Building Code* Title 24 Chapter 11B • *California Government Code* 7405 • *California Government Code* 11135 Such requirements include, but are limited to, the following: • Providing reasonable accommodations for individuals with disabilities. • Making reasonable modifications to policies, practices, and procedures where necessary to avoid discrimination against persons with disabilities.	☒	☐

• Administering programs in the most integrated setting appropriate. • Communicating with persons with disabilities as effectively as with others. • Providing appropriate auxiliary aids and services, including assistive technology devices and services, where necessary to afford individuals with disabilities an equal opportunity to participate in, and enjoy the benefits of, the program or activity. • Providing for the physical accessibility of the AJCC to individuals with disabilities.		
Was WIOA Section 188 compliance monitoring completed for PY 2019-20?	☒	☐
Did the AJCCs have any findings when WIOA Section 188 compliance monitoring was completed?	☐	☒
If yes, briefly describe the findings: Click here to enter text.		
Was a corrective action plan submitted?	☐	☒
Is the status of the findings open or closed?: Click here to enter text. If closed, as of what date: Click here to enter text.		
The AJCC meets all Baseline Criteria for Baseline AJCC Certification	**Yes** ☒	**No** ☐

The Local Board Chair must attest the Local Board's certification decision by signing below.

Signature

Charles Woo
Name

Chair, City of Los Angeles Workforce Development Board
Title

Comprehensive AJCC Certification Matrix
Baseline Criteria

The baseline America's Job Center of California[SM] (AJCC) Certification is intended to ensure that every comprehensive AJCC is in compliance with key *Workforce Innovation and Opportunity Act* (WIOA) statutory and regulatory requirements.

Local Boards must submit a completed matrix to their Regional Advisor for each comprehensive AJCC by November 1, 2021.

Name of Local Board ~~City of Los Angeles~~

Name of AJCC ~~Crenshaw~~

Implements the signed Memorandums of Understanding (MOU)	**Yes**	**No**
A Memorandum of Understanding (meeting the requirements in Workforce Services Directive WSD18-12) has been signed by all the required AJCC partners.	☒	☐
The signed MOU identifies the AJCC as a comprehensive.	☒	☐
The AJCC is implementing the MOU specifications applicable to comprehensive centers.	☒	☐
Implements the Local Board defined roles and responsibilities of the AJCC Operator and Career Services Provider	**Yes**	**No**
AJCC Operator selected in compliance with WSD19-13.	☒	☐
Roles and responsibilities of AJCC Operator are clearly identified.	☒	☐
Career Services Provider selected in compliance with WSD19-13.	☒	☐
Roles and responsibilities of the Career Services Provider within the AJCC are clearly identified.	☒	☐
Meets all regulatory requirements to be a comprehensive AJCC (WIOA Joint Final Rule Section 678.305)	**Yes**	**No**
AJCC has least one Title I staff person physically present. (Note: Consideration may be given for remote/virtual services implemented due to the COVID-19 pandemic)	☒	☐

AJCC provides access to all basic and individualized career services identified in WIOA Joint Final Rule Section 678.430.	☒	☐
AJCC provides access to training services for adult and dislocated workers identified in WIOA Joint Final Rule Section 680.200.	☒	☐
AJCC provides access to any employment and training activities carried out under WIOA Section 134(d).	☒	☐
AJCC provides access to programs, services, and activities of all required AJCC partners by having partner staff physically co-located at the AJCC, having a staff person at the AJCC who has been cross-trained to provide information about partner programs, or having direct linkage through technology to staff who can provide meaningful information or services.	☒	☐
AJCC provides workforce and labor market information.	☒	☐
AJCC provides customers with access programs, services, and activities during regular business hours.	☒	☐
Ensures Equal Opportunity for Individuals With Disabilities	**Yes**	**No**
The AJCC is physically and programmatically accessible to individuals with disabilities, as described in WIOA Section 188 and Title 29 *Code of Federal Regulations* Part 38. The *Americans with Disabilities Act* (ADA) Title V provides that state requirements may supersede the ADA when state requirements provide greater or equal protection for the rights of individuals with disabilities. Therefore, the AJCC must also be in compliance with following California guidance related to equal access for individuals with disabilities: • *Fair Employment and Housing Act* (California Government Code Section 12900-12996) • *Unruh Civil Rights Act* (California Civil Code Section 51-52) • *Disabled Persons Act* (California Civil Code Section 54-55) • *California Building Code* Title 24 Chapter 11B • *California Government Code* 7405 • *California Government Code* 11135 Such requirements include, but are limited to, the following: • Providing reasonable accommodations for individuals with disabilities. • Making reasonable modifications to policies, practices, and procedures where necessary to avoid discrimination against persons with disabilities.	☒	☐

• Administering programs in the most integrated setting appropriate. • Communicating with persons with disabilities as effectively as with others. • Providing appropriate auxiliary aids and services, including assistive technology devices and services, where necessary to afford individuals with disabilities an equal opportunity to participate in, and enjoy the benefits of, the program or activity. • Providing for the physical accessibility of the AJCC to individuals with disabilities.		
Was WIOA Section 188 compliance monitoring completed for PY 2019-20?	☒	☐
Did the AJCCs have any findings when WIOA Section 188 compliance monitoring was completed?	☐	☒
If yes, briefly describe the findings: Click here to enter text.		
Was a corrective action plan submitted?	☐	☒
Is the status of the findings open or closed?: Click here to enter text. If closed, as of what date: Click here to enter text.		
The AJCC meets all Baseline Criteria for Baseline AJCC Certification	**Yes** ☒	**No** ☐

The Local Board Chair must attest the Local Board's certification decision by signing below.

Signature

Charles Woo

Name

Chair, City of Los Angeles Workforce Development Board

Title

Comprehensive AJCC Certification Matrix
Baseline Criteria

The baseline America's Job Center of California[SM] (AJCC) Certification is intended to ensure that every comprehensive AJCC is in compliance with key *Workforce Innovation and Opportunity Act* (WIOA) statutory and regulatory requirements.

Local Boards must submit a completed matrix to their Regional Advisor for each comprehensive AJCC by November 1, 2021.

Name of Local Board ~~City of Los Angeles~~

Name of AJCC ~~Downtown/Pico Union~~

Implements the signed Memorandums of Understanding (MOU)	**Yes**	**No**
A Memorandum of Understanding (meeting the requirements in Workforce Services Directive WSD18-12) has been signed by all the required AJCC partners.	☒	☐
The signed MOU identifies the AJCC as a comprehensive.	☒	☐
The AJCC is implementing the MOU specifications applicable to comprehensive centers.	☒	☐
Implements the Local Board defined roles and responsibilities of the AJCC Operator and Career Services Provider	**Yes**	**No**
AJCC Operator selected in compliance with WSD19-13.	☒	☐
Roles and responsibilities of AJCC Operator are clearly identified.	☒	☐
Career Services Provider selected in compliance with WSD19-13.	☒	☐
Roles and responsibilities of the Career Services Provider within the AJCC are clearly identified.	☒	☐
Meets all regulatory requirements to be a comprehensive AJCC (WIOA Joint Final Rule Section 678.305)	**Yes**	**No**
AJCC has least one Title I staff person physically present. (Note: Consideration may be given for remote/virtual services implemented due to the COVID-19 pandemic)	☒	☐

AJCC provides access to all basic and individualized career services identified in WIOA Joint Final Rule Section 678.430.	☒	☐
AJCC provides access to training services for adult and dislocated workers identified in WIOA Joint Final Rule Section 680.200.	☒	☐
AJCC provides access to any employment and training activities carried out under WIOA Section 134(d).	☒	☐
AJCC provides access to programs, services, and activities of all required AJCC partners by having partner staff physically co-located at the AJCC, having a staff person at the AJCC who has been cross-trained to provide information about partner programs, or having direct linkage through technology to staff who can provide meaningful information or services.	☒	☐
AJCC provides workforce and labor market information.	☒	☐
AJCC provides customers with access programs, services, and activities during regular business hours.	☒	☐
Ensures Equal Opportunity for Individuals With Disabilities	**Yes**	**No**
The AJCC is physically and programmatically accessible to individuals with disabilities, as described in WIOA Section 188 and Title 29 *Code of Federal Regulations* Part 38. The *Americans with Disabilities Act* (ADA) Title V provides that state requirements may supersede the ADA when state requirements provide greater or equal protection for the rights of individuals with disabilities. Therefore, the AJCC must also be in compliance with following California guidance related to equal access for individuals with disabilities: • *Fair Employment and Housing Act* (California Government Code Section 12900-12996) • *Unruh Civil Rights Act* (California Civil Code Section 51-52) • *Disabled Persons Act* (California Civil Code Section 54-55) • *California Building Code* Title 24 Chapter 11B • *California Government Code* 7405 • *California Government Code* 11135 Such requirements include, but are limited to, the following: • Providing reasonable accommodations for individuals with disabilities. • Making reasonable modifications to policies, practices, and procedures where necessary to avoid discrimination against persons with disabilities.	☒	☐

• Administering programs in the most integrated setting appropriate. • Communicating with persons with disabilities as effectively as with others. • Providing appropriate auxiliary aids and services, including assistive technology devices and services, where necessary to afford individuals with disabilities an equal opportunity to participate in, and enjoy the benefits of, the program or activity. • Providing for the physical accessibility of the AJCC to individuals with disabilities.		
Was WIOA Section 188 compliance monitoring completed for PY 2019-20?	☒	☐
Did the AJCCs have any findings when WIOA Section 188 compliance monitoring was completed?	☐	☒
If yes, briefly describe the findings: Click here to enter text.		
Was a corrective action plan submitted?	☐	☒
Is the status of the findings open or closed?: Click here to enter text. If closed, as of what date: Click here to enter text.		
The AJCC meets all Baseline Criteria for Baseline AJCC Certification	**Yes** ☒	**No** ☐

The Local Board Chair must attest the Local Board's certification decision by signing below.

Signature

Charles Woo
Name

Chair, City of Los Angeles Workforce Development Board
Title

Comprehensive AJCC Certification Matrix
Baseline Criteria

The baseline America's Job Center of California[SM] (AJCC) Certification is intended to ensure that every comprehensive AJCC is in compliance with key *Workforce Innovation and Opportunity Act* (WIOA) statutory and regulatory requirements.

Local Boards must submit a completed matrix to their Regional Advisor for each comprehensive AJCC by November 1, 2021.

Name of Local Board ~~City of Los Angeles~~

Name of AJCC ~~Harbor Gateway~~

Implements the signed Memorandums of Understanding (MOU)	**Yes**	**No**
A Memorandum of Understanding (meeting the requirements in Workforce Services Directive WSD18-12) has been signed by all the required AJCC partners.	☒	☐
The signed MOU identifies the AJCC as a comprehensive.	☒	☐
The AJCC is implementing the MOU specifications applicable to comprehensive centers.	☒	☐
Implements the Local Board defined roles and responsibilities of the AJCC Operator and Career Services Provider	**Yes**	**No**
AJCC Operator selected in compliance with WSD19-13.	☒	☐
Roles and responsibilities of AJCC Operator are clearly identified.	☒	☐
Career Services Provider selected in compliance with WSD19-13.	☒	☐
Roles and responsibilities of the Career Services Provider within the AJCC are clearly identified.	☒	☐
Meets all regulatory requirements to be a comprehensive AJCC (WIOA Joint Final Rule Section 678.305)	**Yes**	**No**
AJCC has least one Title I staff person physically present. (Note: Consideration may be given for remote/virtual services implemented due to the COVID-19 pandemic)	☒	☐

AJCC provides access to all basic and individualized career services identified in WIOA Joint Final Rule Section 678.430.	☒	☐
AJCC provides access to training services for adult and dislocated workers identified in WIOA Joint Final Rule Section 680.200.	☒	☐
AJCC provides access to any employment and training activities carried out under WIOA Section 134(d).	☒	☐
AJCC provides access to programs, services, and activities of all required AJCC partners by having partner staff physically co-located at the AJCC, having a staff person at the AJCC who has been cross-trained to provide information about partner programs, or having direct linkage through technology to staff who can provide meaningful information or services.	☒	☐
AJCC provides workforce and labor market information.	☒	☐
AJCC provides customers with access programs, services, and activities during regular business hours.	☒	☐
Ensures Equal Opportunity for Individuals With Disabilities	**Yes**	**No**
The AJCC is physically and programmatically accessible to individuals with disabilities, as described in WIOA Section 188 and Title 29 *Code of Federal Regulations* Part 38. The *Americans with Disabilities Act* (ADA) Title V provides that state requirements may supersede the ADA when state requirements provide greater or equal protection for the rights of individuals with disabilities. Therefore, the AJCC must also be in compliance with following California guidance related to equal access for individuals with disabilities: • *Fair Employment and Housing Act* (California Government Code Section 12900-12996) • *Unruh Civil Rights Act* (California Civil Code Section 51-52) • *Disabled Persons Act* (California Civil Code Section 54-55) • *California Building Code* Title 24 Chapter 11B • *California Government Code* 7405 • *California Government Code* 11135 Such requirements include, but are limited to, the following: • Providing reasonable accommodations for individuals with disabilities. • Making reasonable modifications to policies, practices, and procedures where necessary to avoid discrimination against persons with disabilities.	☒	☐

• Administering programs in the most integrated setting appropriate. • Communicating with persons with disabilities as effectively as with others. • Providing appropriate auxiliary aids and services, including assistive technology devices and services, where necessary to afford individuals with disabilities an equal opportunity to participate in, and enjoy the benefits of, the program or activity. • Providing for the physical accessibility of the AJCC to individuals with disabilities.		
Was WIOA Section 188 compliance monitoring completed for PY 2019-20?	☒	☐
Did the AJCCs have any findings when WIOA Section 188 compliance monitoring was completed?	☐	☒
If yes, briefly describe the findings: Click here to enter text.		
Was a corrective action plan submitted?	☐	☒
Is the status of the findings open or closed?: Click here to enter text. If closed, as of what date: Click here to enter text.		
The AJCC meets all Baseline Criteria for Baseline AJCC Certification	**Yes** ☒	**No** ☐

The Local Board Chair must attest the Local Board's certification decision by signing below.

Signature

Charles Woo
Name

Chair, City of Los Angeles Workforce Development Board
Title

Comprehensive AJCC Certification Matrix
Baseline Criteria

The baseline America's Job Center of California[SM] (AJCC) Certification is intended to ensure that every comprehensive AJCC is in compliance with key *Workforce Innovation and Opportunity Act* (WIOA) statutory and regulatory requirements.

Local Boards must submit a completed matrix to their Regional Advisor for each comprehensive AJCC by November 1, 2021.

Name of Local Board ~~City of Los Angeles~~

Name of AJCC ~~Hollywood~~

Implements the signed Memorandums of Understanding (MOU)	**Yes**	**No**
A Memorandum of Understanding (meeting the requirements in Workforce Services Directive WSD18-12) has been signed by all the required AJCC partners.	☒	☐
The signed MOU identifies the AJCC as a comprehensive.	☒	☐
The AJCC is implementing the MOU specifications applicable to comprehensive centers.	☒	☐
Implements the Local Board defined roles and responsibilities of the AJCC Operator and Career Services Provider	**Yes**	**No**
AJCC Operator selected in compliance with WSD19-13.	☒	☐
Roles and responsibilities of AJCC Operator are clearly identified.	☒	☐
Career Services Provider selected in compliance with WSD19-13.	☒	☐
Roles and responsibilities of the Career Services Provider within the AJCC are clearly identified.	☒	☐
Meets all regulatory requirements to be a comprehensive AJCC (WIOA Joint Final Rule Section 678.305)	**Yes**	**No**
AJCC has least one Title I staff person physically present. (Note: Consideration may be given for remote/virtual services implemented due to the COVID-19 pandemic)	☒	☐

AJCC provides access to all basic and individualized career services identified in WIOA Joint Final Rule Section 678.430.	☒	☐
AJCC provides access to training services for adult and dislocated workers identified in WIOA Joint Final Rule Section 680.200.	☒	☐
AJCC provides access to any employment and training activities carried out under WIOA Section 134(d).	☒	☐
AJCC provides access to programs, services, and activities of all required AJCC partners by having partner staff physically co-located at the AJCC, having a staff person at the AJCC who has been cross-trained to provide information about partner programs, or having direct linkage through technology to staff who can provide meaningful information or services.	☒	☐
AJCC provides workforce and labor market information.	☒	☐
AJCC provides customers with access programs, services, and activities during regular business hours.	☒	☐
Ensures Equal Opportunity for Individuals With Disabilities	**Yes**	**No**
The AJCC is physically and programmatically accessible to individuals with disabilities, as described in WIOA Section 188 and Title 29 *Code of Federal Regulations* Part 38. The *Americans with Disabilities Act* (ADA) Title V provides that state requirements may supersede the ADA when state requirements provide greater or equal protection for the rights of individuals with disabilities. Therefore, the AJCC must also be in compliance with following California guidance related to equal access for individuals with disabilities: • *Fair Employment and Housing Act* (California Government Code Section 12900-12996) • *Unruh Civil Rights Act* (California Civil Code Section 51-52) • *Disabled Persons Act* (California Civil Code Section 54-55) • *California Building Code* Title 24 Chapter 11B • *California Government Code* 7405 • *California Government Code* 11135 Such requirements include, but are limited to, the following: • Providing reasonable accommodations for individuals with disabilities. • Making reasonable modifications to policies, practices, and procedures where necessary to avoid discrimination against persons with disabilities. • Administering programs in the most integrated setting	☒	☐

appropriate. • Communicating with persons with disabilities as effectively as with others. • Providing appropriate auxiliary aids and services, including assistive technology devices and services, where necessary to afford individuals with disabilities an equal opportunity to participate in, and enjoy the benefits of, the program or activity. • Providing for the physical accessibility of the AJCC to individuals with disabilities.		
Was WIOA Section 188 compliance monitoring completed for PY 2019-20?	☒	☐
Did the AJCCs have any findings when WIOA Section 188 compliance monitoring was completed?	☐	☒
If yes, briefly describe the findings: Click here to enter text.		
Was a corrective action plan submitted?	☐	☒
Is the status of the findings open or closed?: Click here to enter text. If closed, as of what date: Click here to enter text.		
The AJCC meets all Baseline Criteria for Baseline AJCC Certification	**Yes** ☒	**No** ☐

The Local Board Chair must attest the Local Board's certification decision by signing below.

Signature

Charles Woo
Name

Chair, City of Los Angeles Workforce Development Board
Title

Comprehensive AJCC Certification Matrix
Baseline Criteria

The baseline America's Job Center of California[SM] (AJCC) Certification is intended to ensure that every comprehensive AJCC is in compliance with key *Workforce Innovation and Opportunity Act* (WIOA) statutory and regulatory requirements.

Local Boards must submit a completed matrix to their Regional Advisor for each comprehensive AJCC by November 1, 2021.

Name of Local Board ~~City of Los Angeles~~

Name of AJCC ~~Northeast Los Angeles~~

Implements the signed Memorandums of Understanding (MOU)	**Yes**	**No**
A Memorandum of Understanding (meeting the requirements in Workforce Services Directive WSD18-12) has been signed by all the required AJCC partners.	☒	☐
The signed MOU identifies the AJCC as a comprehensive.	☒	☐
The AJCC is implementing the MOU specifications applicable to comprehensive centers.	☒	☐
Implements the Local Board defined roles and responsibilities of the AJCC Operator and Career Services Provider	**Yes**	**No**
AJCC Operator selected in compliance with WSD19-13.	☒	☐
Roles and responsibilities of AJCC Operator are clearly identified.	☒	☐
Career Services Provider selected in compliance with WSD19-13.	☒	☐
Roles and responsibilities of the Career Services Provider within the AJCC are clearly identified.	☒	☐
Meets all regulatory requirements to be a comprehensive AJCC (WIOA Joint Final Rule Section 678.305)	**Yes**	**No**
AJCC has least one Title I staff person physically present. (Note: Consideration may be given for remote/virtual services implemented due to the COVID-19 pandemic)	☒	☐

AJCC provides access to all basic and individualized career services identified in WIOA Joint Final Rule Section 678.430.	☒	☐
AJCC provides access to training services for adult and dislocated workers identified in WIOA Joint Final Rule Section 680.200.	☒	☐
AJCC provides access to any employment and training activities carried out under WIOA Section 134(d).	☒	☐
AJCC provides access to programs, services, and activities of all required AJCC partners by having partner staff physically co-located at the AJCC, having a staff person at the AJCC who has been cross-trained to provide information about partner programs, or having direct linkage through technology to staff who can provide meaningful information or services.	☒	☐
AJCC provides workforce and labor market information.	☒	☐
AJCC provides customers with access programs, services, and activities during regular business hours.	☒	☐
Ensures Equal Opportunity for Individuals With Disabilities	**Yes**	**No**
The AJCC is physically and programmatically accessible to individuals with disabilities, as described in WIOA Section 188 and Title 29 *Code of Federal Regulations* Part 38. The *Americans with Disabilities Act* (ADA) Title V provides that state requirements may supersede the ADA when state requirements provide greater or equal protection for the rights of individuals with disabilities. Therefore, the AJCC must also be in compliance with following California guidance related to equal access for individuals with disabilities: • *Fair Employment and Housing Act* (California Government Code Section 12900-12996) • *Unruh Civil Rights Act* (California Civil Code Section 51-52) • *Disabled Persons Act* (California Civil Code Section 54-55) • *California Building Code* Title 24 Chapter 11B • *California Government Code* 7405 • *California Government Code* 11135 Such requirements include, but are limited to, the following: • Providing reasonable accommodations for individuals with disabilities. • Making reasonable modifications to policies, practices, and procedures where necessary to avoid discrimination against persons with disabilities.	☒	☐

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Was WIOA Section 188 compliance monitoring completed for PY 2019-20?	☒	☐
Did the AJCCs have any findings when WIOA Section 188 compliance monitoring was completed?	☐	☒
If yes, briefly describe the findings: Click here to enter text.		
Was a corrective action plan submitted?	☐	☒
Is the status of the findings open or closed?: Click here to enter text. If closed, as of what date: Click here to enter text.		
The AJCC meets all Baseline Criteria for Baseline AJCC Certification	**Yes** ☒	**No** ☐

The Local Board Chair must attest the Local Board's certification decision by signing below.

Signature

Charles Woo
Name

Chair, City of Los Angeles Workforce Development Board
Title

Comprehensive AJCC Certification Matrix
Baseline Criteria

The baseline America's Job Center of California[SM] (AJCC) Certification is intended to ensure that every comprehensive AJCC is in compliance with key *Workforce Innovation and Opportunity Act* (WIOA) statutory and regulatory requirements.

Local Boards must submit a completed matrix to their Regional Advisor for each comprehensive AJCC by November 1, 2021.

Name of Local Board ~~City of Los Angeles~~

Name of AJCC ~~Northeast LA/San Fernando Valley~~

Implements the signed Memorandums of Understanding (MOU)	**Yes**	**No**
A Memorandum of Understanding (meeting the requirements in Workforce Services Directive WSD18-12) has been signed by all the required AJCC partners.	☒	☐
The signed MOU identifies the AJCC as a comprehensive.	☒	☐
The AJCC is implementing the MOU specifications applicable to comprehensive centers.	☒	☐
Implements the Local Board defined roles and responsibilities of the AJCC Operator and Career Services Provider	**Yes**	**No**
AJCC Operator selected in compliance with WSD19-13.	☒	☐
Roles and responsibilities of AJCC Operator are clearly identified.	☒	☐
Career Services Provider selected in compliance with WSD19-13.	☒	☐
Roles and responsibilities of the Career Services Provider within the AJCC are clearly identified.	☒	☐
Meets all regulatory requirements to be a comprehensive AJCC (WIOA Joint Final Rule Section 678.305)	**Yes**	**No**
AJCC has least one Title I staff person physically present. (Note: Consideration may be given for remote/virtual services implemented due to the COVID-19 pandemic)	☒	☐

AJCC provides access to all basic and individualized career services identified in WIOA Joint Final Rule Section 678.430.	☒	☐
AJCC provides access to training services for adult and dislocated workers identified in WIOA Joint Final Rule Section 680.200.	☒	☐
AJCC provides access to any employment and training activities carried out under WIOA Section 134(d).	☒	☐
AJCC provides access to programs, services, and activities of all required AJCC partners by having partner staff physically co-located at the AJCC, having a staff person at the AJCC who has been cross-trained to provide information about partner programs, or having direct linkage through technology to staff who can provide meaningful information or services.	☒	☐
AJCC provides workforce and labor market information.	☒	☐
AJCC provides customers with access programs, services, and activities during regular business hours.	☒	☐
Ensures Equal Opportunity for Individuals With Disabilities	**Yes**	**No**
The AJCC is physically and programmatically accessible to individuals with disabilities, as described in WIOA Section 188 and Title 29 *Code of Federal Regulations* Part 38. The *Americans with Disabilities Act* (ADA) Title V provides that state requirements may supersede the ADA when state requirements provide greater or equal protection for the rights of individuals with disabilities. Therefore, the AJCC must also be in compliance with following California guidance related to equal access for individuals with disabilities: • *Fair Employment and Housing Act* (California Government Code Section 12900-12996) • *Unruh Civil Rights Act* (California Civil Code Section 51-52) • *Disabled Persons Act* (California Civil Code Section 54-55) • *California Building Code* Title 24 Chapter 11B • *California Government Code* 7405 • *California Government Code* 11135 Such requirements include, but are limited to, the following: • Providing reasonable accommodations for individuals with disabilities. • Making reasonable modifications to policies, practices, and procedures where necessary to avoid discrimination against persons with disabilities.	☒	☐

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Was WIOA Section 188 compliance monitoring completed for PY 2019-20?	☒	☐
Did the AJCCs have any findings when WIOA Section 188 compliance monitoring was completed?	☐	☒
If yes, briefly describe the findings: Click here to enter text.		
Was a corrective action plan submitted?	☐	☒
Is the status of the findings open or closed?: Click here to enter text. If closed, as of what date: Click here to enter text.		
The AJCC meets all Baseline Criteria for Baseline AJCC Certification	**Yes** ☒	**No** ☐

The Local Board Chair must attest the Local Board's certification decision by signing below.

Signature

Charles Woo
Name

Chair, City of Los Angeles Workforce Development Board
Title

Comprehensive AJCC Certification Matrix
Baseline Criteria

The baseline America's Job Center of California[SM] (AJCC) Certification is intended to ensure that every comprehensive AJCC is in compliance with key *Workforce Innovation and Opportunity Act* (WIOA) statutory and regulatory requirements.

Local Boards must submit a completed matrix to their Regional Advisor for each comprehensive AJCC by November 1, 2021.

Name of Local Board ~~City of Los Angeles~~

Name of AJCC ~~Southeast Los Angeles~~

Implements the signed Memorandums of Understanding (MOU)	**Yes**	**No**
A Memorandum of Understanding (meeting the requirements in Workforce Services Directive WSD18-12) has been signed by all the required AJCC partners.	☒	☐
The signed MOU identifies the AJCC as a comprehensive.	☒	☐
The AJCC is implementing the MOU specifications applicable to comprehensive centers.	☒	☐
Implements the Local Board defined roles and responsibilities of the AJCC Operator and Career Services Provider	**Yes**	**No**
AJCC Operator selected in compliance with WSD19-13.	☒	☐
Roles and responsibilities of AJCC Operator are clearly identified.	☒	☐
Career Services Provider selected in compliance with WSD19-13.	☒	☐
Roles and responsibilities of the Career Services Provider within the AJCC are clearly identified.	☒	☐
Meets all regulatory requirements to be a comprehensive AJCC (WIOA Joint Final Rule Section 678.305)	**Yes**	**No**
AJCC has least one Title I staff person physically present. (Note: Consideration may be given for remote/virtual services implemented due to the COVID-19 pandemic)	☒	☐

AJCC provides access to all basic and individualized career services identified in WIOA Joint Final Rule Section 678.430.	☒	☐
AJCC provides access to training services for adult and dislocated workers identified in WIOA Joint Final Rule Section 680.200.	☒	☐
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AJCC provides access to programs, services, and activities of all required AJCC partners by having partner staff physically co-located at the AJCC, having a staff person at the AJCC who has been cross-trained to provide information about partner programs, or having direct linkage through technology to staff who can provide meaningful information or services.	☒	☐
AJCC provides workforce and labor market information.	☒	☐
AJCC provides customers with access programs, services, and activities during regular business hours.	☒	☐
Ensures Equal Opportunity for Individuals With Disabilities	**Yes**	**No**
The AJCC is physically and programmatically accessible to individuals with disabilities, as described in WIOA Section 188 and Title 29 *Code of Federal Regulations* Part 38. The *Americans with Disabilities Act* (ADA) Title V provides that state requirements may supersede the ADA when state requirements provide greater or equal protection for the rights of individuals with disabilities. Therefore, the AJCC must also be in compliance with following California guidance related to equal access for individuals with disabilities: • *Fair Employment and Housing Act* (California Government Code Section 12900-12996) • *Unruh Civil Rights Act* (California Civil Code Section 51-52) • *Disabled Persons Act* (California Civil Code Section 54-55) • *California Building Code* Title 24 Chapter 11B • *California Government Code* 7405 • *California Government Code* 11135 Such requirements include, but are limited to, the following: • Providing reasonable accommodations for individuals with disabilities. • Making reasonable modifications to policies, practices, and procedures where necessary to avoid discrimination against persons with disabilities.	☒	☐

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Was WIOA Section 188 compliance monitoring completed for PY 2019-20?	☒	☐
Did the AJCCs have any findings when WIOA Section 188 compliance monitoring was completed?	☐	☒
If yes, briefly describe the findings: Click here to enter text.		
Was a corrective action plan submitted?	☐	☒
Is the status of the findings open or closed?: Click here to enter text. If closed, as of what date: Click here to enter text.		
The AJCC meets all Baseline Criteria for Baseline AJCC Certification	**Yes** ☒	**No** ☐

The Local Board Chair must attest the Local Board's certification decision by signing below.

Signature

Charles Woo
Name

Chair, City of Los Angeles Workforce Development Board
Title

Comprehensive AJCC Certification Matrix
Baseline Criteria

The baseline America's Job Center of California[SM] (AJCC) Certification is intended to ensure that every comprehensive AJCC is in compliance with key *Workforce Innovation and Opportunity Act* (WIOA) statutory and regulatory requirements.

Local Boards must submit a completed matrix to their Regional Advisor for each comprehensive AJCC by November 1, 2021.

Name of Local Board ~~City of Los Angeles~~

Name of AJCC ~~Sun Valley~~

Implements the signed Memorandums of Understanding (MOU)	**Yes**	**No**
A Memorandum of Understanding (meeting the requirements in Workforce Services Directive WSD18-12) has been signed by all the required AJCC partners.	☒	☐
The signed MOU identifies the AJCC as a comprehensive.	☒	☐
The AJCC is implementing the MOU specifications applicable to comprehensive centers.	☒	☐
Implements the Local Board defined roles and responsibilities of the AJCC Operator and Career Services Provider	**Yes**	**No**
AJCC Operator selected in compliance with WSD19-13.	☒	☐
Roles and responsibilities of AJCC Operator are clearly identified.	☒	☐
Career Services Provider selected in compliance with WSD19-13.	☒	☐
Roles and responsibilities of the Career Services Provider within the AJCC are clearly identified.	☒	☐
Meets all regulatory requirements to be a comprehensive AJCC (WIOA Joint Final Rule Section 678.305)	**Yes**	**No**
AJCC has least one Title I staff person physically present. (Note: Consideration may be given for remote/virtual services implemented due to the COVID-19 pandemic)	☒	☐

AJCC provides access to all basic and individualized career services identified in WIOA Joint Final Rule Section 678.430.	☒	☐
AJCC provides access to training services for adult and dislocated workers identified in WIOA Joint Final Rule Section 680.200.	☒	☐
AJCC provides access to any employment and training activities carried out under WIOA Section 134(d).	☒	☐
AJCC provides access to programs, services, and activities of all required AJCC partners by having partner staff physically co-located at the AJCC, having a staff person at the AJCC who has been cross-trained to provide information about partner programs, or having direct linkage through technology to staff who can provide meaningful information or services.	☒	☐
AJCC provides workforce and labor market information.	☒	☐
AJCC provides customers with access programs, services, and activities during regular business hours.	☒	☐
Ensures Equal Opportunity for Individuals With Disabilities	**Yes**	**No**
The AJCC is physically and programmatically accessible to individuals with disabilities, as described in WIOA Section 188 and Title 29 *Code of Federal Regulations* Part 38. The *Americans with Disabilities Act* (ADA) Title V provides that state requirements may supersede the ADA when state requirements provide greater or equal protection for the rights of individuals with disabilities. Therefore, the AJCC must also be in compliance with following California guidance related to equal access for individuals with disabilities: • *Fair Employment and Housing Act* (California Government Code Section 12900-12996) • *Unruh Civil Rights Act* (California Civil Code Section 51-52) • *Disabled Persons Act* (California Civil Code Section 54-55) • *California Building Code* Title 24 Chapter 11B • *California Government Code* 7405 • *California Government Code* 11135 Such requirements include, but are limited to, the following: • Providing reasonable accommodations for individuals with disabilities. • Making reasonable modifications to policies, practices, and procedures where necessary to avoid discrimination against persons with disabilities.	☒	☐

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Was WIOA Section 188 compliance monitoring completed for PY 2019-20?	☒	☐
Did the AJCCs have any findings when WIOA Section 188 compliance monitoring was completed?	☐	☒
If yes, briefly describe the findings: Click here to enter text.		
Was a corrective action plan submitted?	☐	☒
Is the status of the findings open or closed?: Click here to enter text. If closed, as of what date: Click here to enter text.		
The AJCC meets all Baseline Criteria for Baseline AJCC Certification	**Yes** ☒	**No** ☐

The Local Board Chair must attest the Local Board's certification decision by signing below.

Signature

Charles Woo
Name

Chair, City of Los Angeles Workforce Development Board
Title

Comprehensive AJCC Certification Matrix
Baseline Criteria

The baseline America's Job Center of California[SM] (AJCC) Certification is intended to ensure that every comprehensive AJCC is in compliance with key *Workforce Innovation and Opportunity Act* (WIOA) statutory and regulatory requirements.

Local Boards must submit a completed matrix to their Regional Advisor for each comprehensive AJCC by November 1, 2021.

Name of Local Board ~~City of Los Angeles~~

Name of AJCC ~~Vernon Central/Los Angeles Trade Technical College~~

Implements the signed Memorandums of Understanding (MOU)	**Yes**	**No**
A Memorandum of Understanding (meeting the requirements in Workforce Services Directive WSD18-12) has been signed by all the required AJCC partners.	☒	☐
The signed MOU identifies the AJCC as a comprehensive.	☒	☐
The AJCC is implementing the MOU specifications applicable to comprehensive centers.	☒	☐
Implements the Local Board defined roles and responsibilities of the AJCC Operator and Career Services Provider	**Yes**	**No**
AJCC Operator selected in compliance with WSD19-13.	☒	☐
Roles and responsibilities of AJCC Operator are clearly identified.	☒	☐
Career Services Provider selected in compliance with WSD19-13.	☒	☐
Roles and responsibilities of the Career Services Provider within the AJCC are clearly identified.	☒	☐
Meets all regulatory requirements to be a comprehensive AJCC (WIOA Joint Final Rule Section 678.305)	**Yes**	**No**
AJCC has least one Title I staff person physically present. (Note: Consideration may be given for remote/virtual services implemented due to the COVID-19 pandemic)	☒	☐

AJCC provides access to all basic and individualized career services identified in WIOA Joint Final Rule Section 678.430.	☒	☐
AJCC provides access to training services for adult and dislocated workers identified in WIOA Joint Final Rule Section 680.200.	☒	☐
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Ensures Equal Opportunity for Individuals With Disabilities	**Yes**	**No**
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Was WIOA Section 188 compliance monitoring completed for PY 2019-20?	☒	☐
Did the AJCCs have any findings when WIOA Section 188 compliance monitoring was completed?	☐	☒
If yes, briefly describe the findings: Click here to enter text.		
Was a corrective action plan submitted?	☐	☒
Is the status of the findings open or closed?: Click here to enter text. If closed, as of what date: Click here to enter text.		
The AJCC meets all Baseline Criteria for Baseline AJCC Certification	**Yes** ☒	**No** ☐

The Local Board Chair must attest the Local Board's certification decision by signing below.

Signature

Charles Woo

Name

Chair, City of Los Angeles Workforce Development Board

Title

Comprehensive AJCC Certification Matrix
Baseline Criteria

The baseline America's Job Center of California[SM] (AJCC) Certification is intended to ensure that every comprehensive AJCC is in compliance with key *Workforce Innovation and Opportunity Act* (WIOA) statutory and regulatory requirements.

Local Boards must submit a completed matrix to their Regional Advisor for each comprehensive AJCC by November 1, 2021.

Name of Local Board ~~City of Los Angeles~~

Name of AJCC ~~Watts/Los Angeles~~

Implements the signed Memorandums of Understanding (MOU)	**Yes**	**No**
A Memorandum of Understanding (meeting the requirements in Workforce Services Directive WSD18-12) has been signed by all the required AJCC partners.	☒	☐
The signed MOU identifies the AJCC as a comprehensive.	☒	☐
The AJCC is implementing the MOU specifications applicable to comprehensive centers.	☒	☐
Implements the Local Board defined roles and responsibilities of the AJCC Operator and Career Services Provider	**Yes**	**No**
AJCC Operator selected in compliance with WSD19-13.	☒	☐
Roles and responsibilities of AJCC Operator are clearly identified.	☒	☐
Career Services Provider selected in compliance with WSD19-13.	☒	☐
Roles and responsibilities of the Career Services Provider within the AJCC are clearly identified.	☒	☐
Meets all regulatory requirements to be a comprehensive AJCC (WIOA Joint Final Rule Section 678.305)	**Yes**	**No**
AJCC has least one Title I staff person physically present. (Note: Consideration may be given for remote/virtual services implemented due to the COVID-19 pandemic)	☒	☐

AJCC provides access to all basic and individualized career services identified in WIOA Joint Final Rule Section 678.430.	☒	☐
AJCC provides access to training services for adult and dislocated workers identified in WIOA Joint Final Rule Section 680.200.	☒	☐
AJCC provides access to any employment and training activities carried out under WIOA Section 134(d).	☒	☐
AJCC provides access to programs, services, and activities of all required AJCC partners by having partner staff physically co-located at the AJCC, having a staff person at the AJCC who has been cross-trained to provide information about partner programs, or having direct linkage through technology to staff who can provide meaningful information or services.	☒	☐
AJCC provides workforce and labor market information.	☒	☐
AJCC provides customers with access programs, services, and activities during regular business hours.	☒	☐
Ensures Equal Opportunity for Individuals With Disabilities	**Yes**	**No**
The AJCC is physically and programmatically accessible to individuals with disabilities, as described in WIOA Section 188 and Title 29 *Code of Federal Regulations* Part 38. The *Americans with Disabilities Act* (ADA) Title V provides that state requirements may supersede the ADA when state requirements provide greater or equal protection for the rights of individuals with disabilities. Therefore, the AJCC must also be in compliance with following California guidance related to equal access for individuals with disabilities: • *Fair Employment and Housing Act* (California Government Code Section 12900-12996) • *Unruh Civil Rights Act* (California Civil Code Section 51-52) • *Disabled Persons Act* (California Civil Code Section 54-55) • *California Building Code* Title 24 Chapter 11B • *California Government Code* 7405 • *California Government Code* 11135 Such requirements include, but are limited to, the following: • Providing reasonable accommodations for individuals with disabilities. • Making reasonable modifications to policies, practices, and procedures where necessary to avoid discrimination against persons with disabilities.	☒	☐

• Administering programs in the most integrated setting appropriate. • Communicating with persons with disabilities as effectively as with others. • Providing appropriate auxiliary aids and services, including assistive technology devices and services, where necessary to afford individuals with disabilities an equal opportunity to participate in, and enjoy the benefits of, the program or activity. • Providing for the physical accessibility of the AJCC to individuals with disabilities.		
Was WIOA Section 188 compliance monitoring completed for PY 2019-20?	☒	☐
Did the AJCCs have any findings when WIOA Section 188 compliance monitoring was completed?	☐	☒
If yes, briefly describe the findings: Click here to enter text.		
Was a corrective action plan submitted?	☐	☒
Is the status of the findings open or closed?: Click here to enter text. If closed, as of what date: Click here to enter text.		
The AJCC meets all Baseline Criteria for Baseline AJCC Certification	**Yes** ☒	**No** ☐

The Local Board Chair must attest the Local Board's certification decision by signing below.

Signature

Charles Woo
Name

Chair, City of Los Angeles Workforce Development Board
Title

Comprehensive AJCC Certification Matrix
Baseline Criteria

The baseline America's Job Center of California[SM] (AJCC) Certification is intended to ensure that every comprehensive AJCC is in compliance with key *Workforce Innovation and Opportunity Act* (WIOA) statutory and regulatory requirements.

Local Boards must submit a completed matrix to their Regional Advisor for each comprehensive AJCC by November 1, 2021.

Name of Local Board ~~City of Los Angeles~~

Name of AJCC ~~West Adams~~

Implements the signed Memorandums of Understanding (MOU)	**Yes**	**No**
A Memorandum of Understanding (meeting the requirements in Workforce Services Directive WSD18-12) has been signed by all the required AJCC partners.	☒	☐
The signed MOU identifies the AJCC as a comprehensive.	☒	☐
The AJCC is implementing the MOU specifications applicable to comprehensive centers.	☒	☐
Implements the Local Board defined roles and responsibilities of the AJCC Operator and Career Services Provider	**Yes**	**No**
AJCC Operator selected in compliance with WSD19-13.	☒	☐
Roles and responsibilities of AJCC Operator are clearly identified.	☒	☐
Career Services Provider selected in compliance with WSD19-13.	☒	☐
Roles and responsibilities of the Career Services Provider within the AJCC are clearly identified.	☒	☐
Meets all regulatory requirements to be a comprehensive AJCC (WIOA Joint Final Rule Section 678.305)	**Yes**	**No**
AJCC has least one Title I staff person physically present. (Note: Consideration may be given for remote/virtual services implemented due to the COVID-19 pandemic)	☒	☐

AJCC provides access to all basic and individualized career services identified in WIOA Joint Final Rule Section 678.430.	☒	☐
AJCC provides access to training services for adult and dislocated workers identified in WIOA Joint Final Rule Section 680.200.	☒	☐
AJCC provides access to any employment and training activities carried out under WIOA Section 134(d).	☒	☐
AJCC provides access to programs, services, and activities of all required AJCC partners by having partner staff physically co-located at the AJCC, having a staff person at the AJCC who has been cross-trained to provide information about partner programs, or having direct linkage through technology to staff who can provide meaningful information or services.	☒	☐
AJCC provides workforce and labor market information.	☒	☐
AJCC provides customers with access programs, services, and activities during regular business hours.	☒	☐
Ensures Equal Opportunity for Individuals With Disabilities	**Yes**	**No**
The AJCC is physically and programmatically accessible to individuals with disabilities, as described in WIOA Section 188 and Title 29 *Code of Federal Regulations* Part 38. The *Americans with Disabilities Act* (ADA) Title V provides that state requirements may supersede the ADA when state requirements provide greater or equal protection for the rights of individuals with disabilities. Therefore, the AJCC must also be in compliance with following California guidance related to equal access for individuals with disabilities: • *Fair Employment and Housing Act* (California Government Code Section 12900-12996) • *Unruh Civil Rights Act* (California Civil Code Section 51-52) • *Disabled Persons Act* (California Civil Code Section 54-55) • *California Building Code* Title 24 Chapter 11B • *California Government Code* 7405 • *California Government Code* 11135 Such requirements include, but are limited to, the following: • Providing reasonable accommodations for individuals with disabilities. • Making reasonable modifications to policies, practices, and procedures where necessary to avoid discrimination against persons with disabilities. • Administering programs in the most integrated setting	☒	☐

appropriate. • Communicating with persons with disabilities as effectively as with others. • Providing appropriate auxiliary aids and services, including assistive technology devices and services, where necessary to afford individuals with disabilities an equal opportunity to participate in, and enjoy the benefits of, the program or activity. • Providing for the physical accessibility of the AJCC to individuals with disabilities.		
Was WIOA Section 188 compliance monitoring completed for PY 2019-20?	☒	☐
Did the AJCCs have any findings when WIOA Section 188 compliance monitoring was completed?	☐	☒
If yes, briefly describe the findings: Click here to enter text.		
Was a corrective action plan submitted?	☐	☒
Is the status of the findings open or closed?: Click here to enter text. If closed, as of what date: Click here to enter text.		
The AJCC meets all Baseline Criteria for Baseline AJCC Certification	**Yes** ☒	**No** ☐

The Local Board Chair must attest the Local Board's certification decision by signing below.

Signature

Charles Woo

Name

Chair, City of Los Angeles Workforce Development Board

Title

Comprehensive AJCC Certification Matrix
Baseline Criteria

The baseline America's Job Center of California[SM] (AJCC) Certification is intended to ensure that every comprehensive AJCC is in compliance with key *Workforce Innovation and Opportunity Act* (WIOA) statutory and regulatory requirements.

Local Boards must submit a completed matrix to their Regional Advisor for each comprehensive AJCC by November 1, 2021.

Name of Local Board ~~City of Los Angeles~~

Name of AJCC ~~West Valley~~

Implements the signed Memorandums of Understanding (MOU)	**Yes**	**No**
A Memorandum of Understanding (meeting the requirements in Workforce Services Directive WSD18-12) has been signed by all the required AJCC partners.	☒	☐
The signed MOU identifies the AJCC as a comprehensive.	☒	☐
The AJCC is implementing the MOU specifications applicable to comprehensive centers.	☒	☐
Implements the Local Board defined roles and responsibilities of the AJCC Operator and Career Services Provider	**Yes**	**No**
AJCC Operator selected in compliance with WSD19-13.	☒	☐
Roles and responsibilities of AJCC Operator are clearly identified.	☒	☐
Career Services Provider selected in compliance with WSD19-13.	☒	☐
Roles and responsibilities of the Career Services Provider within the AJCC are clearly identified.	☒	☐
Meets all regulatory requirements to be a comprehensive AJCC (WIOA Joint Final Rule Section 678.305)	**Yes**	**No**
AJCC has least one Title I staff person physically present. (Note: Consideration may be given for remote/virtual services implemented due to the COVID-19 pandemic)	☒	☐

AJCC provides access to all basic and individualized career services identified in WIOA Joint Final Rule Section 678.430.	☒	☐
AJCC provides access to training services for adult and dislocated workers identified in WIOA Joint Final Rule Section 680.200.	☒	☐
AJCC provides access to any employment and training activities carried out under WIOA Section 134(d).	☒	☐
AJCC provides access to programs, services, and activities of all required AJCC partners by having partner staff physically co-located at the AJCC, having a staff person at the AJCC who has been cross-trained to provide information about partner programs, or having direct linkage through technology to staff who can provide meaningful information or services.	☒	☐
AJCC provides workforce and labor market information.	☒	☐
AJCC provides customers with access programs, services, and activities during regular business hours.	☒	☐
Ensures Equal Opportunity for Individuals With Disabilities	**Yes**	**No**
The AJCC is physically and programmatically accessible to individuals with disabilities, as described in WIOA Section 188 and Title 29 *Code of Federal Regulations* Part 38. The *Americans with Disabilities Act* (ADA) Title V provides that state requirements may supersede the ADA when state requirements provide greater or equal protection for the rights of individuals with disabilities. Therefore, the AJCC must also be in compliance with following California guidance related to equal access for individuals with disabilities: • *Fair Employment and Housing Act* (California Government Code Section 12900-12996) • *Unruh Civil Rights Act* (California Civil Code Section 51-52) • *Disabled Persons Act* (California Civil Code Section 54-55) • *California Building Code* Title 24 Chapter 11B • *California Government Code* 7405 • *California Government Code* 11135 Such requirements include, but are limited to, the following: • Providing reasonable accommodations for individuals with disabilities. • Making reasonable modifications to policies, practices, and procedures where necessary to avoid discrimination against persons with disabilities. • Administering programs in the most integrated setting	☒	☐

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Was WIOA Section 188 compliance monitoring completed for PY 2019-20?	☒	☐
Did the AJCCs have any findings when WIOA Section 188 compliance monitoring was completed?	☐	☒
If yes, briefly describe the findings: Click here to enter text.		
Was a corrective action plan submitted?	☐	☒
Is the status of the findings open or closed?: Click here to enter text. If closed, as of what date: Click here to enter text.		
The AJCC meets all Baseline Criteria for Baseline AJCC Certification	**Yes** ☒	**No** ☐

The Local Board Chair must attest the Local Board's certification decision by signing below.

Signature

Charles Woo

Name

Chair, City of Los Angeles Workforce Development Board

Title

Comprehensive AJCC Certification Matrix
Baseline Criteria

The baseline America's Job Center of California[SM] (AJCC) Certification is intended to ensure that every comprehensive AJCC is in compliance with key *Workforce Innovation and Opportunity Act* (WIOA) statutory and regulatory requirements.

Local Boards must submit a completed matrix to their Regional Advisor for each comprehensive AJCC by November 1, 2021.

Name of Local Board ~~City of Los Angeles~~

Name of AJCC ~~West Los Angeles~~

Implements the signed Memorandums of Understanding (MOU)	**Yes**	**No**
A Memorandum of Understanding (meeting the requirements in Workforce Services Directive WSD18-12) has been signed by all the required AJCC partners.	☒	☐
The signed MOU identifies the AJCC as a comprehensive.	☒	☐
The AJCC is implementing the MOU specifications applicable to comprehensive centers.	☒	☐
Implements the Local Board defined roles and responsibilities of the AJCC Operator and Career Services Provider	**Yes**	**No**
AJCC Operator selected in compliance with WSD19-13.	☒	☐
Roles and responsibilities of AJCC Operator are clearly identified.	☒	☐
Career Services Provider selected in compliance with WSD19-13.	☒	☐
Roles and responsibilities of the Career Services Provider within the AJCC are clearly identified.	☒	☐
Meets all regulatory requirements to be a comprehensive AJCC (WIOA Joint Final Rule Section 678.305)	**Yes**	**No**
AJCC has least one Title I staff person physically present. (Note: Consideration may be given for remote/virtual services implemented due to the COVID-19 pandemic)	☒	☐

AJCC provides access to all basic and individualized career services identified in WIOA Joint Final Rule Section 678.430.	☒	☐
AJCC provides access to training services for adult and dislocated workers identified in WIOA Joint Final Rule Section 680.200.	☒	☐
AJCC provides access to any employment and training activities carried out under WIOA Section 134(d).	☒	☐
AJCC provides access to programs, services, and activities of all required AJCC partners by having partner staff physically co-located at the AJCC, having a staff person at the AJCC who has been cross-trained to provide information about partner programs, or having direct linkage through technology to staff who can provide meaningful information or services.	☒	☐
AJCC provides workforce and labor market information.	☒	☐
AJCC provides customers with access programs, services, and activities during regular business hours.	☒	☐
Ensures Equal Opportunity for Individuals With Disabilities	**Yes**	**No**
The AJCC is physically and programmatically accessible to individuals with disabilities, as described in WIOA Section 188 and Title 29 *Code of Federal Regulations* Part 38. The *Americans with Disabilities Act* (ADA) Title V provides that state requirements may supersede the ADA when state requirements provide greater or equal protection for the rights of individuals with disabilities. Therefore, the AJCC must also be in compliance with following California guidance related to equal access for individuals with disabilities: • *Fair Employment and Housing Act* (California Government Code Section 12900-12996) • *Unruh Civil Rights Act* (California Civil Code Section 51-52) • *Disabled Persons Act* (California Civil Code Section 54-55) • *California Building Code* Title 24 Chapter 11B • *California Government Code* 7405 • *California Government Code* 11135 Such requirements include, but are limited to, the following: • Providing reasonable accommodations for individuals with disabilities. • Making reasonable modifications to policies, practices, and procedures where necessary to avoid discrimination against persons with disabilities. • Administering programs in the most integrated setting	☒	☐

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Was WIOA Section 188 compliance monitoring completed for PY 2019-20?	☒	☐
Did the AJCCs have any findings when WIOA Section 188 compliance monitoring was completed?	☐	☒
If yes, briefly describe the findings: Click here to enter text.		
Was a corrective action plan submitted?	☐	☒
Is the status of the findings open or closed?: Click here to enter text. If closed, as of what date: Click here to enter text.		
The AJCC meets all Baseline Criteria for Baseline AJCC Certification	**Yes** ☒	**No** ☐

The Local Board Chair must attest the Local Board's certification decision by signing below.

Signature

Charles Woo

Name

Chair, City of Los Angeles Workforce Development Board

Title

Comprehensive AJCC Certification Matrix
Baseline Criteria

The baseline America's Job Center of California[SM] (AJCC) Certification is intended to ensure that every comprehensive AJCC is in compliance with key *Workforce Innovation and Opportunity Act* (WIOA) statutory and regulatory requirements.

Local Boards must submit a completed matrix to their Regional Advisor for each comprehensive AJCC by November 1, 2021.

Name of Local Board ~~City of Los Angeles~~

Name of AJCC ~~Wilshire Metro~~

Implements the signed Memorandums of Understanding (MOU)	**Yes**	**No**
A Memorandum of Understanding (meeting the requirements in Workforce Services Directive WSD18-12) has been signed by all the required AJCC partners.	☒	☐
The signed MOU identifies the AJCC as a comprehensive.	☒	☐
The AJCC is implementing the MOU specifications applicable to comprehensive centers.	☒	☐
Implements the Local Board defined roles and responsibilities of the AJCC Operator and Career Services Provider	**Yes**	**No**
AJCC Operator selected in compliance with WSD19-13.	☒	☐
Roles and responsibilities of AJCC Operator are clearly identified.	☒	☐
Career Services Provider selected in compliance with WSD19-13.	☒	☐
Roles and responsibilities of the Career Services Provider within the AJCC are clearly identified.	☒	☐
Meets all regulatory requirements to be a comprehensive AJCC (WIOA Joint Final Rule Section 678.305)	**Yes**	**No**
AJCC has least one Title I staff person physically present. (Note: Consideration may be given for remote/virtual services implemented due to the COVID-19 pandemic)	☒	☐

AJCC provides access to all basic and individualized career services identified in WIOA Joint Final Rule Section 678.430.	☒	☐
AJCC provides access to training services for adult and dislocated workers identified in WIOA Joint Final Rule Section 680.200.	☒	☐
AJCC provides access to any employment and training activities carried out under WIOA Section 134(d).	☒	☐
AJCC provides access to programs, services, and activities of all required AJCC partners by having partner staff physically co-located at the AJCC, having a staff person at the AJCC who has been cross-trained to provide information about partner programs, or having direct linkage through technology to staff who can provide meaningful information or services.	☒	☐
AJCC provides workforce and labor market information.	☒	☐
AJCC provides customers with access programs, services, and activities during regular business hours.	☒	☐
Ensures Equal Opportunity for Individuals With Disabilities	**Yes**	**No**
The AJCC is physically and programmatically accessible to individuals with disabilities, as described in WIOA Section 188 and Title 29 *Code of Federal Regulations* Part 38. The *Americans with Disabilities Act* (ADA) Title V provides that state requirements may supersede the ADA when state requirements provide greater or equal protection for the rights of individuals with disabilities. Therefore, the AJCC must also be in compliance with following California guidance related to equal access for individuals with disabilities: • *Fair Employment and Housing Act* (California Government Code Section 12900-12996) • *Unruh Civil Rights Act* (California Civil Code Section 51-52) • *Disabled Persons Act* (California Civil Code Section 54-55) • *California Building Code* Title 24 Chapter 11B • *California Government Code* 7405 • *California Government Code* 11135 Such requirements include, but are limited to, the following: • Providing reasonable accommodations for individuals with disabilities. • Making reasonable modifications to policies, practices, and procedures where necessary to avoid discrimination against persons with disabilities. • Administering programs in the most integrated setting	☒	☐

appropriate. • Communicating with persons with disabilities as effectively as with others. • Providing appropriate auxiliary aids and services, including assistive technology devices and services, where necessary to afford individuals with disabilities an equal opportunity to participate in, and enjoy the benefits of, the program or activity. • Providing for the physical accessibility of the AJCC to individuals with disabilities.		
Was WIOA Section 188 compliance monitoring completed for PY 2019-20?	☒	☐
Did the AJCCs have any findings when WIOA Section 188 compliance monitoring was completed?	☐	☒
If yes, briefly describe the findings: Click here to enter text.		
Was a corrective action plan submitted?	☐	☒
Is the status of the findings open or closed?: Click here to enter text. If closed, as of what date: Click here to enter text.		
The AJCC meets all Baseline Criteria for Baseline AJCC Certification	**Yes** ☒	**No** ☐

The Local Board Chair must attest the Local Board's certification decision by signing below.

Signature

Charles Woo

Name

Chair, City of Los Angeles Workforce Development Board

Title

Affiliate/Specialized AJCC Certification Matrix
Baseline Criteria

The baseline America's Job Center of California[SM] (AJCC) Certification is intended to ensure that every affiliate/specialized AJCC is in compliance with key *Workforce Innovation and Opportunity Act* (WIOA) statutory and regulatory requirements.

Local Boards must submit a completed matrix to their Regional Advisor for each affiliate/specialized AJCC by November 1, 2021.

Name of Local Board ~~City of Los Angeles~~

Name of AJCC ~~AYE Central YouthSource Center~~

Implements the signed Memorandums of Understanding (MOU)	**Yes**	**No**
An MOU (meeting the requirements in Workforce Services Directive WSD18-12) has been signed by all the required AJCC partners.	☒	☐
The signed MOU identifies the AJCC as a specialized/affiliate center.	☒	☐
The AJCC is implementing the MOU specifications applicable to specialized/affiliate centers.	☒	☐
Ensures Equal Opportunity for Individuals With Disabilities	**Yes**	**No**
The AJCC is physically and programmatically accessible to individuals with disabilities, as described in WIOA Section 188 and Title 29 *Code of Federal Regulations* Part 38. The *Americans with Disabilities Act* (ADA) Title V provides that state requirements may supersede the ADA when state requirements provide greater or equal protection for the rights of individuals with disabilities. Therefore, the AJCC must also be in compliance with following California guidance related to equal access for individuals with disabilities: • *Fair Employment and Housing Act* (California Government Code Section 12900-12996) • *Unruh Civil Rights Act* (California Civil Code Section 51-52) • *Disabled Persons Act* (California Civil Code Section 54-55) • *California Building Code* Title 24 Chapter 11B • *California Government Code* 7405 • *California Government Code* 11135	☒	☐

Such requirements include, but are limited to, the following: • Providing reasonable accommodations for individuals with disabilities. • Making reasonable modifications to policies, practices, and procedures where necessary to avoid discrimination against persons with disabilities. • Administering programs in the most integrated setting appropriate. • Communicating with persons with disabilities as effectively as with others. • Providing appropriate auxiliary aids and services, including assistive technology devices and services, where necessary to afford individuals with disabilities an equal opportunity to participate in, and enjoy the benefits of, the program or activity. • Providing for the physical accessibility of the AJCC to individuals with disabilities.		
Was WIOA Section 188 compliance monitoring completed for PY 19-20?	☒	☐
Did the AJCCs have any findings when WIOA Section 188 compliance monitoring was completed?	☐	☒
If yes, briefly describe the findings: Click here to enter text.		
Was a corrective action plan submitted?	☐	☒
Is the status of the findings open or closed?: Click here to enter text. If closed, as of what date?:Click here to enter text.		
The AJCC meets all Baseline Criteria for Baseline AJCC Certification	**Yes** ☒	**No** ☐

The Local Board Chair must attest the Local Board's certification decision by signing below.

Signature

Charles Woo

Name

Chair, City of Los Angeles Workforce Development Board

Title

Affiliate/Specialized AJCC Certification Matrix
Baseline Criteria

The baseline America's Job Center of California[SM] (AJCC) Certification is intended to ensure that every affiliate/specialized AJCC is in compliance with key *Workforce Innovation and Opportunity Act* (WIOA) statutory and regulatory requirements.

Local Boards must submit a completed matrix to their Regional Advisor for each affiliate/specialized AJCC by November 1, 2021.

Name of Local Board ~~City of Los Angeles~~

Name of AJCC ~~AYE South YouthSource Center~~

Implements the signed Memorandums of Understanding (MOU)	**Yes**	**No**
An MOU (meeting the requirements in Workforce Services Directive WSD18-12) has been signed by all the required AJCC partners.	☒	☐
The signed MOU identifies the AJCC as a specialized/affiliate center.	☒	☐
The AJCC is implementing the MOU specifications applicable to specialized/affiliate centers.	☒	☐
Ensures Equal Opportunity for Individuals With Disabilities	**Yes**	**No**
The AJCC is physically and programmatically accessible to individuals with disabilities, as described in WIOA Section 188 and Title 29 *Code of Federal Regulations* Part 38. The *Americans with Disabilities Act* (ADA) Title V provides that state requirements may supersede the ADA when state requirements provide greater or equal protection for the rights of individuals with disabilities. Therefore, the AJCC must also be in compliance with following California guidance related to equal access for individuals with disabilities: • *Fair Employment and Housing Act* (California Government Code Section 12900-12996) • *Unruh Civil Rights Act* (California Civil Code Section 51-52) • *Disabled Persons Act* (California Civil Code Section 54-55) • *California Building Code* Title 24 Chapter 11B • *California Government Code* 7405 • *California Government Code* 11135	☒	☐

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Was WIOA Section 188 compliance monitoring completed for PY 19-20?	☒	☐
Did the AJCCs have any findings when WIOA Section 188 compliance monitoring was completed?	☐	☒
If yes, briefly describe the findings: Click here to enter text.		
Was a corrective action plan submitted?	☐	☒
Is the status of the findings open or closed?: Click here to enter text. If closed, as of what date?:Click here to enter text.		
The AJCC meets all Baseline Criteria for Baseline AJCC Certification	**Yes** ☒	**No** ☐

The Local Board Chair must attest the Local Board's certification decision by signing below.

Signature

Charles Woo

Name

Chair, City of Los Angeles Workforce Development Board

Title

Affiliate/Specialized AJCC Certification Matrix
Baseline Criteria

The baseline America's Job Center of California[SM] (AJCC) Certification is intended to ensure that every affiliate/specialized AJCC is in compliance with key *Workforce Innovation and Opportunity Act* (WIOA) statutory and regulatory requirements.

Local Boards must submit a completed matrix to their Regional Advisor for each affiliate/specialized AJCC by November 1, 2021.

Name of Local Board ~~City of Los Angeles~~

Name of AJCC ~~Brotherhood Crusade YouthSource Center~~

Implements the signed Memorandums of Understanding (MOU)	**Yes**	**No**
An MOU (meeting the requirements in Workforce Services Directive WSD18-12) has been signed by all the required AJCC partners.	☒	☐
The signed MOU identifies the AJCC as a specialized/affiliate center.	☒	☐
The AJCC is implementing the MOU specifications applicable to specialized/affiliate centers.	☒	☐
Ensures Equal Opportunity for Individuals With Disabilities	**Yes**	**No**
The AJCC is physically and programmatically accessible to individuals with disabilities, as described in WIOA Section 188 and Title 29 *Code of Federal Regulations* Part 38. The *Americans with Disabilities Act* (ADA) Title V provides that state requirements may supersede the ADA when state requirements provide greater or equal protection for the rights of individuals with disabilities. Therefore, the AJCC must also be in compliance with following California guidance related to equal access for individuals with disabilities: • *Fair Employment and Housing Act* (California Government Code Section 12900-12996) • *Unruh Civil Rights Act* (California Civil Code Section 51-52) • *Disabled Persons Act* (California Civil Code Section 54-55) • *California Building Code* Title 24 Chapter 11B • *California Government Code* 7405 • *California Government Code* 11135	☒	☐

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Was WIOA Section 188 compliance monitoring completed for PY 19-20?	☒	☐
Did the AJCCs have any findings when WIOA Section 188 compliance monitoring was completed?	☐	☒
If yes, briefly describe the findings: Click here to enter text.		
Was a corrective action plan submitted?	☐	☒
Is the status of the findings open or closed?: Click here to enter text. If closed, as of what date?:Click here to enter text.		
The AJCC meets all Baseline Criteria for Baseline AJCC Certification	**Yes** ☒	**No** ☐

The Local Board Chair must attest the Local Board's certification decision by signing below.

Signature

Charles Woo

Name

Chair, City of Los Angeles Workforce Development Board

Title

Affiliate/Specialized AJCC Certification Matrix
Baseline Criteria

The baseline America's Job Center of California[SM] (AJCC) Certification is intended to ensure that every affiliate/specialized AJCC is in compliance with key *Workforce Innovation and Opportunity Act* (WIOA) statutory and regulatory requirements.

Local Boards must submit a completed matrix to their Regional Advisor for each affiliate/specialized AJCC by November 1, 2021.

Name of Local Board ~~City of Los Angeles~~

Name of AJCC ~~CRCD South Los Angeles YouthSource Center~~

Implements the signed Memorandums of Understanding (MOU)	**Yes**	**No**
An MOU (meeting the requirements in Workforce Services Directive WSD18-12) has been signed by all the required AJCC partners.	☒	☐
The signed MOU identifies the AJCC as a specialized/affiliate center.	☒	☐
The AJCC is implementing the MOU specifications applicable to specialized/affiliate centers.	☒	☐
Ensures Equal Opportunity for Individuals With Disabilities	**Yes**	**No**
The AJCC is physically and programmatically accessible to individuals with disabilities, as described in WIOA Section 188 and Title 29 *Code of Federal Regulations* Part 38. The *Americans with Disabilities Act* (ADA) Title V provides that state requirements may supersede the ADA when state requirements provide greater or equal protection for the rights of individuals with disabilities. Therefore, the AJCC must also be in compliance with following California guidance related to equal access for individuals with disabilities: • *Fair Employment and Housing Act* (California Government Code Section 12900-12996) • *Unruh Civil Rights Act* (California Civil Code Section 51-52) • *Disabled Persons Act* (California Civil Code Section 54-55) • *California Building Code* Title 24 Chapter 11B • *California Government Code* 7405 • *California Government Code* 11135	☒	☐

Such requirements include, but are limited to, the following: • Providing reasonable accommodations for individuals with disabilities. • Making reasonable modifications to policies, practices, and procedures where necessary to avoid discrimination against persons with disabilities. • Administering programs in the most integrated setting appropriate. • Communicating with persons with disabilities as effectively as with others. • Providing appropriate auxiliary aids and services, including assistive technology devices and services, where necessary to afford individuals with disabilities an equal opportunity to participate in, and enjoy the benefits of, the program or activity. • Providing for the physical accessibility of the AJCC to individuals with disabilities.		
Was WIOA Section 188 compliance monitoring completed for PY 19-20?	☒	☐
Did the AJCCs have any findings when WIOA Section 188 compliance monitoring was completed?	☐	☒
If yes, briefly describe the findings: Click here to enter text.		
Was a corrective action plan submitted?	☐	☒
Is the status of the findings open or closed?: Click here to enter text. If closed, as of what date?:Click here to enter text.		
The AJCC meets all Baseline Criteria for Baseline AJCC Certification	**Yes** ☒	**No** ☐

The Local Board Chair must attest the Local Board's certification decision by signing below.

Signature

Charles Woo

Name

Chair, City of Los Angeles Workforce Development Board

Title

Affiliate/Specialized AJCC Certification Matrix
Baseline Criteria

The baseline America's Job Center of California[SM] (AJCC) Certification is intended to ensure that every affiliate/specialized AJCC is in compliance with key *Workforce Innovation and Opportunity Act* (WIOA) statutory and regulatory requirements.

Local Boards must submit a completed matrix to their Regional Advisor for each affiliate/specialized AJCC by November 1, 2021.

Name of Local Board ~~City of Los Angeles~~

Name of AJCC ~~El Proyecto Del Barrio San Fernando YouthSource Center~~

Implements the signed Memorandums of Understanding (MOU)	**Yes**	**No**
An MOU (meeting the requirements in Workforce Services Directive WSD18-12) has been signed by all the required AJCC partners.	☒	☐
The signed MOU identifies the AJCC as a specialized/affiliate center.	☒	☐
The AJCC is implementing the MOU specifications applicable to specialized/affiliate centers.	☒	☐
Ensures Equal Opportunity for Individuals With Disabilities	**Yes**	**No**
The AJCC is physically and programmatically accessible to individuals with disabilities, as described in WIOA Section 188 and Title 29 *Code of Federal Regulations* Part 38. The *Americans with Disabilities Act* (ADA) Title V provides that state requirements may supersede the ADA when state requirements provide greater or equal protection for the rights of individuals with disabilities. Therefore, the AJCC must also be in compliance with following California guidance related to equal access for individuals with disabilities: • *Fair Employment and Housing Act* (California Government Code Section 12900-12996) • *Unruh Civil Rights Act* (California Civil Code Section 51-52) • *Disabled Persons Act* (California Civil Code Section 54-55) • *California Building Code* Title 24 Chapter 11B • *California Government Code* 7405 • *California Government Code* 11135	☒	☐

Such requirements include, but are limited to, the following: • Providing reasonable accommodations for individuals with disabilities. • Making reasonable modifications to policies, practices, and procedures where necessary to avoid discrimination against persons with disabilities. • Administering programs in the most integrated setting appropriate. • Communicating with persons with disabilities as effectively as with others. • Providing appropriate auxiliary aids and services, including assistive technology devices and services, where necessary to afford individuals with disabilities an equal opportunity to participate in, and enjoy the benefits of, the program or activity. • Providing for the physical accessibility of the AJCC to individuals with disabilities.		
Was WIOA Section 188 compliance monitoring completed for PY 19-20?	☒	☐
Did the AJCCs have any findings when WIOA Section 188 compliance monitoring was completed?	☐	☒
If yes, briefly describe the findings: Click here to enter text.		
Was a corrective action plan submitted?	☐	☒
Is the status of the findings open or closed?: Click here to enter text. If closed, as of what date?:Click here to enter text.		
The AJCC meets all Baseline Criteria for Baseline AJCC Certification	**Yes** ☒	**No** ☐

The Local Board Chair must attest the Local Board's certification decision by signing below.

Signature

Charles Woo

Name

Chair, City of Los Angeles Workforce Development Board

Title

Affiliate/Specialized AJCC Certification Matrix
Baseline Criteria

The baseline America's Job Center of California[SM] (AJCC) Certification is intended to ensure that every affiliate/specialized AJCC is in compliance with key *Workforce Innovation and Opportunity Act* (WIOA) statutory and regulatory requirements.

Local Boards must submit a completed matrix to their Regional Advisor for each affiliate/specialized AJCC by November 1, 2021.

Name of Local Board ~~City of Los Angeles~~

Name of AJCC ~~El Proyecto Del Barrio Sun Valley YouthSource Center~~

Implements the signed Memorandums of Understanding (MOU)	**Yes**	**No**
An MOU (meeting the requirements in Workforce Services Directive WSD18-12) has been signed by all the required AJCC partners.	☒	☐
The signed MOU identifies the AJCC as a specialized/affiliate center.	☒	☐
The AJCC is implementing the MOU specifications applicable to specialized/affiliate centers.	☒	☐
Ensures Equal Opportunity for Individuals With Disabilities	**Yes**	**No**
The AJCC is physically and programmatically accessible to individuals with disabilities, as described in WIOA Section 188 and Title 29 *Code of Federal Regulations* Part 38. The *Americans with Disabilities Act* (ADA) Title V provides that state requirements may supersede the ADA when state requirements provide greater or equal protection for the rights of individuals with disabilities. Therefore, the AJCC must also be in compliance with following California guidance related to equal access for individuals with disabilities: • *Fair Employment and Housing Act* (California Government Code Section 12900-12996) • *Unruh Civil Rights Act* (California Civil Code Section 51-52) • *Disabled Persons Act* (California Civil Code Section 54-55) • *California Building Code* Title 24 Chapter 11B • *California Government Code* 7405 • *California Government Code* 11135	☒	☐

Such requirements include, but are limited to, the following: • Providing reasonable accommodations for individuals with disabilities. • Making reasonable modifications to policies, practices, and procedures where necessary to avoid discrimination against persons with disabilities. • Administering programs in the most integrated setting appropriate. • Communicating with persons with disabilities as effectively as with others. • Providing appropriate auxiliary aids and services, including assistive technology devices and services, where necessary to afford individuals with disabilities an equal opportunity to participate in, and enjoy the benefits of, the program or activity. • Providing for the physical accessibility of the AJCC to individuals with disabilities.		
Was WIOA Section 188 compliance monitoring completed for PY 19-20?	☒	☐
Did the AJCCs have any findings when WIOA Section 188 compliance monitoring was completed?	☐	☒
If yes, briefly describe the findings: Click here to enter text.		
Was a corrective action plan submitted?	☐	☒
Is the status of the findings open or closed?: Click here to enter text. If closed, as of what date?:Click here to enter text.		
The AJCC meets all Baseline Criteria for Baseline AJCC Certification	**Yes** ☒	**No** ☐

The Local Board Chair must attest the Local Board's certification decision by signing below.

Signature

Charles Woo

Name

Chair, City of Los Angeles Workforce Development Board

Title

Affiliate/Specialized AJCC Certification Matrix
Baseline Criteria

The baseline America's Job Center of California[SM] (AJCC) Certification is intended to ensure that every affiliate/specialized AJCC is in compliance with key *Workforce Innovation and Opportunity Act* (WIOA) statutory and regulatory requirements.

Local Boards must submit a completed matrix to their Regional Advisor for each affiliate/specialized AJCC by November 1, 2021.

Name of Local Board ~~City of Los Angeles~~

Name of AJCC ~~Goodwill Panorama City/South Valley YouthSource Center~~

Implements the signed Memorandums of Understanding (MOU)	**Yes**	**No**
An MOU (meeting the requirements in Workforce Services Directive WSD18-12) has been signed by all the required AJCC partners.	☒	☐
The signed MOU identifies the AJCC as a specialized/affiliate center.	☒	☐
The AJCC is implementing the MOU specifications applicable to specialized/affiliate centers.	☒	☐
Ensures Equal Opportunity for Individuals With Disabilities	**Yes**	**No**
The AJCC is physically and programmatically accessible to individuals with disabilities, as described in WIOA Section 188 and Title 29 *Code of Federal Regulations* Part 38. The *Americans with Disabilities Act* (ADA) Title V provides that state requirements may supersede the ADA when state requirements provide greater or equal protection for the rights of individuals with disabilities. Therefore, the AJCC must also be in compliance with following California guidance related to equal access for individuals with disabilities: • *Fair Employment and Housing Act* (California Government Code Section 12900-12996) • *Unruh Civil Rights Act* (California Civil Code Section 51-52) • *Disabled Persons Act* (California Civil Code Section 54-55) • *California Building Code* Title 24 Chapter 11B • *California Government Code* 7405 • *California Government Code* 11135	☒	☐

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Was WIOA Section 188 compliance monitoring completed for PY 19-20?	☒	☐
Did the AJCCs have any findings when WIOA Section 188 compliance monitoring was completed?	☐	☒
If yes, briefly describe the findings: Click here to enter text.		
Was a corrective action plan submitted?	☐	☒
Is the status of the findings open or closed?: Click here to enter text. If closed, as of what date?:Click here to enter text.		
The AJCC meets all Baseline Criteria for Baseline AJCC Certification	**Yes** ☒	**No** ☐

The Local Board Chair must attest the Local Board's certification decision by signing below.

Signature

Charles Woo

Name

Chair, City of Los Angeles Workforce Development Board

Title

Affiliate/Specialized AJCC Certification Matrix
Baseline Criteria

The baseline America's Job Center of California[SM] (AJCC) Certification is intended to ensure that every affiliate/specialized AJCC is in compliance with key *Workforce Innovation and Opportunity Act* (WIOA) statutory and regulatory requirements.

Local Boards must submit a completed matrix to their Regional Advisor for each affiliate/specialized AJCC by November 1, 2021.

Name of Local Board ~~City of Los Angeles~~

Name of AJCC ~~Harbor YouthSource Center~~

Implements the signed Memorandums of Understanding (MOU)	**Yes**	**No**
An MOU (meeting the requirements in Workforce Services Directive WSD18-12) has been signed by all the required AJCC partners.	☒	☐
The signed MOU identifies the AJCC as a specialized/affiliate center.	☒	☐
The AJCC is implementing the MOU specifications applicable to specialized/affiliate centers.	☒	☐
Ensures Equal Opportunity for Individuals With Disabilities	**Yes**	**No**
The AJCC is physically and programmatically accessible to individuals with disabilities, as described in WIOA Section 188 and Title 29 *Code of Federal Regulations* Part 38. The *Americans with Disabilities Act* (ADA) Title V provides that state requirements may supersede the ADA when state requirements provide greater or equal protection for the rights of individuals with disabilities. Therefore, the AJCC must also be in compliance with following California guidance related to equal access for individuals with disabilities: • *Fair Employment and Housing Act* (California Government Code Section 12900-12996) • *Unruh Civil Rights Act* (California Civil Code Section 51-52) • *Disabled Persons Act* (California Civil Code Section 54-55) • *California Building Code* Title 24 Chapter 11B • *California Government Code* 7405 • *California Government Code* 11135	☒	☐

Such requirements include, but are limited to, the following: • Providing reasonable accommodations for individuals with disabilities. • Making reasonable modifications to policies, practices, and procedures where necessary to avoid discrimination against persons with disabilities. • Administering programs in the most integrated setting appropriate. • Communicating with persons with disabilities as effectively as with others. • Providing appropriate auxiliary aids and services, including assistive technology devices and services, where necessary to afford individuals with disabilities an equal opportunity to participate in, and enjoy the benefits of, the program or activity. • Providing for the physical accessibility of the AJCC to individuals with disabilities.		
Was WIOA Section 188 compliance monitoring completed for PY 19-20?	☒	☐
Did the AJCCs have any findings when WIOA Section 188 compliance monitoring was completed?	☐	☒
If yes, briefly describe the findings: Click here to enter text.		
Was a corrective action plan submitted?	☐	☒
Is the status of the findings open or closed?: Click here to enter text. If closed, as of what date?:Click here to enter text.		
The AJCC meets all Baseline Criteria for Baseline AJCC Certification	**Yes** ☒	**No** ☐

The Local Board Chair must attest the Local Board's certification decision by signing below.

Signature

Charles Woo

Name

Chair, City of Los Angeles Workforce Development Board

Title

Affiliate/Specialized AJCC Certification Matrix
Baseline Criteria

The baseline America's Job Center of California[SM] (AJCC) Certification is intended to ensure that every affiliate/specialized AJCC is in compliance with key *Workforce Innovation and Opportunity Act* (WIOA) statutory and regulatory requirements.

Local Boards must submit a completed matrix to their Regional Advisor for each affiliate/specialized AJCC by November 1, 2021.

Name of Local Board ~~City of Los Angeles~~

Name of AJCC ~~Para Los Ninos Central YouthSource Center~~

Implements the signed Memorandums of Understanding (MOU)	**Yes**	**No**
An MOU (meeting the requirements in Workforce Services Directive WSD18-12) has been signed by all the required AJCC partners.	☒	☐
The signed MOU identifies the AJCC as a specialized/affiliate center.	☒	☐
The AJCC is implementing the MOU specifications applicable to specialized/affiliate centers.	☒	☐
Ensures Equal Opportunity for Individuals With Disabilities	**Yes**	**No**
The AJCC is physically and programmatically accessible to individuals with disabilities, as described in WIOA Section 188 and Title 29 *Code of Federal Regulations* Part 38. The *Americans with Disabilities Act* (ADA) Title V provides that state requirements may supersede the ADA when state requirements provide greater or equal protection for the rights of individuals with disabilities. Therefore, the AJCC must also be in compliance with following California guidance related to equal access for individuals with disabilities: • *Fair Employment and Housing Act* (California Government Code Section 12900-12996) • *Unruh Civil Rights Act* (California Civil Code Section 51-52) • *Disabled Persons Act* (California Civil Code Section 54-55) • *California Building Code* Title 24 Chapter 11B • *California Government Code* 7405 • *California Government Code* 11135	☒	☐

Such requirements include, but are limited to, the following: • Providing reasonable accommodations for individuals with disabilities. • Making reasonable modifications to policies, practices, and procedures where necessary to avoid discrimination against persons with disabilities. • Administering programs in the most integrated setting appropriate. • Communicating with persons with disabilities as effectively as with others. • Providing appropriate auxiliary aids and services, including assistive technology devices and services, where necessary to afford individuals with disabilities an equal opportunity to participate in, and enjoy the benefits of, the program or activity. • Providing for the physical accessibility of the AJCC to individuals with disabilities.		
Was WIOA Section 188 compliance monitoring completed for PY 19-20?	☒	☐
Did the AJCCs have any findings when WIOA Section 188 compliance monitoring was completed?	☐	☒
If yes, briefly describe the findings: Click here to enter text.		
Was a corrective action plan submitted?	☐	☒
Is the status of the findings open or closed?: Click here to enter text. If closed, as of what date?:Click here to enter text.		
The AJCC meets all Baseline Criteria for Baseline AJCC Certification	**Yes** ☒	**No** ☐

The Local Board Chair must attest the Local Board's certification decision by signing below.

Signature

Charles Woo

Name

Chair, City of Los Angeles Workforce Development Board

Title

Affiliate/Specialized AJCC Certification Matrix
Baseline Criteria

The baseline America's Job Center of California[SM] (AJCC) Certification is intended to ensure that every affiliate/specialized AJCC is in compliance with key *Workforce Innovation and Opportunity Act* (WIOA) statutory and regulatory requirements.

Local Boards must submit a completed matrix to their Regional Advisor for each affiliate/specialized AJCC by November 1, 2021.

Name of Local Board ~~City of Los Angeles~~

Name of AJCC ~~Para Los Ninos East YouthSource Center (Northeast Los Angeles)~~

Implements the signed Memorandums of Understanding (MOU)	**Yes**	**No**
An MOU (meeting the requirements in Workforce Services Directive WSD18-12) has been signed by all the required AJCC partners.	☒	☐
The signed MOU identifies the AJCC as a specialized/affiliate center.	☒	☐
The AJCC is implementing the MOU specifications applicable to specialized/affiliate centers.	☒	☐
Ensures Equal Opportunity for Individuals With Disabilities	**Yes**	**No**
The AJCC is physically and programmatically accessible to individuals with disabilities, as described in WIOA Section 188 and Title 29 *Code of Federal Regulations* Part 38. The *Americans with Disabilities Act* (ADA) Title V provides that state requirements may supersede the ADA when state requirements provide greater or equal protection for the rights of individuals with disabilities. Therefore, the AJCC must also be in compliance with following California guidance related to equal access for individuals with disabilities: • *Fair Employment and Housing Act* (California Government Code Section 12900-12996) • *Unruh Civil Rights Act* (California Civil Code Section 51-52) • *Disabled Persons Act* (California Civil Code Section 54-55) • *California Building Code* Title 24 Chapter 11B • *California Government Code* 7405 • *California Government Code* 11135	☒	☐

Such requirements include, but are limited to, the following: • Providing reasonable accommodations for individuals with disabilities. • Making reasonable modifications to policies, practices, and procedures where necessary to avoid discrimination against persons with disabilities. • Administering programs in the most integrated setting appropriate. • Communicating with persons with disabilities as effectively as with others. • Providing appropriate auxiliary aids and services, including assistive technology devices and services, where necessary to afford individuals with disabilities an equal opportunity to participate in, and enjoy the benefits of, the program or activity. • Providing for the physical accessibility of the AJCC to individuals with disabilities.		
Was WIOA Section 188 compliance monitoring completed for PY 19-20?	☒	☐
Did the AJCCs have any findings when WIOA Section 188 compliance monitoring was completed?	☐	☒
If yes, briefly describe the findings: Click here to enter text.		
Was a corrective action plan submitted?	☐	☒
Is the status of the findings open or closed?: Click here to enter text. If closed, as of what date?:Click here to enter text.		
The AJCC meets all Baseline Criteria for Baseline AJCC Certification	**Yes** ☒	**No** ☐

The Local Board Chair must attest the Local Board's certification decision by signing below.

Signature

Charles Woo

Name

Chair, City of Los Angeles Workforce Development Board

Title

Affiliate/Specialized AJCC Certification Matrix
Baseline Criteria

The baseline America's Job Center of California[SM] (AJCC) Certification is intended to ensure that every affiliate/specialized AJCC is in compliance with key *Workforce Innovation and Opportunity Act* (WIOA) statutory and regulatory requirements.

Local Boards must submit a completed matrix to their Regional Advisor for each affiliate/specialized AJCC by November 1, 2021.

Name of Local Board ~~City of Los Angeles~~

Name of AJCC ~~UCLA West Los Angeles YouthSource Center~~

Implements the signed Memorandums of Understanding (MOU)	**Yes**	**No**
An MOU (meeting the requirements in Workforce Services Directive WSD18-12) has been signed by all the required AJCC partners.	☒	☐
The signed MOU identifies the AJCC as a specialized/affiliate center.	☒	☐
The AJCC is implementing the MOU specifications applicable to specialized/affiliate centers.	☒	☐
Ensures Equal Opportunity for Individuals With Disabilities	**Yes**	**No**
The AJCC is physically and programmatically accessible to individuals with disabilities, as described in WIOA Section 188 and Title 29 *Code of Federal Regulations* Part 38. The *Americans with Disabilities Act* (ADA) Title V provides that state requirements may supersede the ADA when state requirements provide greater or equal protection for the rights of individuals with disabilities. Therefore, the AJCC must also be in compliance with following California guidance related to equal access for individuals with disabilities: • *Fair Employment and Housing Act* (California Government Code Section 12900-12996) • *Unruh Civil Rights Act* (California Civil Code Section 51-52) • *Disabled Persons Act* (California Civil Code Section 54-55) • *California Building Code* Title 24 Chapter 11B • *California Government Code* 7405 • *California Government Code* 11135	☒	☐

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Was WIOA Section 188 compliance monitoring completed for PY 19-20?	☒	☐
Did the AJCCs have any findings when WIOA Section 188 compliance monitoring was completed?	☐	☒
If yes, briefly describe the findings: Click here to enter text.		
Was a corrective action plan submitted?	☐	☒
Is the status of the findings open or closed?: Click here to enter text. If closed, as of what date?:Click here to enter text.		
The AJCC meets all Baseline Criteria for Baseline AJCC Certification	**Yes** ☒	**No** ☐

The Local Board Chair must attest the Local Board's certification decision by signing below.

Signature

Charles Woo

Name

Chair, City of Los Angeles Workforce Development Board

Title

Affiliate/Specialized AJCC Certification Matrix
Baseline Criteria

The baseline America's Job Center of California[SM] (AJCC) Certification is intended to ensure that every affiliate/specialized AJCC is in compliance with key *Workforce Innovation and Opportunity Act* (WIOA) statutory and regulatory requirements.

Local Boards must submit a completed matrix to their Regional Advisor for each affiliate/specialized AJCC by November 1, 2021.

Name of Local Board ~~City of Los Angeles~~

Name of AJCC ~~WLCAC Watts YouthSource Center~~

Implements the signed Memorandums of Understanding (MOU)	**Yes**	**No**
An MOU (meeting the requirements in Workforce Services Directive WSD18-12) has been signed by all the required AJCC partners.	☒	☐
The signed MOU identifies the AJCC as a specialized/affiliate center.	☒	☐
The AJCC is implementing the MOU specifications applicable to specialized/affiliate centers.	☒	☐
Ensures Equal Opportunity for Individuals With Disabilities	**Yes**	**No**
The AJCC is physically and programmatically accessible to individuals with disabilities, as described in WIOA Section 188 and Title 29 *Code of Federal Regulations* Part 38. The *Americans with Disabilities Act* (ADA) Title V provides that state requirements may supersede the ADA when state requirements provide greater or equal protection for the rights of individuals with disabilities. Therefore, the AJCC must also be in compliance with following California guidance related to equal access for individuals with disabilities: • *Fair Employment and Housing Act* (California Government Code Section 12900-12996) • *Unruh Civil Rights Act* (California Civil Code Section 51-52) • *Disabled Persons Act* (California Civil Code Section 54-55) • *California Building Code* Title 24 Chapter 11B • *California Government Code* 7405 • *California Government Code* 11135	☒	☐

Such requirements include, but are limited to, the following: • Providing reasonable accommodations for individuals with disabilities. • Making reasonable modifications to policies, practices, and procedures where necessary to avoid discrimination against persons with disabilities. • Administering programs in the most integrated setting appropriate. • Communicating with persons with disabilities as effectively as with others. • Providing appropriate auxiliary aids and services, including assistive technology devices and services, where necessary to afford individuals with disabilities an equal opportunity to participate in, and enjoy the benefits of, the program or activity. • Providing for the physical accessibility of the AJCC to individuals with disabilities.		
Was WIOA Section 188 compliance monitoring completed for PY 19-20?	☒	☐
Did the AJCCs have any findings when WIOA Section 188 compliance monitoring was completed?	☐	☒
If yes, briefly describe the findings: Click here to enter text.		
Was a corrective action plan submitted?	☐	☒
Is the status of the findings open or closed?: Click here to enter text. If closed, as of what date?:Click here to enter text.		
The AJCC meets all Baseline Criteria for Baseline AJCC Certification	**Yes** ☒	**No** ☐

The Local Board Chair must attest the Local Board's certification decision by signing below.

Signature

Charles Woo

Name

Chair, City of Los Angeles Workforce Development Board

Title

Affiliate/Specialized AJCC Certification Matrix
Baseline Criteria

The baseline America's Job Center of California[SM] (AJCC) Certification is intended to ensure that every affiliate/specialized AJCC is in compliance with key *Workforce Innovation and Opportunity Act* (WIOA) statutory and regulatory requirements.

Local Boards must submit a completed matrix to their Regional Advisor for each affiliate/specialized AJCC by November 1, 2021.

Name of Local Board ~~City of Los Angeles~~

Name of AJCC ~~YOM Boyle Heights YouthSource Center~~

Implements the signed Memorandums of Understanding (MOU)	**Yes**	**No**
An MOU (meeting the requirements in Workforce Services Directive WSD18-12) has been signed by all the required AJCC partners.	☒	☐
The signed MOU identifies the AJCC as a specialized/affiliate center.	☒	☐
The AJCC is implementing the MOU specifications applicable to specialized/affiliate centers.	☒	☐
Ensures Equal Opportunity for Individuals With Disabilities	**Yes**	**No**
The AJCC is physically and programmatically accessible to individuals with disabilities, as described in WIOA Section 188 and Title 29 *Code of Federal Regulations* Part 38. The *Americans with Disabilities Act* (ADA) Title V provides that state requirements may supersede the ADA when state requirements provide greater or equal protection for the rights of individuals with disabilities. Therefore, the AJCC must also be in compliance with following California guidance related to equal access for individuals with disabilities: • *Fair Employment and Housing Act* (California Government Code Section 12900-12996) • *Unruh Civil Rights Act* (California Civil Code Section 51-52) • *Disabled Persons Act* (California Civil Code Section 54-55) • *California Building Code* Title 24 Chapter 11B • *California Government Code* 7405 • *California Government Code* 11135	☒	☐

Such requirements include, but are limited to, the following: • Providing reasonable accommodations for individuals with disabilities. • Making reasonable modifications to policies, practices, and procedures where necessary to avoid discrimination against persons with disabilities. • Administering programs in the most integrated setting appropriate. • Communicating with persons with disabilities as effectively as with others. • Providing appropriate auxiliary aids and services, including assistive technology devices and services, where necessary to afford individuals with disabilities an equal opportunity to participate in, and enjoy the benefits of, the program or activity. • Providing for the physical accessibility of the AJCC to individuals with disabilities.		
Was WIOA Section 188 compliance monitoring completed for PY 19-20?	☒	☐
Did the AJCCs have any findings when WIOA Section 188 compliance monitoring was completed?	☐	☒
If yes, briefly describe the findings: Click here to enter text.		
Was a corrective action plan submitted?	☐	☒
Is the status of the findings open or closed?: Click here to enter text. If closed, as of what date?:Click here to enter text.		
The AJCC meets all Baseline Criteria for Baseline AJCC Certification	**Yes** ☒	**No** ☐

The Local Board Chair must attest the Local Board's certification decision by signing below.

Signature

Charles Woo

Name

Chair, City of Los Angeles Workforce Development Board

Title

Affiliate/Specialized AJCC Certification Matrix
Baseline Criteria

The baseline America's Job Center of California[SM] (AJCC) Certification is intended to ensure that every affiliate/specialized AJCC is in compliance with key *Workforce Innovation and Opportunity Act* (WIOA) statutory and regulatory requirements.

Local Boards must submit a completed matrix to their Regional Advisor for each affiliate/specialized AJCC by November 1, 2021.

Name of Local Board ~~City of Los Angeles~~

Name of AJCC ~~YOM Southeast Los Angeles/Watts YouthSource Center~~

Implements the signed Memorandums of Understanding (MOU)	**Yes**	**No**
An MOU (meeting the requirements in Workforce Services Directive WSD18-12) has been signed by all the required AJCC partners.	☒	☐
The signed MOU identifies the AJCC as a specialized/affiliate center.	☒	☐
The AJCC is implementing the MOU specifications applicable to specialized/affiliate centers.	☒	☐
Ensures Equal Opportunity for Individuals With Disabilities	**Yes**	**No**
The AJCC is physically and programmatically accessible to individuals with disabilities, as described in WIOA Section 188 and Title 29 *Code of Federal Regulations* Part 38. The *Americans with Disabilities Act* (ADA) Title V provides that state requirements may supersede the ADA when state requirements provide greater or equal protection for the rights of individuals with disabilities. Therefore, the AJCC must also be in compliance with following California guidance related to equal access for individuals with disabilities: • *Fair Employment and Housing Act* (California Government Code Section 12900-12996) • *Unruh Civil Rights Act* (California Civil Code Section 51-52) • *Disabled Persons Act* (California Civil Code Section 54-55) • *California Building Code* Title 24 Chapter 11B • *California Government Code* 7405 • *California Government Code* 11135	☒	☐

Such requirements include, but are limited to, the following: • Providing reasonable accommodations for individuals with disabilities. • Making reasonable modifications to policies, practices, and procedures where necessary to avoid discrimination against persons with disabilities. • Administering programs in the most integrated setting appropriate. • Communicating with persons with disabilities as effectively as with others. • Providing appropriate auxiliary aids and services, including assistive technology devices and services, where necessary to afford individuals with disabilities an equal opportunity to participate in, and enjoy the benefits of, the program or activity. • Providing for the physical accessibility of the AJCC to individuals with disabilities.		
Was WIOA Section 188 compliance monitoring completed for PY 19-20?	☒	☐
Did the AJCCs have any findings when WIOA Section 188 compliance monitoring was completed?	☐	☒
If yes, briefly describe the findings: Click here to enter text.		
Was a corrective action plan submitted?	☐	☒
Is the status of the findings open or closed?: Click here to enter text. If closed, as of what date?:Click here to enter text.		
The AJCC meets all Baseline Criteria for Baseline AJCC Certification	**Yes** ☒	**No** ☐

The Local Board Chair must attest the Local Board's certification decision by signing below.

Signature

Charles Woo

Name

Chair, City of Los Angeles Workforce Development Board

Title

AJCC CERTIFICATION INDICATOR ASSESSMENT - COMPREHENSIVE

Name of Local Board	City of Los Angeles
Name of AJCC	West Adams operated by AADAP

AJCC "Physical Location" Certification Indicator: The AJCC physical location and facility enhances the customer experience. Though deleted by the State, the City opted to retain this indicator as a local measure.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC is strategically located on a major street with easy access to public transportation, and a bus stop is right in front of the facility. The AJCC has a newly paved parking lot with ample spots including handicapped parking and ramps going to the entrance. The AJCC facility is nice and clean with a resource center that has twenty workstations, some of which are dedicated to assist people with disabilities. There is also a large community room that can accommodate seventy-five people, with a specific area dedicated for veterans, and other smaller classrooms located on the second floor. There is an elevator to accommodate wheelchairs and the entire set up is very logical for customer flow. The AJCC remained open during the pandemic in compliance with all local, state, and federal health and safety guidelines. The AJCC's existing, comprehensive safety and health policies were updated to include new guidelines for the pandemic. CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #1: The AJCC ensure universal access, with an emphasis on individuals with barriers to employment.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC operator has been serving the community for almost fifty years providing drug abuse treatment and employment services. During the pandemic, the AJCC never closed but served customers on a limited basis and by appointment only. The AJCC administrative leadership team took very assertive actions to ensure that both customers and staff were protected, as safety protocols were immediately implemented. Universal access transitioned from on site to virtual services using "Zoom", "Google Meet". "Google Docs", and online scheduling of programs. The transition was seamless as the AJCC had been studying options for customers to access services using multiple platforms pre-pandemic. The pandemic motivated them to implement these technological options that was fully embraced by the staff. The staff in turn provided instructions to their customers on the use of the virtual services. In terms of targeted customers, the AJCC continues to be a leader in serving veterans, as they were during the previous certification cycle.

CIO – While the AJCC successfully implemented virtual services during the pandemic it is recommended that they continue to study options to address the digital divide that limits access to such services for potential customers without wi-fi.

AJCC Certification Indicator #2: The AJCC actively supports the One-Stop system through effective partnerships.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC has built lasting relationships with their collocated and non-collocated partners. They meet with their partners regularly and meetings are well tracked and recorded. Strong partnerships were maintained with the City funded BusinessSource Center, the Los Angeles Unified School District (LAUSD), the Employment Development Department (EDD) and the Department of Rehabilitation. Non-collocated partners include the Specialized Youth AJCC, the City funded FamilySource Center, the Department of Corrections, and the Department of Mental Health. The AJCC continues to benefit from its partnerships with AADAP's Gang Reduction and Youth Development program and AADAP's drug and alcohol rehabilitation programs. "Warm hand offs" promote effective co-enrollment and case management of customers between partners. Moving into a virtual platform did not prevent the AJCC from communicating with partners. Rather, virtual meetings saved all partners both time and travel. This virtual format promoted efficiencies all around and will most likely be retained for future operations. CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #3: The AJCC provides integrated, customer-centered services.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC excels at integrating the services of both their collocated and non-collocated partner agencies. They also work closely with individuals and partners and refer them to positions that will not compromise their treatment. There is regular communication between case managers from the beginning of the referral process, to ensure clarity in expectations, roles, and responsibilities with their partners. This AJCC also shares customer successes with their partners. CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #4: The AJCC is an on-ramp for skill development and the attainment of industry-recognized credentials which meet the needs of targeted regional sectors and pathways.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC focuses on construction, security, and healthcare as its regional sectors. They continue to offer robust training programs through the strong partnerships they have with various providers. In addition to the allocated training funds, the AJCC leverages other resources through fundraising. This AJCC's understanding of regional sectors and career pathways is excellent. CIO – There are no continuous improvement opportunity recommendations for this indicator. However, the AJCC expressed a desire to expand the number of training providers with which they work, to explore opportunities in the entertainment industry and the "gig economy" which has grown significantly during the past few years. The City will follow-up on these efforts.

AJCC Certification Indicator #5: The AJCC actively engages industry and labor and supports regional sector strategies through an integrated business service strategy that focuses on quality jobs.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC continues to build a great relationship with Kaiser Permanente that provides the AJCC with first access to position openings on a monthly basis. The AJCC essentially serves as a human resources arm for Kaiser. The AJCC also works closely with LAUSD, Legends, Amazon, United Dwelling, CSC Security, and other smaller businesses for placements in high quality positions. The AJCC also actively solicits feedback from businesses on the delivery of its services. CIO – There are no continuous improvement opportunity recommendations for this indicator. However, the AJCC does intend to pursue employment opportunities related to forthcoming special events and construction efforts in the City including but not limited to the Olympic Games and the Super Bowl. The City will follow-up on these efforts.

AJCC Certification Indicator #6: The AJCC has high-quality, well-informed, and cross-trained staffing.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC conducts monthly cross training with all staff, quarterly meetings with EDD, and dedicated meetings for the veteran's program. They also mandate staff to take other job-related training and to share lessons learned with other staff during their monthly meetings. From the documentation provided it is evident that the AJCC provides comprehensive cross training on labor market information, CalJOBs usage and customer service.

CIO – There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #7: The AJCC achieves business results through data-driven continuous improvement.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – On the most recent annual evaluation of performance, the AJCC was awarded three of a possible four stars for meeting or exceeding its federal measure, customer flow/enrollment, customer satisfaction and administrative capability goals. Having met its goals, the AJCC operates in a cost-efficient manner. At the end of each year, the AJCC holds a retreat to review and update their strategic plan, to assess their performance, and identify opportunities for improvement. CIO –There are no continuous improvement opportunity recommendations for this indicator.

Local Board Attestation – by signing below, the Local Board Chair attests to the AJCC's Certification Indicator Assessment and agrees to develop a continuous improvement plan with target dates with the AJCC.

Signature	
Charles Woo **Chair, Workforce Development Board**	

West Adams

AJCC CERTIFICATION INDICATOR ASSESSMENT - COMPREHENSIVE

Name of Local Board	City of Los Angeles
Name of AJCC	West Valley operated by Build Rehabilitation

AJCC "Physical Location" Certification Indicator: The AJCC physical location and facility enhances the customer experience. Though deleted by the State, the City opted to retain this indicator as a local measure.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths - The AJCC relocated during the pandemic. They now occupy thirty-seven-hundred square feet of the first floor of a building that is considerably smaller than its former site. However, the reduction in size resulted in a corresponding reduction in costs which allows for more funds to be committed to direct services. The facility has a reception area, with office space for confidential customer meetings, a resource room for customer use and classroom space for training purposes. With clear external signage and public transportation in close proximity, the facility is much more accessible. There is ample parking with twenty slots allocated to the handicapped. Prior to moving into this new facility, tenant improvements were completed contributing to its welcoming appearance. The internal signage is in both English and Spanish for seamless customer flow. The resource center is in compliance with local, state, and federal health and safety guidelines where computer stations are equipped with sanitizers and protective equipment. The AJCC remained open during the pandemic but by appointment only. CIO - There are no continuous improvement opportunity recommendations for this indicator. However, the City will monitor the flow of customers and the overall provision of services at this site once the pandemic subsides.

AJCC Certification Indicator #1: The AJCC ensure universal access, with an emphasis on individuals with barriers to employment.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC has equal opportunity posters, employee rights, and information for veterans all appropriately displayed, also in English and Spanish. Veterans and their spouses are given priority for service While staff remained onsite during the pandemic, they were open by appointment only. Customers were screened over the phone with appointments made so that they could avail themselves of on-site resources. The leadership team established a rotating staff schedule. **T**he AJCC conducted recruitment events outside of the facility and implemented a rapid response program to ensure the provision of uninterrupted services. The AJCC even partnered with the local Salvation Army for the provision of emergency food for its customers. The AJCC implemented virtual services using various platforms of communication

including email and “Zoom”. Even with the pandemic and the untimely relocation of the AJCC, the provision of universal services continued.

CIO – Due to the pandemic, the ability to evaluate the AJCC’s provision of on-site universal access was limited to those provided on an emergency basis. Once the pandemic subsides, the City will closely monitor universal access efforts at this new location to ensure that they are in compliance with the quality indicators.

AJCC Certification Indicator #2: The AJCC actively supports the One-Stop system through effective partnerships.

Assessment of AJCC’s Strengths and Continuous Improvement Opportunities

Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strengths - The AJCC maintains strong relationships with its collocated and non-collocated partners. The AJCC prides itself at documenting its partner-relationships by maintaining an extensive list of partners, a description of services provided by each, and agendas and records from partner meetings and workshops. Partners include the Los Angeles Unified School District (LAUSD), Pierce College, Mission College, Chrysalis, the Department of Rehabilitation, the Department of Public Social Services, Salvation Army, Veterans Administration services, Title 5, the local Specialized Youth AJCC managed by Goodwill Industries, and City funded BusinessSource and El Nido operated FamilySource Centers. Moreover, the AJCC has maintained an exceptional partnership with local parole officers who assist with the enrollment of “reentry” customers. The AJCC works closely with its partners to track customer progress and outcomes. This hallmark is one of the AJCC’s many strengths.

CIO – There are no recommended continuous improvement opportunities for this indicator. However, the City will closely monitor the new facility for its possible impact on effective partnerships and compliance with the quality indicators.

AJCC Certification Indicator #3: The AJCC provides integrated, customer-centered services.

Assessment of AJCC’s Strengths and Continuous Improvement Opportunities

Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strengths - The AJCC provided evidence of exceptionally documented customer service training, cross training of partner staff and integrated customer flow procedures. Regular and frequent interaction with partner agencies promotes the concept of shared customer. The AJCC also does an exemplary job in the co-case management process to avoid duplication of services, including support services. The partners and the AJCC share notes and stay in communication via email, or via CalJOBS (if appropriate). However, if partners don’t have access to CalJOBS, case notes are shared based on privacy guidelines and limitations.

CIO - There are no recommended continuous improvement opportunity for this indicator. However, the City will closely monitor to ensure that the new facility accommodates for integrated, customer-centered services.

AJCC Certification Indicator #4: The AJCC is an on-ramp for skill development and the attainment of industry-recognized credentials which meet the needs of targeted regional sectors and pathways.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths - The AJCC focuses its efforts on the regional sectors of healthcare and logistics with additional placements in the manufacturing and security sectors. Truck driver training is also a common training offering made available to job seekers which is timely given the nationwide shortage of drivers. The AJCC also has strong partnerships with training providers which includes LAUSD, the community colleges, and approved private vocational schools. Orientation and one on one interviews are done to determine customer career interests with customers then placed into training. Once completed, a job developer, in coordination with the training provider, is assigned to assist with the placement of the customer into a training related job. The AJCC places heavy emphasis on outcomes to ensure that training providers are effectively preparing customers for employment. CIO - There are no recommended continuous improvement opportunities for this indicator.

AJCC Certification Indicator #5: The AJCC actively engages industry and labor and supports regional sector strategies through an integrated business service strategy that focuses on quality jobs.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC has exceptional relationships with local employers such as Avid Wheels, Allied Universal, Emanate Health, Prime Builders in North Hollywood, and many private medical clinics. Pre-pandemic, employer recruitments were held at the AJCC, on-a-monthly basis. Additionally, the AJCC actively solicits business feedback on the services provided to promote an on-going relationship. CIO – Given the relocation of the AJCC the City will closely monitor to determine if the same business relationships are maintained, new ones established and if the new facility is large enough to accommodate recruitment events for employers. A plan of action may be requested of the AJCC to address these concerns.

AJCC Certification Indicator #6: The AJCC has high-quality, well-informed, and cross-trained staffing.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC has monthly meetings both with collocated and non-collocated partners through which the cross training of staff is provided. This includes the provision of training on

services to those with barriers to employment at which the AJCC continues to excel. The cross training of staff was well documented by meeting agendas provided by the AJCC. As evidenced by the documentation provided, this indicator is a strength of the AJCC.

CIO – There are no recommended continuous improvement opportunities for this indicator. However, the City will closely monitor to determine if successful cross training continues at the new AJCC location.

AJCC Certification Indicator #7: The AJCC achieves business results through data-driven continuous improvement.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – On the most recent annual evaluation of performance, the AJCC was awarded two of a possible four stars for exceeding its federal measure and administrative capability goals. It also met its customer satisfaction contract goals but fell short in the enrollment of veterans and "reentry" customers. The AJCC did increase its enrollment of dislocated workers that was identified as an improvement opportunity during the previous certification cycle. While the pandemic may once again impact enrollment numbers for the period ending June 30, 2021, this will probably be a systemwide concern. The AJCC has been a four-star performer in the past and from discussions with leadership and staff they are committed to returning to that level. To further promote the AJCC's profile and positivity, the operator will be changing its name from Build Rehabilitation to BuildAbility in the very near future. CIO – The AJCC is to immediately develop and implement a plan for the increased enrollment of veterans and "reentry" customers and continue to focus on the enrollment of dislocated workers. The City will follow-up on these efforts.

Local Board Attestation – by signing below, the Local Board Chair attests to the AJCC's Certification Indicator Assessment and agrees to develop a continuous improvement plan with target dates with the AJCC.

Signature	
Charles Woo **Chair, Workforce Development Board**	

West Valley

AJCC CERTIFICATION INDICATOR ASSESSMENT - COMPREHENSIVE

Name of Local Board	City of Los Angeles
Name of AJCC	Wilshire Metro operated by Community Career Development

AJCC "Physical Location" Certification Indicator: The AJCC physical location and facility enhances the customer experience. Though deleted by the State, the City opted to retain this indicator as a local measure.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths - The AJCC is strategically located on a major street on the 5th floor of an office building, has adequate parking, is accessible to public transportation and is very professional in appearance. The latter is beneficial to the customer in that the setting is comparable to that of an office work environment. The u-shaped layout of the facility provides for a logical flow from resource room to classrooms, to private meeting rooms, with signage directing the way. Classrooms are large and can accommodate up to forty customers for training and/or meetings. Parking options have been extended to a church lot across the street and at a more reasonable rate. The AJCC remained open during the pandemic albeit in compliance with local, state, and federal health and safety guidelines. CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #1: The AJCC ensure universal access, with an emphasis on individuals with barriers to employment.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC has excelled in the enrollment and placement of veterans serving as one of the City's leaders in that regard. Additionally, with a diverse staff that promotes compliance with equal employment opportunity and limited English proficiency guidelines, the AJCC accommodates and is adept at working with diverse populations. On any given day, pre-pandemic, the resource room was filled to capacity with customers. While the AJCC experienced an unusual high volume of walk-in customers during the pandemic, they were not well positioned to provide virtual services, including services to the disabled. Aside from their "Facebook" page and "LinkedIn" accounts, the AJCC's virtual services are not well developed. CIO – The lack of virtual services was identified as being an improvement opportunity during the previous certification process and remains so. The AJCC is to immediately develop procedures for and implement virtual services that can be used by customers as a viable service option. The City will follow-up on these efforts.

AJCC Certification Indicator #2: The AJCC actively supports the One-Stop system through effective partnerships.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC has long standing successful partnerships that have made it one of the premier providers of skills training in the City system. Partners include but are not limited to: Five Keys Charter School, Los Angeles Valley College, the Los Angeles Unified School District (LAUSD), low-income housing providers and the Veteran's Administration. The AJCC is also looking to improve its relationships with the Departments of Rehabilitation and Mental Health. All AJCC staff are familiar with the services provided by their partners and have a documented system for cross referring and case managing customers. CIO - There are no continuous improvement opportunity recommendations for this certification indicator.

AJCC Certification Indicator #3: The AJCC provides integrated, customer-centered services.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC maintains procedures for the integration of services between partner programs, job descriptions that clearly identify functional leaders and supervisors, an integrated customer flow chart and procedures for the co-enrollment and case management of customers. Weekly meetings between partners are held to track customer progress with a focus on common goals. The sharing of information is limited however, to what the customer is willing to have released which requires the customer's signature. Medical records are of course, kept confidential. One benefit of the pandemic is improved communication between partners via social media. CIO – While not identified as a quality indicator within this certification indicator, development and implementation of improved virtual services, will assist with customer centered services.

AJCC Certification Indicator #4: The AJCC is an on-ramp for skill development and the attainment of industry-recognized credentials which meet the needs of targeted regional sectors and pathways.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – This is the AJCC's strength. For over ten years it has been a leader in developing training and employment opportunities in regional sectors. Together with Metro (the countywide public transportation authority) and Los Angeles Valley College, the AJCC has operated the bus driver training initiative placing over one-thousand customers in professional

driving positions with Metro. The AJCC has also led the City's efforts in placing customers in the biomedical/biotech field. Security, construction, manufacturing and human resources and paralegal skills training are also sectors targeted by the AJCC. To assist customers while participating in training, the AJCC awards supportive services in abundance. With Los Angeles being one of the costliest cities in which to reside, the AJCC understands the need to place customers in sectors with high wages and career paths. There is no better AJCC in the City system for addressing this indicator.

CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #5: The AJCC actively engages industry and labor and supports regional sector strategies through an integrated business service strategy that focuses on quality jobs.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities

Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strengths – The AJCC's success with regional sectors is attributable to its business relationships. Businesses are not just employers to which customers are referred for employment but rather partners in the development of a skilled workforce. Through its relationship with Metro, the need for eight-hundred new bus drivers by the end of 2021 has been identified, and it is the AJCC that will be responsible for recruiting qualified customers to train for and fill these positions. Additionally, there are ten employers that either work on or have a relationship with Metro projects that now rely on the AJCC for the filling of positions. The AJCC is also seeking to establish similar relationships with Target Stores and Amazon that have become the primary logistics sector employers.

CIO – There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #6: The AJCC has high-quality, well-informed, and cross-trained staffing.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities

Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strengths - The AJCC is exceptional in capacity building both for its staff and partners. Meetings with collocated partners are held monthly and those with all partners are held quarterly. It is through these meetings that the cross training and updates on AJCC and partner efforts are provided. Upcoming grant opportunities, the cross referral of customers, job fairs, community events, employment strategies, labor market information and AJCC performance are all discussed at these meetings.

CIO - There are no continuous improvement opportunity recommendations for this certification indicator. However, it is recommended that the AJCC develop procedures for better documenting these cross-training efforts.

AJCC Certification Indicator #7: The AJCC achieves business results through data-driven continuous improvement.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – the AJCC's operations are based on a strategic plan that is unique to the AJCC and not to a larger organization. This has assisted the AJCC over the years in that all staff understand business results and the impact that it has on customers and the organization's funding. For many years the AJCC has been one of the top ranked performers in the City's annual evaluation of AJCC performance. The AJCC regularly meets or exceeds all federal performance measures, customer satisfaction, customer flow/enrollment and administrative capability goals. While it is anticipated that actual enrollment numbers may be negatively impacted by the pandemic, the AJCC is confident that they will increase as the pandemic wanes. CIO - There are no continuous improvement opportunity recommendations for this indicator.

Local Board Attestation – by signing below, the Local Board Chair attests to the AJCC's Certification Indicator Assessment and agrees to develop a continuous improvement plan with target dates with the AJCC.

Signature	
Charles Woo **Chair, Workforce Development Board**	

Wilshire Metro

AJCC CERTIFICATION INDICATOR ASSESSMENT - COMPREHENSIVE

Name of Local Board	City of Los Angeles
Name of AJCC	Harbor Gateway operated by City of Long Beach

AJCC "Physical Location" Certification Indicator: The AJCC physical location and facility enhances the customer experience. Though deleted by the State, the City opted to retain this indicator as a local measure.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths - The AJCC is located on the 4th floor of an impressive office building in San Pedro. It is accessible to public transportation and has more than adequate free parking for customers. The AJCC has a welcoming reception counter, a large resource room, meeting space, classroom space and adequate space for case management services. Collocated with the AJCC is the Specialized Youth AJCC providing services to those 16-24. The collocation of these programs is limited in the City and allows for the cross referral of customers between programs, the sharing of common intake, and classroom training space and provides for broader customer choice in the selection of service options. CIO - During the previous certification process, it was determined that there was no exterior signage to encourage walk-in customers and that the AJCC was not accessible to low-income individuals and those with barriers to employment in the Wilmington area. The signage issue has yet to be resolved and requires attention. Additionally, while the AJCC has made a concerted effort to reach out to the Wilmington area via social media and physical (pre-pandemic) presence, this remains a continuous improvement opportunity. City staff will follow-up on these efforts.

AJCC Certification Indicator #1: The AJCC ensure universal access, with an emphasis on individuals with barriers to employment.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths - The AJCC is well positioned to provide services to all types of individuals including limited English speakers and the disabled. Many staff either grew up or reside in the service area and are familiar with its cultural differences and barriers to employment. Common intake and resource areas for adult, dislocated worker and youth customers provides for true universal access opportunities. This capacity was exhibited during the pandemic when the AJCC served an extraordinary number of customers seeking UI benefits. Unfortunately, these numbers will not be reflected in enrollment counts as the customers were seeking UI only.

CIO - The enrollment of veterans and dislocated workers continues to be a challenge for the AJCC. As such, the AJCC is to immediately develop and implement a plan to address this issue (see Indicator 7 below). The City will follow-up on these efforts.

AJCC Certification Indicator #2: The AJCC actively supports the One-Stop system through effective partnerships.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities

Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strengths - In addition to the Employment Development Department (EDD) and the Department of Public Social Services, the collocation of the Specialized Youth AJCC is invaluable to the AJCC's operation. As previously mentioned, the physical collocation and shared space is limited in the City and should enable customers to avail themselves of services regardless of their age. The AJCC needs to maximize the potential of this relationship.

CIO – Documentation to support this indicator was incomplete. As such, the AJCC is to immediately develop and submit documentation to support all of the quality indicators for Indicator 2. The City will follow-up on these efforts.

AJCC Certification Indicator #3: The AJCC provides integrated, customer-centered services.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities

Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strengths – In the previous certification process, the AJCC was identified as lacking written procedures and protocols for the co-enrollment and case management of customers between partner agencies. Those procedures have since been documented and the systems in place appear adequate for the delivery of such services.

CIO – Documentation to support this indicator was incomplete. As such, the AJCC is to immediately develop and submit documentation to support all of the quality indicators for Indicator 3. The City will follow-up on these efforts.

AJCC Certification Indicator #4: The AJCC is an on-ramp for skill development and the attainment of industry-recognized credentials which meet the needs of targeted regional sectors and pathways.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities

Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strengths - The AJCC continues to focus its efforts on the regional sectors of healthcare and logistics, including trucking. The Harbor Occupational Center serves as the AJCC's primary classroom training provider, but the AJCC also uses classroom training vendors that it has a positive experience with. The AJCC promotes customer choice and does not implement a sequence of service requirement.

CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #5: The AJCC actively engages industry and labor and supports regional sector strategies through an integrated business service strategy that focuses on quality jobs.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities

Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strengths - The AJCC has an established history of working with Long Beach Memorial Hospital, Providence Hospital and has now established a working relationship with Kaiser. Established relationships continue with logistics firms including Pacific Harbor Lines and CRST. These firms have conducted recruitment/hiring events at the AJCC. From conversations with management and staff it is evident that all have a firm understanding of the regional economy and labor market conditions. Specifically, they are aware of opportunities developing at the old McDonnell Douglas aerospace plant, with the local refineries and logistics firms at the port.

CIO – During the previous certification process the AJCC was challenged to establish itself as the City Workforce Development System's primary link to employment opportunities at the port. The AJCC has since positioned itself well in this regard. However, those efforts have been impacted by the pandemic. Additionally, the AJCC is to immediately review its business survey practices to ensure that it is formally soliciting and documenting employer feedback on its operations. The City will follow-up on these efforts.

AJCC Certification Indicator #6: The AJCC has high-quality, well-informed, and cross-trained staffing.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities

Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strengths – During the previous certification process this indicator was deemed in need of improvement as there was no evidence of regular cross training, capacity building, professional development nor labor market information training having been provided. From the more recent documentation submitted it is evident that corrective action has been taken to address this issue.

CIO – Efforts to improve cross training should continue once the pandemic subsides and partners are able to interact more regularly. There are no further continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #7: The AJCC achieves business results through data-driven continuous improvement.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – the AJCC has historically contributed to the City's federal performance measure goals and has positive customer satisfaction survey results. CIO – In the City's most recent annual evaluation of performance, the AJCC did not meet its customer flow/enrollment contracted goals for dislocated workers, the disabled, "reentry", veterans, and homeless customers. Additionally, the AJCC did not meet its contracted training expenditure goals. The AJCC is to immediately develop and implement a plan to address. The City will follow-up on these efforts.

Local Board Attestation – by signing below, the Local Board Chair attests to the AJCC's Certification Indicator Assessment and agrees to develop a continuous improvement plan with target dates with the AJCC.

Signature	
Charles Woo **Chair, Workforce Development Board**	

AJCC CERTIFICATION INDICATOR ASSESSMENT - COMPREHENSIVE

Name of Local Board	City of Los Angeles
Name of AJCC	Vernon Central operated by CRCD

AJCC "Physical Location" Certification Indicator: The AJCC physical location and facility enhances the customer experience. Though deleted by the State, the City opted to retain this indicator as a local measure.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths - The AJCC is strategically located on the campus of Los Angeles Trade Technical College occupying space that is provided at no cost to CRCD. The AJCC is accessible to public transportation with more than adequate campus parking. There is a formal reception area, a resource area, more than adequate meeting and classroom space and more than adequate space for case management services. Its location on the college campus is a major benefit to the AJCC in that significant occupational training opportunities are available on site and fifty percent of the AJCC's enrollees are college enrollees. The one concern expressed is that the AJCC's location does not promote a walk-in clientele. *Due to the pandemic, the AJCC temporarily relocated to its nearby Specialized Youth AJCC location. It is expected that the AJCC will return to the college campus once pandemic restrictions are lifted.* CIO - There are no continuous improvement opportunity recommendations for this indicator other than for the City to closely monitor the relocation of the AJCC back to the college campus.

AJCC Certification Indicator #1: The AJCC ensure universal access, with an emphasis on individuals with barriers to employment.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – In response to its temporary relocation, the AJCC invested heavily in technology to promote remote access to services. A system of accountability was developed so that staff could document their engagement with customers and their overall productivity. This included daily reporting to supervisors. The AJCC acknowledged that universal access was impacted by the pandemic but that it forced them to think outside of the box to ensure that customers could continue to be served. The AJCC's overall response to the pandemic is considered a strength. With staff resources to accommodate diversity and a history of providing excellent services to veterans and "reentry" customers it is expected that the AJCC's exceptional level of performance will resume once the pandemic subsides.

CIO – The City will closely monitor the AJCC's return to the college campus to ensure that the same pre-pandemic accommodations and services are made available.

AJCC Certification Indicator #2: The AJCC actively supports the One-Stop system through effective partnerships.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities

Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strengths – While the number of collated partners was impacted by the relocation of the AJCC to the Specialized Youth AJCC location, it is fully expected that they will return once normal operations resume. AJCC partners include the Los Angeles Unified School District (LAUSD), the Department of Rehabilitation, the Department of Public Social Services, Friends Outside, the City funded FamilySource Center, and others. The AJCC's most significant and influential partner is the college and as such, this is considered the AJCC's primary strength.

CIO – Development and implementation of a formal partner referral process is considered a continuous improvement opportunity particularly as the AJCC returns to the college campus. The City will follow-up on these efforts.

AJCC Certification Indicator #3: The AJCC provides integrated, customer-centered services.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities

Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strengths - The AJCC acknowledged that maintaining integrated, customer-centered services was difficult during the pandemic and with its relocation to the Specialized Youth AJCC location. Nevertheless, its established relationships with its partner agencies were maintained via co—case management virtual conferences. One of the benefits that the AJCC experienced from its collocation was its partnership with Specialized Youth AJCC staff that enabled them to process customers via what they referred to as a "triage" process. This provided for the common intake and assessment of all customers and essentially expanded the number of staff resources available to serve adult and dislocated customers; and, allowed for older youth to be given the choice of adult or youth centric services. While not ideal, the collocation with the Specialized Youth AJCC did have its benefits.

CIO - There are no continuous improvement opportunity recommendations for this certification indicator other than for the City to closely monitor the relocation of the AJCC back to the college campus.

AJCC Certification Indicator #4: The AJCC is an on-ramp for skill development and the attainment of industry-recognized credentials which meet the needs of targeted regional sectors and pathways.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths - The AJCC focuses on construction, transportation, and hospitality as its regional sectors with the majority of the training services offered on site at the college. Pre-pandemic, twenty training programs were developed jointly by the AJCC and the college with the input of employers. This leveraging of resources and reduced training costs allowed for the AJCC to provide training year-round without a fear of running out of funds in the third quarter. To support the occupational training the AJCC also provided financial literacy training for its customers. As with all other services, this indicator was severely impacted by the pandemic, particularly as it relates to enrolling customers in occupational training provided by the college. While considered a strength of the AJCC, this will also be a major continuous improvement opportunity. CIO – Of all the indicators, this will require the closest of monitoring by the City. The success of the AJCC rests with the cooperation of the college to resume the provision of sector training with career pathways. The City may need to be actively engaged in discussions between the AJCC and the college to ensure that this transpires.

AJCC Certification Indicator #5: The AJCC actively engages industry and labor and supports regional sector strategies through an integrated business service strategy that focuses on quality jobs.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths - The AJCC had previously identified exceptional relationships with numerous employers including Metro, the Los Angeles World Airports, the Los Angeles Police Department, Union Pacific, Jiffy Lube, Athens Services, numerous construction firms and hotels and Local Union 300. For this certification period, the AJCC has placed greater emphasis on construction and focused efforts on relationships with employers looking to hire a large number of customers. Considerable input is solicited from businesses related to their hiring patterns and barriers to employment, including consideration of "reentry" customers. Pre-pandemic this was considered a strength of the AJCC. However, this will now be a major continuous improvement opportunity. CIO – The AJCC has benefited from the college's relationships with business in the development of training programs and the placement of customers. As such, it is critical that the City closely monitor resumption of this relationship to ensure that it returns to pre-pandemic levels. The City may need to be actively engaged in discussions between the AJCC and the college to ensure that this transpires.

AJCC Certification Indicator #6: The AJCC has high-quality, well-informed, and cross-trained staffing.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – This indicator was a strength of the AJCC during the pandemic as it continued with partner cross training activities via virtual conferencing, during which best practices were shared. The temporary relocation of the AJCC required even greater coordination in cross training to ensure that all were on the same page in service delivery. Priorities and opportunities for post-pandemic professional development were also identified. Collocation with the Specialized Youth AJCC did allow for the cross training of adult, dislocated and youth staff in a common setting. CIO - There are no continuous improvement opportunity recommendations for this indicator other than for the City to monitor cross training as the AJCC returns to the college campus.

AJCC Certification Indicator #7: The AJCC achieves business results through data-driven continuous improvement.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – In the City's most recent annual evaluation of performance, the AJCC was successful in meeting and exceeding all federal performance measure goals and met customer satisfaction contracted goals. The AJCC is focused on and understands the value of being a four-star performer as identified through the City's annual evaluation of the AJCCs. Additionally, the AJCC has an organization wide strategic-plan and all staff understand their individual roles in contributing to the goals identified therein. CIO – In the City's most recent evaluation of performance, the AJCC did not meet its customer flow/enrollment goals. For the period ending June 30, 2021, and attributable in part to the pandemic, it is anticipated that this will once again be the case. Additionally, the AJCC did not meet the minimum threshold for training and leveraged training expenditures. As such, for the new certification cycle, improved enrollment, training expenditures and placement of customers into living wage jobs will be a continuous improvement opportunity for the AJCC.

Local Board Attestation – by signing below, the Local Board Chair attests to the AJCC's Certification Indicator Assessment and agrees to develop a continuous improvement plan with target dates with the AJCC.

Signature	
Charles Woo **Chair, Workforce Development Board**	

AJCC CERTIFICATION INDICATOR ASSESSMENT - COMPREHENSIVE

Name of Local Board	City of Los Angeles
Name of AJCC	Sun Valley operated by El Proyecto

AJCC "Physical Location" Certification Indicator: The AJCC physical location and facility enhances the customer experience. Though deleted by the State, the City opted to retain this indicator as a local measure.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths - The AJCC is strategically housed in an eight-thousand square foot facility located on a major street, with more than adequate parking, accessible to public transportation, with a warm welcoming color scheme and a general positive environment. The layout of the facility provides for a logical flow from resource room to classrooms, to private meeting rooms, with signage directing the way. The AJCC remained open during the pandemic. As a health-based organization, the AJCC operator ensured that it was in compliance with all local, state, and federal health and safety guidelines. CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #1: The AJCC ensure universal access, with an emphasis on individuals with barriers to employment.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths - The AJCC has an established presence in the community, a history of serving a diverse population and has excelled in the enrollment of veterans and limited English speakers. Universal access services benefit from the logical layout of the facility and its long-term presence serves as an outreach mechanism with enrollments promoted through word of mouth. Services to veterans has been a priority of the AJCC with a Veterans Administration representative now collocated at the AJCC. While the enrollment of veterans and other special populations has been impacted by the pandemic, it is anticipated that this will rebound as the pandemic subsides. CIO - The AJCC acknowledges that during the pandemic the shortcomings of their virtual services capabilities were exposed. As such, the AJCC is to immediately develop, based on lessons learned, procedures for virtual services. The City will follow-up on these efforts.

AJCC Certification Indicator #2: The AJCC actively supports the One-Stop system through effective partnerships.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths - The AJCC has a history of effectively coordinating service delivery with its collocated and non-collocated partners that includes but is not limited to the Los Angeles Unified School District (LAUSD), Los Angeles Mission College, Volunteers of America, the Salvation Army, the Veterans Administration, and the Specialized Youth AJCC that is housed in the same building. While not sharing common intake space with the Specialized Youth AJCC, its common reception area provides for the on-site referral and enrollment of out-of-school youth. CIO – The referral process between partner agencies was identified as being primarily via email and telephone. The AJCC is to immediately develop and implement a formal partner referral process. The City will follow-up on these efforts.

AJCC Certification Indicator #3: The AJCC provides integrated, customer-centered services.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – With a long history of serving as a one-stop center, the AJCC fully understands and implements integrated customer centered services. Staff fully understand their roles in service delivery, appropriate customer flow and partner agency services and eligibility requirements. CIO – While interaction with partner agencies facilitates the co-enrollment of customers between programs, procedures for managing this process were not provided. As such, the AJCC is to immediately develop and implement such procedures. The City will follow-up on these efforts.

AJCC Certification Indicator #4: The AJCC is an on-ramp for skill development and the attainment of industry-recognized credentials which meet the needs of targeted regional sectors and pathways.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC is familiar with and focused on the targeting of regional sectors for the training and placement of its customers. Its primary sectors are logistics and healthcare with others including manufacturing, construction, and security. As a healthcare organization, the operator of the AJCC has a history of hiring AJCC customers for full time, permanent employment with career paths. Additionally, the AJCC has a close working relationship with

Mission Hospital for the placement of customers. While these sectors are a target, the AJCC does not impose a sequence of service requirement on customers.

CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #5: The AJCC actively engages industry and labor and supports regional sector strategies through an integrated business service strategy that focuses on quality jobs.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – AJCC staff is familiar with the local regional economy and with major local employers including Amazon and Athens Services. Changing economics and purchasing patterns both pre and during the pandemic, are well understood by the AJCC. This has led them to expand relationships with logistics employers and specifically Amazon. Amazon is a preferred business partner in that they are "background friendly", expressing a willingness to employ individuals who may be reentering the workforce. The pandemic also highlighted the importance and need for qualified employees throughout the healthcare sector. This only reinforced what was already an AJCC target. One of the challenges facing the AJCC is that they are not physically located in close proximity to many major employers. CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #6: The AJCC has high-quality, well-informed, and cross-trained staffing.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC conducts regular cross training of both collocated and non-collocated partners. This included virtual training sessions conducted during the pandemic. Quarterly meetings and training sessions are held with LAUSD, and regular training is provided by business partners via roundtable sessions. Training for staff on CalJOBS utilization is an ongoing activity. CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #7: The AJCC achieves business results through data-driven continuous improvement.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – For years the AJCC has been recognized as one of the City's premier center operators. In the most recent evaluation of AJCC performance conducted by the City, the

AJCC exceeded all federal measures and local performance measures. By meeting and exceeding its contracted goals the AJCC has operated in a cost-efficient manner. They consistently receive high rankings in customer satisfaction and are an administratively sound organization. Serving a community of great need, this is truly the strength of the AJCC. CIO - There are no continuous improvement opportunity recommendations for this indicator.

Local Board Attestation – by signing below, the Local Board Chair attests to the AJCC's Certification Indicator Assessment and agrees to develop a continuous improvement plan with target dates with the AJCC.

Signature	
Charles Woo **Chair, Workforce Development Board**	

Sun Valley

AJCC CERTIFICATION INDICATOR ASSESSMENT - COMPREHENSIVE

Name of Local Board	City of Los Angeles
Name of AJCC	Northeast Los Angeles operated by Goodwill Industries

AJCC "Physical Location" Certification Indicator #1: The AJCC physical location and facility enhances the customer experience. Though deleted by the State, the City opted to retain this indicator as a local measure.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths - The AJCC is located on a major street accessible to public transportation with more than two-hundred parking spots. There is a formal reception area, a resource room, offices for confidential customer intake and case management, multiple meeting rooms and classrooms that are adequately equipped and fully functional. One of the particular benefits for this AJCC is being housed within Goodwill Industries' headquarters, with eighteen-thousand square feet of available space. Being collocated allows them to leverage the organization's other services and resources. They have a robust emergency plan that was updated for the pandemic and helped them sustain operations during this unexpected time all in compliance with local, state, and federal health and safety guidelines. CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #1: The AJCC ensure universal access, with an emphasis on individuals with barriers to employment.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths - The AJCC places a lot of emphasis on the equality and diversity of its customers, and provides exceptional services for the homeless, the disabled and "reentry" customers. All program staff members are bilingual English/Spanish. During the pandemic, the AJCC did not close but continued to provide universal access services on an appointment only basis and virtually via "'Facetime" and "Zoom". Unfortunately, the digital divide impacted the ability of potential customers to access services virtually. The demand for unemployment insurance processing increased exponentially but enrollment did not, given that customers were primarily interested in securing their benefits. Given that the facility remains unchanged from three years prior, it is anticipated that universal access services will return to normal once the pandemic subsides. CIO - There are no continuous improvement opportunity recommendations for this indicator. However, the City will follow-up on options for closing the digital divide on behalf of potential customers.

AJCC Certification Indicator #2: The AJCC actively supports the One-Stop system through effective partnerships.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths - The AJCC continues to excel at building and maintaining strong relationships with their collocated and non-collocated partners. Collocated partners include Five Keys Charter School, administrative services outsourcing (for homeless services) Friends Outside and potentially the Robertson Trucking School. Non-collocated partners include the Employment Development Department (EDD), Los Angeles Unified School District (LAUSD), the Department of Rehabilitation, Department of Public Social Services, Veterans Administration, the Para Los Ninos Specialized Youth AJCC and the Boyle Heights FamilySource Center. During the pandemic, partnership meetings were held virtually to ensure their continuation. CIO - There are no continuous improvement opportunity recommendations for this indicator. However, the City will closely monitor the continuation of these relationships post-pandemic.

AJCC Certification Indicator #3: The AJCC provides integrated, customer-centered services.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths - The AJCC excels at integrating the services of both its collocated and non-collocated partner agencies. AJCC documentation provided evidence of existing protocols for the integration of partner programs including procedures for the co-enrollment and case management of customers. The functional organizational chart detailed the movement of customers from intake through outcome with a seamless transition between partners. This indicator is a strength of the AJCC. CIO - There are no continuous improvement opportunity recommendations for this indicator. However, the City will closely monitor the provision of these services post-pandemic.

AJCC Certification Indicator #4: The AJCC is an on-ramp for skill development and the attainment of industry-recognized credentials which meet the needs of targeted regional sectors and pathways.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC exhibits their greatest success in logistics, particularly in the placement of customers as truck drivers. This activity will only increase with the proposed collocation of the Robertson Trucking School at the AJCC. The AJCC also targets the healthcare and security sectors and works with various service providers and vocational schools to provide training in those areas. The AJCC actively promotes the placement of customers into jobs with

the City, through the Targeted Local Hire Program prominently displaying literature on this initiative in the facility. This program does not require civil service testing and is very friendly to participants with barriers to employment.

CIO - There are no continuous improvement opportunity recommendations for this certification indicator.

AJCC Certification Indicator #5: The AJCC actively engages industry and labor and supports regional sector strategies through an integrated business service strategy that focuses on quality jobs.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC excels in building and maintaining strong relationships with employers including but not limited to: Amazon, Allied Universal, AEG, Bank of America, Kaiser Permanente, and apartment complex maintenance firms. The AJCC's business services include recruitment, pre-screening, tax information and bonding through EDD . Employers who do not have facilities available for interviews, testing, and training, use the AJCC for those purposes. The AJCC communicates with and anticipates employer needs so that customer training can be targeted to meet their needs. This indicator is another AJCC strength. CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #6: The AJCC has high-quality, well-informed, and cross-trained staffing.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths –The AJCC conducts cross training through standing quarterly meetings which, due to the pandemic, had to be conducted via "Zoom". Regardless, the AJCC provided copies of meeting agendas, a list of training opportunities for all AJCC staff and other documentation as evidence of cross training being incorporated into their operations. CIO - There are no continuous improvement opportunity recommendations for this certification indicator. However, the City will closely monitor to ensure that this training resumes post pandemic.

AJCC Certification Indicator #7: The AJCC achieves business results through data-driven continuous improvement.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strengths – On the most recent annual evaluation of performance, the AJCC was awarded three of a possible four stars for meeting or exceeding its federal measure, customer satisfaction and administrative capability goals. However, the AJCC did fall short in the enrollment of dislocated worker and veteran customers. While the pandemic may once again impact enrollment numbers for the period ending June 30, 2021, this will probably be a systemwide concern. From discussions with staff, it is evident that the AJCC values business results and the strategic planning that contributes to its success. In fact, the AJCC operates under Goodwill's larger, organizational strategic plan.

CIO – The AJCC will be requested to immediately develop and implement a plan for the increased enrollment of dislocated workers and veterans. The City will follow-up on these efforts.

Local Board Attestation – by signing below, the Local Board Chair attests to the AJCC's Certification Indicator Assessment and agrees to develop a continuous improvement plan with target dates with the AJCC.

Signature	
Charles Woo **Chair, Workforce Development Board**	

Northeast Los Angeles

AJCC CERTIFICATION INDICATOR ASSESSMENT - COMPREHENSIVE

Name of Local Board	City of Los Angeles
Name of AJCC	Pacoima/North Valley operated by Goodwill Industries

AJCC "Physical Location" Certification Indicator: The AJCC physical location and facility enhances the customer experience. Though deleted by the State, the City opted to retain this indicator as a local measure.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC is scheduled to relocate to a new site in the fall of 2021. As such, physical location cannot be considered a strength of the AJCC at this time. Housed at its present location since November 2019, the AJCC never became fully operational for more than six months, what with the onset of the pandemic. However, for the ensuing sixteen months the AJCC did continue to enroll customers and serve them both virtually and on an appointment only basis. CIO – Relocation of the AJCC is considered an improvement opportunity. The City will monitor to ensure that this move transpires and that the facility meets all of the quality indicators for an AJCC physical location.

AJCC Certification Indicator #1: The AJCC ensure universal access, with an emphasis on individuals with barriers to employment.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – While it is evident that the AJCC serves a diverse population and staff understands the principles of universal and customer-centered services, both the pandemic and the impending move to a new facility prevents this from being a strength of the operation. CIO – As with the "Physical Location" Indicator discussed above, relocation to a new facility is needed to determine the capacity of the AJCC to provide true universal services. Additionally, while the AJCC was successful at implementing virtual services during the pandemic, a plan for continuing the provision of such services post-pandemic is to be immediately developed, and particularly for the disabled. Finally, a plan for increased enrollment of veterans, the disabled, the homeless and ex-offenders is to be immediately developed and implemented. The City will work with the AJCC to address these improvement opportunities.

AJCC Certification Indicator #2: The AJCC actively supports the One-Stop system through effective partnerships.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC's facility limited the collocation of partner agencies. However, excellent relationships exist with non-collocated organizations including but not limited to local charter schools, the Los Angeles Unified School District (LAUSD), the Department of Rehabilitation, Volunteers of America, the City's Gang Reduction and Youth Development program, the Specialized Youth AJCC, City funded BusinessSource Centers and FamilySource Centers. Digital literacy courses for customers were provided through the latter. CIO – An increase in the number of collocated partners at the AJCC's new location is an improvement opportunity. Once relocated, the AJCC will be expected to update its promotional literature to identify its new partners, formalize a referral process between partners and develop an AJCC partner satisfaction survey. The City will monitor these efforts closely.

AJCC Certification Indicator #3: The AJCC provides integrated, customer-centered services.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – While the AJCC's limited collocated partners negatively impacts actual service integration, customer flow charts, job descriptions that clearly identify staff roles, and procedures for the co-enrollment of customers are all well documented. CIO – Once again, relocation is the improvement opportunity that will assist in the provision of customer-centered services. The City will monitor these efforts closely.

AJCC Certification Indicator #4: The AJCC is an on-ramp for skill development and the attainment of industry-recognized credentials which meet the needs of targeted regional sectors and pathways.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – AJCC staff are well aware of the regional target sectors including healthcare and security and of the schools that provide the most appropriate training for these sectors. Phlebotomy and medical technician are the most common healthcare related training opportunities. Additionally, the AJCC is excellent at providing financial support that enables customers to participate in such training. CIO – The AJCC may consider a more structured approach to training in the security sector with a formal, rather than random career path.

AJCC Certification Indicator #5: The AJCC actively engages industry and labor and supports regional sector strategies through an integrated business service strategy that focuses on quality jobs.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC has excellent relationships with major local employers ranging from Kaiser to Amazon, Northrup Grumman and LAUSD. The AJCC has coordinated with the latter for the filling of custodial and teaching assistant positions. In addition to serving as a recruiter for employers, the AJCC holds roundtable meetings with healthcare employers, assesses business needs and actively solicits business input to improve their training and referral strategies. CIO - This indicator is the AJCC's strength and no continuous improvement opportunities were identified at this time.

AJCC Certification Indicator #6: The AJCC has high-quality, well-informed, and cross-trained staffing.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – From the procedures and capacity building opportunities that are in place to promote the cross-training of staff, it is evident that this is a strength of the AJCC. Unfortunately, implementation has been negatively impacted both by the facility and the pandemic. CIO – While not necessarily an improvement opportunity, once relocated, the City will monitor closely to ensure implementation of the documented cross-training procedures.

AJCC Certification Indicator #7: The AJCC achieves business results through data-driven continuous improvement.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – Goodwill Industries assumed management of the AJCC from the former operator, Youth Policy Institute, that included assumption of the latter's customer caseload. Goodwill has done an exceptional job meeting or exceeding all federal performance measures and meeting or exceeding local customer satisfaction and administrative capability measures. Additionally, the AJCC operates under Goodwill's larger strategic plan and all staff understand the importance of meeting all performance goals. CIO – Assuming operations of the AJCC and the onset of the pandemic contributed to the AJCC's failing to meet its customer flow/enrollment goals. As such, this is considered an

opportunity for improvement with a particular emphasis on the enrollment of veterans, the disabled, the homeless and “reentry” customers (see Indicator 1 above). The City will work with the AJCC to address this opportunity.

Local Board Attestation – by signing below, the Local Board Chair attests to the AJCC’s Certification Indicator Assessment and agrees to develop a continuous improvement plan with target dates with the AJCC.

Signature	
Charles Woo **Chair, Workforce Development Board**	

Pacoima/North Valley

AJCC CERTIFICATION INDICATOR ASSESSMENT - COMPREHENSIVE

Name of Local Board	City of Los Angeles
Name of AJCC	Watts operated by Housing Authority of the City of Los Angeles

AJCC "Physical Location" Certification Indicator: The AJCC physical location and facility enhances the customer experience. Though deleted by the State, the City opted to retain this indicator as a local measure.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths - The AJCC is unique in that it is located within the Imperial Gardens Housing Development. It occupies a small bungalow that is within walking distance of a major street, is somewhat accessible by public transportation and has limited street parking. Customers are greeted promptly in a clean reception area that doubles as a resource room. Setting aside those shortcomings, the AJCC is in the middle of where the need exists. CIO – During the previous certification process it was recommended that the AJCC immediately develop and implement a relocation plan to a larger, more accessible facility. Because of its small size, classroom and meeting space is limited and the AJCC cannot accommodate a significant number of collocated partners. While it was hoped that relocation would occur in the 2018-19 program year, it has yet to transpire. While a site has been identified and relocation is now scheduled for December 2021, the City will be monitoring closely to ensure that this action is taken.

AJCC Certification Indicator #1: The AJCC ensure universal access, with an emphasis on individuals with barriers to employment.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – While the AJCC excels at serving a diverse population and staff understands the principles of universal and customer-centered services, the facility prevents this from being a strength of the operation. CIO – As with the "Physical Location" Indicator discussed above, relocation to a larger facility is needed for true universal services to be delivered through the AJCC. Additionally, a plan for addressing the digital divide that exists within the AJCC's service community needs to be developed to enable the delivery of virtual services. The impact of this digital divide was exposed during the pandemic. Finally, the enrollment of veterans, dislocated workers and the disabled continues to be a challenge for the AJCC. The City will work with the AJCC to address all of these improvement opportunities.

AJCC Certification Indicator #2: The AJCC actively supports the One-Stop system through effective partnerships.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC's facility limits the collocation of partner agencies. While relationships exist with non-collocated organizations including but not limited to: Career Partners, Volunteers of America, the Children's Institute, and the Department of Rehabilitation, this cannot be considered a strength of the AJCC. CIO - As with the "Physical Location" Indicator discussed above, relocation to a larger facility is needed for the collocation of partners within the AJCC to be expanded. Additionally, the AJCC must immediately provide documentation to support: the orientation of AJCC staff to partner programs and services, the AJCC's partner referral process and the cross referral of customers. The City will work with the AJCC to address all of these improvement opportunities.

AJCC Certification Indicator #3: The AJCC provides integrated, customer-centered services.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths - The AJCC's limited collocated partners negatively impacts service integration. As such, this cannot be considered a strength of the AJCC. CIO - As with the "Physical Location" Indicator discussed above, relocation to a larger facility is needed for the provision of true customer-centered services to be delivered. Additionally, the AJCC must immediately provide documentation to support: the training of AJCC staff on customer-centered services, procedures for the alignment/integration of services between partner programs, procedures for the co-enrollment and case management of customers between partner agencies. The City will work with the AJCC to address all of these improvement opportunities.

AJCC Certification Indicator #4: The AJCC is an on-ramp for skill development and the attainment of industry-recognized credentials which meet the needs of targeted regional sectors and pathways.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – This indicator is the strength of the AJCC. The AJCC focuses its efforts on the regional sectors of healthcare, construction, logistics, security, and retail. Unique to the AJCC is that the Housing Authority is in the process of redeveloping/reconstructing many of its housing complexes. The AJCC directly benefits from these efforts through the hiring of its customers into construction and other related positions. In fact, the AJCC served as the

placement agency for the Jordan Downs redevelopment project and AJCC customers were the first considered for hire at the fifteen retail stores opened at that complex. The AJCC customers have also been placed in construction jobs at non-housing development projects including but not limited to the George Lucas Museum in Exposition Park and So-Fi Stadium in Inglewood. With a new Kaiser facility opening in Watts, the AJCC is actively engaged in linking its customers to healthcare employment opportunities. Through its relationships with local community colleges and private vocational schools the AJCC promotes the training of its customers in the healthcare sector. For whatever "facility" shortcomings the AJCC may have, it is to be commended for its expertise in focusing on regional sectors, with career pathways, for the training and placement of its customers.

CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #5: The AJCC actively engages industry and labor and supports regional sector strategies through an integrated business service strategy that focuses on quality jobs.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities

Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strengths – As with Certification Indicator number 4, this is also a strength of the AJCC. Staff's awareness of the regional economy particularly beyond its targeted area of service is exceptional; and its placement of customers in jobs outside of its service area is evidence of that. Its continued ability to network with employers and have them conduct interviews and workshops at the AJCC is commendable. AJCC staff understands that the placement of customers in quality jobs is critical to economic survival in this City. While the AJCC has focused considerable efforts on major employers it is now developing a strategy focused on small businesses as well. This includes partnering with City funded BusinessSource Centers for capacity building. The AJCC's relationship with a local consulting firm assisted them in developing a relationship with Kaiser. Once again, the AJCC is to be commended for its efforts in supporting regional sector strategies.

CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #6: The AJCC has high-quality, well-informed, and cross-trained staffing.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities

Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strengths - The AJCC's limited collocated partners negatively impacts the cross-training of staff. As such, this cannot be considered a strength of the AJCC.

CIO - As with the "Physical Location" Indicator discussed above, relocation to a larger facility is needed for the provision of true cross training to be delivered. From here forward the AJCC must improve its practices of scheduling and documenting the provision of cross-training for all AJCC staff. The City will work with the AJCC to address these improvement opportunities.

AJCC Certification Indicator #7: The AJCC achieves business results through data-driven continuous improvement.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – In the City's most recent annual evaluation of performance, the AJCC was successful in meeting or exceeding all federal performance measure goals except for the credential attainment rate. The AJCC also met or exceeded local customer satisfaction and administrative capability goals. The AJCC is focused on and understands the value of being a four-star performer as identified through the City's annual evaluation of the AJCCs. Additionally, the AJCC has an organization wide strategic-plan and all staff understand their individual roles in contributing to the goals identified therein. CIO – In the City's most recent evaluation of performance, the AJCC did not meet it customer flow/enrollment goals including the enrollment of dislocated workers, the disabled and veterans. For the period ending June 30, 2021, and attributable in part to the pandemic, it is anticipated that this will once again be the case. As such, for the new certification cycle, improved performance on the credential attainment and customer flow measures will be a continuous improvement opportunity for the AJCC.

Local Board Attestation – by signing below, the Local Board Chair attests to the AJCC's Certification Indicator Assessment and agrees to develop a continuous improvement plan with target dates with the AJCC.

Signature	
Charles Woo **Chair, Workforce Development Board**	

Watts

AJCC CERTIFICATION INDICATOR ASSESSMENT - COMPREHENSIVE

Name of Local Board	City of Los Angeles
Name of AJCC	West Los Angeles operated by Jewish Vocational Services

AJCC "Physical Location" Certification Indicator: The AJCC physical location and facility enhances the customer experience. Though deleted by the State, the City opted to retain this indicator as a local measure.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths - The AJCC continues to occupy a modern, fifteen-thousand square foot facility located on a major street. It has more than adequate parking on the roof, is accessible to public transportation and is very professional in appearance. The layout of the facility is excellent and designed specifically for workforce services. It includes large classrooms, private meeting rooms, secure space for the storing of files, low cubicle partitions to promote staff interaction and an abundance of restrooms for staff and customers. This is a model AJCC facility. CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #1: The AJCC ensure universal access, with an emphasis on individuals with barriers to employment.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths - Through the previous certification process it was recommended that the AJCC immediately develop and implement virtual services for all customers. Continuous improvement action was taken and proved to be of considerable benefit to the AJCC as it served as a valuable vehicle for the continued provision of services during the pandemic. In fact, the AJCC developed an application to serve as a pre-screening tool for all potential customers and issued them a QR code, providing them direct access to on-line services. Additionally, a virtual job board was established for use by all customers. The AJCC remained open throughout the pandemic closing only when quarantining was deemed necessary. The AJCC operated under what it considered to be a "hybrid model" comprised of virtual and in person, appointment- based services; all in compliance with local, state, and federal health and safety guidelines. The AJCC is unique in that it serves customers ranging from low-income individuals to high wage earners displaced from employment albeit the latter less frequently than in the past. The AJCC excels at the enrollment and placement of veterans with specific staff dedicated to serving them.

CIO -The opportunity for improvement identified during the previous certification process was addressed and there are no further continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #2: The AJCC actively supports the One-Stop system through effective partnerships.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths -The AJCC benefits from the collocation of Employment Development Department (EDD) and City funded BusinessSource Center staff. With the exception of a brief period of time, collocated partners remained on site during the pandemic. Close relationships exist with West Los Angeles and Santa Monica Community Colleges, UCLA, veteran's programs, County funded youth programs, County Measure H programs for the homeless, the County Department of Rehabilitation and Senior Community Services. Quarterly meetings are held with all partner agencies. CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #3: The AJCC provides integrated, customer-centered services.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths - Collocated partner staff was present during the virtual site visit promoting the co-enrollment of customers, seamless service delivery and the leveraging of resources. Case notes between partners are shared either electronically or via discussion and with the approval of the customer. Customer centered service is further promoted through the physical layout of the facility that does not identify or differentiate between partner agencies. All represent the AJCC. CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #4: The AJCC is an on-ramp for skill development and the attainment of industry-recognized credentials which meet the needs of targeted regional sectors and pathways.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths - The AJCC targets the financial, security and logistics sectors and to a lesser extent entertainment. The "BankWorks" program that prepares customers for placement with local banking institutions has been a successful training model for many years.

Through the previous certification process it was recommended that the AJCC, given its proximity to the Los Angeles International Airport, move to become the City's Workforce Development System's primary link to employment opportunities at the airport. Continuous improvement action was taken with the AJCC establishing a working relationship with the Los Angeles World Airports staff to connect them with the various employers located on site including logistics firms, rental car companies and food services providers. Unfortunately, and in the middle of this effort, the pandemic struck, setting back this initiative. However, with travel increasing the AJCC will be serving as one of the primary vehicles for the backfilling of airport related positions that had been vacated and for positions that become available thereafter.

CIO - The AJCC is commended for addressing this opportunity for improvement. There are no further continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #5: The AJCC actively engages industry and labor and supports regional sector strategies through an integrated business service strategy that focuses on quality jobs.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities

Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strengths - The AJCC continues to have working relationships with security firms Allied and Universal, identified during the previous certification process. However, and as indicated in Indicator #4, its efforts in the logistics sector have grown exponentially. Specifically, the AJCC has established relationships with Amazon, which has become one of the preeminent employers in the area, FedEx, and UPS. In fact, the AJCC was recognized by Amazon for its referral of qualified candidates for employment. Given the volume of referrals an "app" was created to formalize this referral process with the AJCC advised of forthcoming vacancies prior to any other referring entity.

CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #6: The AJCC has high-quality, well-informed, and cross-trained staffing.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities

Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strengths – The AJCC is exceptional in capacity building both for its staff and partners conducting quarterly meetings for information sharing. "Huddles" are also held with collocated partners to ensure that all are aware of actions being taken and new opportunities available for customers. What is unique to the AJCC is that the parent organization continues to provide training related to their responsibilities. From the virtual site visit it is evident that collocated staff have an excellent working relationship and regularly cross refer customers.

COI - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #7: The AJCC achieves business results through data-driven continuous improvement.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strength - The AJCC places considerable emphasis on strategic planning, the tracking of performance and the implementation of corrective action. In fact, it was self- identified as the AJCC's number one priority during the virtual site visit meeting and as such, is clearly their strength. CIO - During the previous certification process, the AJCC expressed a determination to achieve a four-star rating on the City's annual performance evaluation. While the AJCC has been awarded a high of 3-stars, the pandemic set the AJCC back in terms of their ability to meet customer flow and outcome goals. Accordingly, and assuming the pandemic continues to subside, four-star performance has been identified as the AJCC's continuous improvement opportunity for the new certification cycle.

Local Board Attestation – by signing below, the Local Board Chair attests to the AJCC's Certification Indicator Assessment and agrees to develop a continuous improvement plan with target dates with the AJCC.

Signature	
Charles Woo **Chair, Workforce Development Board**	

West Los Angeles

AJCC CERTIFICATION INDICATOR ASSESSMENT - COMPREHENSIVE

Name of Local Board	City of Los Angeles
Name of AJCC	Boyle Heights operated by MCS

AJCC "Physical Location" Certification Indicator: The AJCC physical location and facility enhances the customer experience. Though deleted by the State, the City opted to retain this indicator as a local measure.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths - The AJCC is strategically located on a major street accessible to public transportation including bus and light rail and has adequate parking. The AJCC occupies a modest twenty-three-hundred square feet facility owned by the City. However, it is designed in such a manner that utilization of every square foot is maximized. There is a comfortable reception area, adequate meeting and classroom space and adequate space for case management services. However, its modest size limits the number of partners that can collocate. CIO - Opportunities for continuous improvement are limited by the available space. As such, the City may consider reclassifying this site as an AJCC Affiliate and/or better coordinating efforts between this and the nearby, City managed Specialized Youth AJCC.

AJCC Certification Indicator #1: The AJCC ensure universal access, with an emphasis on individuals with barriers to employment.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC has excellent equal opportunity and limited English proficiency policies and procedures in place and does an adequate job of providing universal access services given its small facility. This was exhibited during the pandemic as the AJCC set up tables outside of the building to accommodate customers and offered virtual services using 'DocuSign'' for electronic signatures and "Zoom" for case management. The same accommodations were provided for the disabled. CIO – Under the previous AJCC operator, the prioritization of veteran's services was identified as an opportunity for improvement. That continues to be the case. As such, the AJCC is to immediately develop and implement an outreach plan for veteran enrollment. Additionally, the AJCC is to develop and implement a plan to formalize its virtual services. Given the limited space available at the facility, providing services virtually is a viable option for increasing its enrollment capacity and for service provision. The City will follow-up on these efforts.

AJCC Certification Indicator #2: The AJCC actively supports the One-Stop system through effective partnerships.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – Despite limited space, the AJCC has two collocated partners: Five keys (two days a week) and the Los Angeles Unified School District (LAUSD) Navigator. Strong relationships exist with non-collocated partners: ARC Construction, the YWCA, the University of Southern California (USC), the City funded BusinessSource Center, the Specialized Youth AJCC, Amity House, the East LA Women's Center, and the Department of Rehabilitation. The AJCC's referral process is well documented with "warm handoffs" between partner agencies. Follow up on customer progress is conducted via a team approach. Case notes between partners are shared either electronically or via discussion, with the approval of the customer. The AJCC also provided evidence of having solid marketing materials. CIO – The AJCC is to immediately develop and implement a plan to better secure partner satisfaction with the AJCC and its services; and to better document partner meetings.

AJCC Certification Indicator #3: The AJCC provides integrated, customer-centered services.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC has well-documented procedures for the alignment and integration of services between partner programs including a case management process that maintains clear lines of communication with partners and customers. While CalJOBS case notes are shared between partners with access to the system, other partners are prohibited from doing so. Regardless, this indicator is one of the AJCC's strengths. CIO – There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #4: The AJCC is an on-ramp for skill development and the attainment of industry-recognized credentials which meet the needs of targeted regional sectors and pathways.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – AJCC staff is well aware of its targeted sectors of healthcare, security, and construction, working closely with Monrovia Healthcare for the former, ARC for construction and with Allied for security sector career paths. While focusing on these sectors, the AJCC also places customers in logistics and whatever may be the individual customer's choice. The AJCC maintains great relationships with classroom training providers and prioritizes the placement of customers in paid internships that ultimately lead to permanent employment.

CIO – There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #5: The AJCC actively engages industry and labor and supports regional sector strategies through an integrated business service strategy that focuses on quality jobs.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – All AJCC staff are well aware of the regional economy and are actively partnering with major local employers including the County of Los Angeles, USC, LAUSD and the City for the placement of customers. This includes placements with the County/USC Medical Center and the Hyatt Hotel that serves the medical center. The AJCC participates in monthly meetings with the Medical Center to ensure that they are aware of all new position openings and of the qualifications for those positions. The AJCC actively participates in the Targeted Local Hire and Bridge to Jobs initiatives for the placement of customers into civil service jobs with the City. Pre-pandemic, the AJCC facility had been used for hiring events by employers. CIO – There are no continuous improvement opportunity recommendations for this certification indicator. However, the City will closely monitor to determine the volume of customers that are actually being placed with major, local employers to ensure that these relationships continue post-pandemic.

AJCC Certification Indicator #6: The AJCC has high-quality, well-informed, and cross-trained staffing.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – From documentation provided by the AJCC it is evident that procedures are in place to ensure the provision of training on labor market information, CalJOBS and other relevant topics for all AJCC staff. The AJCC claims that this cross training has continued during the pandemic via monthly partner staff meetings. CIO – While procedures exist for the provision of cross training, the AJCC is to immediately develop and implement procedures for formally documenting that such training has in fact occurred together with record of attendees, training topics and dates. The AJCC is also to provide a cross training schedule for the program year. The City will follow-up on these efforts. .

AJCC Certification Indicator #7: The AJCC achieves business results through data-driven continuous improvement.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strengths – On the most recent annual evaluation of performance, the AJCC was not awarded any of a possible four stars. While the AJCC met its contracted goals for customer satisfaction and administrative capability, this indicator cannot be considered a strength. Nevertheless, this is partially attributable to AJCC operations being assumed, recently, by MCS. Given that MCS has a successful track record of performance it is anticipated that future evaluations will reflect better on the AJCC.

CIO –Upon release of the annual AJCC performance evaluation for the period ending June 30, 2021, the City will immediately convene a meeting to review the results with the AJCC operator. Particular attention will be given to the AJCC's success in meeting federal performance measures, local outcome and enrollment goals; the latter specifically as it relates to the enrollment of veterans. The AJCC will be asked to immediately develop and implement a plan to address any identified improvement opportunities.

Local Board Attestation – by signing below, the Local Board Chair attests to the AJCC's Certification Indicator Assessment and agrees to develop a continuous improvement plan with target dates with the AJCC.

Signature	
Charles Woo **Chair, Workforce Development Board**	

Boyle Heights

AJCC CERTIFICATION INDICATOR ASSESSMENT - COMPREHENSIVE

Name of Local Board	City of Los Angeles
Name of AJCC	Hollywood operated by MCS

AJCC "Physical Location" Certification Indicator: The AJCC physical location and facility enhances the customer experience. Though deleted by the State, the City opted to retain this indicator as a local measure.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strength – The AJCC is strategically located on the Los Angeles City College campus, on a major street, has adequate parking, and is accessible to public transportation. The AJCC occupies a number of stand-alone bungalows that border the college and that makes it accessible to the general public without having to venture onto the campus. This is beneficial to those that may not have been successful in a traditional academic setting and who may be intimidated by a college environment. In discussions with the AJCC they did emphasize that collocation on the college campus has been beneficial given that a number of customers co-enroll. While the college did shut down during the pandemic, the AJCC coordinated with campus security to continue to operate albeit in compliance with college health and safety guidelines. COI – While the occupancy of multiple bungalows is not necessarily ideal, there are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #1: The AJCC ensure universal access, with an emphasis on individuals with barriers to employment.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strength – The AJCC provided equal opportunity and limited English proficient policies and procedures as well as documentation to support prioritization of veterans for services. Additionally, the AJCC has enrolled a number of monolingual Korean speakers as well as homeless individuals in the Hollywood area, exhibiting its ability to serve a diverse population. To the extent possible, the AJCC remained open during the pandemic, albeit restricting the number of individuals allowed to enter the facility. Given that the Employment Development Department (EDD) had been collocated, the AJCC handled a high volume of unemployment insurance inquiries. Unfortunately, the majority of these individuals were not interested in enrolling. Identified as an opportunity for improvement during the last certification cycle, the AJCC did offer virtual services utilizing "DocuSign" and "Zoom" and arranged for the provision of on-line training services for certified nursing assistant and security careers Evidence of continuous improvement.

COI –There are no recommended improvement opportunities for this indicator.

AJCC Certification Indicator #2: The AJCC actively supports the One-Stop system through effective partnerships.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strength – The AJCC continues to benefit from its collocation on the community college campus which allows it to avail themselves of community college services, to co-enroll students and to refer customers to community college classes for training services. Additionally, it is anticipated that EDD will return and join the City funded BusinessSource Center as a collocated partner. Other AJCC partners include the Los Angeles Unified School District (LAUSD), the LGBT Center, the YWCA, the Department of Rehabilitation, Para Los Ninos Specialized Youth AJCC, PATH (People Assisting the Homeless), and PV Jobs. The AJCC's referral process is well coordinated with a focus on "warm handoffs" between partners. CIO – The AJCC is to immediately identify and establish a working relationship with a City funded FamilySource Center for the cross-referral of customers. Additionally, the AJCC is to immediately develop and implement procedures for measuring partner satisfaction with the AJCC, for documenting partner meetings, for documenting outreach efforts to potential customers and for documenting the progress of cross-referred customers. The City will follow-up on these efforts.

AJCC Certification Indicator #3: The AJCC provides integrated, customer-centered services.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strength – During the pandemic the AJCC quickly transitioned its established procedures for the co-enrollment and case management of customers between partner agencies to a virtual model via "Zoom". Services for those without wi-fi were handled primarily via phone. As a long-term operator, the AJCC has successfully implemented the integrated, customer centered services model. COI – The AJCC is to immediately develop and implement procedures to better document staff training on customer service, to establish a schedule for such training and to document that such training has taken place. The City will follow-up on these efforts.

AJCC Certification Indicator #4: The AJCC is an on-ramp for skill development and the attainment of industry-recognized credentials which meet the needs of targeted regional sectors and pathways.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strength – The AJCC's targeted regional sectors are healthcare, security, and construction. Based on customer choice however, the AJCC places customers in a variety of other sectors including logistics, retail, and tourism/hospitality. The AJCC excels at advising customers of available supportive services, leveraging other sources of funds for training and at arranging for paid internships for customers leading to permanent employment. This indicator is a strength of the AJCC.

CIO – There are no recommended improvement opportunities for this indicator.

AJCC Certification Indicator #5: The AJCC actively engages industry and labor and supports regional sector strategies through an integrated business service strategy that focuses on quality jobs.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strength – The AJCC maintains working relationships with major, local employers including Hollywood Presbyterian Medical Center, Kaiser Permanente, Children's Hospital, Amazon, Allied Security, Drake Security (with veterans as a priority), PV Jobs, and Robertson Construction. Other local employers with which placements have been made include United Pacific Gas, Premium Retail Services, and FedEx. These major employers recruit and conduct interviews on site at the AJCC. This indicator is also a strength of the AJCC. CIO – There are no recommended improvement opportunities for this indicator.

AJCC Certification Indicator #6: The AJCC has high-quality, well-informed, and cross-trained staffing.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strength – Pre-pandemic, the AJCC offered cross training through regular, standing partner meetings. The AJCC provided copies of meeting agendas that documented the provision of labor market information, CalJOBS and training on serving diverse populations for all AJCC staff. Unfortunately, this cross training has been impacted by the pandemic. CIO – The AJCC is to immediately develop and implement a plan to expand its virtual cross training capacity. This will be of value post-pandemic given that it will limit travel and costs related to the convening of formal training sessions. The City will follow-up on these efforts.

AJCC Certification Indicator #7: The AJCC achieves business results through data-driven continuous improvement.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strengths – On the most recent annual evaluation of performance, the AJCC was awarded three of a possible four stars for meeting or exceeding its federal measure, customer flow/enrollment, customer satisfaction and administrative capability goals. Having met its goals, the AJCC operates in a cost-efficient manner. The AJCC values performance and has a track record which reflects that.

CIO –There are no continuous improvement opportunity recommendations for this indicator.

Local Board Attestation – by signing below, the Local Board Chair attests to the AJCC's Certification Indicator Assessment and agrees to develop a continuous improvement plan with target dates with the AJCC.

Signature	
Charles Woo **Chair, Workforce Development Board**	

Hollywood

AJCC CERTIFICATION INDICATOR ASSESSMENT - COMPREHENSIVE

Name of Local Board	City of Los Angeles
Name of AJCC	Downtown/Pico Union operated by PACE

AJCC "Physical Location" Certification Indicator: The AJCC physical location and facility enhances the customer experience. Though deleted by the State, the City opted to retain this indicator as a local measure.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths - The AJCC is located at the intersection of two major cross streets, is accessible to public transportation, has a welcoming resource room with racks of flyers and information, meeting rooms, classrooms, offices for case management services, and dedicated space for collocated partners. The computer lab has many workstations and is also used for workshops. The AJCC has dedicated rooms that employers use for employee recruitment and interviews. In total the AJCC occupies approximately ten-thousand square feet of upper floor space, with a subterranean parking lot for customer use. Tenant improvements to the facility were recently made to further benefit the customer experience. CIO – There are no recommended improvement opportunities for this indicator.

AJCC Certification Indicator #1: The AJCC ensure universal access, with an emphasis on individuals with barriers to employment.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – Located in one of the most densely populated and low-income areas of the City, the AJCC has a long history of serving a highly barriered population. This is supported by staff members that have been employed by the AJCC for an average of twenty plus years. The AJCC remained opened during the pandemic but also transitioned to virtual services conducting customer orientations and various workshops via "Zoom". This hybrid model was necessary given that many customers have no access to technology or wi-fi, exposing the issue of the digital divide that exists across the delivery system. The lack of virtual services was identified as an improvement opportunity during the last certification cycle. As such, these recent efforts reflect continuous improvement on the part of the AJCC operator. CIO – There are no recommended improvement opportunities for this indicator. However, the AJCC expressed concern that the City did not provide adequate guidance on the implementation of virtual services during the pandemic. The City will follow-up on this issue.

AJCC Certification Indicator #2: The AJCC actively supports the One-Stop system through effective partnerships.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC benefits from the collocation of partner agencies including the Los Angeles Unified School District (LAUSD), the Department of Rehabilitation, the Salvation Army, and others. The AJCC maintains excellent relationships with Employment Development Department (EDD) staff to whom they refer customers. Additionally, the City funded BusinessSource Center, through which customers may avail themselves of entrepreneurial services including business loans is operated and collocated with the AJCC. Strong relationships also exist with non-collocated partners such as the FAME Corporation, for transportation assistance and Dress for Success, Clothes the Deal, and the National Council of Jewish Women, for emergency clothing assistance. The AJCC also has an excellent partnership with the Central City Neighborhood Partners FamilySource Center, that is located within one block, for the provision of comprehensive social services for customers. The Specialized Youth AJCC also operates at that location. As a long standing AJCC operator this indicator is one its many strengths. CIO – There are no continuous improvement opportunities for this indicator.

AJCC Certification Indicator #3: The AJCC provides integrated, customer-centered services.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – During the previous certification process, this indicator was identified as and continues to be a strength of the AJCC. The veteran AJCC staff understand their individual roles as documented through the organization's functional organizational chart. In discussing customer-centered services with staff they answered questions before they were asked, exhibiting a complete understanding of the concept and its implementation. CIO – There are no recommended improvement opportunities for this indicator.

AJCC Certification Indicator #4: The AJCC is an on-ramp for skill development and the attainment of industry-recognized credentials which meet the needs of targeted regional sectors and pathways.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC has a clear understanding of the regional sectors that the AJCC targets including healthcare and security. However, training and placement is not limited to these sectors but rather driven by customer choice. The AJCC has close partnerships with LAUSD

and other approved vendors for training. However, they work only with those training vendors that comply with all documentation guidelines and that assist with the placement of customers.

CIO – There are no recommended improvement opportunities for this indicator. However, given the continuing evolution and growth of the downtown Los Angeles area, the City will meet with the AJCC to develop a strategy to ensure that AJCC customers are given priority access to position openings in the area. The AJCC noted that not one of its customers was placed at the newly constructed InterContinental Hotel which is "not good" given that the hotel is within walking distance of the AJCC.

AJCC Certification Indicator #5: The AJCC actively engages industry and labor and supports regional sector strategies through an integrated business service strategy that focuses on quality jobs.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC maintains strong relationships with local employers such as Southern California Gas with which it is working for the hiring of up to twenty-five bilingual customer service representatives, Securitas Security, Kaiser, the City via the Targeted Local Hire program, and multiple small businesses. With the AJCC operator also managing the City funded BusinessSource Center, the AJCC leverages these resources for the provision of comprehensive services to business. CIO – There are no recommended continuous improvement opportunities for this indicator.

AJCC Certification Indicator #6: The AJCC has high-quality, well-informed, and cross-trained staffing.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC has mastered the cross training of staff due its long-standing partnerships. All partners, whether collocated or not, are considered a part of the AJCC team. Pre-pandemic staff meetings included information sharing between partners that have since evolved into weekly "Zoom" meetings. All cross-training activities are well documented from meeting agendas to training topics, including labor market information, CalJOBS and training on serving those with barriers to employment. This indicator is another strength of the AJCC. CIO – There are no recommended improvement opportunities for this indicator.

AJCC Certification Indicator #7: The AJCC achieves business results through data-driven continuous improvement.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strengths – On the most recent annual evaluation of performance, the AJCC was awarded two of a possible four stars for exceeding its customer satisfaction and administrative capability goals. It also met its federal measure outcome goals but fell short in the enrollment of dislocated worker and "reentry" customers. The AJCC did increase its enrollment of veterans that was identified as an improvement opportunity during the previous certification cycle. While the pandemic may once again impact enrollment numbers for the period ending June 30, 2021, this will probably be a systemwide concern. The AJCC has been a solid performer in the City system for many years and staff understands and values the emphasis on outcomes.

CIO – The AJCC will be requested to immediately develop and implement a plan for the increased enrollment of dislocated worker and "reentry" customers and continue to focus on the enrollment of veterans. The City will follow-up on these efforts.

Local Board Attestation – by signing below, the Local Board Chair attests to the AJCC's Certification Indicator Assessment and agrees to develop a continuous improvement plan with target dates with the AJCC.

Signature	
Charles Woo **Chair, Workforce Development Board**	

Downtown/Pico Union

AJCC CERTIFICATION INDICATOR ASSESSMENT - COMPREHENSIVE

Name of Local Board	City of Los Angeles
Name of AJCC	Canoga Park/South Valley operated by Equus

AJCC "Physical Location" Certification Indicator #1: The AJCC physical location and facility enhances the customer experience. Though deleted by the State, the City opted to retain this indicator as a local measure.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths - The AJCC is collocated within the Employment Development Department (EDD) facility. It is strategically located on a major street accessible to public transportation, has more than adequate parking, has a large reception area for both EDD clients and job seekers, has adequate meeting and classroom space and adequate space for case management services. Given its collocation with EDD this indicator represents the AJCC's strength. CIO – While collocation with EDD is considered a strength, conversely the cost of rent is exorbitant. Additionally, without facility control and as identified during the previous certification cycle, the collocation of other partner agencies is limited. As such, the AJCC is considering relocating from this site, possibly to Los Angeles Pierce College. The City will support the AJCC in addressing this opportunity for improvement and will ensure that any new location meets the standards identified for this indicator.

AJCC Certification Indicator #1: The AJCC ensure universal access, with an emphasis on individuals with barriers to employment.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The majority of the AJCC's enrollments materialize through its collocation with EDD which assists the AJCC in meeting its contracted goals and particularly dislocated workers. CIO – With the AJCC lacking site control, it is unable to provide true universal access services. While staff is fully capable of serving a diverse population, have a plan for serving limited English speakers and understand the principles of universal and customer-centered services, as a tenant they cannot fully control the delivery of such services. As with the "Physical Location" Indicator discussed above, relocation to a different facility is needed. Additionally, a plan for fully incorporating virtual services, post-pandemic, must be developed and incorporated as a service option. Finally, the enrollment of veterans, ex-offenders, the homeless and the disabled continues to be a challenge for the AJCC and must be addressed. The City will follow-up on these efforts.

AJCC Certification Indicator #2: The AJCC actively supports the One-Stop system through effective partnerships.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – As mentioned above, the AJCC obviously benefits from its collocation with EDD. However, the cost of rent within the EDD facility limits other partner agencies from collocating. While relationships with organizations such as the Department of Rehabilitation, the Department of Public Social Services, City funded BusinessSource Centers, Los Angeles Pierce College and others is strong, this cannot be considered a strength of the AJCC. CIO - As with the "Physical Location" Indicator discussed above, relocation to a different facility is needed for the collocation of partners within the AJCC to be expanded. Additionally, the AJCC must immediately provide documentation to support all the quality indicators for effective partnerships. The City will work closely with the AJCC to ensure that this indicator is prioritized for improvement.

AJCC Certification Indicator #3: The AJCC provides integrated, customer-centered services.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – While AJCC staff is well integrated with collocated EDD staff, the lack of other collocated partners negatively impacts service integration. As such, this cannot be considered a strength of the AJCC. CIO - As with the "Physical Location" Indicator discussed above, relocation to a different facility is needed for the provision of true customer-centered services to be delivered. Additionally, the AJCC must immediately provide documentation to support: the training of AJCC staff on customer-centered services and procedures for the alignment/integration of services between partner programs. The City will follow-up on these efforts.

AJCC Certification Indicator #4: The AJCC is an on-ramp for skill development and the attainment of industry-recognized credentials which meet the needs of targeted regional sectors and pathways.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths - From staff interviews it was evident that all have a clear understanding of the AJCC's regional sectors including healthcare and manufacturing. The AJCC made it very clear however, that it is customer choice that determines what career path any individual will take.

The AJCC is exceptional at providing customers with supportive services to enable them to participate in skills development training .

CIO – There are no recommended improvement opportunities for this indicator.

AJCC Certification Indicator #5: The AJCC actively engages industry and labor and supports regional sector strategies through an integrated business service strategy that focuses on quality jobs.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths - The AJCC benefits from its collocation with EDD in that the latter consistently provides updated labor market information for staff. Local businesses conduct workshops and recruit at the AJCC. Strong relationships exist with Valley Presbyterian Hospital, Northridge Hospital and to a lesser extent Kaiser. The AJCC maintains a strong relationship with the City funded BusinessSource Center for the provision of loans to small business. In addition to recruitment services, the AJCC coordinates on the job training and internship opportunities with local business. CIO – There are no recommended improvement opportunities for this indicator.

AJCC Certification Indicator #6: The AJCC has high-quality, well-informed, and cross-trained staffing.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths - The AJCC's limited collocated partners negatively impacts the cross-training of staff. As such, this cannot be considered a strength of the AJCC. CIO - As with the "Physical Location" Indicator discussed above, relocation to a different facility is needed for the provision of true cross training to be delivered. Additionally, the AJCC needs to immediately document the provision of capacity building and/or professional development training for all AJCC staff. The City will follow-up on these efforts.

AJCC Certification Indicator #7: The AJCC achieves business results through data-driven continuous improvement.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – In the City's most recent annual evaluation of performance, the AJCC was successful in meeting or exceeding all federal performance measure goals. The AJCC also met or exceeded local customer satisfaction and administrative capability goals. The AJCC is

focused on and understands the value of being a four-star performer as identified through the City's annual evaluation of the AJCCs. Additionally, the AJCC has an organization wide strategic-plan and all staff understand their individual roles in contributing to the goals identified therein.

CIO – In the City's most recent evaluation of performance, the AJCC did not meet it customer flow/enrollment goals including the enrollment of the homeless, the disabled and veterans. For the period ending June 30, 2021, and attributable in part to the pandemic, it is anticipated that this will once again be the case. As such, for the new certification cycle, improved performance on the customer flow measures will be a continuous improvement opportunity for the AJCC.

Local Board Attestation – by signing below, the Local Board Chair attests to the AJCC's Certification Indicator Assessment and agrees to develop a continuous improvement plan with target dates with the AJCC.

Signature	
Charles Woo **Chair, Workforce Development Board**	

Canoga Park/South Valley

AJCC CERTIFICATION INDICATOR ASSESSMENT - COMPREHENSIVE

Name of Local Board	City of Los Angeles
Name of AJCC	South Los Angeles operated by UAW

AJCC "Physical Location" Certification Indicator: The AJCC physical location and facility enhances the customer experience. Though deleted by the State, the City opted to retain this indicator as a local measure.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC recently relocated to a new facility occupying six-thousand square feet of second floor space. There are ten parking spots available for customers and additional street parking. The facility is easily accessible by public transportation. The AJCC has a reception area on the first floor with elevator access to the second. On the second floor there is a resource center that is currently limited to a capacity of three to four customers, with computers, printers, and a workstation to accommodate people with disabilities. There are offices for confidential case management and a large room for orientation and classroom training. The AJCC remained open during the pandemic, but on an appointment only basis and in compliance with all local, state, and federal health and safety guidelines. CIO – While acknowledging that the AJCC is relatively new to its current facility, it is rather modest in appearance and not very welcoming. To address this issue and while access to customers is still limited, the AJCC is to immediately develop and implement a plan to make cosmetic improvements to its facility to create a more positive environment for the customer. The City will follow-up on these efforts.

AJCC Certification Indicator #1: The AJCC ensure universal access, with an emphasis on individuals with barriers to employment.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – Located in a culturally diverse area of extreme need, AJCC staff is well prepared to serve customers of all backgrounds. Equal opportunity and limited English proficiency procedures are all in place and the AJCC understands the need to prioritize services to veterans and "reentry" customers albeit it has yet to be successful in doing so. In presenting documentation to support certification, it was evident that the AJCC was not prepared to provide virtual services. However, in response the pandemic, the AJCC quickly transitioned to virtual services using phone, email, and "Zoom" for meetings, "Google Docs" for enrollment, and "DocuSign" for electronic signatures. Although the transition to virtual services was challenging given that many customers did not have computers or access to wi-fi, the AJCC narrowed the digital divide by providing personal wi-fi boxes for customers. As such, the AJCC exhibited the ability to continuously improve.

CIO – The AJCC is to immediately develop and implement procedures for the provision of virtual services. This is to ensure that the practices implemented during the pandemic are documented and continued as a part of the AJCC's daily operations.

AJCC Certification Indicator #2: The AJCC actively supports the One-Stop system through effective partnerships.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities

Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strengths –. Due to the pandemic the AJCC is operating without collocated partners but maintains working relationships with the homeless outreach program on Slauson Avenue (collocated on site as a satellite to the AJCC), the El Nido FamilySource Center, for comprehensive social services, and the Vermont Slauson BusinessSource Center, for services to business, the EDD office in Inglewood, the Department of Rehabilitation, and the Satellite Youth AJCC. During the pandemic the referral of customers between partners has been handled via phone and email and where possible, via "warm hand-off". Due to the AJCC's recent relocation to the new facility and the pandemic, it is difficult to ascertain whether or not this is truly a strength of the AJCC.

CIO – The AJCC is to immediately develop and implement written procedures to document the satisfaction of all partner agencies with the AJCC and to formally document the partner referral process. The City will follow-up on these efforts as well as on the AJCC's reestablishment of partnerships that may have been lost during the pandemic including the return of any collocated partners such as LAUSD.

AJCC Certification Indicator #3: The AJCC provides integrated, customer-centered services.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities

Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strengths – From the documentation submitted it was impossible to determine how the AJCC ensures that all services are integrated, and customer centered.

CIO –The AJCC is to immediately develop and implement procedures that establish protocols for the alignment/integration of services between partner programs and for documenting staff training on customer service. Additionally, the AJCC is to immediately prepare and submit a functional organizational chart; procedures for promptly greeting customers; and procedures for the co-enrollment and case management of customers. Submission by the AJCC and approval by the City of these documents is essential for the AJCC to meet all certification quality indicators.

AJCC Certification Indicator #4: The AJCC is an on-ramp for skill development and the attainment of industry-recognized credentials which meet the needs of targeted regional sectors and pathways.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC primarily targets the construction and advanced manufacturing sectors. Other sectors targeted are retail, security, logistics, administration, healthcare, and biotech. The AJCC works closely with Los Angeles Valley College for the advanced manufacturing training and approved private vocational schools for the other sectors. Once again, it is difficult to ascertain whether this is truly a strength of the AJCC. Further analysis of program year 2020-21 customer training and outcome data is needed. CIO – The AJCC is to immediately develop and circulate to all AJCC partners a document that identifies their targeted sectors and career paths and a document that identifies the skills and training opportunities available for customers. Submission by the AJCC and approval by the City of these documents is essential for the AJCC to meet all certification quality indicators.

AJCC Certification Indicator #5: The AJCC actively engages industry and labor and supports regional sector strategies through an integrated business service strategy that focuses on quality jobs.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – AJCC staff appear to have a solid understanding of the regional economic and labor market conditions. Additionally, they cited working relationships with construction and private security firms. From the documentation provided it is evident that the AJCC collects business feedback on AJCC services and in partnership with the Vermont Slauson BusinessSource Center have an identified list of services for employers and businesses. CIO – The AJCC is to immediately develop a plan for the placement of customers with major local employers including the University of Southern California (USC), Southwest College, SoFi Stadium and employers related to that development. USC is the largest private employer in the City. However, the AJCC does not have an existing relationship with the University's personnel department or record of having placed customers at that site.

AJCC Certification Indicator #6: The AJCC has high-quality, well-informed, and cross-trained staffing.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strengths – From the documentation submitted and from conversations with AJCC staff it is evident that there is no established or scheduled cross training process. As such, this indicator cannot be considered a strength.

CIO – The AJCC is to immediately develop and implement procedures for conducting, scheduling, and documenting the cross training of all AJCC staff. Submission by the AJCC and approval by the City of these documents is essential for the AJCC to meet all certification quality indicators.

AJCC Certification Indicator #7: The AJCC achieves business results through data-driven continuous improvement.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – On the most recent annual evaluation of performance, the AJCC was awarded one of a possible four stars for exceeding its federal measure outcome goals. It also met its customer satisfaction and administrative capability contracted goals but fell short in the enrollment of dislocated workers, veterans, and "reentry" customers and in the number of businesses served. As such, this indicator cannot be considered a strength of the AJCC. CIO – At a minimum, the AJCC is to immediately develop and implement a plan to address the enrollment issue identified above as well as the number of businesses served. Upon release of the annual performance evaluation for the period ending June 30, 2021, the City will meet with the AJCC to review the results and to identify any additional improvement opportunities. The City will also immediately arrange for the provision of technical assistance to the AJCC for the development and implementation of a strategic plan particularly as it relates to improving its organizational effectiveness. That includes the establishment of operating procedures that were deemed to be lacking.

Local Board Attestation – by signing below, the Local Board Chair attests to the AJCC's Certification Indicator Assessment and agrees to develop a continuous improvement plan with target dates with the AJCC.

Signature	
Charles Woo **Chair, Workforce Development Board**	

AJCC CERTIFICATION INDICATOR ASSESSMENT - COMPREHENSIVE

Name of Local Board	City of Los Angeles
Name of AJCC	Southeast Los Angeles operated by WLCAC

AJCC "Physical Location" Certification Indicator: The AJCC physical location and facility enhances the customer experience. Though deleted by the State, the City opted to retain this indicator as a local measure.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strength - The AJCC is one of the many programs that continues to be housed on WLCAC's impressive campus. Located on a major thoroughfare in the center of a community of need, it is within walking distance for area residents, is easily accessible by public transportation with bus stops immediately in front of the facility and has more than adequate free parking for customers. The AJCC has two resource rooms, meeting space, classroom space and adequate space for case management services. During the pandemic the AJCC limited its capacity and complied with all local, state, and federal health and safety guidelines. CIO – There are no identified improvement opportunities for this indicator. However, it is recommended that the AJCC expand its safety and security policies and procedures as they are somewhat limited. Inclusion of pandemic guidelines would be advisable as well.

AJCC Certification Indicator #1: The AJCC ensure universal access, with an emphasis on individuals with barriers to employment.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – Located in a community with evolving demographics, the AJCC has a diverse staff sensitive to and capable of serving all individuals regardless of their backgrounds and abilities. This includes an increasing number of monolingual customers. The AJCC has implemented the veteran's preference and priority of service requirements by meeting its contracted veteran's enrollment goal. These observations are comparable to the last certification cycle which reflects the AJCC's consistency in service delivery. During the pandemic the AJCC conducted customer orientation via telephone, set up tables and chairs outside to meet with customers and communicated with others via email. CIO – Given its recent experience with providing virtual services, it is requested that the AJCC immediately formalize these procedures by putting them in writing and sharing with all staff. The City will follow-up on these efforts.

AJCC Certification Indicator #2: The AJCC actively supports the One-Stop system through effective partnerships.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Any concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths - The AJCC continues to work closely with a multitude of organizations and programs including but not limited to the Maxine Waters Employment Preparation Center, the Department of Public Social Services, Volunteers of America, Legal Aid, PV Jobs, and WLCAC managed FamilySource, Gang Reduction and Youth Development programs and the Specialized Youth AJCC. As it relates to the latter, management of these multiple programs by a single operator and at a single location, is unique to the City and is a model worthy of replication. CIO – While the AJCC maintains excellent working relationships with partner agencies, these relationships and the activities related to them have not been well documented. This was identified as an improvement opportunity during the previous certification cycle and remains so. As such it is requested that the AJCC immediately develop and implement procedures for the scheduling and documenting of partner meetings, and the development of common marketing materials. The City will follow-up on these efforts.

AJCC Certification Indicator #3: The AJCC provides integrated, customer-centered services.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strength – Based on the documentation provided and on the meeting with AJCC staff, it is evident that collocated partner services are fully incorporated into the AJCC's operations, with all roles and responsibilities clearly articulated and customer centered service prioritized. This observation is also similar to that of the previous certification process. CIO – Once again, while the AJCC and its partners are well focused on customer-centered services, this was not always well documented. As such, it is requested that the AJCC immediately develop and implement procedures for customer service and customer-centered design training together with an annual schedule for such training. The City will follow-up on these efforts.

AJCC Certification Indicator #4: The AJCC is an on-ramp for skill development and the attainment of industry-recognized credentials which meet the needs of targeted regional sectors and pathways.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strength - The AJCC continues to focus its efforts on the regional sectors of security, logistics, healthcare, and construction with the latter being the most successful. Through partnerships with Maxine Waters, approved training providers and particularly PV Jobs, the AJCC provides robust training services for customers and has established relationships with sector employers. Additionally, the AJCC excels at providing information to customers on available supportive services, fully expends its allotted funds for training services and does an excellent job of leveraging others. These observations are also similar to those of the previous certification process once again reflecting the AJCC's consistency in service delivery.

COI - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #5: The AJCC actively engages industry and labor and supports regional sector strategies through an integrated business service strategy that focuses on quality jobs.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities

Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strength - The AJCC staff is well aware of the regional economy and labor market conditions and does an excellent job of working with businesses for the hiring of customers from an area where the jobs don't necessarily exist. The AJCC maintains strong relationships with over sixty-five employers and vendors with which they partner in service delivery. Services available to business and business satisfaction with the AJCC are both well documented. This indicator is a strength of the AJCC.

COI - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #6: The AJCC has high-quality, well-informed, and cross-trained staffing.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities

Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strengths – From discussions with AJCC staff it is evident that cross training with partner agencies has been ongoing and pre-pandemic, was conducted on a quarterly basis. This included training related to serving customers with disabilities, limited English speakers, victims of domestic violence, including informed trauma care training for staff. While training continued during the pandemic, it went virtual and was not as robust.

CIO – To better manage the provision of cross training and as recommended during the previous certification process, the AJCC is to immediately establish an annual schedule for the provision of cross training, together with meeting agendas and a method for documenting attendance. The City will follow-up on these efforts.

AJCC Certification Indicator #7: The AJCC achieves business results through data-driven continuous improvement.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – On the most recent annual evaluation of performance, the AJCC was awarded two of a possible four stars for exceeding its federal performance outcome and administrative capability goals. It also met its customer satisfaction contracted goals but fell short in the enrollment of dislocated workers, the disabled, homeless and "reentry" customers. The enrollment of dislocated workers had been identified as a concern during the previous certification cycle. The AJCC has been a solid performer in the City system for many years and staff understands and values the emphasis on outcomes. CIO – The AJCC is to immediately develop and implement a plan for the increased enrollment of dislocated workers, the disabled, homeless and "reentry" customers. The City will follow-up on these efforts.

Local Board Attestation – by signing below, the Local Board Chair attests to the AJCC's Certification Indicator Assessment and agrees to develop a continuous improvement plan with target dates with the AJCC.

Signature	
Charles Woo **Chair, Workforce Development Board**	

Southeast Los Angeles

AJCC CERTIFICATION INDICATOR ASSESSMENT – SPECIALIZED YOUTH

Name of Local Board	City of Los Angeles
Name of AJCC	Central Los Angeles/Westlake operated by Para Los Ninos

AJCC "Physical Location" Certification Indicator: The AJCC physical location and facility enhances the customer experience. Though deleted by the State, the City opted to retain this indicator as a local measure.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths - The AJCC is located in one of the most impoverished, densely populated areas of the City. Owned by the operator, this Specialized Youth AJCC is the most impressive of all facilities in terms of its layout and welcoming environment. The facility is near many schools, has more than adequate parking, a welcoming reception area and lobby, rooms for mental health services for families, office space for partner agencies, a community kitchen, a computer lab, a college preparation area, a large classroom which is used for events that accommodate fifty-plus customers, including ESL classes, workshops, community meetings, P3 collaborative meetings and job fairs. The AJCC also provides child watch services for parenting customers that includes infant care as well as a playground. In designing its layout, the AJCC solicited the input of its customers to make it accommodating and welcoming. The menu of services and customer success stories are posted on walls throughout the facility with customers even posting thank you notes. Acknowledging the population density in the area, the AJCC even provides customers with bean bags, for home use, so that customers can establish personal space for study and general peace of mind. The AJCC is considered a home away from home for customers who are encouraged to treat the site as a retreat or library. This is a model facility that should be visited by all AJCC and other City funded social service providers. CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #1: The AJCC ensure universal access, with an emphasis on individuals with barriers to employment.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – Located in a densely populated, culturally diverse area with many different languages spoken, staff are well prepared to serve a diverse customer base. As referenced above, the facility is designed specifically for universal access and is customer centered. While other Specialized Youth AJCC's do not focus on the provision of services to veterans, marketing information distributed by the AJCC identifies special consideration being given to young adults who are discharged veterans. While access to the facility and the provision of universal access services has been limited by the pandemic, the AJCC effectively transitioned to virtual services using "Zoom" for meetings and email and text for communications.

Customers were also allowed to borrow laptops with wi-fi hot spots so that they could continue to do either schoolwork, participate in workshops or job search remotely.

CIO - There are no continuous improvement opportunity recommendations for this indicator. However, given the expanded implementation of virtual services, the AJCC should formalize by incorporating into its procedures manual. The City will follow-up on these efforts.

AJCC Certification Indicator #2: The AJCC actively supports the One-Stop system through effective partnerships.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities

Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strengths - The AJCC is collocated with partners including the Los Angeles Unified School District (LAUSD), Five Keys, the Department of Mental Health and other partners that come to the site to provide training, workshops, and other services. Non-collocated partners include multiple LAUSD schools within the immediate area including Belmont High School and Adult School, the LA Job Corp (that is seeking to collocate) and the Central City Neighborhood Partners FamilySource Center that is located within walking distance of the AJCC.

CIO – There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #3: The AJCC provides integrated, customer-centered services.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities

Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strengths – Of all the Specialized Youth AJCCs, this is the most customer-centered. All AJCC partners are aware of this focus and the layout of the facility promotes the concept of the customer being priority one. Strong partner relationships are reflected in the co-enrollment and case management of customers. All AJCC partner staff are considered a part of "the team" with team meetings held weekly. During these meetings the progress of customers is discussed, information shared, and necessary adjustments made to ensure everyone is on the same page. Even during the pandemic standing meetings with the LAUSD Pupil Services Attendance counselor, the disability coordinator and teachers have continued. Spreadsheets and other documents are used to track information on and the progress of individual customers. To further promote the customer centric nature of the AJCC, parties and graduation celebrations are held to recognize customer success.

CIO – There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #4: The AJCC is an on-ramp for skill development and the attainment of industry-recognized credentials which meet the needs of targeted regional sectors and pathways.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – While the AJCC targets the education and healthcare sectors, the priority is determining whether a customer wants to return to school or enter the workforce. For those that are interested in the latter, the AJCC places considerable emphasis on paid internships that lead to permanent employment. As a large organization with four-hundred fifty employees, the AJCC operator also hires many of its own customers for permanent jobs. The AJCC also excels at the provision of supportive services that allow customers to remain in training including clothing, gift cards and emergency food, much of this provided via leveraged resources. Through its educational partners the AJCC also ensures that a high percentage of its customers receive industry focused training and AJCC staff provide field trips to local colleges and universities to expose customers to educational opportunities that lead to career paths. CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #5: The AJCC actively engages industry and labor and supports regional sector strategies through an integrated business service strategy that focuses on quality jobs.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – All AJCC staff have an understanding of the regional economy and labor market conditions. With paid internships being a priority activity, the AJCC has long-standing relationships with many employers including but not limited to the LA Convention Center, Amazon, and Cal State LA and actively solicit their feedback on customer progress and AJCC services. The AJCC has even secured a $50,000 grant from Amazon whereby Amazon will directly partner with the AJCC for the recruitment and training of its customers. While other AJCCs have engaged Amazon as a potential employer, this is the only AJCC that was awarded funds by Amazon for this purpose. This is truly a credit to the AJCC's exceptional operations. CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #6: The AJCC has high-quality, well-informed, and cross-trained staffing.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strengths – With all partners committed to customer-centered services, cross training is central to the AJCC's success. Cross training is provided through the many, standing partner meetings during which information sharing on labor market information, CalJOBS, and serving customers with barriers to employment is provided. This indicator is another AJCC strength. CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #7: The AJCC achieves business results through data-driven continuous improvement.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – In the City's most recent annual evaluation of performance, the AJCC was awarded four of a possible four stars for meeting and exceeding all federal performance measure outcome goals and customer flow/enrollment, customer satisfaction and administrative capability contracted goals. The AJCC was one of only three of thirty AJCCs to be awarded four stars. This identifies them as a superior performer that is attributable to the operational culture promoted by the AJCC's leadership. This is a model Specialized Youth AJCC. CIO – There are no recommended continuous improvement opportunities for this indicator.

Local Board Attestation – by signing below, the Local Board Chair attests to the AJCC's Certification Indicator Assessment and agrees to develop a continuous improvement plan with target dates with the AJCC.

Signature	
Charles Woo **Chair, Workforce Development Board**	

Central Los Angeles/Westlake

AJCC CERTIFICATION INDICATOR ASSESSMENT – SPECIALIZED YOUTH

Name of Local Board	City of Los Angeles
Name of AJCC	Central Los Angeles/Downtown operated by AYE

AJCC "Physical Location" Certification Indicator: The AJCC physical location and facility enhances the customer experience. Though deleted by the State, the City opted to retain this indicator as a local measure.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strength - The Specialized Youth AJCC is strategically located on a major street accessible to public transportation including bus and light rail and has more than adequate parking. The AJCC occupies office space on the second floor of a twenty-five-thousand square foot, City owned facility, managed by Central City Neighborhood Partners. There is a formal reception area on the first floor, an elevator to transport customers to the 2nd floor, a common conference and lunchroom for staff and a large atrium for public gatherings. However, the real benefit of being housed in this facility is that the AJCC is collocated with the City's FamilySource Center that provides a comprehensive array of social services to families as well as the City's Gang Reduction and Youth Development (GRYD) program that serves youth at risk of gang participation and their families. Additionally, the Downtown/Pico Union Comprehensive AJCC is located across the street from this AJCC. The services available through these other programs enhances not only the individual customer's experience but potentially that of their family members as well. CIO – Space limitations prohibit this from operating as a fully functioning Specialized Youth AJCC. Consideration should be given to consolidating services provided at this location with those of the neighboring Para Los Ninos Specialized Youth AJCC.

AJCC Certification Indicator #1: The AJCC ensure universal access, with an emphasis on individuals with barriers to employment.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The lack of site control prohibits this from being a strength of the AJCC. While it is evident that staff are committed to the provision of services to those with barriers to employment and comply with equal opportunity and limited English proficiency guidelines, the provision of these services cannot be considered universally available from a physical perspective. CIO – While acknowledging that veterans are not targeted for services, the AJCC is to immediately develop and implement written procedures for conducting outreach to and the enrollment of veterans. Additionally, and given its use of "Zoom" during the pandemic, the

AJCC is to immediately develop and implement written procedures for the provision of virtual services to all customers including the disabled. The City will follow-up on these efforts.

AJCC Certification Indicator #2: The AJCC actively supports the One-Stop system through effective partnerships.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – While the lack of site control prohibits the AJCC from promoting the collocation of partner organizations, as identified in the "Physical Location" indicator above, those partners that are currently housed in the same facility make this indicator a strength of the AJCC. CIO – There are multiple improvement opportunities for this indicator. As such, the AJCC is to immediately: develop a tool for assessing the satisfaction of its partners, document meetings held with partner agencies, develop marketing tools that identify who the partner agencies are and what services they provide, and develop procedures for the cross referral of customers. The City will follow-up on these efforts.

AJCC Certification Indicator #3: The AJCC provides integrated, customer-centered services.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – This indicator is not a strength of the AJCC. CIO - There are multiple improvement opportunities for this indicator. As such, the AJCC is to immediately: develop procedures for the integration of services between partner programs, document the cross training of partner agencies, and develop a functional organizational chart. The City will follow-up on these efforts.

AJCC Certification Indicator #4: The AJCC is an on-ramp for skill development and the attainment of industry-recognized credentials which meet the needs of targeted regional sectors and pathways.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – AJCC staff is well aware of and focused on placing customers into the retail sector. The AJCC has a solid working relationship with GAP stores as well as with local pharmacies including CVS and Walgreens. CIO - There are multiple improvement opportunities for this indicator. As such, the AJCC is to immediately: develop a document, for staff and customers, that identifies the AJCC's targeted

sectors, the skill and training opportunities available, and the supportive services available to allow customers to participate in training activities. The City will follow-up on these efforts.

AJCC Certification Indicator #5: The AJCC actively engages industry and labor and supports regional sector strategies through an integrated business service strategy that focuses on quality jobs.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC has long standing relationships with employers to which customers are referred for training and employment opportunities, particularly those identified in Indicator 4 above. However, the AJCC interaction with business is limited to the referral of potential employees. CIO - There are multiple improvement opportunities for this indicator. As such, the AJCC is to immediately: develop a strategy to ensure employer input on the AJCC's services, identify and document services that the AJCC can offer to businesses aside from potential employee referrals, and develop a tool to solicit and document business feedback and satisfaction with AJCC services. It is also recommended that the AJCC engage in discussions with the Los Angeles Chamber of Commerce, located across the street, to determine how it can assist in serving the business community. The City will follow-up on these efforts.

AJCC Certification Indicator #6: The AJCC has high-quality, well-informed, and cross-trained staffing.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – This indicator is not a strength of the AJCC. CIO – The AJCC needs to: develop and implement a cross training schedule that includes labor market information, CalJOBS utilization and serving those with barriers to employment as topics. Meeting agendas and notes should follow as supporting documentation. The City will follow-up on these efforts.

AJCC Certification Indicator #7: The AJCC achieves business results through data-driven continuous improvement.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – In the most recent AJCC Annual Performance Evaluation prepared by the City, the AJCC exceeded and met its customer satisfaction and federal measure goals respectively.

CIO – In the same evaluation report, the AJCC did not meet its contracted enrollment or work experience expenditure goals. Attributable in part to the pandemic, the presumption is that these goals will not be met for the period that ended June 30, 2021. As such, the AJCC is expected to focus its efforts on this improvement opportunity for the 2021-22 program year. The City will follow-up on these efforts.

Local Board Attestation – by signing below, the Local Board Chair attests to the AJCC's Certification Indicator Assessment and agrees to develop a continuous improvement plan with target dates with the AJCC.

Signature	
Charles Woo **Chair, Workforce Development Board**	

Central Los Angeles/Downtown

AJCC CERTIFICATION INDICATOR ASSESSMENT – SPECIALIZED YOUTH

Name of Local Board	City of Los Angeles
Name of AJCC	Northeast Los Angeles operated by Para Los Ninos

AJCC "Physical Location" Certification Indicator: The AJCC physical location and facility enhances the customer experience. Though deleted by the State, the City opted to retain this indicator as a local measure.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The Specialized Youth AJCC is strategically located in the Lincoln Heights community of Los Angeles occupying a seven-thousand square foot facility. It is directly across the street from the Los Angeles Unified School District (LAUSD) Skills Center, Wilson High School, and the County/USC Medical Center campus. The single story-facility allows for easy access by all potential customers and includes a drop in lounge for customers, adequate office, classroom and meeting space, a computer lab and sufficient parking for customers. It is also accessible via public transportation. The facility is well laid out for customer intake, confidential case management services and training. Unfortunately, during the pandemic, access to the facility was limited. However, the AJCC set-up canopies and tables in the parking lot and continued to provide services in compliance with State and local guidelines. The location, layout and presentation of the facility is definitely a strength of the AJCC. CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #1: The AJCC ensure universal access, with an emphasis on individuals with barriers to employment.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – As mentioned above, the AJCC's facility is designed for use around the principles of universal and customer-centered services and most importantly, customers feel welcome and not judged while on site. In fact, the AJCC is seeking to increase its overall square footage to accommodate more partners. While the pandemic impacted the flow of customers through the AJCC, the provision of universal services continued both in person and virtually. Virtual classrooms were established, case managers and career advisors hosted meetings via " Zoom", a formal schedule of virtual services was established, and innovative worksite opportunities were developed. In addition, the AJCC arranged for the purchase of laptop computers to enable customers to access on-line services. Overall, the AJCC did well in responding to the pandemic.

CIO - The continued provision and growth of virtual services is an improvement opportunity for the AJCC. While virtual options were developed in response to the pandemic, it is important to retain those that proved to be of value. The City will follow-up on these efforts.

AJCC Certification Indicator #2: The AJCC actively supports the One-Stop system through effective partnerships.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities

Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strengths – The AJCC has working relationships with over thirty-partner agencies, many in close-proximity, and is seeking to increase that number to provide even greater resources for its customers. Parents are also considered partners in that their engagement is critical to the success of their children/the customer. Collocated partners include Five Keys Charter School and LAUSD and space is always available for non-collocated partners to deliver their services at the AJCC site. The City funded FamilySource Center is also an active partner. Through its partnerships, the AJCC has secured "TAP" cards and free meals for customers and their families.

CIO – The AJCC self-identified an increase in partnerships as an improvement opportunity so that they can secure greater financial support and donations for their customers. The City will follow-up on these efforts.

AJCC Certification Indicator #3: The AJCC provides integrated, customer-centered services.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities

Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strengths – The AJCC's services are very much customer centered with procedures for staff training, an organization chart that clearly defines functional leaders and supervisors, and a customer flow chart all provided by the AJCC.

CIO – While it is evident that the AJCC co-enrolls and co-case manages customers, there are no procedures to guide and document these efforts. As such, the AJCC is to immediately develop and implement. The City will follow-up on these efforts.

AJCC Certification Indicator #4: The AJCC is an on-ramp for skill development and the attainment of industry-recognized credentials which meet the needs of targeted regional sectors and pathways.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – All AJCC staff are made aware of the regional target sectors and of the skills and training opportunities that are needed and available for these sectors. At intake customers are advised of available supportive services and the AJCC has treated this as a priority for the successful participation of any customer in skill development training. A standardized tool is used to assist customers with selecting the appropriate career path based on their interests and skills. This tool was made available virtually during the pandemic. The AJCC actively encourages customers to choose their path of interest albeit with an understanding of the skills needed to pursue such paths. CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #5: The AJCC actively engages industry and labor and supports regional sector strategies through an integrated business service strategy that focuses on quality jobs.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC staff has a high-knowledge of the regional economy and of the major employers in its immediate area of service. With the logistics sector growing, the AJCC has connected with Amazon for the placement of customers. Amazon offers wages that are competitive and livable. As a large non-profit organization, the AJCC operator also offers employment to its customers either via work experience or permanent employment. Over a period of one year approximately seventy customers were trained and/or hired at AJCC operator locations. The AJCC is also working closely with its neighbor, Los Angeles County/USC medical center for the placement of healthcare trainees and with a new Hyatt hotel that is being constructed in close proximity to that facility. CIO – Evidence of the AJCC soliciting business feedback and satisfaction was lacking. As such, the AJCC is to immediately develop and implement feedback procedures. The City will follow-up on these efforts.

AJCC Certification Indicator #6: The AJCC has high-quality, well-informed, and cross-trained staffing.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strengths – The AJCC excels at providing and documenting the cross training of its staff and that of its partner agencies. Schedules with training topics and record of attendees were all provided through this process. During the pandemic cross training continued virtually. Combined with the AJCC placing considerable emphasis on its partner relationships and seeking to add more, the cross-training of its staff members is critical to and a strength of its operations. CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #7: The AJCC achieves business results through data-driven continuous improvement.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – In the most recent annual evaluation of AJCC performance conducted by the City, the AJCC was awarded three of a possible four stars. The AJCC exceeded all federal measures and local customer satisfaction and customer flow/enrollment goals. By meeting and exceeding its contracted goals the AJCC has operated in a cost-efficient manner and is an administratively sound organization. CIO - There are no continuous improvement opportunity recommendations for this indicator.

Local Board Attestation – by signing below, the Local Board Chair attests to the AJCC's Certification Indicator Assessment and agrees to develop a continuous improvement plan with target dates with the AJCC.

Signature	
Charles Woo **Chair, Workforce Development Board**	

Northeast Los Angeles

AJCC CERTIFICATION INDICATOR ASSESSMENT – SPECIALIZED YOUTH

Name of Local Board	City of Los Angeles
Name of AJCC	Boyle Heights operated by LA City/EWDD

AJCC "Physical Location" Certification Indicator: The AJCC physical location and facility enhances the customer experience. Though deleted by the State, the City opted to retain this indicator as a local measure.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths - The Specialized Youth AJCC is housed in a twenty-thousand square foot, City owned facility that was designed specifically for youth educational and skill development services. The facility is located on a major street, accessible by public transportation and has adequate parking. There is a formal reception area, private offices for case management staff, multiple classrooms, audio and video recording rooms, computer labs and conference rooms. Its professional and spotless appearance also provides staff and customers with an environment that is conducive to professional growth and development. CIO – There are no improvement opportunities for this indicator.

AJCC Certification Indicator #1: The AJCC ensure universal access, with an emphasis on individuals with barriers to employment.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC facility is well suited for the provision of universal access, and it is evident that long-term staff honor and accommodate diversity, understand the principles of services to all and are well trained on equal opportunity and limited English proficiency policies. During the pandemic the AJCC effectively pivoted to virtual services using "Zoom" and "Google Meets". On-line training curricula was established for occupational and soft skills training. CIO – Given the staggered schedule for staff occupancy of the facility it was somewhat difficult to determine the effectiveness of universal access services. As such, these efforts need to be closely monitored post-pandemic. Additionally, given that the AJCC acknowledged that it does not prioritize veterans for services, it should nevertheless better position itself to serve recently discharged veterans who may be out-of-school or work. The City will follow-up on these efforts.

AJCC Certification Indicator #2: The AJCC actively supports the One-Stop system through effective partnerships.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – Pre-pandemic the AJCC had multiple collocated partners that are scheduled to return when the pandemic subsides. Partners include the El Centro De Ayuda FamilySource Center, the Los Angeles Unified School District (LAUSD), the Los Angeles County Department of Probation and Five Keys Charter School. Non-collocated partners include but is not limited to the nearby Comprehensive AJCC, the Los Angeles City Attorney and City Clerk and the Boys and Girls Club. CIO – There are multiple improvement opportunities for this indicator. As such, the AJCC is to immediately develop and implement procedures for determining the satisfaction of its partner agencies, documenting regular meetings between partner agency staff, documenting outreach efforts to non-collocated partners, documenting evidence of staff orientation on AJCC services, and documenting the cross referral of customers. While staff indicated that all these efforts are in fact undertaken, without documentation there is no evidence to support such activity. The City will follow-up on these efforts.

AJCC Certification Indicator #3: The AJCC provides integrated, customer-centered services.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC has a veteran staff that have the knowledge and experience to ensure that services are customer centered. Additionally, the AJCC has procedures in place to document the co-enrollment and case management of customers. CIO - Once again, the AJCC's documentation practices are in need of improvement. As such, the AJCC is to immediately draft procedures and secure documentation to support the training of staff on customer service and customer-centered design training. Again, while staff advised that such training has occurred, without documentation there is no evidence to support such activity. The City will follow-up on these efforts.

AJCC Certification Indicator #4: The AJCC is an on-ramp for skill development and the attainment of industry-recognized credentials which meet the needs of targeted regional sectors and pathways.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths - the AJCC targets multiple regional sectors including entertainment, construction, hospitality, healthcare, security, logistics and marketing, the latter via relationships with

"Facebook" and "LinkedIn". Through its public sector relationships, the AJCC also promotes the placement of customers into civil service positions with both the City and County of Los Angeles. Staff also advised that they are promoting a STEM eight-week curriculum to better prepare customers for employment.

CIO – While it is evident that AJCC staff are well aware of the targeted regional sectors, the AJCC is to immediately develop a document and share with staff that identifies each sector, the career pathways for each and the training required which can in turn be shared with customers. The City will follow-up on these efforts.

AJCC Certification Indicator #5: The AJCC actively engages industry and labor and supports regional sector strategies through an integrated business service strategy that focuses on quality jobs.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities

No documentation was provided to support this certification indicator.

Strengths – Given the lack of supporting documentation, this indicator cannot be considered a strength of the AJCC. However, from discussions with AJCC staff, it is evident that they have knowledge of labor market conditions and understand the need to connect customers to employment opportunities with a career path. Additionally, and pre-pandemic, the AJCC hosted numerous recruitment events on site for employers including Amazon, Pacific Park, Best Buy, UPS, AT&T, and a number of security firms.

CIO – To improve its performance for this indicator, the AJCC is to immediately develop and implement a strategy to ensure employer input on AJCC training and skills development services; develop a list of all available AJCC services for employers; market that list to employers, share with staff, and ensure implementation; and develop a tool to solicit business feedback and satisfaction with the AJCC. Once again, the AJCC needs to improve upon its documentation practices. The City will follow-up on these efforts.

AJCC Certification Indicator #6: The AJCC has high-quality, well-informed, and cross-trained staffing.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities

Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strengths – AJCC staff advised that, due to the pandemic, all recent cross training has taken place virtually. This includes the P3 roundtable during which all regional partners convene for information sharing purposes. Staff's familiarity with and understanding of the value of cross-training is a strength of the AJCC. However, these activities need to be better documented.

CIO – The AJCC is to immediately develop and implement a cross training calendar for the program year with dates, topics, training provider and location identified. Additionally, AJCC and partner staff attendance at these meetings is to be recorded. The City will follow-up on these efforts.

AJCC Certification Indicator #7: The AJCC achieves business results through data-driven continuous improvement.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – On the City's most recent AJCC annual performance evaluation, the AJCC exceeded all federal measure and customer satisfaction goals, met local customer flow (enrollment) and administrative capability goals, and was awarded two of a possible four stars. Staff is well-aware of the AJCC's performance status and of the desire to regularly perform at the four-star level. . CIO – The AJCC was encouraged to investigate and learn from the best practices of other, City funded Specialized Youth AJCC's. The City will assist in this regard.

Local Board Attestation – by signing below, the Local Board Chair attests to the AJCC's Certification Indicator Assessment and agrees to develop a continuous improvement plan with target dates with the AJCC.

Signature	
Charles Woo **Chair, Workforce Development Board**	

Boyle Heights

AJCC CERTIFICATION INDICATOR ASSESSMENT – SPECIALIZED YOUTH

Name of Local Board	City of Los Angeles
Name of AJCC	Crenshaw operated by Brotherhood Crusade

AJCC "Physical Location" Certification Indicator: The AJCC physical location and facility enhances the customer experience. Though deleted by the State, the City opted to retain this indicator as a local measure.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC is located on Crenshaw Boulevard in the culturally significant community of Leimert Park. The facility is easily accessible via public transportation and has adequate parking for customers. With square footage approximating nine thousand, the facility is accessible to the disabled, has a large reception area, offices for private case management services, classroom space and a computer lab. The facility is clean and bright with omnipresent posters, certificates, and photos that promote the organization's core values and significance within the community. The intent being to advise customers that they are not just enrollees of the AJCC but participants in a continuum of learning, thriving, leading, and contributing, connecting, and working. CIO –The AJCC hopes to lease additional space to better provide services to its customers. This is a self-identified improvement opportunity.

AJCC Certification Indicator #1: The AJCC ensure universal access, with an emphasis on individuals with barriers to employment.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – AJCC staff fully accommodate diversity and are positioned to provide universal access services to youth ages 16-24. While universal access services were impacted by the pandemic, the AJCC effectively transitioned to virtual services. This included but was not limited to case management services, classroom training and workshops. This was accomplished in part through financial support from the Chris Paul Foundation and Microsoft. CIO – There are no continuous improvement opportunities for this indicator.

AJCC Certification Indicator #2: The AJCC actively supports the One-Stop system through effective partnerships.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths - The AJCC identified approximately sixty partner agencies with which it has relationships. Included are collocated partners, the Los Angeles Unified School District (LAUSD), Five Keys Charter School and the Technological Institute. In meeting with AJCC staff it is evident that they focus on "meaningful referrals" to ensure that customers actually receive services provided by partner agencies. CIO – The AJCC is to immediately develop and implement procedures to better document compliance with this indicator including notes or minutes from partner meetings, copies of marketing materials that identity all partner services and the partner referral process. The City will follow-up on these efforts.

AJCC Certification Indicator #3: The AJCC provides integrated, customer-centered services.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC places significant emphasis on customer-centered services. Procedures are in place for the alignment/integration of services between partner programs, staff training on partner eligibility and services is well documented, a copy of the integrated customer flow chart was provided, and procedures are in place for the co-enrollment of customers between partner agencies. CIO – There are no continuous improvement opportunities for this indicator.

AJCC Certification Indicator #4: The AJCC is an on-ramp for skill development and the attainment of industry-recognized credentials which meet the needs of targeted regional sectors and pathways.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC focuses on numerous sectors including but not limited to healthcare, technology, logistics and entertainment. However, customers are also placed into a variety of other sectors including hospitality, construction, and finance. Employers from both the private and public sectors serve as guest speakers providing customers with information on the qualifications needed to succeed in these industries. The AJCC has even taken the initiative

to determine which sectors would be in growth mode post-pandemic to ensure customers and staff are aware of forthcoming opportunities.

CIO – There are no continuous improvement opportunities for this indicator.

AJCC Certification Indicator #5: The AJCC actively engages industry and labor and supports regional sector strategies through an integrated business service strategy that focuses on quality jobs.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC has excellent relationships with FedEx, UPS, Home Depot, Allied Security, Chase Bank, and long-term care facilities. In addition to providing these employers with qualified candidates, a job placement liaison monitors the progress of these customers to build greater rapport with the employers. CIO – The AJCC has self-identified the expansion of internship opportunities for its customers as an improvement opportunity. Additionally, the AJCC needs to immediately develop and implement procedures to better document the services that it offers to employers as well as business satisfaction with the services provided. The City will follow-up on these efforts.

AJCC Certification Indicator #6: The AJCC has high-quality, well-informed, and cross-trained staffing.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – From the documentation provided it is evident that the AJCC has procedures in place and evidence of having provided cross-training for its collocated and non-collocated partner agencies. Documentation included copies of agendas from meetings in which labor market information and training on CalJOBS was provided. While cross-training was impacted by the pandemic it is nevertheless evident that the AJCC meets all the quality indicators for cross-training. CIO – There are no continuous improvement opportunities for this indicator.

AJCC Certification Indicator #7: The AJCC achieves business results through data-driven continuous improvement.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strengths – On the City's most recent annual performance evaluation the AJCC earned three of a maximum four stars. The AJCC met or exceeded all federal performance measure goals as well as local goals for customer satisfaction, customer flow/enrollments and administrative capability. As such, the AJCC is considered to be an excellent performer. This success is both valued and celebrated by all AJCC staff. CIO – There are no continuous improvement opportunities for this indicator.

Local Board Attestation – by signing below, the Local Board Chair attests to the AJCC's Certification Indicator Assessment and agrees to develop a continuous improvement plan with target dates with the AJCC.

Signature	
Charles Woo **Chair, Workforce Development Board**	

Crenshaw

AJCC CERTIFICATION INDICATOR ASSESSMENT – SPECIALIZED YOUTH

Name of Local Board	City of Los Angeles
Name of AJCC	South Los Angeles operated by CRCD

AJCC "Physical Location" Certification Indicator: The AJCC physical location and facility enhances the customer experience. Though deleted by the State, the City opted to retain this indicator as a local measure.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The Specialized Youth AJCC is strategically located in the historic 28th Street YMCA, designed by architect Paul R. Williams, built in 1926 and restored to its original condition in 2015. It is a community landmark with particular significance to the African American community. The AJCC occupies seven-thousand square feet of the first floor of the facility that includes a complete basketball gymnasium that housed the Comprehensive AJCC during the pandemic. While parking is limited to the street, the facility is accessible to public transportation and to the disabled. The space includes a waiting area, reception/check in desk, cubicles and office space for staff, a computer lab (that has been limited in use during the pandemic), classroom space, a college/career corner and a multipurpose room that is used primarily for training and food distribution on Fridays. This is an ideal Specialized Youth AJCC location. CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #1: The AJCC ensure universal access, with an emphasis on individuals with barriers to employment.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – As with the comprehensive AJCC the Specialized Youth AJCC invested heavily in technology to promote remote access to services during the pandemic. This included the issuance of laptop computers to customers to promote remote learning. The AJCC never closed, maintaining communication with customers via phone and teleconferencing. Ironically, the AJCC experienced an increase in customer flow that was attributable in part to the temporary collocation of the Comprehensive AJCC. Standing customer orientation sessions were conducted every Monday and Wednesday. The AJCC's continued provision of universal services during the pandemic is considered a strength. CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #2: The AJCC actively supports the One-Stop system through effective partnerships.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC has effective partnerships with multiple community- based organizations and initiatives including but not limited to the All Peoples Community Center, the Neighborhood Justice Program, the County Department of Probation, LA Core, and the Los Angeles Unified School District (LAUSD). The latter is collocated and provides the AJCC with the academic standing of every enrollee to determine if they are candidates for returning to school. The AJCC also has a relationship with the Los Angeles Police Department to support positive community interaction through financial support to families in need. CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #3: The AJCC provides integrated, customer-centered services.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC has procedures in place for the alignment and integration of services between partner programs, job descriptions for all functional leaders and supervisors, organizational and customer flow charts, and procedures for the co-enrollment and case management of customers. This indicator is very much a strength of the AJCC. CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #4: The AJCC is an on-ramp for skill development and the attainment of industry-recognized credentials which meet the needs of targeted regional sectors and pathways.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC targets the construction, hospitality, healthcare, manufacturing, and logistics sectors. A unique curriculum known as NC3 has been developed to prepare and place customers into construction related employment. As a result of its relationship with LAUSD, a high percentage of the AJCC's customers return to school to earn their high school diplomas, that is a prerequisite for the majority of employment opportunities. Work experience opportunities are secured with local retail stores including but not limited to eateries and pharmacies. Financial literacy training is provided prior to any customers being referred to or placed with any employer. CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #5: The AJCC actively engages industry and labor and supports regional sector strategies through an integrated business service strategy that focuses on quality jobs.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – AJCC staff understand the regional economy and the need to place individuals into employment with a living wage. The AJCC has a formal strategy that ensures employer input on the AJCC's services and provided a list of what those services are. A copy of the tool used to solicit business feedback and satisfaction with the AJCC, together with the results, is maintained by the AJCC to document their business services efforts. As the operator of both a Comprehensive and Specialized Youth AJCC the latter has benefitted from the Comprehensive AJCC's collocation during the pandemic. CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #6: The AJCC has high-quality, well-informed, and cross-trained staffing.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – This indicator could not be considered a strength of the AJCC. While it is evident that staff understand, value, and provide cross training, the AJCC needs to formalize and document these efforts. CIO – The AJCC is to immediately develop and implement cross training procedures that include subject matter, meeting agendas, presenters, an annual meeting schedule, and agreed to/expected outcomes. The City will follow-up on these efforts.

AJCC Certification Indicator #7: The AJCC achieves business results through data-driven continuous improvement.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – Through the City's most recent Annual Evaluation of AJCC performance, the AJCC was awarded two of a possible four stars for having met all federal performance measures and contracted customer flow/enrollment goals and to have exceeded contracted goals for customer satisfaction and administrative capability. Additionally, all staff are aware of the AJCC's strategic plan and understand how their work assists the AJCC in meeting its goals.

CIO – The AJCC was issued the challenge to attain four-star status on the City's Annual Evaluation of AJCC performance. With their outstanding facility, staff and leveraged resources this is a very reasonable improvement opportunity. The City will follow-up on these efforts.

Local Board Attestation – by signing below, the Local Board Chair attests to the AJCC's Certification Indicator Assessment and agrees to develop a continuous improvement plan with target dates with the AJCC.

Signature	
Charles Woo **Chair, Workforce Development Board**	

South Los Angeles

AJCC CERTIFICATION INDICATOR ASSESSMENT – SPECIALIZED YOUTH

Name of Local Board	City of Los Angeles
Name of AJCC	Watts operated by WLCAC

AJCC "Physical Location" Certification Indicator: The AJCC physical location and facility enhances the customer experience. Though deleted by the State, the City opted to retain this indicator as a local measure.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strength - The Specialized Youth AJCC is located on the same impressive campus along with the Comprehensive AJCC. It is located on a major thoroughfare in the center of a community of need, it is within walking distance for area residents, is easily accessible by public transportation, with bus stops immediately in front of the facility and has more than adequate parking. With four thousand plus square feet of space, the AJCC has a large computer lab for customer use, offices for confidential case management, classrooms, an office for the Los Angeles Unified School District (LAUSD) Pupil Services Attendance counselor and other partners. The facility includes a twenty-year old mural that provides a sense of both character and culture to the AJCC with a focus on music and poetry. CIO – There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #1: The AJCC ensure universal access, with an emphasis on individuals with barriers to employment.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – As a Specialized Youth AJCC the focus of services is on younger adults. The benefit of being collocated on the same campus as the Comprehensive AJCC is that adults, including veterans, can simply be walked over for traditional universal access services. As with the Comprehensive AJCC, staff is well versed in accommodating diversity and serving those with barriers to employment and particularly the homeless. Although the AJCC remained opened during the pandemic, they adapted to limitations for serving customers. Orientations were conducted over the phone with tables set-up outside of the facility to manage the intake process and walk-in customers. Meetings with staff were via appointment only. All in compliance with local, state, and federal health and safety guidelines. As with the Comprehensive AJCC many services were provided virtually with communication via email, "Zoom", and other technologies. CIO - Given its recent experience with providing virtual services, the AJCC is to immediately formalize these procedures by putting them in writing and sharing with all staff. The City will follow-up on these efforts.

AJCC Certification Indicator #2: The AJCC actively supports the One-Stop system through effective partnerships.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The Specialized Youth AJCC benefits from its collocation and partnership with the WLCAC managed FamilySource, Gang Reduction and Youth Development programs and the Comprehensive AJCC. The management of these multiple programs by a single operator and at a single location, is limited in the City and is a model worthy of replication. The AJCC also benefits from its close proximity to and partnership with the Maxine Waters Employment Preparation Center for skills training. The AJCC's partner referral process is also well documented. CIO - There are no continuous improvement opportunity recommendations for this certification indicator. However, the AJCC is to review the documentation submitted as part of this process to ensure that all of the quality indicators are supported.

AJCC Certification Indicator #3: The AJCC provides integrated, customer-centered services.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strength – It is evident that the AJCC understands the concept and implementation of customer-centered services. The AJCC maintains procedures for the alignment/integration of services between partner programs and an integrated customer flow chart. COI – Absent from the documentation provided were procedures for the co-enrollment and case management of customers between programs and a functional organizational chart. The AJCC is to immediately develop and implement such procedures and documentation. The City will follow-up on these efforts.

AJCC Certification Indicator #4: The AJCC is an on-ramp for skill development and the attainment of industry-recognized credentials which meet the needs of targeted regional sectors and pathways.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strength – AJCC staff is well aware of the targeted sectors of construction and security. However, with sixty percent of its customers seeking employment and the other forty percent looking to reenroll in school, staff must balance their efforts between the two. With customers who are often homeless, foster youth, reentry youth, individuals with disabilities, and English

language learners the staff does an excellent job of determining the appropriate opportunities for their customers as well as advising them of the educational requirements of particular occupations. Construction is a popular option for those that have not been successful in a traditional academic setting given that construction pays well, and a career path exists. The AJCC is also excellent at advising customers of and providing them with supportive services that allows them to participate in training.

COI - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #5: The AJCC actively engages industry and labor and supports regional sector strategies through an integrated business service strategy that focuses on quality jobs.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities

Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strengths – As with the Comprehensive AJCC, the Specialized Youth AJCC is well aware of the regional economy and labor market conditions. The Specialized Youth AJCC benefits from the collocation of the Comprehensive AJCC in that the latter provides those business services that are typically managed through adult and dislocated worker funded AJCCs. Nevertheless, the Specialized AJCC does maintain relationships with employers for the placement of its customers as well as internship opportunities.

CIO – The AJCC is to immediately develop and implement a tool to solicit business feedback on the performance and progress of its customers as well as on the AJCC. Additionally, a list of business services provided by the AJCC is to be immediately developed for circulation.

AJCC Certification Indicator #6: The AJCC has high-quality, well-informed, and cross-trained staffing.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities

Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strengths - The AJCC provided evidence that cross training had been regularly conducted pre-pandemic. This included capacity building and professional development opportunities, training on CalJOBS usage and training on serving those with barriers to employment . The AJCC cited P3 meetings, during which multiple agencies convened, as the best source for information gathering and cross training. While training continued during the pandemic, it went virtual and was not as robust.

CIO – As with the comprehensive AJCC, to better manage the provision of cross training, the AJCC is to immediately establish an annual schedule for the provision of cross training, together with meeting agendas and a method for documenting attendance.

AJCC Certification Indicator #7: The AJCC achieves business results through data-driven continuous improvement.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – Through the City's most recent annual evaluation of performance, the AJCC was awarded three of a possible four stars for exceeding all of its contracted customer flow/enrollment, customer satisfaction and administrative capability goals. Additionally, the AJCC met all of its federal measure outcome goals. As a long-time operator of both a Comprehensive and Specialized Youth AJCC, the value of business results is well understood by both AJCC leadership and staff. CIO – There are no recommended continuous improvement opportunities for this indicator.

Local Board Attestation – by signing below, the Local Board Chair attests to the AJCC's Certification Indicator Assessment and agrees to develop a continuous improvement plan with target dates with the AJCC.

Signature	
Charles Woo **Chair, Workforce Development Board**	

Watts

AJCC CERTIFICATION INDICATOR ASSESSMENT – SPECIALIZED YOUTH

Name of Local Board	City of Los Angeles
Name of AJCC	Southeast Los Angeles/Watts operated by LA City/EWDD

AJCC "Physical Location" Indicator: The AJCC physical location and facility enhances the customer experience. Though deleted by the State, the City opted to retain this indicator as a local measure.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
No documentation was provided to support this certification indicator.

AJCC Certification Indicator #1: The AJCC ensure universal access, with an emphasis on individuals with barriers to employment.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
No documentation was provided to support this certification indicator.

AJCC Certification Indicator #2: The AJCC actively supports the One-Stop system through effective partnerships.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
No documentation was provided to support this certification indicator.

AJCC Certification Indicator #3: The AJCC provides integrated, customer-centered services.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
No documentation was provided to support this certification indicator.

AJCC Certification Indicator #4: The AJCC is an on-ramp for skill development and the attainment of industry-recognized credentials which meet the needs of targeted regional sectors and pathways.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
No documentation was provided to support this certification indicator.

AJCC Certification Indicator #5: The AJCC actively engages industry and labor and supports regional sector strategies through an integrated business service strategy that focuses on quality jobs.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
No documentation was provided to support this certification indicator.

AJCC Certification Indicator #6: The AJCC has high-quality, well-informed, and cross-trained staffing.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
No documentation was provided to support this certification indicator.

AJCC Certification Indicator #7: The AJCC achieves business results through data-driven continuous improvement.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
No documentation was provided to support this certification indicator.

Local Board Attestation – by signing below, the Local Board Chair attests to the AJCC's Certification Indicator Assessment and agrees to develop a continuous improvement plan with target dates with the AJCC.

Signature	
Charles Woo **Chair, Workforce Development Board**	

Southeast Los Angeles/Watts

AJCC CERTIFICATION INDICATOR ASSESSMENT – SPECIALIZED YOUTH

Name of Local Board	City of Los Angeles
Name of AJCC	West Los Angeles operated by UCLA

AJCC "Physical Location Certification Indicator: The AJCC physical location and facility enhances the customer experience. Though deleted by the State, the City opted to retain this indicator as a local measure.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC is located on a major street with access to public transportation and parking and is within two miles of the UCLA campus. The facility is leased, clean and modern with adequate meeting, resource room, classroom, and office space. The space is not however, ideal for accommodating many collocated partners. CIO - There are no improvement opportunities for this indicator.

AJCC Certification Indicator #1: The AJCC ensure universal access, with an emphasis on individuals with barriers to employment.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The facility is well designed to accommodate the flow of customers and AJCC staff are trained, prepared, and have years of experience in serving individuals with cultural differences and barriers to employment. CIO – By design the AJCC does not target services to veterans. Given however, that individuals within the age group targeted by the AJCC could be recently discharged from service, an identified improvement opportunity for the AJCC is to improve its outreach and enrollment efforts to this population. The City will follow-up on this effort.

AJCC Certification Indicator #2: The AJCC actively supports the One-Stop system through effective partnerships.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – With limited space the AJCC does not have many collocated partners aside from its designated Los Angeles Unified School District (LAUSD) Pupil Services Attendance counselor. Nevertheless, the AJCC does have a history of partnering with a multitude of

organizations in providing services to its customers. This includes many public and non-profit organizations including City funded FamilySource Centers, seven area high schools and adult schools.

CIO – The AJCC is to immediately develop and implement procedures for assessing partner satisfaction with the AJCC and its services, develop marketing materials that identify all partner services, document that this information has been shared amongst AJCC staff, and develop and document the customer referral process. The City will follow-up on these efforts.

AJCC Certification Indicator #3: The AJCC provides integrated, customer-centered services.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – In practice the AJCC is focused on the provision of customer-centered services which can be considered a strength. However, these practices are not well documented. CIO – The AJCC and its staff have years of experience in operating workforce development programs. This may contribute to a bit of complacency in documenting its policies and procedures. This is consistent across indicators. As such, the AJCC is to immediately develop and implement procedures for the integration of services between partner programs, regularly document partner meetings, and develop written procedures for the co-enrollment and case management of customers between partners. The City will follow-up on these efforts.

AJCC Certification Indicator #4: The AJCC is an on-ramp for skill development and the attainment of industry-recognized credentials which meet the needs of targeted regional sectors and pathways.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – AJCC staff is well-aware of the targeted regional sectors including healthcare, logistics and manufacturing but does not impose a mandatory sequence of service on customers. CIO – There are no improvement opportunities for this indicator.

AJCC Certification Indicator #5: The AJCC actively engages industry and labor and supports regional sector strategies through an integrated business service strategy that focuses on quality jobs.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strengths – As a program of the University of California, the AJCC's strength is with its ability to both train and place customers for placement into University positions that have high wages, career paths and pensions. Given that the University employs approximately forty-thousand individuals, these positions cross all sectors. This is the primary strength of the AJCC.

CIO – There are no improvement opportunities for this indicator. However, the AJCC was encouraged to further expand the placement of its customers with the University and to better document these efforts over time. The City will follow-up on these efforts.

AJCC Certification Indicator #6: The AJCC has high-quality, well-informed, and cross-trained staffing.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – Documenting cross training is not a strength of the AJCC. CIO - As noted for Indicator 4 the AJCC needs to immediately improve its documentation practices by: developing an annual calendar for the cross training of collocated and non-collocated partners, setting agendas, and maintaining minutes for all such training, ensuring that training topics include labor market information, CalJOBS, sector strategies, customer service and the provision of services to the disabled. The City will follow-up on these efforts.

AJCC Certification Indicator #7: The AJCC achieves business results through data-driven continuous improvement.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – On the City's most recent AJCC annual performance evaluation, the AJCC was awarded three of a possible four stars for meeting or exceeding established goals for customer enrollment, satisfaction, and administrative capability. The AJCC did not however, meet the credential attainment rate federal measure outcome goal. CIO – It is recommended that the AJCC focus its efforts on the credential attainment rate measure to ensure that its contract goals are met. The City will follow-up on these efforts.

Local Board Attestation – by signing below, the Local Board Chair attests to the AJCC's Certification Indicator Assessment and agrees to develop a continuous improvement plan with target dates with the AJCC.

Signature	
Charles Woo **Chair, Workforce Development Board**	

AJCC CERTIFICATION INDICATOR ASSESSMENT – SPECIALIZED YOUTH

Name of Local Board	City of Los Angeles
Name of AJCC	Harbor operated by City of Long Beach

AJCC "Physical Location" Certification Indicator: The AJCC physical location and facility enhances the customer experience. Though deleted by the State, the City opted to retain this indicator as a local measure.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The Specialized Youth AJCC is located on the 4th floor of an impressive office building in San Pedro. It is accessible to public transportation and has more than adequate free parking for customers. The AJCC has a welcoming reception counter, a large resource room, meeting space, classroom space and adequate space for case management services. The Specialized Youth AJCC is co-located with the Comprehensive AJCC providing services to adults and dislocated workers. The colocation of these programs is beneficial and allows for the cross referral of customers between programs, the sharing of common intake, and classroom training space and provides for broader customer choice in the selection of service options. CIO - During the previous certification process, it was determined that there was no exterior signage to encourage walk-in customers and that the location in San Pedro was not accessible to low-income individuals and those with barriers to employment in the Wilmington area. The signage issue has yet to be resolved and requires attention. Additionally, while a concerted effort to reach out to the Wilmington area via social media and physical (pre-pandemic) presence, this remains a continuous improvement opportunity.

AJCC Certification Indicator #1: The AJCC ensure universal access, with an emphasis on individuals with barriers to employment.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. All concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths - The Specialized Youth AJCC is well positioned to provide services to all types of individuals including limited English speakers and the disabled. Many staff either grew up or reside in the service area and are familiar with its cultural differences and barriers to employment. Common intake and resource areas for adult, dislocated worker and youth customers provides for true universal access opportunities. Staff works closely with local adult and charter schools to identify those at risk of dropping out for potential enrollment. While the enrollment of veterans is not prioritized, staff is moving to establish a military pathways option in conjunction with local school ROTC programs.

CIO -. There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #2: The AJCC actively supports the One-Stop system through effective partnerships.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths - As previously mentioned, the physical colocation and shared space with the Comprehensive AJCC is beneficial to the Specialized Youth AJCC and should enable customers to avail themselves of services regardless of their age. The Comprehensive and Specialized Youth AJCCs need to maximize the potential of this relationship. CIO – Documentation to support this indicator was incomplete. As such, the AJCC is to immediately develop and submit documentation to support all of the quality indicators for Indicator 2. The City will follow-up on these efforts.

AJCC Certification Indicator #3: The AJCC provides integrated, customer-centered services.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – Again, the colocation the Comprehensive AJCC benefits the Specialized Youth AJCC in that the center operates as a one-stop for all populations. Customer reception and intake processes assist with seamlessly moving customers through the enrollment process. Both AJCC's operate as a single entity and treat customers as shared. This colocation is a strength and a model for the City's delivery system. CIO – Documentation to support this indicator was incomplete. As such, the AJCC is to immediately develop and submit documentation to support all of the quality indicators for Indicator 3. The City will follow-up on these efforts.

AJCC Certification Indicator #4: The AJCC is an on-ramp for skill development and the attainment of industry-recognized credentials which meet the needs of targeted regional sectors and pathways.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The Specialized Youth AJCC benefits from the Comprehensive AJCC's relationships with regional sectors and the pathways it has established. For those out of school youth that are not interested in returning to school, Youth AJCC staff are able to direct them to opportunities developed through the Comprehensive AJCC. This also ensures that customers

are not forced into a sequence of services. Colocation of a counselor from the Los Angeles Unified School District enables Specialized Youth AJCC staff to determine the academic standing of every customer it serves. This further assists in determining if a career path of interest is appropriate. Customers are encouraged to enroll in skills development training that they may need. Work experience is a popular activity for customers with staff actively promoting retention of customers, by employers, upon completion of WE.

CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #5: The AJCC actively engages industry and labor and supports regional sector strategies through an integrated business service strategy that focuses on quality jobs.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities

Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strengths – The Specialized Youth AJCC again benefits from its colocation with the Comprehensive AJCC. The latter has an established history of working with Long Beach Memorial Hospital, Providence Hospital and has now established a working relationship with Kaiser. Established relationships continue with logistics firms including Pacific Harbor Lines and CRST. These firms have conducted recruitment/hiring events at the AJCC. From conversations with management and staff it is evident that all have a firm understanding of the regional economy and labor market conditions. Specifically, they are aware of opportunities developing at the old McDonnell Douglas aerospace plant, with the local refineries and logistics firms at the port. This includes staff of both the Comprehensive and Specialized Youth AJCCs. The Specialized Youth AJCC also has numerous business partners that provide input into their employment needs, the skills required and provide work experience opportunities.

CIO – The AJCC is to immediately develop and implement procedures to solicit employer feedback on AJCC services and to formally identify the services that the AJCC provides for employers. The City will follow-up on these efforts.

AJCC Certification Indicator #6: The AJCC has high-quality, well-informed, and cross-trained staffing.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities

Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process.

Strengths - While the Youth AJCC staff work well with collocated partners, the cross training of either collocated or non-collocated partners is not well documented and could not be ascertained during discussions. As such, this cannot be considered a strength of the Specialized Youth AJCC. This was also identified as a concern in the evaluation of the collocated Comprehensive AJCC.

CIO - Documentation to support this indicator was incomplete. As such, the AJCC is to immediately develop and submit documentation to support all of the quality indicators for Indicator 6. The City will follow-up on these efforts

AJCC Certification Indicator #7: The AJCC achieves business results through data-driven continuous improvement.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – the Specialized Youth AJCC is recognized as an excellent performer having exceeded its goal of contributing to the City's achievement of WIOA performance indicators. Additionally, through the City's annual evaluation of AJCC performance, the Specialized Youth AJCC exceeded both its customer satisfaction and administrative capability goals and met its contracted enrollment goal. The Specialized Youth AJCC was awarded three of a possible four stars through this process. CIO - There are no continuous improvement opportunity recommendations for this indicator.

Local Board Attestation – by signing below, the Local Board Chair attests to the AJCC's Certification Indicator Assessment and agrees to develop a continuous improvement plan with target dates with the AJCC.

Signature	
Charles Woo **Chair, Workforce Development Board**	

Harbor

AJCC CERTIFICATION INDICATOR ASSESSMENT – SPECIALIZED YOUTH

Name of Local Board	City of Los Angeles
Name of AJCC	Panorama City/South Valley operated by Goodwill Industries

AJCC "Physical Location" Certification Indicator: The AJCC physical location and facility enhances the customer experience. Though deleted by the State, the City opted to retain this indicator as a local measure.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC is located in a large facility that abuts a Goodwill retail store. The facility is accessible via public transportation and there is more than adequate parking available for customer use. There is a reception area, conference room, a career resource center, multiple offices for confidential customer intake, a cafeteria, a multipurpose room, and rooms for use by partners and business. The facility is truly a strength of the AJCC. CIO – There are no improvement opportunities for this indicator.

AJCC Certification Indicator #1: The AJCC ensure universal access, with an emphasis on individuals with barriers to employment.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The facility is well suited for customer flow and the culture of the organization promotes the delivery of services to individuals of all backgrounds. Staff is familiar with all equal employment opportunity and limited English proficiency guidelines. During the pandemic, the AJCC quickly transitioned to virtual services to provide uninterrupted services to customers. This indicator is also a strength of the AJCC. CIO – There are no improvement opportunities for this indicator.

AJCC Certification Indicator #2: The AJCC actively supports the One-Stop system through effective partnerships.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – AJCC collocated partners include the Los Angeles Unified School District (LAUSD) and the Five Keys Charter School. Additionally, there are twenty-five active, non-collocated partners, twelve training partners and twenty employer partners. The AJCC actively seeks to

engage additional partners and seeks partner feedback on AJCC operations and service delivery.

CIO – The AJCC is to immediately develop and implement a formal process for the referral of customers between partners and maintain record of the number of cross referrals together with services provided. The City will follow-up on these efforts.

AJCC Certification Indicator #3: The AJCC provides integrated, customer-centered services.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – With all of its partnerships, the AJCC promotes the concept of shared customers and has established procedures for the co-enrollment and case management of customers between partner agencies. Meetings with partners that have co-enrolled customers are held bi-weekly and staff have direct access to customers regardless of the enrolling agency. The AJCC's partnership with Penny Lane is a prime example of its co-case management practices. CIO – The are no opportunities for improvement for this indicator.

AJCC Certification Indicator #4: The AJCC is an on-ramp for skill development and the attainment of industry-recognized credentials which meet the needs of targeted regional sectors and pathways.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – AJCC staff know their targeted regional sectors including retail, healthcare, security, and manufacturing. In fact, a high percentage of AJCC customers are ultimately placed with Goodwill retail stores. This direct connection between the AJCC and its own corporate stores is one of its many strengths. CIO - There are no opportunities for improvement for this indicator.

AJCC Certification Indicator #5: The AJCC actively engages industry and labor and supports regional sector strategies through an integrated business service strategy that focuses on quality jobs.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – Business relationships is a strength of the AJCC. With a Business Advisory Council, the AJCC actively solicits business input for its operations. Strong relationships exist with Old Navy, Smart and Final, Walgreens, PetSmart, and CVS. The AJCC has an established list of services that it provides for businesses and potential employers.

CIO - There are no opportunities for improvement for this indicator.

AJCC Certification Indicator #6: The AJCC has high-quality, well-informed, and cross-trained staffing.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC has regular partner meetings during which cross training is provided and new partners are always asked to present on the services that they offer. More so than with some of the other AJCC's, cross training is entrenched in their operations. CIO – While cross training is a strength of the AJCC it is nevertheless recommended that the AJCC better document its efforts at training staff on CalJOBS, customer service and industry sectors. This is a recommendation only and no formal corrective action needs to be developed.

AJCC Certification Indicator #7: The AJCC achieves business results through data-driven continuous improvement.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – As with all other Goodwill operated AJCCs, performance is both valued and emphasized. This is evidenced by the posting of actual performance data in common areas within the facility. This focus on performance is reflected in the results generated through the City's AJCC annual performance evaluation through which the AJCC was awarded three of a possible four stars for both meeting and exceeding contracted performance goals. CIO – A self-identified improvement opportunity was the AJCC's desire to increase its business relationships for improved placements. Given that this is self-identified there is no formal corrective action to be developed.

Local Board Attestation – by signing below, the Local Board Chair attests to the AJCC's Certification Indicator Assessment and agrees to develop a continuous improvement plan with target dates with the AJCC.

Signature	
Charles Woo **Chair, Workforce Development Board**	

Panorama City/South Valley

AJCC CERTIFICATION INDICATOR ASSESSMENT – SPECIALIZED YOUTH

Name of Local Board	City of Los Angeles
Name of AJCC	Sun Valley operated by El Proyecto

AJCC Certification "Physical Location" Indicator: The AJCC physical location and facility enhances the customer experience. Though deleted by the State, the City opted to retain this indicator as a local measure.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The Specialized Youth AJCC is collocated with the Sun Valley Comprehensive AJCC, albeit with separate space designated for each and separate doors for entry for younger youth. The shared facility is located on a major street, with more than adequate parking, accessible to public transportation, with a warm welcoming color scheme and a general positive environment. The layout of the facility provides for a logical flow from resource room to classrooms, to private meeting rooms, with signage directing the way. The AJCC remained open during the pandemic. As a health-based organization, the AJCC operator ensured compliance with local, state, and federal health and safety guidelines. CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #1: The AJCC ensure universal access, with an emphasis on individuals with barriers to employment.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths - The AJCC has an established presence in the community, and a history of serving a diverse population. With a single point of entry for all customers aged eighteen and over, AJCC staff is able to determine each customer's appropriate program for enrollment; AJCC Comprehensive or AJCC Specialized. This epitomizes the concept of universal access with services delivered through a facility with a logical layout. The AJCC's long-term presence in the community serves as an outreach mechanism with enrollments promoted through word of mouth. CIO – As with El Proyecto's Comprehensive AJCC, during the pandemic the shortcomings of their virtual services capabilities were exposed. As such, development and implementation of virtual services is considered a continuous improvement opportunity. The City will follow-up on these efforts.

AJCC Certification Indicator #2: The AJCC actively supports the One-Stop system through effective partnerships.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The primary strength of the AJCC is its collocation with the Comprehensive AJCC that allows for customers of all ages to be immediately enrolled without referral to another physical location. As with all other Specialized Youth AJCCs, the collocation of the Los Angeles Unified School District (LAUSD) Pupil Services Attendance counselor is critical to their success. The AJCC also works closely with charter schools for the enrollment of those interested in reenrollment. CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #3: The AJCC provides integrated, customer-centered services.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC excels at aligning and integrating services between its partners, maintains procedures both for customer-centered services and the co-enrollment and case management of customers between programs. The AJCC's working relationship with Department of Labor funded, partner agency, UAW allows for AJCC staff to access customer files for the sharing of customer needs and progress. CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #4: The AJCC is an on-ramp for skill development and the attainment of industry-recognized credentials which meet the needs of targeted regional sectors and pathways.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC's targeted sectors are manufacturing, healthcare, and security. As a healthcare organization, the operator of the AJCC has a history of hiring AJCC customers for full time, permanent employment with career paths. AJCC staff cited a high demand for certified nursing assistants throughout the San Fernando Valley and working relationships with eight healthcare clinics. Additionally, the AJCC has a close working relationship with healthcare training providers and ensures that adequate funds exist in the AJCC's budget to fund training activities leading to credential attainment. CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #5: The AJCC actively engages industry and labor and supports regional sector strategies through an integrated business service strategy that focuses on quality jobs.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – In addition to the aforementioned healthcare employers, the AJCC has working relationships with UPS, FedEx, Walgreens, CVS, Gap Inc. and Facebook, the latter providing twenty, two-hundred-eighty-hour internships for its customers. The AJCC actively solicits business feedback on its services and the progress and quality of referred customers. CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #6: The AJCC has high-quality, well-informed, and cross-trained staffing.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – As with other Specialized Youth AJCCs, the standing meeting of P3 partner agencies serves as a major vehicle for cross training and information gathering on the services provided by the multitude of organizations in the area. The Employment Development Department consistently provides labor market information that the AJCC shares with its partners, and staff are in "continuous training mode." Throughout the pandemic staff was assigned to participate in virtual training activities with partner agencies. CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #7: The AJCC achieves business results through data-driven continuous improvement.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – Simply put, El Proyecto is one of the most consistently successful AJCCs in the City system. Over many years it has been awarded either three or four stars on the City's annual performance evaluation. Superior performance is engrained in the AJCC and anything less is unacceptable. Staff understand, support, and promote the culture of performance excellence. The AJCC's long term leadership is commended for these efforts. CIO - There are no continuous improvement opportunity recommendations for this indicator.

Local Board Attestation – by signing below, the Local Board Chair attests to the AJCC's Certification Indicator Assessment and agrees to develop a continuous improvement plan with target dates with the AJCC.

Signature	
Charles Woo **Chair, Workforce Development Board**	

Sun Valley

AJCC CERTIFICATION INDICATOR ASSESSMENT – SPECIALIZED YOUTH

Name of Local Board	City of Los Angeles
Name of AJCC	San Fernando/North Valley operated by El Proyecto

AJCC Certification "Physical Location" Indicator: The AJCC physical location and facility enhances the customer experience. Though deleted by the State, the City opted to retain this indicator as a local measure.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The Specialized Youth AJCC is located in an outstanding, recently remodeled, thirteen-thousand square foot, City owned facility. The facility was remodeled with federal funds for the specific purpose of housing the AJCC and other youth development and recreational programs. Included in the facility are multiple offices, meeting rooms, classrooms, a computer lab, a customer assessment room, accommodations for partner agencies, a kitchen, a reception lobby, a gymnasium, and boxing ring. Located on a major street the facility is accessible by public transportation and has adequate parking for customers. CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #1: The AJCC ensure universal access, with an emphasis on individuals with barriers to employment.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The primary strength of the AJCC is its facility that is welcoming for universal access and a layout that is conducive to the provision of services. While not benefiting from the physical collocation of the Comprehensive AJCC, as with the Sun Valley site, this location is specifically designed to be welcoming to youth. Management of this site was assumed from an underperforming AJCC operator within the past eighteen months and in the middle of the pandemic. As such, true universal services have yet to be implemented. Nevertheless, the AJCC has served customers on an appointment and virtual basis. CIO - There are no continuous improvement opportunity recommendations for this certification indicator. The City will monitor the implementation of true universal services once the AJCC becomes fully open and operational. Additionally, the expansion of virtual services implemented during the pandemic will be closely monitored.

AJCC Certification Indicator #2: The AJCC actively supports the One-Stop system through effective partnerships.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC's collocated partners include the Los Angeles Unified School District (LAUSD) Pupil Services Attendance counselor, a charter school and the Jeopardy program operated by the Los Angeles Police Department; the latter provides recreational services and activities. The number of collocated partners is expected to increase as the pandemic subsides. While it may be premature to consider this a strength of the AJCC, based on the organization's culture and history of operating successful AJCCs, it is anticipated that this will be a fully functioning center within the year. CIO - There are no continuous improvement opportunity recommendations for this certification indicator. The City will monitor the collocation of partners once the AJCC becomes fully open and operational.

AJCC Certification Indicator #3: The AJCC provides integrated, customer-centered services.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC maintains procedures both for customer-centered services and the co-enrollment and case management of customers between programs. The AJCC's working relationship with partner agencies from its Sun Valley site have been replicated here. CIO - There are no continuous improvement opportunity recommendations for this certification indicator. Once again however, the City will monitor the provision of customer-centered services once the AJCC becomes fully open and operational.

AJCC Certification Indicator #4: The AJCC is an on-ramp for skill development and the attainment of industry-recognized credentials which meet the needs of targeted regional sectors and pathways.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC's targeted sectors and pathways of manufacturing, healthcare and security are identical to the Specialized Youth Sun Valley AJCC. As a healthcare organization, the operator of the AJCC has a history of hiring AJCC customers for full time, permanent employment with career paths. AJCC staff cited a high demand for certified nursing assistants throughout the San Fernando Valley and working relationships with eight healthcare clinics. Additionally, the AJCC has a close working relationship with healthcare training providers and

ensures that adequate funds exist in the AJCC's budget to fund training activities leading to credential attainment.

CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #5: The AJCC actively engages industry and labor and supports regional sector strategies through an integrated business service strategy that focuses on quality jobs.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – Once again, the AJCC's business service model is identical to that of its Sun Valley site. In addition to the aforementioned healthcare employers, the AJCC has working relationships with UPS, FedEx, Walgreens, CVS, Gap Inc. and Facebook, the latter providing twenty, two-hundred-eighty-hour internships for its customers. The AJCC actively solicits business feedback on its services and the progress and quality of referred customers. CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #6: The AJCC has high-quality, well-informed, and cross-trained staffing.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – The AJCC's cross training model is identical to that of its Sun Valley Specialized AJCC. As with other Specialized Youth AJCCs, the standing meeting of P3 partner agencies serves as a major vehicle for cross training and information gathering on the services provided by the multitude of organizations in the area. The Employment Development Department (EDD) consistently provides labor market information that the AJCC shares with its partners, and staff are in "continuous training mode." Throughout the pandemic staff was assigned to participate in virtual training activities with partner agencies. CIO - There are no continuous improvement opportunity recommendations for this indicator.

AJCC Certification Indicator #7: The AJCC achieves business results through data-driven continuous improvement.

Assessment of AJCC's Strengths and Continuous Improvement Opportunities
Documentation was provided electronically to support this certification indicator. That documentation is on file with the City and available for review. Concerns identified through the desk review were addressed during the virtual site visit component of this process. Strengths – Upon assuming management of this Specialized Youth AJCC site from an underperforming operator and through implementation of El Proyecto's management and performance-based practices, the AJCC earned four of a possible four stars on the City's most

recent Annual Performance Evaluation. This was a major accomplishment attributable to the performance driven culture of the AJCC. Staff understand, support, and promote this culture of performance excellence. The AJCC's leadership is commended for these efforts.

CIO - There are no continuous improvement opportunity recommendations for this indicator.

Local Board Attestation – by signing below, the Local Board Chair attests to the AJCC's Certification Indicator Assessment and agrees to develop a continuous improvement plan with target dates with the AJCC.

Signature	
Charles Woo **Chair, Workforce Development Board**	

San Fernando/North Valley

6.

DATE: November 18, 2021

TO: Workforce Development Board (WDB)

FROM:

SUBJECT: **Approval of the Workforce Development Board's (WDB) Nominations/Membership Committee's Recommendations Regarding the Appointment of Two Additional WDB Labor Representatives**

REQUESTED ACTION:

BACKGROUND:

ADDITIONAL BACKGROUND:

ATTACHMENTS:

Description

- Item 6 - Approval of WDB Nominations Membership Committee's Recommendation Regarding the Appointment of two additional WDB labor representatives
- Item 6 - LA Fed Labor Letter Nomination_Kathy Finn
- Item 6 - LA Fed Labor Letter_Chad Boggio

Workforce Development Board
City of Los Angeles

6

MEMORANDUM

DATE: November 17, 2021

TO: Charles Woo, Chair
Workforce Development Board (WDB)

FROM: LaShondra Mercurius, Chair
Workforce Development Board (WDB) Nominations/Membership Committee

SUBJECT: **APPROVAL OF THE WORKFORCE DEVELOPMENT BOARD'S NOMINATIONS/MEMBERSHIP COMMITTEE'S RECOMMENDATION REGARDING THE APPOINTMENT OF TWO ADDITIONAL WDB LABOR REPRESENTATIVES**

REQUESTED ACTION:

That the recommendation of the WDB Nominations/Membership Committee, regarding the nomination of Chad Boggio and Kathy Finn to fill the two WDB Labor Representative vacancies, be approved

BACKGROUND:

Authorized under the federal Workforce Innovation and Opportunity Act (WIOA), the Workforce Development Board (WDB) is comprised of 39 members who represent the business/employer community, organized labor, secondary and post-secondary educational institutions, government agencies, and economic and nonprofit entities.

In partnership with the Mayor and the City Council, the WDB ensures that employers have a ready supply of skilled workers and job seekers have access to employment opportunities at living wages.

The Mayor, the City Council, and the WDB collaborate on the formulation of strategies and policies for the expenditure of millions of dollars in workforce development funds from federal, state, and other sources, as well as oversee the effectiveness of the City's workforce development efforts.

Because the investments in and the architecture of workforce development programs should follow the contours of the regional economy and not necessarily local government jurisdictional boundaries, the WDB is also the lead on the advancement of a regional perspective for human capital development. It convenes multiple stakeholders (e.g., employers, community colleges, unions, and even the other WDBs in Los Angeles County) to explore ways for them to marshal their scattered and uncoordinated resources in developing, attracting, and retaining highly creative workers for employment in growing regional industry sectors.

The WDB operates in accordance with WDB bylaws and a four-year WDB-Local Elected Official (LEO) agreement with the Mayor and the City Council approved in 2016. Section 4.04 of WDB bylaws and Section 3G of the WDB-LEO agreement describe the nomination, appointment, and confirmation process.

The following are the WDB membership categories prescribed by the WIOA, WDB bylaws, and WDB-LEO agreement:

• Business/Employer Representatives	50% Plus 1 of the membership (20 members)
• Labor Representatives	20% of the membership (8 members)
• Adult Education, or Vocational Education, or Literacy Services Representatives	At least 1 member
• Higher Education Representatives	At least 1 member
• Economic Development Representatives	At least 1 member
• California Employment Development Department Representative	1 member
• California Department of Rehabilitation Representative	1 member
• Other Representatives from CBOs, Gov't Agencies, Job Corps, etc.	Balance of members
Total	39 members

There are currently two Labor Representative vacancies on the WDB. A call for nominations of WDB Labor Representatives was issued by WDB staff and two

responses were received from the Los Angeles County Federation of Labor, AFL-CIO (see attached).

At a meeting of the WDB Nominations/Membership Committee on October 8, 2021, a motion was made, seconded, and approved to forward the names of Chad Boggio and Kathy Finn to the WDB for consideration as WDB Labor Representative nominees for appointment by the Mayor.

Ron Herrera
President

Thom Davis
Chair

August 25, 2021

To Whom It May Concern:

On behalf of the Los Angeles County Federation of Labor and the 800,000 hardworking women and men we represent, we proudly recommend Secretary-Treasurer of UFCW Local 770, Kathy Finn as labor's appointee to the City of Los Angeles Workforce Development Board. If you have any questions, please do not hesitate to reach out to via phone (213) 381-5611 x 123 or email President@thelafed.org.

In Solidarity,



Ron Herrera
President

2130 W. James M. Wood Blvd.
Los Angeles, CA 90006
Office (213) 381-5611
Fax (213) 383-0772



Kathy A. Finn

Secretary-Treasurer, UFCW Local 770

Kathy, Local 770's Secretary-Treasurer, has been assisting President Grant and Local 770 with contract negotiations and contract enforcement for almost 25 years. She graduated from UCLA School of Law in 1990 and then worked as an attorney with our labor law firm, Schwartz, Steinsapir, Dohrmann & Sommers for six years prior to coming on staff with Local 770. Kathy also serves as the Collective Bargaining Co-chair for the UFCW International Women's Network, an organization dedicated to mentoring and training women members to encourage and enable them to take on leadership roles within the Union.

Ron Herrera
President

Thom Davis
Chair

August 24, 2021

To Whom It May Concern:

On behalf of the Los Angeles County Federation of Labor and the 800,000 hardworking women and men we represent, we proudly recommend Chad Boggio as labor's appointee to the City of Los Angeles Workforce Development Board. If you have any questions, please do not hesitate to reach out to via phone (213) 381-5611 x 123 or email President@thelafed.org.

In Solidarity,

Ron Herrera
President

2130 W. James M. Wood Blvd.
Los Angeles, CA 90006
Office (213) 381-5611
Fax (213) 383-0772



Chad Boggio

Chad Boggio is a Council Representative for the Los Angeles/Orange County Building & Construction Trades Council, AFL-CIO.

Mr. Boggio joined the Los Angeles/Orange County Building Trades Council as a Representative in September 2021. A career labor leader, prior to joining the Council, Mr. Boggio served as one of two principle officers of the International Union of Bricklayers and Allied Craftworkers Local Union in Los Angeles for 26 years.

In addition to his many years in union leadership Mr. Boggio holds a Designated Subjects Vocational Teaching Credential and has taught construction skills to aspiring apprentices on their paths to becoming competent tradesmen and tradeswomen.

7.

DATE: November 18, 2021

TO: Workforce Development Board (WDB)

FROM:

SUBJECT: **Approval of the Economic and Workforce Development Department's (EWDD) Recommendations Regarding the Results of a Request for Interest (RFI) Procurement to Allocate Up to $550,000 to Underwrite Youth Work Experience Opportunities**

REQUESTED ACTION:

BACKGROUND:

ADDITIONAL BACKGROUND:

ATTACHMENTS:

Description

- ITEM 7 - HIRE LA Expansion RFI Report - FINAL

CITY OF LOS ANGELES
CALIFORNIA

CAROLYN M. HULL
GENERAL MANAGER

7

ECONOMIC AND WORKFORCE DEVELOPMENT DEPARTMENT

1200 W. 7TH STREET
LOS ANGELES, CA 90017

ERIC GARCETTI
MAYOR

DATE: November 18, 2021

TO: Charles Woo, Chair
Workforce Development Board

FROM: Carolyn M. Hull, General Manager
Economic and Workforce Development Department

SUBJECT: APPROVAL OF THE ECONOMIC AND WORKFORCE DEVELOPMENT DEPARTMENT'S (EWDD) RECOMMENDATIONS REGARDING THE RESULTS OF A REQUEST FOR INTEREST (RFI) PROCUREMENT TO ALLOCATE UP TO $550,000 TO UNDERWRITE YOUTH WORK EXPERIENCE OPPORTUNITIES

WORKFORCE DEVELOPMENT BOARD (WDB) REQUESTED ACTION

The General Manager of the Economic and Workforce Development Department (EWDD) respectfully requests that the Workforce Development Board:

1. ACCEPT the Department's recommendations related to the Request for Interest (RFI) to identify City contractors with experience administering youth employment programs to support Hire LA's Youth (see Table 1); and
2. AUTHORIZE the Department to fund and execute agreements with the selected providers to administer Hire LA's Employment Program.

BACKGROUND

EWDD administers the City's Youth Workforce System, which is comprised of fourteen (14) YouthSource Centers (YSC) and nine (10) non-YouthSource Centers. Service providers, most of which are community-based, non-profit organizations, operate the Centers under contract with the City of Los Angeles - EWDD. The Centers provide young Angelenos ages 14 – 24 with the support and resources needed to succeed in school and life. Youth receive educational, career, financial literacy, and support services with an emphasis on serving youth who are high school dropouts, former foster youth, youth experiencing homelessness, and/or have involvement in the criminal justice system.

The City's HIRE L.A.'s Youth program, which is funded through the City General Fund and Los Angeles County, provides paid work experience to youth and is a critical component of EWDD's response to the pandemic. The program provides approximately 6,000 youth with an average of 120 hours paid work experience annually. In response to

This WIOA Title I financially assisted program or activity is an equal opportunity employer/program.
Auxiliary aids and services are available upon request to individuals with disabilities

COVID-19, EWDD has developed new strategies that will allow for increased access to virtual work experience and Learn & Earn opportunities.

DISCUSSION

In order to expand the Hire LA's Youth system's capacity to serve additional youth, EWDD issued a Request for Interest to City-funded service delivery systems with experience either serving as subcontractors or as host worksites for Hire LA's Youth program participants.

Services to be Provided

Services to be provided include:

1. The City General Fund Summer Youth Employment Program (SYEP) will provide eligible city participants ages 14 to 24 with up to 120 hours of paid work experience that supports the development of basic work readiness skills. Emphasis will be placed on serving youth who reside in the city and are foster youth, youth experiencing homelessness, youth on probation, or members of families whose income is identified as low-income. The expected outcomes are: 1) to provide first-time work experience to youth, and 2) to build work readiness skills.
2. The County SYEP will provide up to 120 hours of paid work experience and related training services to eligible youth ages 14 to 24 who reside in the city limits. The target population includes eligible youth who are from CalWORKs, in foster care, on probation, experiencing homelessness, receiving general relief, or are from low-income households. The County SYEP will be available under the following four (4) funding streams: CalWORKs, Other Underserved Youth (OUY), Foster, and System Involved Youth (SIY).

RFI Process

On October 1, 2021, EWDD released the "Hire LA Expansion" RFI. The purpose of the RFI was to solicit interest from currently contracted City of Los Angeles (City) partners with experience administering youth employment programs to expand the capacity of the Economic and Workforce Development Department's (EWDD) HIRE L.A.'s Youth program. Contracts resulting from this RFI are expected to last eight (8) months: November 1, 2021, through June 30, 2022.

On October 14, 2021, EWDD received responses from the following new entities:

1. Barrio Action Youth and Family Center
2. Community Career Development, Inc.
3. Inner-City Arts
4. Shakespeare Center of Los Angeles
5. Toberman Neighborhood Center

The responses were reviewed by a panel of raters consisting of EWDD youth staff. Each entity rated on a pass/no pass scale regarding the following: 1) Current City Contractor,

2) Experience hosting Hire LA Youth either as a subcontractor or a worksite. Other factors considered in the selection include: 3) Location, 4) The number of youth the respondent plans to serve and 4) The number of affiliated worksites available.

RECOMMENDATIONS

EWDD recommends funding and executing contracts the respondents as each entity passed the pass/no pass questions. Each of the respondents are current City contractor's either with the Department of Cultural Affairs or Community Investment for Families Department as well as served as a subcontractor and worksite. They have the capacity provide remote and in-person work opportunities for youth and had the necessary experience and expertise to support Hire LA programs.

Table 1 – Recommended Contractors

CONTRACTOR NAME	PROPOSED SLOTS	CONTRACT AMOUNT
Barrio Action Youth and Family Center	50	$126,000
Community Career Solutions, Inc.	20	$50,400
Inner-City Arts	35	$88,200
Shakespeare Center of Los Angeles	60	$151,200
Toberman Neighborhood Center	50	$126,000
TOTAL	**215**	**$541,800**

NEXT STEPS

Upon the WDB's approval, EWDD will execute a contract with the selected new providers retroactive from November 1, 2021, through June 30, 2022.

CMH:GR:MV:cg

8.

DATE: November 18, 2021

TO: Workforce Development Board (WDB)

FROM:

SUBJECT: **Approval of Findings/Determinations to Enable the Workforce Development Board (WDB) to Continue Convening Teleconference Meetings, in Accordance with Assembly Bill (AB) 361**

REQUESTED ACTION:

BACKGROUND:

ADDITIONAL BACKGROUND:

ATTACHMENTS:

Description

No Attachments Available

9.

DATE: November 18, 2021

TO: Workforce Development Board (WDB)

FROM:

SUBJECT: **Approval of a Report from the Economic and Workforce Development Department (EWDD) Regarding the Availability of Program Year (PY) 2020-2021 Carry-In/Savings, and Recommendations to Modify the PY 2021-22 Workforce Development Board (WDB) Annual Plan and its Strategies, Activities, and Budget**

REQUESTED ACTION:

BACKGROUND:

ADDITIONAL BACKGROUND:

ATTACHMENTS:

Description

- ITEM 9 - Annual Plan Year 21 Carry-In - FINAL
- ITEM 9 - Attachment 1 - Modified Annual Plan Budget Schedules
- ITEM 9 - Attachment 2 - Revenues Actual vs Projected Schedule
- ITEM 9 - Attachment 3 - Modified Strategies and Activities

CAROLYN M. HULL
GENERAL MANAGER

CITY OF LOS ANGELES
CALIFORNIA

ERIC GARCETTI
MAYOR

9

ECONOMIC AND WORKFORCE DEVELOPMENT DEPARTMENT

1200 W. 7TH STREET
LOS ANGELES, CA 90017

DATE: November 18, 2021

TO: Charlie Woo, Chair
Workforce Development Board

FROM: Carolyn M. Hull, General Manager
Economic and Workforce Development Department

SUBJECT: APPROVAL OF A REPORT FROM THE ECONOMIC AND WORKFORCE DEVELOPMENT DEPARTMENT (EWDD) REGARDING THE AVAILABILITY OF PROGRAM YEAR (PY) 2020-2021 CARRY-IN/SAVINGS, AND RECOMMENDATIONS TO MODIFY THE PY 2021-22 WORKFORCE DEVELOPMENT BOARD (WDB) ANNUAL PLAN AND ITS STRATEGIES, ACTIVITIES, AND BUDGET

REQUESTED WORKFORCE DEVELOPMENT BOARD ACTION

The General Manager of the Economic and Workforce Development Department (EWDD) respectfully requests that the Workforce Development Board (WDB):

1. ACCEPT the PY 2021-22 Carry-In Report;
2. APPROVE the proposed modifications to the PY 2021-22 Workforce Development Board (WDB) Annual Plan budget (See Attachment 1);
3. AUTHORIZE the General Manager, EWDD, or designee to re-allocate prior year savings from the City-funded Cash for College, Day Laborer, Hire LA, City GF LA RISE, YouthSource Center, Summer Youth Employment, and LA RISE Homeless Housing Assistance and Prevention programs;
4. AUTHORIZE the General Manager, EWDD, or designee, to negotiate and execute agreements and or amendments necessary to implement strategies and activities contained in this report. All agreements are subject to approval of the City Attorney as to form and legality;
5. AUTHORIZE EWDD to prepare Controller instructions and/or technical adjustments necessary to implement the modified Annual Plan budget.

This WIOA Title I financially assisted program or activity is an equal opportunity employer/program.
Auxiliary aids and services are available upon request to individuals with disabilities.

BACKGROUND

The Annual Plan requires the EWDD to prepare a report to the WDB, City Council and Mayor that identifies all carry-in funds from the prior program years and adjustments to actual revenues received for the current program year, and to present recommendations regarding the proposed use of such funds.

DISCUSSION

The economic fallout of the COVID-19 pandemic continues to reverberate through the local labor market. As the City begins to recover and rebuild, integrating the workforce development system with innovative economic development initiatives will be a critical piece of our overall regional efforts to implement equitable strategies that support growth industries of the 21st century that will drive the regional economy, contributing to increased prosperity and improved standards of living for the residents of the City. In the last several months EWDD and its partners have responded to the COVID-19 crisis by taking numerous actions, including but not limited to, the following:

- Launched the $25 million Comeback Checks Program;
- Maintained services at all BusinessSource, WorkSource and YouthSource centers via a combination of virtual activities, telecommunication, and limited in-place services;
- Reimagined the HIRE LA's Youth program to offer more virtual, project-based work-experience and Learn and Earn program options;
- Launched Mayor's Equity Budget initiatives, including Angeleno Corp, Student to Student, and Clean LA Streets initiatives;
- Launched new LA:RISE Youth Academy to serve LA youth experiencing homelessness and housing instability;
- Implemented an $11.1 million the Small Business Recovery Grant Program;
- Partnered with the County and the Local Initiative Support Corporation (LISC) to administer a $100 million grant program for small businesses, microentrepreneurs, and non-profits;
- Partnered with Low Income Investment Fund (LIIF) to administer an $11.7 million grant program for child care providers;
- Launched a $5 million LA Community CARE Corp Program in conjunction with EWDD contracted service providers; and
- Successfully secured several million in special grants allocated to the WorkSource Centers to provide emergency resources that include supportive services and transitional employment opportunities to dislocated workers and vulnerable populations impacted by the pandemic.

The carry-in report provides updates to the revenues and workforce activities previously approved by the Workforce Development Board. The following provides a summary of proposed changes:

A. **New Revenues and Carry-in Funds**

The Department has received the final allocation for all grants identified in the PY 2021-22 Annual Plan. In addition, the Department has completed the fiscal year close-out of Program Year 2020-21. Attachment 2 is a list of all funding sources and a comparison of the projected and actual PY 2021-22 new revenues and carry-in funds from prior program years.

As shown, the Department's total revenue to date of $93,601,053 is $47,075 more than the original revenue projection of $95,553,978 presented in the PY 2021-22 Annual Plan. The net increase was a result of the following:

1. **New Revenues** - Net Decrease of $4,340,641:

Grant	Increase (Decrease)
WIOA Formula:	
Youth	(500,000)
Rapid Response	(24,151)
Subtotal	**(524,151)**
CARES Act Funds:	
Childcare Initiative	(353,737)
LA RISE Measure H	(1,250,000)
Subtotal	**(1,603,737)**
LA City Programs:	
Career Apprenticeship Program – CD 8	166,000
LA RISE Expansion – CD 10	359,792
Non-Profit Apprenticeship Program – CD 9	1,100,000
Prison to Employment Re-Entry Program – CD 5/8	300,000
Subtotal	**1,925,792**
LA County Grants:	
JJCPA Probation	13,700
Systems Involved Youth	130,800
WIOA Formula	58,005
Youth at Work	738,950
Subtotal	**941,455**
Other Funds and Anticipated Revenues:	
Bank of America	120,000
EWDD SYEP – Other Sources	(200,000)
Anticipated Revenues - WIOA	(3,000,000)
Anticipated Revenues – Other Sources	(2,000,000)
Subtotal	**(5,080,000)**
Total	**(4,340,641)**

2. **Carry-In Funds** – Net Increase of $4,387,716:

Grant	Increase (Decrease)
WIOA Formula:	
Adult, Dislocated Worker, and Youth	2,570,000
WIOA Discretionary Grants:	
LAX Additional Assistance	20,000
CA Megafires NDWG	406,100
Trade & Economic Transition (TET)	12,000
COVID-19 Disaster Recovery NDWG	(30,000)
Subtotal	**408,100**
CARES Act Funds:	
LA Community Care Corps	**(14,000)**
LA RISE Measure H	**(146,031)**
Subtotal	**(160,031)**
LA City-Funded Programs:	
Day Labor	91,347
Gang Injunction Curfew Settlement	(120,000)
Hire LA	88,300
LA RISE – City General Fund	102,000
LA RISE – HHAPP	(50,000)
Summer Youth Employment Program (SYEP)	939,000
Youth Opportunity Movement	194,000
Subtotal	**1,244,647**
Other Funds and Anticipated Revenues:	
CFE/Citi Summer Jobs Connect	179,000
EWDD SYEP – Other Sources	146,000
Subtotal	**325,000**
TOTAL	**4,387,716**

3. **Summary of Revenues**

New Revenues	(4,340,641)
Carry-In Funds	4,387,716
TOTAL	**47,075**

As summarized above, the $47,075 net increase in funding consists of a $4.3 million decrease in New Revenues that is partially offset by an $4.4 million increase in Carry-In or prior year savings.

With respect to the $4.3 million decrease in New Revenue, this decrease primarily consists of a $5.0 million decrease in “Anticipated Revenue” and a $1.6 million decrease in projected CARES Act funding for LA:RISE and Childcare programs. The Anticipated Revenue included in the Annual Plan was a projection of new revenue expected be allocated to the City as a result of the federal Build Back Better (BBB) legislation proposed by the White House. Though these funds have not yet materialized, the BBB framework proposed by the Biden Administration in October includes more than $11 billion in new

workforce development investments that will result in new WIOA funding over the next 5 years.

The increase in Carry-In funds is comprised of a $2.6 million increase in WIOA savings from both service providers and EWDD. The other significant source of savings was the Hire LA programs. Both WIOA and Hire LA programs were significantly impacted by closures related to COVID 19. On the EWDD side, the Separation Incentive Program (SIP) has led to higher than normal vacancies rates across the department, resulting in increased WIOA savings. New grants, received in the last program year, including CARES Act funding also allowed EWDD to spread its personnel costs across additional funding streams, which also contributed to large department savings. The department is currently working to backfill all funded vacancies in order to maximize service delivery and ensure appropriate oversight of grant funds.

B. **WIOA Administrative Cap Limit**

The WIOA funds are subject to a 10% administrative cap as set forth in the WIOA Final Rule 20 CFR Parts 683.205 and 683.215. These specific administrative functions as defined in the federal regulations include City administrative salaries and corresponding fringe benefits and expenses, City central services (indirect costs), WIOA's share of City Attorney, Controller, and Personnel Department's support costs, and the administrative costs of the WorkSource Centers. The total WIOA administrative costs reflected in the modified Annual Plan budget is within the mandated 10% administrative limit.

C. **Modifications to the Annual Plan Budget**

The recommendations in this report modify the approved PY 2021-22 Annual Plan Budget as follows:

Item	Amount Increase (Decrease)
EWDD Oversight	(1,750,778)
Workforce Development Board Support (EWDD & Mayor's Office)	(117,394)
Other City Departments	(9,549)
Supporting Program Activities	1,937,796
Service Providers and City Direct Services	(13,000)
TOTAL	**47,075**

EWDD Personnel

The revised budget includes a net reduction on $1.8 million in EWDD Personnel. This reduction includes capturing 6 months savings for department vacancies as well as eliminating personnel costs for anticipated revenues. This reduction will not have an impact on department operations.

Service Providers

Though the net amount allocated for Service Providers reflects a minimal $13,000 decrease. Highlights for Service Providers include:

Increased funding for WorkSource Centers - This budget includes a increase of $1.2 million in WIOA funding for WorkSource Center, allowing the system to increase services for adult and dislocated workers.

Full allocation of Hire LA funding – The Annual Plan set aside approximately $4.7 million in Hire LA General Fund and LA County funding as "To Be Determined" in order to provide EWDD flexibility to fund service providers that successfully expended funds in the first 2 quarters. This budget allocates additional funds to existing and new service providers in order to expand program services.

Supporting Program Activities

Youth Small Business Corp – EWDD proposes to allocate $500,000 to a new pilot program aimed at providing 100 community college students with a 300-hour internship in EWDD's BusinessSource (BSC) system. Currently enrolled community college students studying Business Administration will be deployed to small businesses enrolled in the BSC. The goal is to provide community college students with meaningful work experience while supporting small employers with marketing, accounting and related support.

Substance Abuse Disorder Counselor Pathway – EWDD proposes to allocate $300,000 to train 24 job seekers as Substance Abuse Disorder Counselors. The Behavioral Health field in California has a documented shortage of certified Substance Abuse Disorder Counselors caused by several factors including the increased demand of substance abuse disorder services, increased licensing requirements; and similar to many health industries, a high staff turnover/burn-out rate. This pilot program will implement a cohort training model that brings together the disparate entities involved in the certification process and to provide a cohesive pathway for individuals. Over an 18-month period, individuals will be able to obtain the classroom and field experience necessary to meet the market demand. By developing a cohort model with the training entities and working with SUD employers to efficiently move individuals – especially those with "lived experience" – through the certification process the supply of certified counselors will be increased.

Increased funding for professional and consulting services – EWDD's vacancy rate currently exceeds 30 percent. While the department works through filling key vacancies, it will be critical for EWDD to set aside funding to consulting services to support key functions such as agreed-upon procedures related to auditing and fiscal monitoring, payroll and timekeeping, procurements and capacity building.

Increased funding for LMI – Due to the changing economic conditions, EWDD recommends allocating up to $100,000 to the Los Angeles Economic Development Corporation to commission a new People Industries and Jobs

report. The goal of the new report is to assess the mid and long-term impacts of the pandemic on key employment sectors.

Apprenticeship Program – EWDD proposes to allocate up to $200,000 to develop a virtual apprenticeship portal. The WDB previously allocated $150,000 to LAUSD to develop the first phase of the apprenticeship portal. However, due to several factors, LAUSD can no longer lead the development of the portal. EWDD will now partner with the Mayor's Office of Innovation to implement the development of the portal. This funding will augment prior WDB investments in the portal.

Increased funding for Employer Engagement – Lastly, the revised budget increases funding allocated to the Los Angeles County Economic Development Corporation to support with employment engagement activities for all workforce programs. The goal of this funding is to better connect employers struggling to find employees with the Workforce Development System in order to increase placements for program participants.

NEXT STEPS

Upon approval by the WDB, EWDD will transmit a City Council Transmittal for City Council and Mayor approval of recommendations contained herein.

CMH:GR:CB:cg
Attachments: 1. Modified Annual Plan Budget Schedules
2. Revenues: Actual vs. Projected Schedule
3. Modified Strategies and Activities

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

Modified Budget Summary

Version #07 WDB

A	REVENUES			BUDGET									SURPLUS (DEFICIT)
				CITY OF LA									
				EWDD									
	New WIOA Allocation for PY 2021-2022	Carryover from Prior Year(s)	**Total Allocation Available for PY 2021-2022**	Program Oversight	Direct Services	**Total EWDD**	Workforce Development Board (EWDD Support & Mayor)	Other City Departments	**Total City of LA**	**Service Providers & Contractors**	**Supporting Program Activities**	**Total Budget**	
	B	C	D=B+C	E	F	G	H	I	J=G+H+I	K	L	M=J+K+L	N=D-M
WORKFORCE INNOVATION and OPPORTUNITY ACT (WIOA) FORMULA:													
Adult	12,824,671	2,160,000	**14,984,671**	2,497,738	0	**2,497,738**	514,020	103,179	**3,114,936**	10,434,652	1,435,083	**14,984,671**	**0**
Dislocated Worker	8,850,751	1,010,000	**9,860,751**	2,683,590	0	**2,683,590**	517,339	114,707	**3,315,636**	5,325,172	1,219,943	**9,860,751**	**(0)**
Youth (see * below)	12,658,232	1,400,000	**14,058,232**	2,408,921	1,052,218	**3,461,139**	330,218	128,588	**3,919,945**	8,998,160	1,140,127	**14,058,232**	**0**
Rapid Response	1,029,035	0	**1,029,035**	739,669	0	**739,669**	0	0	**739,669**	0	289,367	**1,029,036**	**(1)**
Subtotal: WIOA Formula	**35,362,689**	**4,570,000**	**39,932,689**	**8,329,917**	**1,052,218**	**9,382,135**	**1,361,577**	**346,473**	**11,090,185**	**24,757,984**	**4,084,520**	**39,932,689**	**(0)**
WORKFORCE INNOVATION and OPPORTUNITY ACT (WIOA) DISCRETIONARY GRANTS:													
2020 LAX Additional Assistance Grant (F 57W)	0	100,000	**100,000**	96,779	0	**96,779**		3,223	**100,001**	0	0	**100,001**	**(1)**
CA Megafires National Dislocated Worker Grant (F 57W)	0	756,100	**756,100**	467,753	0	**467,753**		11,738	**479,491**	276,609	0	**756,100**	**0**
COVID-19 Disaster Recovery NDWG (F 57W)	0	70,000	**70,000**	52,048	0	**52,048**		17,952	**70,000**	0	0	**70,000**	**0**
High Performing Boards	3,847	0	**3,847**	0	0	**0**	0	0	**0**	0	3,847	**3,847**	**0**
Regional Plan Implementation 3.0 (F 57W)	28,055	0	**28,055**	8,837	0	**8,837**		1,162	**10,000**	18,055	0	**28,055**	**0**
September Wildfires Disaster Recovery NDWG (F 57W)	3,600,000	0	**3,600,000**	351,039	0	**351,039**		8,961	**360,000**	3,240,000	0	**3,600,000**	**0**
Trade & Economic Transition NDWG (F 62F)	0	17,000	**17,000**	3,868	0	**3,868**		1,132	**5,000**	0	12,000	**17,000**	**(0)**
Subtotal: WIOA Discretionary Grants	**3,631,902**	**943,100**	**4,575,002**	**980,324**	**0**	**980,324**	**0**	**44,167**	**1,024,491**	**3,534,664**	**15,847**	**4,575,002**	**(0)**
CARES ACT FUNDS:													
Childcare Initiative - CDBG COVID (F 424)	5,103,797	0	**5,103,797**	272,011	0	**272,011**		7,786	**279,797**	4,800,000	24,000	**5,103,797**	**(0)**
LA Community Cares Corps Program (F 63P)	0	136,000	**136,000**	131,958	0	**131,958**		4,042	**136,000**	0	0	**136,000**	**0**
LA RISE- CDBG COVID (F 424/ F10C)	0	48,000	**48,000**	0	0	**0**		0	**0**	0	48,000	**48,000**	**0**
Subtotal: CARES Act Funds	**5,103,797**	**184,000**	**5,287,797**	**403,969**	**0**	**403,969**	**0**	**11,828**	**415,797**	**4,800,000**	**72,000**	**5,287,797**	**(0)**
LA CITY PROGRAMS:													
Angeleno Corps	6,000,000	0	**6,000,000**	502,771	25,500	**528,271**	150,000	6,683	**684,954**	4,937,500	377,545	**5,999,999**	**1**
Career Apprenticeship Program - CD 8 (F 551)	166,000	0	**166,000**	0	0	**0**		0	**0**	166,000	0	**166,000**	**0**
Cash for College (F 551)	49,000	0	**49,000**	0	0	**0**		0	**0**	49,000	0	**49,000**	**0**
Day Laborer Program (F 551)	1,395,860	91,347	**1,487,207**	0	0	**0**		0	**0**	1,478,207	9,000	**1,487,207**	**0**
Gang Injunction Curfew (GIC) Settlement (LARCA 2.0, F 10B)	109,303	0	**109,303**	93,871	0	**93,871**		15,432	**109,303**	0	0	**109,303**	**(0)**
Hire LA (F 551)	285,000	88,300	**373,300**	202,837	0	**202,837**		5,463	**208,300**	165,000	0	**373,300**	**(0)**
LA:RISE (F 10C)	3,922,000	402,000	**4,324,000**	327,733	0	**327,733**		18,467	**346,200**	3,869,800	108,000	**4,324,000**	**0**
LA RISE Expansion -ABH/Tiny Home Participants (F 10C)	750,000	0	**750,000**	74,076	0	**74,076**		924	**75,000**	675,000	0	**750,000**	**0**
LA RISE Expansion - CD 10 (F 10C)	359,792	0	**359,792**	35,979	0	**35,979**		0	**35,979**	323,813	0	**359,792**	**0**
LA:RISE-Homeless Housing Assistance & Prevention Program (F 10C)	0	200,000	**200,000**	196,099	0	**196,099**		3,901	**200,000**	0	0	**200,000**	**(0)**
Non-Profit Apprenticeship Program - CD 9 (F 551)	1,100,000	0	**1,100,000**	0	0	**0**		0	**0**	1,100,000	0	**1,100,000**	**0**
Prison to Employment Re-Entry Program - CD 5 & 8 (F 551)	300,000	0	**300,000**	0	0	**0**		0	**0**	300,000	0	**300,000**	**0**
Student to Student Success Pilot	3,500,000	0	**3,500,000**	309,577	46,888	**356,465**	150,000	4,479	**510,944**	2,773,000	216,056	**3,500,000**	**0**
Summer Youth Employment Program (F 551)	5,600,000	3,939,000	**9,539,000**	695,539	282,704	**978,243**		30,637	**1,008,880**	5,969,964	2,560,156	**9,539,000**	**(0)**
YouthSource Center (F 551)	552,758	194,000	**746,758**	214,516	473,733	**688,250**		13,317	**701,567**	0	45,191	**746,758**	**0**
Subtotal: LA City Programs	**24,089,713**	**4,914,647**	**29,004,360**	**2,652,998**	**828,825**	**3,481,823**	**300,000**	**99,304**	**3,881,127**	**21,807,284**	**3,315,948**	**29,004,359**	**1**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

Modified Budget Summary

Version #07 WDB

A	REVENUES			BUDGET									SURPLUS (DEFICIT)
				CITY OF LA									
				EWDD									
	New WIOA Allocation for PY 2021-2022	Carryover from Prior Year(s)	**Total Allocation Available for PY 2021-2022**	Program Oversight	Direct Services	**Total EWDD**	Workforce Development Board (EWDD Support & Mayor)	Other City Departments	**Total City of LA**	**Service Providers & Contractors**	**Supporting Program Activities**	**Total Budget**	
	B	C	D=B+C	E	F	G	H	I	J=G+H+I	K	L	M=J+K+L	N=D-M
LA COUNTY GRANTS:													
JJCPA Probation (F 59X)	368,700		**368,700**	45,827	50,466	**96,293**		3,373	**99,665**	231,564	37,471	**368,700**	**(0)**
Juvenile Day Reporting Center (JDRC) (F 60A)	440,000		**440,000**	34,603	209,700	**244,303**		6,396	**250,699**	186,300	3,000	**439,999**	**1**
LA:RISE Measure H (F 59N)	3,000,000		**3,000,000**	228,224	0	**228,224**		26,276	**254,500**	2,700,000	45,500	**3,000,000**	**(0)**
Performance Partnership Pilot (P3) (F 59Y) / LAUSD PSA	211,000		**211,000**	0	0	**0**		0	**0**	211,000	0	**211,000**	**0**
Project Invest (F 60K)	908,000		**908,000**	79,811	0	**79,811**		4,989	**84,800**	817,200	6,000	**908,000**	**(0)**
Relay Institute (F 60L)	50,000		**50,000**	0	0	**0**		0	**0**	0	50,000	**50,000**	**0**
Systems Involved Youth (F 62H)	1,325,000		**1,325,000**	89,523	70,057	**159,580**		20,472	**180,052**	1,037,749	107,200	**1,325,001**	**(1)**
WIOA Formula (F 59Q)	359,005		**359,005**	24,461	0	**24,461**		2,639	**27,099**	328,905	3,000	**359,004**	**1**
Youth at Work (F 56E)	9,060,500		**9,060,500**	538,686	653,080	**1,191,766**		44,465	**1,236,231**	6,803,269	1,021,000	**9,060,500**	**0**
Subtotal: LA County Grants	**15,722,205**	**0**	**15,722,205**	**1,041,134**	**983,303**	**2,024,438**	**0**	**108,610**	**2,133,048**	**12,315,987**	**1,273,171**	**15,722,206**	**(1)**
OTHER GRANTS/FUNDS:													
Bank of America (F 56L)	120,000		**120,000**	0	0	**0**		0	**0**	0	120,000	**120,000**	**0**
CFE / Citi - Summer Jobs Connect (F 56L)	225,000	179,000	**404,000**	0	0	**0**		0	**0**	0	404,000	**404,000**	**0**
DOJ Second Chance Act (F 56T)		5,000	**5,000**	3,871	0	**3,871**		1,128	**5,000**	0	0	**5,000**	**0**
EWDD SYEP - Other Sources (F 56L)	40,000	255,000	**295,000**	0	0	**0**		0	**0**	212,258	82,742	**295,000**	**0**
Prison to Employment Initiative (F 62P)		175,000	**175,000**	170,100	0	**170,100**		4,899	**175,000**	0	0	**175,000**	**0**
Summer Training and Employment Program for Students (STEPS) (F 62Q)	80,000		**80,000**	78,006	0	**78,006**		1,994	**80,000**	0	0	**80,000**	**(0)**
Subtotal: Other Grants/Funds	**465,000**	**614,000**	**1,079,000**	**251,977**	**0**	**251,977**	**0**	**8,022**	**260,000**	**212,258**	**606,742**	**1,079,000**	**0**
GRAND TOTAL	**84,375,306**	**11,225,747**	**95,601,053**	**13,660,320**	**2,864,346**	**16,524,666**	**1,661,577**	**618,405**	**18,804,648**	**67,428,177**	**9,368,228**	**95,601,053**	**(0)**
% to Total Revenue				*14.29%*	*3.00%*	*17.29%*	*1.74%*	*0.65%*	*19.67%*	*70.53%*	*9.80%*	*100.00%*	*0.00%*

** YOUTH: PY 21-22 Allocation $13,158,232 - $3,500,000 used for PY 20-21 + $3,000,000 from PY 22-23 Allocation (available on 4/1/22) .*

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

Service Providers

	SERVICE PROVIDER NAME	CENTER	WIOA FORMULA				
			Adult (Fund 57W)	Dislocated Worker (Fund 57W)	Youth (Fund 57W)	Rapid Response (Fund 57W)	Subtotal: WIOA Formula
	WORKSOURCE CENTERS:						
1	Arbor E & T, LLC	Canoga Park/South Valley/SFV I	646,437	328,322			**974,759**
2	Asian American Drug Abuse Program Inc.	West Adams/South II	646,437	328,322			**974,759**
3	Build Rehabilitation Industries	West Valley/Northridge/SFV I	646,437	328,322			**974,759**
4	City of Long Beach for Pacific Gateway Workforce Investment Network	Harbor Gateway	646,437	328,322			**974,759**
5	Coalition for Responsible Community Development	Vermont Central/LATTC/South II	646,437	328,322			**974,759**
6	Community Career Development, Inc.	Wilshire Metro/Central	646,437	328,322			**974,759**
7	El Proyecto del Barrio, Inc.	Sun Valley/SFV II	646,437	328,322			**974,759**
8	Goodwill Industries of Southern California	Northeast Los Angeles	646,437	328,322			**974,759**
9	Goodwill Industries of Southern California	Pacoima/North Valley/SFV II	646,437	328,322			**974,759**
10	Housing Authority of the City of Los Angeles	Watts/Los Angeles/South I	646,437	328,322			**974,759**
11	Jewish Vocational Service	West Los Angeles	646,437	328,322			**974,759**
12	Managed Career Solutions, Inc.	Boyle Heights	646,437	328,322			**974,759**
13	Managed Career Solutions, Inc.	Hollywood/Central/Harbor	646,437	328,322			**974,759**
14	Pacific Asian Consortium in Employment	Downtown/Pico Union	646,437	328,322			**974,759**
15	UAW-Labor Employment and Training Corporation	Crenshaw/South II	646,437	328,322			**974,759**
16	Watts Labor Community Action Committee	Southeast Los Angeles/South I	646,437	328,322			**974,759**
	TOTAL: WorkSource Centers		**10,342,992**	**5,253,152**	**-**	**-**	**15,596,144**
	YOUTHSOURCE CENTERS:						
	NON-CITY:						
1	Catholic Charities of Los Angeles, Inc.	South			656,430		**656,430**
2	Catholic Charities of Los Angeles, Inc.	Central			656,430		**656,430**
3	Coalition for Responsible Community Development	South			656,430		**656,430**
4	El Proyecto del Barrio, Inc.	Van Nuys/North Valley			656,430		**656,430**
5	El Proyecto del Barrio, Inc.	Pacoima/North Valley			656,430		**656,430**
6	Goodwill Industries of Southern California	South Valley			656,430		**656,430**
7	Los Angeles Brotherhood Crusade	South Crenshaw			656,430		**656,430**
8	Pacific Gateway, City of Long Beach	Harbor			656,430		**656,430**
9	Para Los Ninos-Central	Central			656,430		**656,430**
10	Para Los Ninos-East	East			656,430		**656,430**
11	Regents of the University of California (UCLA)	West			656,430		**656,430**
12	Watts Labor Community Action Committee	South			656,430		**656,430**
	To be determined						**-**
	Subtotal: Non-City		**-**	**-**	**7,877,160**	**-**	**7,877,160**
	CITY DIRECT SERVICES:						
13	LA Youth Opportunity Movement (YOM) - Boyle Heights	East			656,430		**656,430**
14	LA Youth Opportunity Movement (YOM) - Watts	South			656,430		**656,430**
	Subtotal: City Direct Services		**-**	**-**	**1,312,860**	**-**	**1,312,860**
	TOTAL: YouthSource Centers		**-**	**-**	**9,190,020**	**-**	**9,190,020**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

Service Providers

SERVICE PROVIDER NAME	CENTER	WIOA FORMULA				
		Adult (Fund 57W)	Dislocated Worker (Fund 57W)	Youth (Fund 57W)	Rapid Response (Fund 57W)	Subtotal: WIOA Formula
OTHER SERVICE PROVIDERS & CONTRACTORS:						
All People's Community Center	South					-
Anti-Recidivism Coalition						-
Barrio Action Youth & Family Center	East					-
California State University - Northridge (CSUN)	Citywide					-
Center for Employment Opportunities						-
Center for Living and Learning						-
Central American Resource Center (CARECEN)	South Valley/Central					-
Chrysalis Enterprises						-
Community Coalition for Substance Abuse & Treatment						-
Digital Learning Academy-YWCA						-
Downtown Women's Center						-
Inner City Arts	Central					-
Five Keys Schools and Programs						-
Friends Outside in Los Angeles County	South II					-
GRID Alternatives						-
HELPER Foundation	Citywide					-
Holman Community Development Corp.						-
Homeboy Industries	Central					-
Hope of the Valley Rescue Mission						-
IDEPSCA	Citywide					-
LA Conservation Corps	South					-
LA County WDACS						-
LAEDC						-
Launchpad						-
LAUSD	All City	91,660	72,020	1,121,000		**1,284,680**
Los Angeles LGBT Center	Central					-
Los Angeles World Airports						-
New Earth Organization						-
New Opportunities Organization						-
Regents of the University of California						-
Robert's Enterprise Development Fund (REDF)						-
Salvadoran American Leadership and Education Fund	Central					-
SELACO						-
Shakespeare LA Center	Central					-
Toberman Neighborhood Center	Harbor					-
Unite LA						-
To be determined						-
TOTAL: Other Service Providers & Contractors		**91,660**	**72,020**	**1,121,000**	**-**	**1,284,680**
GRAND TOTAL		**10,434,652**	**5,325,172**	**10,311,020**	**-**	**26,070,844**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

Service Providers

	SERVICE PROVIDER NAME	WIOA DISCRETIONARY GRANTS						
		2020 LAX Additional Assistance Grant (Fund 57W)	CA Megafires National DW Grant (Fund 57W)	COVID-19 Disaster Recovery (Fund 57W)	Regional Plan Implementation 3.0 (Fund 57W)	September Wildfires Disaster Recovery NDWG (Fund 57W)	Trade & Economic Transition NDWG (Fund 62F)	**Subtotal: WIOA Discretionary Grants**
	WORKSOURCE CENTERS:							
1	Arbor E & T, LLC							-
2	Asian American Drug Abuse Program Inc.							-
3	Build Rehabilitation Industries							-
4	City of Long Beach for Pacific Gateway Workforce Investment Network							-
5	Coalition for Responsible Community Development							-
6	Community Career Development, Inc.							-
7	El Proyecto del Barrio, Inc.							-
8	Goodwill Industries of Southern California							-
9	Goodwill Industries of Southern California							-
10	Housing Authority of the City of Los Angeles							-
11	Jewish Vocational Service		276,609					**276,609**
12	Managed Career Solutions, Inc.							-
13	Managed Career Solutions, Inc.					3,240,000		**3,240,000**
14	Pacific Asian Consortium in Employment							-
15	UAW-Labor Employment and Training Corporation						-	-
16	Watts Labor Community Action Committee						-	-
	TOTAL: WorkSource Centers	**-**	**276,609**	**-**	**-**	**3,240,000**	**-**	**3,516,609**
	YOUTHSOURCE CENTERS:							
	NON-CITY:							
1	Catholic Charities of Los Angeles, Inc.							-
2	Catholic Charities of Los Angeles, Inc.							-
3	Coalition for Responsible Community Development							-
4	El Proyecto del Barrio, Inc.							-
5	El Proyecto del Barrio, Inc.							-
6	Goodwill Industries of Southern California							-
7	Los Angeles Brotherhood Crusade							-
8	Pacific Gateway, City of Long Beach							-
9	Para Los Ninos-Central							-
10	Para Los Ninos-East							-
11	Regents of the University of California (UCLA)							-
12	Watts Labor Community Action Committee							-
	To be determined							-
	Subtotal: Non-City	-	-	-	-	-	-	-
	CITY DIRECT SERVICES:							
13	LA Youth Opportunity Movement (YOM) - Boyle Heights							-
14	LA Youth Opportunity Movement (YOM) - Watts							-
	Subtotal: City Direct Services	-	-	-	-	-	-	-
	TOTAL: YouthSource Centers	**-**	**-**	**-**	**-**	**-**	**-**	**-**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

Service Providers

SERVICE PROVIDER NAME	WIOA DISCRETIONARY GRANTS						
	2020 LAX Additional Assistance Grant (Fund 57W)	CA Megafires National DW Grant (Fund 57W)	COVID-19 Disaster Recovery (Fund 57W)	Regional Plan Implementation 3.0 (Fund 57W)	September Wildfires Disaster Recovery NDWG (Fund 57W)	Trade & Economic Transition NDWG (Fund 62F)	**Subtotal: WIOA Discretionary Grants**
OTHER SERVICE PROVIDERS & CONTRACTORS:							
All People's Community Center							-
Anti-Recidivism Coalition							-
Barrio Action Youth & Family Center							-
California State University - Northridge (CSUN)							-
Center for Employment Opportunities							-
Center for Living and Learning							-
Central American Resource Center (CARECEN)							-
Chrysalis Enterprises							-
Community Coalition for Substance Abuse & Treatment							-
Digital Learning Academy-YWCA							-
Downtown Women's Center							-
Inner City Arts							-
Five Keys Schools and Programs							-
Friends Outside in Los Angeles County							-
GRID Alternatives							-
HELPER Foundation							-
Holman Community Development Corp.							-
Homeboy Industries							-
Hope of the Valley Rescue Mission							-
IDEPSCA							-
LA Conservation Corps							-
LA County WDACS							-
LAEDC							-
Launchpad							-
LAUSD							-
Los Angeles LGBT Center							-
Los Angeles World Airports							-
New Earth Organization							-
New Opportunities Organization							-
Regents of the University of California							-
Robert's Enterprise Development Fund (REDF)							-
Salvadoran American Leadership and Education Fund							-
SELACO							-
Shakespeare LA Center							-
Toberman Neighborhood Center							-
Unite LA							-
To be determined				18,055			18,055
TOTAL: Other Service Providers & Contractors	-	-	-	18,055	-	-	18,055
GRAND TOTAL	-	276,609	-	18,055	3,240,000	-	3,534,664

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

Service Providers

	SERVICE PROVIDER NAME	CARES ACT FUNDS			
		Childcare Initiative CDBG COVID (Fund 424)	LA Community Care Corps Program (Fund 63P)	LA RISE CDBG COVID (Fund 424/ Fund 10C)	Subtotal: CARES Act Funds
	WORKSOURCE CENTERS:				
1	Arbor E & T, LLC	288,000			**288,000**
2	Asian American Drug Abuse Program Inc.	336,000			**336,000**
3	Build Rehabilitation Industries	288,000			**288,000**
4	City of Long Beach for Pacific Gateway Workforce Investment Network	240,000			**240,000**
5	Coalition for Responsible Community Development	336,000			**336,000**
6	Community Career Development, Inc.	336,000			**336,000**
7	El Proyecto del Barrio, Inc.	432,000			**432,000**
8	Goodwill Industries of Southern California	288,000			**288,000**
9	Goodwill Industries of Southern California	384,000			**384,000**
10	Housing Authority of the City of Los Angeles	288,000			**288,000**
11	Jewish Vocational Service	240,000			**240,000**
12	Managed Career Solutions, Inc.	336,000			**336,000**
13	Managed Career Solutions, Inc.	288,000			**288,000**
14	Pacific Asian Consortium in Employment	288,000			**288,000**
15	UAW-Labor Employment and Training Corporation	192,000			**192,000**
16	Watts Labor Community Action Committee	240,000			**240,000**
	TOTAL: WorkSource Centers	**4,800,000**	**-**	**-**	**4,800,000**
	YOUTHSOURCE CENTERS:				
	NON-CITY:				
1	Catholic Charities of Los Angeles, Inc.				-
2	Catholic Charities of Los Angeles, Inc.				-
3	Coalition for Responsible Community Development				-
4	El Proyecto del Barrio, Inc.				-
5	El Proyecto del Barrio, Inc.				-
6	Goodwill Industries of Southern California				-
7	Los Angeles Brotherhood Crusade				-
8	Pacific Gateway, City of Long Beach				-
9	Para Los Ninos-Central				-
10	Para Los Ninos-East				-
11	Regents of the University of California (UCLA)				-
12	Watts Labor Community Action Committee				-
	To be determined				-
	Subtotal: Non-City	-	-	-	-
	CITY DIRECT SERVICES:				
13	LA Youth Opportunity Movement (YOM) - Boyle Heights				-
14	LA Youth Opportunity Movement (YOM) - Watts				-
	Subtotal: City Direct Services	-	-	-	-
	TOTAL: YouthSource Centers	**-**	**-**	**-**	**-**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

Service Providers

SERVICE PROVIDER NAME	CARES ACT FUNDS			
	Childcare Initiative CDBG COVID (Fund 424)	LA Community Care Corps Program (Fund 63P)	LA RISE CDBG COVID (Fund 424/ Fund 10C)	Subtotal: CARES Act Funds
OTHER SERVICE PROVIDERS & CONTRACTORS:				
All People's Community Center				-
Anti-Recidivism Coalition				-
Barrio Action Youth & Family Center				-
California State University - Northridge (CSUN)				-
Center for Employment Opportunities				-
Center for Living and Learning				-
Central American Resource Center (CARECEN)				-
Chrysalis Enterprises				-
Community Coalition for Substance Abuse & Treatment				-
Digital Learning Academy-YWCA				-
Downtown Women's Center				-
Inner City Arts				-
Five Keys Schools and Programs				-
Friends Outside in Los Angeles County				-
GRID Alternatives				-
HELPER Foundation				-
Holman Community Development Corp.				-
Homeboy Industries				-
Hope of the Valley Rescue Mission				-
IDEPSCA				-
LA Conservation Corps				-
LA County WDACS				-
LAEDC				-
Launchpad				-
LAUSD				-
Los Angeles LGBT Center				-
Los Angeles World Airports				-
New Earth Organization				-
New Opportunities Organization				-
Regents of the University of California				-
Robert's Enterprise Development Fund (REDF)				-
Salvadoran American Leadership and Education Fund				-
SELACO				-
Shakespeare LA Center				-
Toberman Neighborhood Center				-
Unite LA				-
To be determined			-	-
TOTAL: Other Service Providers & Contractors	**-**	**-**	**-**	**-**
GRAND TOTAL	**4,800,000**	**-**	**-**	**4,800,000**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

Service Providers

	SERVICE PROVIDER NAME	LA CITY PROGRAMS							
		Angeleno Corps (Fund 551)	Career Apprenticeship Program (Fund 551)	Cash for College (Fund 551)	Day Laborer Program (Fund 551)	Gang Injunction Curfew Settlement (GIC) (Fund 10B)	Hire LA (Fund 551)	LA RISE (Fund 10C)	LA RISE Expansion ABH/Tiny Home Participants (Fund 10C)
	WORKSOURCE CENTERS:								
1	Arbor E & T, LLC								
2	Asian American Drug Abuse Program Inc.								
3	Build Rehabilitation Industries								
4	City of Long Beach for Pacific Gateway Workforce Investment Network								
5	Coalition for Responsible Community Development							249,600	
6	Community Career Development, Inc.								
7	El Proyecto del Barrio, Inc.							48,000	17,755
8	Goodwill Industries of Southern California							546,850	
9	Goodwill Industries of Southern California								204,245
10	Housing Authority of the City of Los Angeles								
11	Jewish Vocational Service							25,302	
12	Managed Career Solutions, Inc.								
13	Managed Career Solutions, Inc.							169,550	
14	Pacific Asian Consortium in Employment								
15	UAW-Labor Employment and Training Corporation								
16	Watts Labor Community Action Committee								
	TOTAL: WorkSource Centers	**-**	**-**	**-**	**-**	**-**	**-**	**1,039,302**	**222,000**
	YOUTHSOURCE CENTERS:								
	NON-CITY:								
1	Catholic Charities of Los Angeles, Inc.								
2	Catholic Charities of Los Angeles, Inc.								
3	Coalition for Responsible Community Development		166,000						
4	El Proyecto del Barrio, Inc.							-	
5	El Proyecto del Barrio, Inc.								
6	Goodwill Industries of Southern California								
7	Los Angeles Brotherhood Crusade								
8	Pacific Gateway, City of Long Beach								
9	Para Los Ninos-Central								
10	Para Los Ninos-East								
11	Regents of the University of California (UCLA)							69,000	
12	Watts Labor Community Action Committee								
	To be determined								
	Subtotal: Non-City	**-**	**166,000**	**-**	**-**	**-**	**-**	**69,000**	**-**
	CITY DIRECT SERVICES:								
13	LA Youth Opportunity Movement (YOM) - Boyle Heights	302,500							
14	LA Youth Opportunity Movement (YOM) - Watts								
	Subtotal: City Direct Services	**302,500**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
	TOTAL: YouthSource Centers	**302,500**	**166,000**	**-**	**-**	**-**	**-**	**69,000**	**-**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

Service Providers

SERVICE PROVIDER NAME	LA CITY PROGRAMS							
	Angeleno Corps (Fund 551)	Career Apprenticeship Program (Fund 551)	Cash for College (Fund 551)	Day Laborer Program (Fund 551)	Gang Injunction Curfew Settlement (GIC) (Fund 10B)	Hire LA (Fund 551)	LA RISE (Fund 10C)	LA RISE Expansion ABH/Tiny Home Participants (Fund 10C)
OTHER SERVICE PROVIDERS & CONTRACTORS:								
All People's Community Center								
Anti-Recidivism Coalition							67,000	
Barrio Action Youth & Family Center								
California State University - Northridge (CSUN)								
Center for Employment Opportunities							185,050	
Center for Living and Learning							209,300	90,000
Central American Resource Center (CARECEN)				199,409				
Chrysalis Enterprises							614,000	216,000
Community Coalition for Substance Abuse & Treatment								
Digital Learning Academy-YWCA							106,000	
Downtown Women's Center							204,750	
Inner City Arts								
Five Keys Schools and Programs								
Friends Outside in Los Angeles County							79,000	147,000
GRID Alternatives							108,000	
HELPER Foundation								
Holman Community Development Corp.								
Homeboy Industries							180,000	
Hope of the Valley Rescue Mission				199,409				
IDEPSCA				997,042				
LA Conservation Corps							135,000	
LA County WDACS								
LAEDC								
Launchpad							30,000	
LAUSD							134,948	
Los Angeles LGBT Center							185,050	
Los Angeles World Airports								
New Earth Organization							148,400	
New Opportunities Organization								
Regents of the University of California								
Robert's Enterprise Development Fund (REDF)							375,000	
Salvadoran American Leadership and Education Fund								
SELACO								
Shakespeare LA Center								
Toberman Neighborhood Center								
Unite LA			49,000			165,000		
To be determined	**4,937,500**			**82,347**		**-**		
TOTAL: Other Service Providers & Contractors	**4,937,500**	**-**	**49,000**	**1,478,207**	**-**	**165,000**	**2,761,498**	**453,000**
GRAND TOTAL	**5,240,000**	**166,000**	**49,000**	**1,478,207**	**-**	**165,000**	**3,869,800**	**675,000**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

Service Providers

	SERVICE PROVIDER NAME	LA CITY PROGRAMS							
		LA RISE Expansion (CD 10) (Fund 10C)	LA RISE HHAPP (Fund 10C)	Non-Profit Apprenticeship Program (CD 9) (Fund 551)	Prison to Employment Re-Entry (CD 5/8) (Fund 551)	Student to Student Success Pilot (Fund 551)	Summer Youth Employment Program (Fund 551)	YouthSource Center (Fund 551)	**Subtotal: LA City Programs**
	WORKSOURCE CENTERS:								
1	Arbor E & T, LLC								-
2	Asian American Drug Abuse Program Inc.	39,950							**39,950**
3	Build Rehabilitation Industries								-
4	City of Long Beach for Pacific Gateway Workforce Investment Network								-
5	Coalition for Responsible Community Development	67,500		1,100,000	300,000				**1,717,100**
6	Community Career Development, Inc.						50,400		**50,400**
7	El Proyecto del Barrio, Inc.								**65,755**
8	Goodwill Industries of Southern California								**546,850**
9	Goodwill Industries of Southern California	22,500							**226,745**
10	Housing Authority of the City of Los Angeles						252,000		**252,000**
11	Jewish Vocational Service								**25,302**
12	Managed Career Solutions, Inc.								-
13	Managed Career Solutions, Inc.					59,000	252,000		**480,550**
14	Pacific Asian Consortium in Employment								-
15	UAW-Labor Employment and Training Corporation						252,000		**252,000**
16	Watts Labor Community Action Committee								-
	TOTAL: WorkSource Centers	**129,950**	**-**	**1,100,000**	**300,000**	**59,000**	**806,400**	**-**	**3,656,652**
	YOUTHSOURCE CENTERS:								
	NON-CITY:								
1	Catholic Charities of Los Angeles, Inc.						252,000		**252,000**
2	Catholic Charities of Los Angeles, Inc.					88,500	252,000		**340,500**
3	Coalition for Responsible Community Development					118,000	252,000		**536,000**
4	El Proyecto del Barrio, Inc.					118,000	252,000		**370,000**
5	El Proyecto del Barrio, Inc.					236,000	252,000		**488,000**
6	Goodwill Industries of Southern California					236,000	252,000		**488,000**
7	Los Angeles Brotherhood Crusade					59,000	282,240		**341,240**
8	Pacific Gateway, City of Long Beach						352,000		**352,000**
9	Para Los Ninos-Central					236,000	445,400		**681,400**
10	Para Los Ninos-East					118,000	447,400		**565,400**
11	Regents of the University of California (UCLA)					59,000	302,400		**430,400**
12	Watts Labor Community Action Committee					59,000	254,520		**313,520**
	To be determined					-	-		-
	Subtotal: Non-City	**-**	**-**	**-**	**-**	**1,327,500**	**3,595,960**	**-**	**5,158,460**
	CITY DIRECT SERVICES:								
13	LA Youth Opportunity Movement (YOM) - Boyle Heights					118,000	374,152	259,462	**1,054,114**
14	LA Youth Opportunity Movement (YOM) - Watts					59,000	374,152	259,462	**692,614**
	Subtotal: City Direct Services	**-**	**-**	**-**	**-**	**177,000**	**748,304**	**518,924**	**1,746,728**
	TOTAL: YouthSource Centers	**-**	**-**	**-**	**-**	**1,504,500**	**4,344,264**	**518,924**	**6,905,188**

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Service Providers

SERVICE PROVIDER NAME	LA CITY PROGRAMS							
	LA RISE Expansion (CD 10) (Fund 10C)	LA RISE HHAPP (Fund 10C)	Non-Profit Apprenticeship Program (CD 9) (Fund 551)	Prison to Employment Re-Entry (CD 5/8) (Fund 551)	Student to Student Success Pilot (Fund 551)	Summer Youth Employment Program (Fund 551)	YouthSource Center (Fund 551)	**Subtotal: LA City Programs**
OTHER SERVICE PROVIDERS & CONTRACTORS:								
All People's Community Center	-	-	-	-		90,720		**90,720**
Anti-Recidivism Coalition	35,397							**102,397**
Barrio Action Youth & Family Center						126,000		**126,000**
California State University - Northridge (CSUN)								**-**
Center for Employment Opportunities								**185,050**
Center for Living and Learning								**299,300**
Central American Resource Center (CARECEN)								**199,409**
Chrysalis Enterprises	22,500							**852,500**
Community Coalition for Substance Abuse & Treatment								**-**
Digital Learning Academy-YWCA								**106,000**
Downtown Women's Center								**204,750**
Inner City Arts						88,200		**88,200**
Five Keys Schools and Programs								**-**
Friends Outside in Los Angeles County	36,936							**262,936**
GRID Alternatives	36,000							**144,000**
HELPER Foundation								**-**
Holman Community Development Corp.	-	-	-	-		35,280		**35,280**
Homeboy Industries								**180,000**
Hope of the Valley Rescue Mission								**199,409**
IDEPSCA								**997,042**
LA Conservation Corps	40,500					252,000		**427,500**
LA County WDACS								**-**
LAEDC								**-**
Launchpad								**30,000**
LAUSD	-	-	-	-	1,386,500	201,600		**1,723,048**
Los Angeles LGBT Center	22,500					138,600		**346,150**
Los Angeles World Airports								**-**
New Earth Organization								**148,400**
New Opportunities Organization								**-**
Regents of the University of California								**-**
Robert's Enterprise Development Fund (REDF)								**375,000**
Salvadoran American Leadership and Education Fund						113,400		**113,400**
SELACO								**-**
Shakespeare LA Center						151,200		**151,200**
Toberman Neighborhood Center						126,000		**126,000**
Unite LA						30,000		**244,000**
To be determined	**30**				**-**	**214,604**		**5,234,481**
TOTAL: Other Service Providers & Contractors	**193,863**	**-**	**-**	**-**	**1,386,500**	**1,567,604**	**-**	**12,992,172**
GRAND TOTAL	**323,813**	**-**	**1,100,000**	**300,000**	**2,950,000**	**6,718,268**	**518,924**	**23,554,012**

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Service Providers

	SERVICE PROVIDER NAME	LA COUNTY GRANTS									
		JJCPA Probation (Fund 59X)	Juvenile Day Reporting Center (Fund 60A)	LA RISE Measure H (Fund 59N)	Performance Partnership Pilot (P3) (Fund 59Y)	Project Invest (Fund 60K)	Relay Institute (Fund 60L)	Systems Involved Youth (Fund 62H)	WIOA Formula (Fund 59Q)	Youth at Work (Fund 56E)	Subtotal: LA County Grants
	WORKSOURCE CENTERS:										
1	Arbor E & T, LLC										-
2	Asian American Drug Abuse Program Inc.										-
3	Build Rehabilitation Industries										-
4	City of Long Beach for Pacific Gateway Workforce Investment Network										-
5	Coalition for Responsible Community Development			117,900							**117,900**
6	Community Career Development, Inc.										-
7	El Proyecto del Barrio, Inc.			15,300							**15,300**
8	Goodwill Industries of Southern California			351,900							**351,900**
9	Goodwill Industries of Southern California								328,905		**328,905**
10	Housing Authority of the City of Los Angeles	23,873						84,522		202,519	**310,914**
11	Jewish Vocational Service										-
12	Managed Career Solutions, Inc.										-
13	Managed Career Solutions, Inc.			293,400				21,131		285,894	**600,425**
14	Pacific Asian Consortium in Employment										-
15	UAW-Labor Employment and Training Corporation									28,587	**28,587**
16	Watts Labor Community Action Committee										-
	TOTAL: WorkSource Centers	**23,873**	**-**	**778,500**	**-**	**-**	**-**	**105,653**	**328,905**	**517,000**	**1,753,931**
	YOUTHSOURCE CENTERS:										
	NON-CITY:										
1	Catholic Charities of Los Angeles, Inc.	-						77,479		321,679	**399,158**
2	Catholic Charities of Los Angeles, Inc.	38,196		81,000				77,479		321,679	**518,354**
3	Coalition for Responsible Community Development	11,936				408,600		77,479		486,125	**984,140**
4	El Proyecto del Barrio, Inc.	-						77,479		557,675	**635,154**
5	El Proyecto del Barrio, Inc.	90,716		197,600				77,479		750,715	**1,116,510**
6	Goodwill Industries of Southern California	19,098				408,600		77,479		421,662	**926,839**
7	Los Angeles Brotherhood Crusade	19,098	186,300					79,827		414,591	**699,816**
8	Pacific Gateway, City of Long Beach	-						77,479		495,780	**573,259**
9	Para Los Ninos-Central	28,647						77,479		452,790	**558,916**
10	Para Los Ninos-East	-						77,479		514,738	**592,217**
11	Regents of the University of California (UCLA)	-		191,466				77,479		543,219	**812,164**
12	Watts Labor Community Action Committee	-						77,479		459,891	**537,370**
	To be determined										-
	Subtotal: Non-City	**207,691**	**186,300**	**470,066**	**-**	**817,200**	**-**	**932,096**	**-**	**5,740,544**	**8,353,897**
	CITY DIRECT SERVICES:										
13	LA Youth Opportunity Movement (YOM) - Boyle Heights	36,468	104,850					77,378		519,433	**738,129**
14	LA Youth Opportunity Movement (YOM) - Watts	36,468	104,850					77,378		595,648	**814,344**
	Subtotal: City Direct Services	**72,936**	**209,700**	**-**	**-**	**-**	**-**	**154,756**	**-**	**1,115,081**	**1,552,473**
	TOTAL: YouthSource Centers	**280,627**	**396,000**	**470,066**	**-**	**817,200**	**-**	**1,086,852**	**-**	**6,855,625**	**9,906,370**

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Service Providers

SERVICE PROVIDER NAME	LA COUNTY GRANTS									
	JJCPA Probation (Fund 59X)	Juvenile Day Reporting Center (Fund 60A)	LA RISE Measure H (Fund 59N)	Performance Partnership Pilot (P3) (Fund 59Y)	Project Invest (Fund 60K)	Relay Institute (Fund 60L)	Systems Involved Youth (Fund 62H)	WIOA Formula (Fund 59Q)	Youth at Work (Fund 56E)	**Subtotal: LA County Grants**
OTHER SERVICE PROVIDERS & CONTRACTORS:										
All People's Community Center									95,281	**95,281**
Anti-Recidivism Coalition			30,600							**30,600**
Barrio Action Youth & Family Center										**-**
California State University - Northridge (CSUN)						-			50,000	**50,000**
Center for Employment Opportunities			151,124							**151,124**
Center for Living and Learning			82,400							**82,400**
Central American Resource Center (CARECEN)										**-**
Chrysalis Enterprises			459,000							**459,000**
Community Coalition for Substance Abuse & Treatment										**-**
Digital Learning Academy-YWCA			69,500							**69,500**
Downtown Women's Center			57,300							**57,300**
Inner City Arts										**-**
Five Keys Schools and Programs										**-**
Friends Outside in Los Angeles County			68,000							**68,000**
GRID Alternatives										**-**
HELPER Foundation										**-**
Holman Community Development Corp.									19,083	**19,083**
Homeboy Industries			126,000							**126,000**
Hope of the Valley Rescue Mission										**-**
IDEPSCA										**-**
LA Conservation Corps			153,000							**153,000**
LA County WDACS										**-**
LAEDC										**-**
Launchpad										**-**
LAUSD				211,000					232,881	**443,881**
Los Angeles LGBT Center			154,510						109,480	**263,990**
Los Angeles World Airports										**-**
New Earth Organization										**-**
New Opportunities Organization										**-**
Regents of the University of California										**-**
Robert's Enterprise Development Fund (REDF)			100,000							**100,000**
Salvadoran American Leadership and Education Fund										**-**
SELACO										**-**
Shakespeare LA Center										**-**
Toberman Neighborhood Center										**-**
Unite LA									39,000	**39,000**
To be determined	-					-	-		-	**-**
TOTAL: Other Service Providers & Contractors	**-**	**-**	**1,451,434**	**211,000**	**-**	**-**	**-**	**-**	**545,725**	**2,208,159**
GRAND TOTAL	**304,500**	**396,000**	**2,700,000**	**211,000**	**817,200**	**-**	**1,192,505**	**328,905**	**7,918,350**	**13,868,460**

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Service Providers

	SERVICE PROVIDER NAME	OTHER GRANTS/FUNDS							TOTAL
		Bank of America (Fund 56L)	CFE/City Summer Jobs Connect (Fund 56L)	DOJ Second Chance Act (Fund 56T)	EWDD SYEP Other Sources (Fund 56L)	Prison to Employment Initiative (Fund 62P)	Summer Training & Employment Program for Students (Fund 62Q)	Subtotal: Other Grants/Funds	
	WORKSOURCE CENTERS:								
1	Arbor E & T, LLC							-	**1,262,759**
2	Asian American Drug Abuse Program Inc.							-	**1,350,709**
3	Build Rehabilitation Industries							-	**1,262,759**
4	City of Long Beach for Pacific Gateway Workforce Investment Network							-	**1,214,759**
5	Coalition for Responsible Community Development							-	**3,145,759**
6	Community Career Development, Inc.							-	**1,361,159**
7	El Proyecto del Barrio, Inc.							-	**1,487,814**
8	Goodwill Industries of Southern California							-	**2,161,509**
9	Goodwill Industries of Southern California							-	**1,914,409**
10	Housing Authority of the City of Los Angeles							-	**1,825,673**
11	Jewish Vocational Service							-	**1,516,670**
12	Managed Career Solutions, Inc.							-	**1,310,759**
13	Managed Career Solutions, Inc.							-	**5,583,734**
14	Pacific Asian Consortium in Employment							-	**1,262,759**
15	UAW-Labor Employment and Training Corporation							-	**1,447,346**
16	Watts Labor Community Action Committee							-	**1,214,759**
	TOTAL: WorkSource Centers	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**29,323,336**
	YOUTHSOURCE CENTERS:								
	NON-CITY:								
1	Catholic Charities of Los Angeles, Inc.							-	**1,307,588**
2	Catholic Charities of Los Angeles, Inc.							-	**1,515,284**
3	Coalition for Responsible Community Development							-	**2,176,570**
4	El Proyecto del Barrio, Inc.							-	**1,661,584**
5	El Proyecto del Barrio, Inc.							-	**2,260,940**
6	Goodwill Industries of Southern California							-	**2,071,269**
7	Los Angeles Brotherhood Crusade							-	**1,697,486**
8	Pacific Gateway, City of Long Beach							-	**1,581,689**
9	Para Los Ninos-Central							-	**1,896,746**
10	Para Los Ninos-East							-	**1,814,047**
11	Regents of the University of California (UCLA)							-	**1,898,994**
12	Watts Labor Community Action Committee							-	**1,507,320**
	To be determined							-	**-**
	Subtotal: Non-City	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**21,389,517**
	CITY DIRECT SERVICES:								
13	LA Youth Opportunity Movement (YOM) - Boyle Heights	60,000	202,000		41,371			**303,371**	**2,752,044**
14	LA Youth Opportunity Movement (YOM) - Watts	60,000	202,000		41,371			**303,371**	**2,466,759**
	Subtotal: City Direct Services	**120,000**	**404,000**	**-**	**82,742**	**-**	**-**	**606,742**	**5,218,803**
	TOTAL: YouthSource Centers	**120,000**	**404,000**	**-**	**82,742**	**-**	**-**	**606,742**	**26,608,320**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

Service Providers

SERVICE PROVIDER NAME	OTHER GRANTS/FUNDS							TOTAL
	Bank of America (Fund 56L)	CFE/City Summer Jobs Connect (Fund 56L)	DOJ Second Chance Act (Fund 56T)	EWDD SYEP Other Sources (Fund 56L)	Prison to Employment Initiative (Fund 62P)	Summer Training & Employment Program for Students (Fund 62Q)	Subtotal: Other Grants/Funds	
OTHER SERVICE PROVIDERS & CONTRACTORS:								
All People's Community Center							-	**186,001**
Anti-Recidivism Coalition							-	**132,997**
Barrio Action Youth & Family Center							-	**126,000**
California State University - Northridge (CSUN)							-	**50,000**
Center for Employment Opportunities							-	**336,174**
Center for Living and Learning							-	**381,700**
Central American Resource Center (CARECEN)							-	**199,409**
Chrysalis Enterprises							-	**1,311,500**
Community Coalition for Substance Abuse & Treatment							-	-
Digital Learning Academy-YWCA							-	**175,500**
Downtown Women's Center							-	**262,050**
Inner City Arts							-	**88,200**
Five Keys Schools and Programs							-	-
Friends Outside in Los Angeles County							-	**330,936**
GRID Alternatives							-	**144,000**
HELPER Foundation							-	-
Holman Community Development Corp.							-	**54,363**
Homeboy Industries							-	**306,000**
Hope of the Valley Rescue Mission							-	**199,409**
IDEPSCA							-	**997,042**
LA Conservation Corps							-	**580,500**
LA County WDACS							-	-
LAEDC							-	-
Launchpad							-	**30,000**
LAUSD				212,258			**212,258**	**3,663,867**
Los Angeles LGBT Center							-	**610,140**
Los Angeles World Airports							-	-
New Earth Organization							-	**148,400**
New Opportunities Organization							-	-
Regents of the University of California							-	-
Robert's Enterprise Development Fund (REDF)							-	**475,000**
Salvadoran American Leadership and Education Fund							-	**113,400**
SELACO							-	-
Shakespeare LA Center							-	**151,200**
Toberman Neighborhood Center							-	**126,000**
Unite LA							-	**283,000**
To be determined				-			-	**5,252,536**
TOTAL: Other Service Providers & Contractors	**-**	**-**	**-**	**212,258**	**-**	**-**	**212,258**	**16,715,324**
GRAND TOTAL	**120,000**	**404,000**	**-**	**295,000**	**-**	**-**	**819,000**	**72,646,980**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

Supporting Program Activities

Strategies Reference No.	ACTIVITY	WIOA FORMULA				
		Adult (Fund 57W)	Dislocated Worker (Fund 57W)	Youth (Fund 57W)	Rapid Response (Fund 57W)	Subtotal: WIOA Formula
WDB INNOVATION FUND:						
42	To Be Determined	450,000	450,000	100,000		**1,000,000**
						-
	Subtotal:	**450,000**	**450,000**	**100,000**	-	**1,000,000**
OTHER SUPPORTING ACTIVITIES:						
57	Annual Plan Design Consultant	7,000	7,000	6,000		**20,000**
49	Apprenticeship Portal	100,000	100,000			**200,000**
46	Audit Fees/Fiscal Training	51,000	51,000	40,000		**142,000**
52	Career Edge					-
27	Cash for College			90,000		**90,000**
47	Certification Requirements and Technical Assistance	20,000	2,500	2,500		**25,000**
62	Crossroads/Policy Conferences and Forums	5,000	5,000	-		**10,000**
43	Customer Satisfaction Surveys - CSUN	50,000	30,000	20,000		**100,000**
56	High Performing Boards					-
29	HIRE LA Platform / Community Software Solutions Inc.			50,000		**50,000**
50	HIRE LA Systems Capacity Building					-
28	HIRE LA's Youth 16-24			75,000		**75,000**
30	Intensive Transitions			177,000		**177,000**
4	I-Train	28,500	21,500			**50,000**
36	L.A. College Promise Works - Pathways to Public Service					-
55	LA Connect					-
44	LA Performs	58,400	41,600	-		**100,000**
3	LA Valley College Sector Strategy Center	60,000	40,000			**100,000**
45	Labor Market Information	60,000	40,000	-		**100,000**
53	LARCA 2.0 Media Campaign					-
3	Los Angeles Library System Strategic Partnership	80,000	20,000			**100,000**
3	Pierce College Co-Location - Build Rehab	26,000				**26,000**
63	Promotion and Outreach	8,000	8,000	4,000		**20,000**
21	Rapid Response Layoff Aversion Strategies	150,000	150,000		201,127	**501,127**
54	Rapid Response Support				88,240	**88,240**
48	RELAY Institute-CSUN (Formerly P3 Initiatives)	25,000		50,000		**75,000**
73	Reserved for EWDD Program Oversight/Delivery for PY 22-23		203,343			**203,343**
67	Substance Abuse Counselor Pathway	200,000				**200,000**
51	Workforce Consultants	56,183	50,000	14,985		**121,168**
37	Youth Assessment			250,000		**250,000**
68	Youth Equity Fund					-
69	Youth Small Business Corp					-
66	YouthSource Reopening Fund					-
	Subtotal:	**985,083**	**769,943**	**779,485**	**289,367**	**2,823,878**
CITY DIRECT SERVICES:						
	El Centro de Ayuda			75,000		**75,000**
	Payroll and Timekeeping Service for Participants			10,000		**10,000**
	Participant Costs - Stipends, Taxes, Workers Comp., Supportive Services			160,642		**160,642**
	Procurement Consultant - Level Fields LLC					-
	General Services			15,000		**15,000**
	Subtotal:	-	-	**260,642**	-	**260,642**
	TOTAL	**1,435,083**	**1,219,943**	**1,140,127**	**289,367**	**4,084,520**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

Supporting Program Activities

Strategies Reference No.	ACTIVITY	WIOA DISCRETIONARY GRANTS							
		2020 LAX Additional Assistance Grant (Fund 57W)	CA Megafires National DW Grant (Fund 57W)	COVID-19 Disaster Recovery (Fund 57W)	High Performing Boards (Fund 57W)	Regional Plan Implementation 3.0 (Fund 57W)	September Wildfires Disaster Recovery NDWG (Fund 57W)	Trade & Economic Transition NDWG (Fund 62F)	Subtotal: WIOA Discretionary Grants
WDB INNOVATION FUND:									
42	To Be Determined								-
									-
	Subtotal:	-	-	-	-	-	-	-	-
OTHER SUPPORTING ACTIVITIES:									
57	Annual Plan Design Consultant								-
49	Apprenticeship Portal								-
46	Audit Fees/Fiscal Training							12,000	**12,000**
52	Career Edge								-
27	Cash for College								-
47	Certification Requirements and Technical Assistance								-
62	Crossroads/Policy Conferences and Forums								-
43	Customer Satisfaction Surveys - CSUN								-
56	High Performing Boards				3,847				**3,847**
29	HIRE LA Platform / Community Software Solutions Inc.								-
50	HIRE LA Systems Capacity Building								-
28	HIRE LA's Youth 16-24								-
30	Intensive Transitions								-
4	I-Train								-
36	L.A. College Promise Works - Pathways to Public Service								-
55	LA Connect								-
44	LA Performs								-
3	LA Valley College Sector Strategy Center								-
45	Labor Market Information								-
53	LARCA 2.0 Media Campaign								-
3	Los Angeles Library System Strategic Partnership								-
3	Pierce College Co-Location - Build Rehab								-
63	Promotion and Outreach								-
21	Rapid Response Layoff Aversion Strategies								-
54	Rapid Response Support								-
48	RELAY Institute-CSUN (Formerly P3 Initiatives)								-
73	Reserved for EWDD Program Oversight/Delivery for PY 22-23			-	-				-
67	Substance Abuse Counselor Pathway								-
51	Workforce Consultants								-
37	Youth Assessment								-
68	Youth Equity Fund			-	-				-
69	Youth Small Business Corp								-
66	YouthSource Reopening Fund								-
	Subtotal:	-	-	-	3,847	-	-	12,000	15,847
CITY DIRECT SERVICES:									
	El Centro de Ayuda								-
	Payroll and Timekeeping Service for Participants								-
	Participant Costs - Stipends, Taxes, Workers Comp., Supportive Ser								-
	Procurement Consultant - Level Fields LLC								-
	General Services								-
	Subtotal:	-	-	-	-	-	-	-	-
	TOTAL	-	-	-	3,847	-	-	12,000	15,847

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

Supporting Program Activities

Strategies Reference No.	ACTIVITY	CARES ACT FUNDS			
		Childcare Initiative CDBG COVID (Fund 424)	LA Community Care Corps Program (Fund 63P)	LA RISE Measure H CDBG COVID (Fund 424/ Fund 10C)	Subtotal: CARES Act Funds
WDB INNOVATION FUND:					
42	To Be Determined				-
					-
	Subtotal:	-	-	-	-
OTHER SUPPORTING ACTIVITIES:					
57	Annual Plan Design Consultant				-
49	Apprenticeship Portal				-
46	Audit Fees/Fiscal Training	24,000.00		48,000	**72,000**
52	Career Edge				-
27	Cash for College				-
47	Certification Requirements and Technical Assistance				-
62	Crossroads/Policy Conferences and Forums				-
43	Customer Satisfaction Surveys - CSUN				-
56	High Performing Boards				-
29	HIRE LA Platform / Community Software Solutions Inc.				-
50	HIRE LA Systems Capacity Building				-
28	HIRE LA's Youth 16-24				-
30	Intensive Transitions				-
4	I-Train				-
36	L.A. College Promise Works - Pathways to Public Service				-
55	LA Connect				-
44	LA Performs				-
3	LA Valley College Sector Strategy Center				-
45	Labor Market Information				-
53	LARCA 2.0 Media Campaign				-
3	Los Angeles Library System Strategic Partnership				-
3	Pierce College Co-Location - Build Rehab				-
63	Promotion and Outreach				-
21	Rapid Response Layoff Aversion Strategies				-
54	Rapid Response Support				-
48	RELAY Institute-CSUN (Formerly P3 Initiatives)				-
73	Reserved for EWDD Program Oversight/Delivery for PY 22-23				-
67	Substance Abuse Counselor Pathway				-
51	Workforce Consultants				-
37	Youth Assessment				-
68	Youth Equity Fund				-
69	Youth Small Business Corp				-
66	YouthSource Reopening Fund				-
	Subtotal:	24,000	-	48,000	72,000
CITY DIRECT SERVICES:					
	El Centro de Ayuda				-
	Payroll and Timekeeping Service for Participants				-
	Participant Costs - Stipends, Taxes, Workers Comp., Supportive Ser				-
	Procurement Consultant - Level Fields LLC				-
	General Services				-
	Subtotal:	-	-	-	-
	TOTAL	**24,000**	**-**	**48,000**	**72,000**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

Supporting Program Activities

Strategies Reference No.	ACTIVITY	LA CITY PROGRAMS							
		Angeleno Corps (Fund 551)	Career Apprenticeship Program (Fund 551)	Cash for College (Fund 551)	Day Laborer Program (Fund 551)	Gang Injunction Curfew Settlement (GIC) (Fund 10B)	Hire LA (Fund 551)	LA RISE (Fund 10C)	LA RISE Expansion ABH/Tiny Home Participants (Fund 10C)
WDB INNOVATION FUND:									
42	To Be Determined								
	Subtotal:	-	-	-	-	-	-	-	-
OTHER SUPPORTING ACTIVITIES:									
57	Annual Plan Design Consultant								
49	Apprenticeship Portal								
46	Audit Fees/Fiscal Training	36,000			9,000			76,000	
52	Career Edge								
27	Cash for College								
47	Certification Requirements and Technical Assistance								
62	Crossroads/Policy Conferences and Forums								
43	Customer Satisfaction Surveys - CSUN							32,000	
56	High Performing Boards								
29	HIRE LA Platform / Community Software Solutions Inc.								
50	HIRE LA Systems Capacity Building								
28	HIRE LA's Youth 16-24								
30	Intensive Transitions								
4	I-Train								
36	L.A. College Promise Works - Pathways to Public Service								
55	LA Connect								
44	LA Performs								
3	LA Valley College Sector Strategy Center								
45	Labor Market Information								
53	LARCA 2.0 Media Campaign								
3	Los Angeles Library System Strategic Partnership								
3	Pierce College Co-Location - Build Rehab								
63	Promotion and Outreach								
21	Rapid Response Layoff Aversion Strategies								
54	Rapid Response Support								
48	RELAY Institute-CSUN (Formerly P3 Initiatives)								
73	Reserved for EWDD Program Oversight/Delivery for PY 22-23								
67	Substance Abuse Counselor Pathway								
51	Workforce Consultants	64,545							
37	Youth Assessment								
68	Youth Equity Fund								
69	Youth Small Business Corp								
66	YouthSource Reopening Fund								
	Subtotal:	100,545	-	-	9,000	-	-	108,000	-
CITY DIRECT SERVICES:									
	El Centro de Ayuda								
	Payroll and Timekeeping Service for Participants	15,000							
	Participant Costs - Stipends, Taxes, Workers Comp., Supportive Ser	262,000							
	Procurement Consultant - Level Fields LLC								
	General Services								
	Subtotal:	277,000	-	-	-	-	-	-	-
	TOTAL	**377,545**	-	-	**9,000**	-	-	**108,000**	-

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

Supporting Program Activities

Strategies Reference No.	ACTIVITY	LA CITY PROGRAMS							
		LA RISE Expansion (CD 10) (Fund 10C)	LA RISE HHAPP (Fund 10C)	Non-Profit Apprenticeship Program (CD 9) (Fund 551)	Prison to Employment Re-Entry (CD 5/8) (Fund 551)	Student to Student Success Pilot (Fund 551)	Summer Youth Employment Program (Fund 551)	YouthSource Center (Fund 551)	**Subtotal: LA City Programs**
WDB INNOVATION FUND:									
42	To Be Determined								-
									-
	Subtotal:	-	-	-	-	-	-	-	-
OTHER SUPPORTING ACTIVITIES:									
57	Annual Plan Design Consultant								-
49	Apprenticeship Portal								-
46	Audit Fees/Fiscal Training					35,944	69,556		**226,500**
52	Career Edge						75,000		**75,000**
27	Cash for College								-
47	Certification Requirements and Technical Assistance								-
62	Crossroads/Policy Conferences and Forums								-
43	Customer Satisfaction Surveys - CSUN					50,000			**82,000**
56	High Performing Boards								-
29	HIRE LA Platform / Community Software Solutions Inc.						110,000		**110,000**
50	HIRE LA Systems Capacity Building						60,000		**60,000**
28	HIRE LA's Youth 16-24								-
30	Intensive Transitions								-
4	I-Train								-
36	L.A. College Promise Works - Pathways to Public Service						500,000		**500,000**
55	LA Connect								-
44	LA Performs								-
3	LA Valley College Sector Strategy Center								-
45	Labor Market Information								-
53	LARCA 2.0 Media Campaign								-
3	Los Angeles Library System Strategic Partnership								-
3	Pierce College Co-Location - Build Rehab								-
63	Promotion and Outreach								-
21	Rapid Response Layoff Aversion Strategies								-
54	Rapid Response Support								-
48	RELAY Institute-CSUN (Formerly P3 Initiatives)								-
73	Reserved for EWDD Program Oversight/Delivery for PY 22-23								-
67	Substance Abuse Counselor Pathway						100,000		**100,000**
51	Workforce Consultants								**64,545**
37	Youth Assessment								-
68	Youth Equity Fund						400,000		**400,000**
69	Youth Small Business Corp						500,000		**500,000**
66	YouthSource Reopening Fund						280,000		**280,000**
	Subtotal:	-	-	-	-	85,944	2,094,556	-	2,398,045
CITY DIRECT SERVICES:									
	El Centro de Ayuda								-
	Payroll and Timekeeping Service for Participants					7,000	25,000	1,000	**48,000**
	Participant Costs - Stipends, Taxes, Workers Comp., Supportive Ser					123,112	353,600	16,111	**754,823**
	Procurement Consultant - Level Fields LLC						87,000		**87,000**
	General Services							28,080	**28,080**
	Subtotal:	-	-	-	-	130,112	465,600	45,191	917,903
	TOTAL	-	-	-	-	216,056	2,560,156	45,191	3,315,948

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

Supporting Program Activities

Strategies Reference No.	ACTIVITY	LA COUNTY GRANTS									
		JJCPA Probation (Fund 59X)	Juvenile Day Reporting Center (Fund 60A)	LA RISE Measure H (Fund 59N)	Performance Partnership Pilot (P3) (Fund 59Y)	Project Invest (Fund 60K)	Relay Institute (Fund 60L)	Systems Involved Youth (Fund 62H)	WIOA Formula (Fund 59Q)	Youth at Work (Fund 56E)	Subtotal: LA County Grants
WDB INNOVATION FUND:											
42	To Be Determined										-
											-
	Subtotal:	-	-	-	-	-	-	-	-	-	-
OTHER SUPPORTING ACTIVITIES:											
57	Annual Plan Design Consultant										-
49	Apprenticeship Portal										-
46	Audit Fees/Fiscal Training	15,000	3,000	45,500		6,000		22,500	3,000	59,000	**154,000**
52	Career Edge										-
27	Cash for College										-
47	Certification Requirements and Technical Assistance										-
62	Crossroads/Policy Conferences and Forums										-
43	Customer Satisfaction Surveys - CSUN										-
56	High Performing Boards										-
29	HIRE LA Platform / Community Software Solutions Inc.										-
50	HIRE LA Systems Capacity Building										-
28	HIRE LA's Youth 16-24										-
30	Intensive Transitions										-
4	I-Train										-
36	L.A. College Promise Works - Pathways to Public Service										-
55	LA Connect										-
44	LA Performs										-
3	LA Valley College Sector Strategy Center										-
45	Labor Market Information										-
53	LARCA 2.0 Media Campaign										-
3	Los Angeles Library System Strategic Partnership										-
3	Pierce College Co-Location - Build Rehab										-
63	Promotion and Outreach										-
21	Rapid Response Layoff Aversion Strategies										-
54	Rapid Response Support										-
48	RELAY Institute-CSUN (Formerly P3 Initiatives)						50,000			-	**50,000**
73	Reserved for EWDD Program Oversight/Delivery for PY 22-23										-
67	Substance Abuse Counselor Pathway										-
51	Workforce Consultants										-
37	Youth Assessment										-
68	Youth Equity Fund									500,000	**500,000**
69	Youth Small Business Corp										-
66	YouthSource Reopening Fund										-
	Subtotal:	15,000	3,000	45,500	-	6,000	50,000	22,500	3,000	559,000	704,000
CITY DIRECT SERVICES:											
	El Centro de Ayuda										-
	Payroll and Timekeeping Service for Participants	4,000						6,500		35,000	**45,500**
	Participant Costs - Stipends, Taxes, Workers Comp., Supportive Ser	18,471						78,200		427,000	**523,671**
	Procurement Consultant - Level Fields LLC										-
	General Services										-
	Subtotal:	22,471	-	-	-	-	-	84,700	-	462,000	569,171
	TOTAL	**37,471**	**3,000**	**45,500**	**-**	**6,000**	**50,000**	**107,200**	**3,000**	**1,021,000**	**1,273,171**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

Supporting Program Activities

Strategies Reference No.	ACTIVITY	OTHER GRANTS/FUNDS							TOTAL
		Bank of America (Fund 56L)	CFE/City Summer Jobs Connect (Fund 56L)	DOJ Second Chance Act (Fund 56T)	EWDD SYEP Other Sources (Fund 56L)	Prison to Employment Initiative (Fund 62P)	Summer Training & Employment Program for Students (Fund 62Q)	Subtotal: Other Grants/Funds	
WDB INNOVATION FUND:									
42	To Be Determined							-	1,000,000
								-	-
	Subtotal:	-	-	-	-	-	-	-	1,000,000
OTHER SUPPORTING ACTIVITIES:									
57	Annual Plan Design Consultant							-	20,000
49	Apprenticeship Portal							-	200,000
46	Audit Fees/Fiscal Training							-	606,500
52	Career Edge							-	75,000
27	Cash for College							-	90,000
47	Certification Requirements and Technical Assistance							-	25,000
62	Crossroads/Policy Conferences and Forums							-	10,000
43	Customer Satisfaction Surveys - CSUN							-	182,000
56	High Performing Boards							-	3,847
29	HIRE LA Platform / Community Software Solutions Inc.							-	160,000
50	HIRE LA Systems Capacity Building							-	60,000
28	HIRE LA's Youth 16-24							-	75,000
30	Intensive Transitions							-	177,000
4	I-Train							-	50,000
36	L.A. College Promise Works - Pathways to Public Service							-	500,000
55	LA Connect							-	-
44	LA Performs							-	100,000
3	LA Valley College Sector Strategy Center							-	100,000
45	Labor Market Information							-	100,000
53	LARCA 2.0 Media Campaign							-	-
3	Los Angeles Library System Strategic Partnership							-	100,000
3	Pierce College Co-Location - Build Rehab							-	26,000
63	Promotion and Outreach							-	20,000
21	Rapid Response Layoff Aversion Strategies							-	501,127
54	Rapid Response Support							-	88,240
48	RELAY Institute-CSUN (Formerly P3 Initiatives)							-	125,000
73	Reserved for EWDD Program Oversight/Delivery for PY 22-23							-	203,343
67	Substance Abuse Counselor Pathway							-	300,000
51	Workforce Consultants							-	185,713
37	Youth Assessment							-	250,000
68	Youth Equity Fund							-	900,000
69	Youth Small Business Corp							-	500,000
66	YouthSource Reopening Fund							-	280,000
	Subtotal:	-	-	-	-	-	-	-	6,013,770
CITY DIRECT SERVICES:									
	El Centro de Ayuda							-	75,000
	Payroll and Timekeeping Service for Participants	6,000	20,000		4,500			30,500	134,000
	Participant Costs - Stipends, Taxes, Workers Comp., Supportive Ser	114,000	384,000		78,242			576,242	2,015,378
	Procurement Consultant - Level Fields LLC							-	87,000
	General Services							-	43,080
	Subtotal:	120,000	404,000	-	82,742	-	-	606,742	2,354,458
	TOTAL	**120,000**	**404,000**	**-**	**82,742**	**-**	**-**	**606,742**	**9,368,228**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

Workforce Development Board (WDB)

Line Item	WIOA FORMULA - Board					OTHER GRANTS / FUNDS				Total
	Adult (Fund 57W)	Dislocated Worker (Fund 57W)	Youth (Fund 57W)	Rapid Response (Fund 57W)	TOTAL	Angeleno Corps (Fund 551)	Student to Student Success Pilot (Fund 551)	Anticipated Revenues WIOA	Subtotal	
EWDD SUPPORT:										
Direct Costs:										
Salaries-Regular Employees	150,109	165,908	70,493		**386,509**				-	**386,509**
Salaries-As Needed Employees	8,495	9,389	3,989		**21,874**				-	**21,874**
Overtime	228	38	16		**282**				-	**282**
Printing & Binding	1,576	1,741	740		**4,057**				-	**4,057**
Travel	15,969	17,650	7,499		**41,119**				-	**41,119**
Contractual Services	13,260	14,656	6,227		**34,143**				-	**34,143**
Transportation Exp	781	863	367		**2,010**				-	**2,010**
Water & Electricity	-	-	-		**-**				-	**-**
Office & Admin	21,432	23,687	10,065		**55,184**				-	**55,184**
Operating Supplies	756	835	355		**1,946**				-	**1,946**
Rent	25,554	28,243	12,000		**65,798**				-	**65,798**
Subtotal-Direct Costs	**238,159**	**263,011**	**111,751**	**-**	**612,921**	**-**	**-**	**-**	**-**	**612,921**
Related Costs:										
Fringe Benefits	70,509	77,929	33,112	-	**181,550**	-	-	-	-	**181,550**
Central Services	31,617	34,944	14,848	-	**81,409**	-	-	-	-	**81,409**
Total Related Costs	**102,125**	**112,874**	**47,959**	**-**	**262,959**	**-**	**-**	**-**	**-**	**262,959**
Adjustment: Costs Over Grant Limitation	-	-	-	-	**-**				-	**-**
Subtotal-Related Costs	**102,125**	**112,874**	**47,959**	**-**	**262,959**	**-**	**-**	**-**	**-**	**262,959**
Total: EWDD Support	**340,285**	**375,885**	**159,710**	**-**	**875,880**	**-**	**-**	**-**	**-**	**875,880**
MAYOR'S OFFICE:										
Salaries & Expenses:										
Executive Director	59,816	43,650	58,200		**161,666**				-	**161,666**
Workforce Development Policy Staffing	27,191	27,191	27,191		**81,572**				-	**81,572**
Others					**-**	150,000	150,000		**300,000**	**300,000**
Subtotal-Salaries:	**87,007**	**70,841**	**85,391**	**-**	**243,238**	**150,000**	**150,000**	**-**	**300,000**	**543,238**
Related Costs:										
Fringe Benefits	43,068	35,066	42,268		**120,403**			-	-	**120,403**
Central Services	43,660	35,548	42,849		**122,057**			-	-	**122,057**
Subtotal-Related Costs	**86,728**	**70,614**	**85,117**	**-**	**242,460**	**-**	**-**	**-**	**-**	**242,460**
Total: Mayor's Office	**173,735**	**141,455**	**170,508**	**-**	**485,698**	**150,000**	**150,000**	**-**	**300,000**	**785,698**
INNOVATION FUND:										
Strategies & Activities, #42	450,000	450,000	100,000	-	**1,000,000**				-	**1,000,000**
Total: Innovation Fund	**450,000**	**450,000**	**100,000**	**-**	**1,000,000**	**-**	**-**	**-**	**-**	**1,000,000**
GRAND TOTAL	**964,020**	**967,339**	**430,218**	**-**	**2,361,577**	**150,000**	**150,000**	**-**	**300,000**	**2,661,577**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

Other City Departments

CITY DEPARTMENT	WIOA FORMULA				
	Adult (Fund 57W)	Dislocated Worker (Fund 57W)	Youth (Fund 57W)	Rapid Response (Fund 57W)	Subtotal: WIOA Formula
CITY ATTORNEY:					
Direct Salaries	5,474	5,474	9,580		**20,529**
Related Costs	2,929	2,929	5,125	-	**10,983**
Subtotal:	**8,403**	**8,403**	**14,705**	**-**	**31,511**
CONTROLLER:					
Direct Salaries	12,765	12,765	12,765		**38,295**
Related Costs	11,500	11,500	11,500		**34,500**
Subtotal:	**24,265**	**24,265**	**24,265**	**-**	**72,795**
GENERAL SERVICES:					
Direct Costs					-
					-
Subtotal:	**-**	**-**	**-**	**-**	**-**
PERSONNEL:					
Direct Salaries	40,280	46,866	51,196		**138,342**
Related Costs	30,230	35,173	38,422	-	**103,825**
Subtotal:	**70,510**	**82,039**	**89,618**	**-**	**242,167**
TOTAL	**103,179**	**114,707**	**128,588**	**-**	**346,473**

CITY DEPARTMENT	WIOA DISCRETIONARY GRANTS						
	2020 LAX Additional Assistance Grant (Fund 57W)	CA Megafires National DW Grant (Fund 57W)	COVID-19 Disaster Recovery (Fund 57W)	Regional Plan Implementation 3.0 (Fund 57W)	September Wildfires Disaster Recovery NWDG (Fund 57W)	Trade & Economic Transition NDWG (Fund 62F)	**Subtotal: WIOA Discretionary Grants**
CITY ATTORNEY:							
Direct Salaries	684	684	10,949	684	684	684	**14,370**
Related Costs	366	366	5,858	366	366	366	**7,688**
Subtotal:	**1,050**	**1,050**	**16,807**	**1,050**	**1,050**	**1,050**	**22,059**
CONTROLLER:							
Direct Salaries							-
Related Costs							-
Subtotal:	-	-	-	-	-	-	-
GENERAL SERVICES:							
Direct Costs							-
							-
Subtotal:	-	-	-	-	-	-	-
PERSONNEL:							
Direct Salaries	1,241	6,106	654	64	4,519	47	**12,630**
Related Costs	931	4,582	491	48	3,392	35	**9,479**
Subtotal:	**2,172**	**10,688**	**1,145**	**112**	**7,911**	**81**	**22,109**
TOTAL	**3,223**	**11,738**	**17,952**	**1,162**	**8,961**	**1,132**	**44,167**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022
Other City Departments

CITY DEPARTMENT	CARES ACT FUNDS			
	Childcare Initiative CDBG COVID (Fund 424)	LA Community Care Corps Program (Fund 63P)	LA RISE Measure H CDBG COVID (Fund 424/ Fund 10C)	Subtotal: CARES Act Funds
CITY ATTORNEY:				
Direct Salaries	684	684		1,369
Related Costs	366	366		732
Subtotal:	1,050	1,050	-	2,101
CONTROLLER:				
Direct Salaries				-
Related Costs				-
Subtotal:	-	-	-	-
GENERAL SERVICES:				
Direct Costs				-
				-
Subtotal:	-	-	-	-
PERSONNEL:				
Direct Salaries	3,848	1,709		5,557
Related Costs	2,888	1,283		4,171
Subtotal:	6,736	2,992	-	9,728
TOTAL	7,786	4,042	-	11,828

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022
Other City Departments

CITY DEPARTMENT	LA CITY PROGRAMS							
	Angeleno Corps (Fund 551)	Career Apprenticeship Program (Fund 551)	Cash for College (Fund 551)	Day Laborer Program (Fund 551)	Gang Injunction Curfew Settlement (GIC) (Fund 10B)	Hire LA (Fund 551)	LA RISE (Fund 10C)	LA RISE Expansion ABH/Tiny Home Participants (Fund 10C)
CITY ATTORNEY:								
Direct Salaries					13,686	1,369	10,949	
Related Costs								
Subtotal:	-	-	-	-	**13,686**	**1,369**	**10,949**	-
CONTROLLER:								
Direct Salaries								
Related Costs								
Subtotal:	-	-	-	-	-	-	-	-
GENERAL SERVICES:								
Direct Costs								
Subtotal:	-	-	-	-	-	-	-	-
PERSONNEL:								
Direct Salaries	6,683				1,746	4,095	7,519	924
Related Costs								
Subtotal:	**6,683**	-	-	-	**1,746**	**4,095**	**7,519**	**924**
TOTAL	**6,683**	-	-	-	**15,432**	**5,463**	**18,467**	**924**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022
Other City Departments

CITY DEPARTMENT	LA CITY PROGRAMS							
	LA RISE Expansion (CD 10) (Fund 10C)	LA RISE HHAPP (Fund 10C)	Non-Profit Apprenticeship Program (CD 9) (Fund 551)	Prison to Employment Re-Entry (CD 5/8) (Fund 551)	Student to Student Success Pilot (Fund 551)	Summer Youth Employment Program (Fund 551)	YouthSource Center (Fund 551)	**Subtotal: LA City Programs**
CITY ATTORNEY:								
Direct Salaries						15,739		**41,742**
Related Costs								-
Subtotal:	-	-	-	-	-	**15,739**	-	**41,742**
CONTROLLER:								
Direct Salaries								-
Related Costs								-
Subtotal:	-	-	-	-	-	-	-	-
GENERAL SERVICES:								
Direct Costs								-
								-
Subtotal:	-	-	-	-	-	-	-	-
PERSONNEL:								
Direct Salaries		3,901			4,479	14,898	13,317	**57,562**
Related Costs								-
Subtotal:	-	**3,901**	-	-	**4,479**	**14,898**	**13,317**	**57,562**
TOTAL	-	**3,901**	-	-	**4,479**	**30,637**	**13,317**	**99,304**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

Other City Departments

CITY DEPARTMENT	LA COUNTY GRANTS									
	JJCPA Probation (Fund 59X)	Juvenile Day Reporting Center (Fund 60A)	LA RISE Measure H (Fund 59N)	Performance Partnership Pilot (P3) (Fund 59Y)	Project Invest (Fund 60K)	Relay Institute (Fund 60L)	Systems Involved Youth (Fund 62H)	WIOA Formula (Fund 59Q)	Youth at Work (Fund 56E)	**Subtotal: LA County Grants**
CITY ATTORNEY:										
Direct Salaries	1,369	684	13,686		2,053		11,633	1,368	15,054	**45,847**
Related Costs	732	366	7,322	-	1,098	-	6,224	732	8,054	**24,528**
Subtotal:	**2,101**	**1,050**	**21,008**	**-**	**3,151**	**-**	**17,857**	**2,100**	**23,109**	**70,376**
CONTROLLER:										
Direct Salaries										-
Related Costs										-
Subtotal:	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
GENERAL SERVICES:										
Direct Costs										-
										-
Subtotal:	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
PERSONNEL:										
Direct Salaries	727	3,054	3,009		1,050		1,494	308	12,200	**21,842**
Related Costs	545	2,292	2,259	-	788	-	1,121	231	9,156	**16,393**
Subtotal:	**1,272**	**5,346**	**5,268**	**-**	**1,838**	**-**	**2,616**	**539**	**21,356**	**38,235**
TOTAL	**3,373**	**6,396**	**26,276**	**-**	**4,989**	**-**	**20,472**	**2,639**	**44,465**	**108,610**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022
Other City Departments

CITY DEPARTMENT	OTHER GRANTS/FUNDS							TOTAL
	Bank of America (Fund 56L)	CFE/City Summer Jobs Connect (Fund 56L)	DOJ Second Chance Act (Fund 56T)	EWDD SYEP Other Sources (Fund 56L)	Prison to Employment Initiative (Fund 62P)	Summer Training & Employment Program for Students (Fund 62Q)	Subtotal: Other Grants/Funds	
CITY ATTORNEY:								
Direct Salaries			684		684		1,369	125,225
Related Costs	-	-	366	-	366		732	44,664
Subtotal:	-	-	1,050	-	1,050	-	2,101	169,889
CONTROLLER:								
Direct Salaries							-	38,295
Related Costs							-	34,500
Subtotal:	-	-	-	-	-	-	-	72,795
GENERAL SERVICES:								
Direct Costs							-	-
							-	-
Subtotal:	-	-	-	-	-	-	-	-
PERSONNEL:								
Direct Salaries			45		2,199	1,139	3,383	239,315
Related Costs	-	-	33	-	1,650	855	2,539	136,406
Subtotal:	-	-	78	-	3,849	1,994	5,922	375,721
TOTAL	-	-	1,128	-	4,899	1,994	8,022	618,405

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

EWDD Budget Summary

Items of Cost	WIOA FORMULA			OTHER GRANTS			T O T A L		
	Admin & Program	YSC	Total WIOA	Admin & Program	YSC	Subtotal	Admin & Program	YSC	Grand Total
DIRECT COSTS:									
Salaries-Regular Employees	4,499,355	492,657	**4,992,012**	3,317,491	1,012,511	**4,330,002**	**7,816,846**	**1,505,168**	**9,322,014**
Salaries-As Needed Employees	101,688	29,797	**131,484**	125,588	79,725	**205,313**	**227,276**	**109,521**	**336,797**
Overtime	114,594	12,631	**127,225**	113,686	2,966	**116,652**	**228,280**	**15,597**	**243,878**
Printing & Binding	61,101	7,027	**68,128**	3,753	118	**3,872**	**64,854**	**7,146**	**71,999**
Travel	68,528	2,169	**70,697**	1,029	248	**1,276**	**69,557**	**2,416**	**71,973**
Contractual Services	195,325	73,952	**269,277**	107,014	108,448	**215,462**	**302,339**	**182,400**	**484,739**
Transportation Exp	4,073	413	**4,486**	89	21	**111**	**4,162**	**434**	**4,596**
Water & Electricity	521	11,951	**12,472**	-	21,486	**21,486**	**521**	**33,437**	**33,958**
Office & Admin	159,203	6,685	**165,887**	153,902	83,577	**237,479**	**313,104**	**90,262**	**403,366**
Operating Supplies	1,684	69,541	**71,225**	103	120,078	**120,181**	**1,787**	**189,619**	**191,406**
Rent	818,521	10,111	**828,632**	666,106	23,504	**689,610**	**1,484,627**	**33,615**	**1,518,242**
Subtotal-Direct Costs	**6,024,592**	**716,933**	**6,741,524**	**4,488,762**	**1,452,682**	**5,941,443**	**10,513,353**	**2,169,615**	**12,682,968**
RELATED COSTS:									
Full Related Costs	3,052,340	335,285	**3,387,625**	884,330	359,447	**1,243,777**	**3,936,670**	**694,732**	**4,631,402**
Adjustment: Costs Over Grant Limitation	(747,015)	-	**(747,015)**	(42,689)	-	**(42,689)**	**(789,704)**	**-**	**(789,704)**
Subtotal-Related Costs	**2,305,326**	**335,285**	**2,640,611**	**841,641**	**359,447**	**1,201,087**	**3,146,966**	**694,732**	**3,841,698**
TOTAL	**8,329,917**	**1,052,218**	**9,382,135**	**5,330,402**	**1,812,128**	**7,142,531**	**13,660,320**	**2,864,346**	**16,524,666**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022
EWDD Budget: By WIOA Funding Streams and Other Workforce-Related Grants

Items of Costs	WIOA FORMULA				
	Adult (Fund 57W)	Dislocated Worker (Fund 57W)	Youth (Fund 57W)	Rapid Response (Fund 57W)	**Subtotal: WIOA Formula**
DIRECT COSTS:					
Salaries-Regular Employees	1,442,712	1,327,406	1,861,962	359,931	**4,992,012**
Salaries-As Needed Employees	27,310	23,765	68,111	12,298	**131,484**
Overtime	38,967	35,353	34,838	18,067	**127,225**
Printing & Binding	28,941	28,617	7,516	3,053	**68,128**
Travel	33,600	29,588	7,396	112	**70,697**
Contractual Services	76,873	60,118	123,661	8,624	**269,277**
Transportation Exp	2,058	1,934	484	10	**4,486**
Water & Electricity	-	-	12,472	-	**12,472**
Office & Admin	57,209	52,053	40,833	15,793	**165,887**
Operating Supplies	859	738	69,616	12	**71,225**
Rent	249,102	239,287	262,888	77,355	**828,632**
Subtotal-Direct Costs	**1,957,633**	**1,798,859**	**2,489,777**	**495,255**	**6,741,524**
RELATED COSTS:					
Full Related Costs	978,425	900,149	1,264,638	244,414	**3,387,625**
Adjustment: Costs over Grant Limitation	(438,321)	(15,418)	(293,276)	-	**(747,015)**
Adjusted Related Costs	**540,105**	**884,731**	**971,362**	**244,414**	**2,640,611**
TOTAL	**2,497,738**	**2,683,590**	**3,461,139**	**739,669**	**9,382,135**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022
EWDD Budget: By WIOA Funding Streams and Other Workforce-Related Grants

Items of Costs	WIOA DISCRETIONARY GRANTS						
	2020 LAX Additional Assistance Grant (Fund 57W)	CA Megafires National DW Grant (Fund 57W)	COVID-19 Disaster Recovery (Fund 57W)	Regional Plan Implementation 3.0 (Fund 57W)	September Wildfires Disaster Recovery NDWG (Fund 57W)	Trade & Economic Transition NDWG (Fund 62F)	**Subtotal: WIOA Discretionary Grants**
DIRECT COSTS:							
Salaries-Regular Employees	49,066	241,433	25,864	2,541	178,712	1,830	**499,446**
Salaries-As Needed Employees	309	1,522	163	16	1,427	12	**3,449**
Overtime	1,807	478	2,058	3,918	1,924	350	**10,535**
Printing & Binding	7	35	4	0	276	0	**323**
Travel	15	74	8	1	55	1	**154**
Contractual Services	1,161	5,711	612	60	4,228	43	**11,815**
Transportation Exp	2	6	1	0	5	0	**14**
Water & Electricity	-	-	-	-	-	-	**-**
Office & Admin	1,049	5,161	553	54	7,870	39	**14,727**
Operating Supplies	1	7	1	0	5	0	**15**
Rent	10,121	49,762	5,264	525	35,449	354	**101,475**
Subtotal-Direct Costs	**63,539**	**304,191**	**34,527**	**7,116**	**229,951**	**2,629**	**641,952**
RELATED COSTS:							
Full Related Costs	33,240	163,562	17,522	1,722	121,088	1,240	**338,372**
Adjustment: Costs over Grant Limitation	-	-	-	-	-	-	**-**
Adjusted Related Costs	**33,240**	**163,562**	**17,522**	**1,722**	**121,088**	**1,240**	**338,372**
TOTAL	**96,779**	**467,753**	**52,048**	**8,837**	**351,039**	**3,868**	**980,324**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022
EWDD Budget: By WIOA Funding Streams and Other Workforce-Related Grants

Items of Costs	CARES ACT FUNDS			
	Childcare Initiative CDBG COVID (Fund 424)	LA Community Care Corps Program (Fund 63P)	LA RISE Measure H CDBG COVID (Fund 424/10C)	**Subtotal: CARES Act Funds**
DIRECT COSTS:				
Salaries-Regular Employees	135,808	67,571	-	**203,380**
Salaries-As Needed Employees	959	426	-	**1,385**
Overtime	33,445	15,360	-	**48,805**
Printing & Binding	22	10	-	**32**
Travel	47	21	-	**68**
Contractual Services	3,600	1,598	-	**5,198**
Transportation Exp	4	2	-	**6**
Water & Electricity	-	-	-	**-**
Office & Admin	3,254	1,444	-	**4,698**
Operating Supplies	5	2	-	**7**
Rent	31,363	13,928	-	**45,291**
Subtotal-Direct Costs	**208,507**	**100,363**	**-**	**308,870**
RELATED COSTS:				
Full Related Costs	92,011	45,777	-	**137,788**
Adjustment: Costs over Grant Limitation	(28,507)	(14,183)	-	**(42,689)**
Adjusted Related Costs	**63,504**	**31,594**	**-**	**95,099**
TOTAL	**272,011**	**131,958**	**-**	**403,969**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022
EWDD Budget: By WIOA Funding Streams and Other Workforce-Related Grants

Items of Costs	LA CITY PROGRAMS							
	Angeleno Corps (Fund 551)	Career Apprenticeship Program - CD 8 (Fund 551)	Cash for College (Fund 551)	Day Laborer Program (Fund 551)	Gang Injunction Curfew Settlement (GIC) (Fund 10B)	Hire LA (Fund 551)	LA RISE (Fund 10C)	LA RISE Expansion ABH/Tiny Home Participants (Fund 10C)
DIRECT COSTS:								
Salaries-Regular Employees	458,471	-	-	-	69,062	161,917	231,311	36,538
Salaries-As Needed Employees	1,666	-	-	-	2,235	1,021	16,874	230
Overtime	60	-	-	-	3,022	793	8,668	28,111
Printing & Binding	39	-	-	-	1,622	24	444	5
Travel	81	-	-	-	21	50	91	11
Contractual Services	6,134	-	-	-	1,634	3,830	7,033	864
Transportation Exp	7	-	-	-	2	4	8	1
Water & Electricity	-	-	-	-	-	-	-	-
Office & Admin	6,150	-	-	-	2,754	3,461	8,356	781
Operating Supplies	8	-	-	-	2	5	9	1
Rent	55,656	-	-	-	13,516	31,732	54,938	7,532
Subtotal-Direct Costs	**528,271**	**-**	**-**	**-**	**93,871**	**202,837**	**327,733**	**74,076**
RELATED COSTS:								
Full Related Costs	-	-	-	-	-	-	-	-
Adjustment: Costs over Grant Limitation	-	-	-	-	-	-	-	-
Adjusted Related Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
TOTAL	**528,271**	**-**	**-**	**-**	**93,871**	**202,837**	**327,733**	**74,076**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022
EWDD Budget: By WIOA Funding Streams and Other Workforce-Related Grants

Items of Costs	LA CITY PROGRAMS							
	LA RISE Expansion CD 10 (Fund 10C)	LA RISE HHAPP (Fund 10C)	Non-Profit Apprenticeship CD 9 (Fund 551)	Prison to Employment Re-Entry CD 5/8 (Fund 551)	Student to Student Success Pilot (Fund 551)	Summer Youth Employment Program (Fund 551)	YouthSource Center (Fund 551)	**Subtotal: LA City Programs**
DIRECT COSTS:								
Salaries-Regular Employees	35,979	154,269	-	-	284,653	524,769	526,610	**2,483,580**
Salaries-As Needed Employees	-	5,290	-	-	19,246	82,714	23,320	**152,595**
Overtime	-	289	-	-	51	8,177	2,359	**51,531**
Printing & Binding	-	23	-	-	33	86	77	**2,353**
Travel	-	47	-	-	69	181	162	**714**
Contractual Services	-	3,649	-	-	8,326	23,901	55,364	**110,737**
Transportation Exp	-	4	-	-	6	16	14	**61**
Water & Electricity	-	-	-	-	550	1,900	11,643	**14,092**
Office & Admin	-	3,298	-	-	4,884	138,294	17,737	**185,715**
Operating Supplies	-	5	-	-	7	100,688	5,016	**105,741**
Rent	-	29,225	-	-	38,640	97,518	45,949	**374,704**
Subtotal-Direct Costs	**35,979**	**196,099**	**-**	**-**	**356,465**	**978,243**	**688,250**	**3,481,823**
RELATED COSTS:								
Full Related Costs	-	-	-	-	-	-	-	**-**
Adjustment: Costs over Grant Limitation	-	-	-	-	-	-	-	**-**
Adjusted Related Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
TOTAL	**35,979**	**196,099**	**-**	**-**	**356,465**	**978,243**	**688,250**	**3,481,823**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022
EWDD Budget: By WIOA Funding Streams and Other Workforce-Related Grants

Items of Costs	LA COUNTY GRANTS									
	JJCPA Probation (Fund 59X)	Juvenile Day Reporting Center (Fund 60A)	LA RISE Measure H (Fund 59N)	Performance Partnership Pilot (Fund 59Y)	Project Invest (Fund 60K)	Relay Institute (Fund 60L)	Systems Involved Youth (Fund 62H)	WIOA Formula (Fund 59Q)	Youth at Work (Fund 56E)	**Subtotal: LA County Grants**
DIRECT COSTS:										
Salaries-Regular Employees	49,973	118,992	103,800	-	40,931	-	81,092	10,382	604,661	**1,009,831**
Salaries-As Needed Employees	2,583	8,352	1,324	-	939	-	3,467	3,615	26,760	**47,040**
Overtime	8	51	3,027	-	9	-	13	3	110	**3,222**
Printing & Binding	5	33	1,017	-	6	-	9	2	71	**1,143**
Travel	11	69	37	-	13	-	18	4	148	**300**
Contractual Services	1,649	18,568	22,815	-	982	-	5,971	288	34,274	**84,548**
Transportation Exp	1	6	3	-	1	-	2	0	13	**26**
Water & Electricity	173	2,288	-	-	-	-	761	-	4,172	**7,394**
Office & Admin	1,653	4,815	3,544	-	1,488	-	2,219	460	15,299	**29,479**
Operating Supplies	1,171	7	5	-	1	-	2	0	13,229	**14,415**
Rent	5,082	10,073	22,293	-	7,671	-	10,919	2,470	82,080	**140,588**
Subtotal-Direct Costs	**62,308**	**163,255**	**157,865**	**-**	**52,043**	**-**	**104,473**	**17,224**	**780,817**	**1,337,986**
RELATED COSTS:										
Full Related Costs	33,985	81,048	70,359	-	27,768	-	55,106	7,237	410,949	**686,452**
Adjustment: Costs over Grant Limitation	-	-	-	-	-	-	-	-	-	**-**
Adjusted Related Costs	**33,985**	**81,048**	**70,359**	**-**	**27,768**	**-**	**55,106**	**7,237**	**410,949**	**686,452**
TOTAL	**96,293**	**244,303**	**228,224**	**-**	**79,811**	**-**	**159,580**	**24,461**	**1,191,766**	**2,024,438**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022
EWDD Budget: By WIOA Funding Streams and Other Workforce-Related Grants

Items of Costs	OTHER GRANTS / FUNDS							TOTAL
	Bank of America (Fund 56L)	CFE/City Summer Jobs Connect (Fund 56L)	DOJ Second Chance Act (Fund 56T)	EWDD SYEP Other Sources (Fund 56L)	Prison to Employment Initiative (Fund 62P)	Summer Training & Employment Program for Students (Fund 62Q)	Subtotal: Other Grants/Funds	
DIRECT COSTS:								
Salaries-Regular Employees	-	-	1,763	-	86,949	45,054	133,766	9,322,014
Salaries-As Needed Employees	-	-	11	-	548	284	843	336,797
Overtime	-	-	481	-	1,815	262	2,559	243,878
Printing & Binding	-	-	0	-	13	7	20	71,999
Travel	-	-	1	-	27	14	41	71,973
Contractual Services	-	-	42	-	2,057	1,066	3,164	484,739
Transportation Exp	-	-	0	-	2	1	4	4,596
Water & Electricity	-	-	-	-	-	-	-	33,958
Office & Admin	-	-	38	-	1,859	963	2,860	403,366
Operating Supplies	-	-	0	-	3	1	4	191,406
Rent	-	-	341	-	17,924	9,287	27,552	1,518,242
Subtotal-Direct Costs	**-**	**-**	**2,677**	**-**	**111,196**	**56,940**	**170,813**	**12,682,968**
RELATED COSTS:								
Full Related Costs	-	-	1,195	-	58,904	21,066	81,165	4,631,402
Adjustment: Costs over Grant Limitation	-	-	-	-	-	-	-	(789,704)
Adjusted Related Costs	**-**	**-**	**1,195**	**-**	**58,904**	**21,066**	**81,165**	**3,841,698**
TOTAL	**-**	**-**	**3,871**	**-**	**170,100**	**78,006**	**251,977**	**16,524,666**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

EWDD Budget Detail: By Funding Source

	WIOA FORMULA											
	ADULT (Fund 57W)				DISLOCATED WORKER (Fund 57W)				YOUTH (Fund 57W)			
Items of Costs	Admin	Program	YSC	Subtotal	Admin	Program	YSC	Subtotal	Admin	Program	YSC	Subtotal
DIRECT COSTS:												
Salaries-Regular Employees	553,616	889,097		**1,442,712**	382,419	944,988		**1,327,406**	626,355	742,951	492,657	**1,861,962**
Salaries-As Needed Employees	12,622	14,689		**27,310**	8,719	15,047		**23,765**	13,578	24,736	29,797	**68,111**
Overtime	10,729	28,238		**38,967**	7,411	27,942		**35,353**	14,166	8,041	12,631	**34,838**
Printing & Binding	287	28,654		**28,941**	198	28,419		**28,617**	308	180	7,027	**7,516**
Travel	1,618	31,982		**33,600**	1,118	28,471		**29,588**	1,720	3,507	2,169	**7,396**
Contractual Services	15,946	60,928		**76,873**	11,015	49,104		**60,118**	17,802	31,907	73,952	**123,661**
Transportation Exp	14	2,044		**2,058**	10	1,924		**1,934**	16	55	413	**484**
Water & Electricity	-	-		**-**	-	-		**-**	-	521	11,951	**12,472**
Office & Admin	11,853	45,356		**57,209**	8,188	43,865		**52,053**	13,390	20,759	6,685	**40,833**
Operating Supplies	16	843		**859**	11	726		**738**	18	57	69,541	**69,616**
Rent	87,835	161,267		**249,102**	60,673	178,613		**239,287**	100,665	152,112	10,111	**262,888**
Subtotal-Direct Costs	**694,535**	**1,263,098**	**-**	**1,957,633**	**479,761**	**1,319,099**	**-**	**1,798,859**	**788,018**	**984,827**	**716,933**	**2,489,777**
RELATED COSTS:												
Fringe Benefits	259,244	416,102	-	**675,346**	179,077	442,235	-	**621,312**	293,275	348,237	231,491	**873,003**
Central Services	116,333	186,747	-	**303,080**	80,359	198,478	-	**278,837**	131,608	156,232	103,794	**391,634**
Total Related Costs	**375,577**	**602,849**	**-**	**978,425**	**259,435**	**640,713**	**-**	**900,149**	**424,883**	**504,469**	**335,285**	**1,264,638**
Adjustment: Costs over Grant Limitation	(259,244)	(179,077)	-	**(438,321)**	(15,166)	(252)	-	**(15,418)**	(293,276)	-	-	**(293,276)**
Adjusted Related Costs	**116,333**	**423,772**	**-**	**540,105**	**244,269**	**640,461**	**-**	**884,731**	**131,607**	**504,469**	**335,285**	**971,362**
TOTAL	**810,868**	**1,686,870**	**-**	**2,497,738**	**724,030**	**1,959,560**	**-**	**2,683,590**	**919,625**	**1,489,296**	**1,052,218**	**3,461,139**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

EWDD Budget Detail: By Funding Source

	WIOA FORMULA						
	RAPID RESPONSE (Fund 57W)			TOTAL WIOA FORMULA			
Items of Costs	Program	YSC	Subtotal	Admin	Program	YSC	TOTAL
DIRECT COSTS:							
Salaries-Regular Employees	359,931		359,931	1,562,389	2,936,966	492,657	4,992,012
Salaries-As Needed Employees	12,298		12,298	34,918	66,770	29,797	131,484
Overtime	18,067		18,067	32,306	82,288	12,631	127,225
Printing & Binding	3,053		3,053	793	60,307	7,027	68,128
Travel	112		112	4,456	64,072	2,169	70,697
Contractual Services	8,624		8,624	44,763	150,562	73,952	269,277
Transportation Exp	10		10	40	4,033	413	4,486
Water & Electricity	-		-	-	521	11,951	12,472
Office & Admin	15,793		15,793	33,430	125,773	6,685	165,887
Operating Supplies	12		12	46	1,638	69,541	71,225
Rent	77,355		77,355	249,173	569,348	10,111	828,632
Subtotal-Direct Costs	495,255	-	495,255	1,962,314	4,062,278	716,933	6,741,524
RELATED COSTS:							
Fringe Benefits	168,721	-	168,721	731,596	1,375,295	231,491	2,338,382
Central Services	75,693	-	75,693	328,299	617,150	103,794	1,049,244
Total Related Costs	244,414	-	244,414	1,059,895	1,992,446	335,285	3,387,625
Adjustment: Costs over Grant Limitation	-	-	-	(567,686)	(179,329)	-	(747,015)
Adjusted Related Costs	244,414	-	244,414	492,209	1,813,117	335,285	2,640,611
TOTAL	739,669	-	739,669	2,454,523	5,875,394	1,052,218	9,382,135

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

EWDD Budget Detail: By Funding Source

	WIOA DISCRETIONARY GRANTS											
	2020 LAX ADDITIONAL ASSISTANCE GRANT (Fund 57W)				CA MEGAFIRES NATIONAL DW GRANT (Fund 57W)				COVID-19 DISASTER RECOVERY (Fund 57W)			
Items of Costs	Admin	Program	YSC	Subtotal	Admin	Program	YSC	Subtotal	Admin	Program	YSC	Subtotal
DIRECT COSTS:												
Salaries-Regular Employees	18,680	30,386	-	**49,066**	93,737	147,696	-	**241,433**	5,026	20,838	-	**25,864**
Salaries-As Needed Employees	115	194	-	**309**	579	943	-	**1,522**	30	133	-	**163**
Overtime	960	847	-	**1,807**	304	174	-	**478**	624	1,434	-	**2,058**
Printing & Binding	3	5	-	**7**	13	22	-	**35**	1	3	-	**4**
Travel	6	9	-	**15**	28	46	-	**74**	1	6	-	**8**
Contractual Services	433	728	-	**1,161**	2,173	3,539	-	**5,711**	113	499	-	**612**
Transportation Exp	1	1	-	**2**	2	4	-	**6**	0	1	-	**1**
Water & Electricity	-	-	-	**-**	-	-	-	**-**	-	-	-	**-**
Office & Admin	391	658	-	**1,049**	1,963	3,198	-	**5,161**	102	451	-	**553**
Operating Supplies	1	1	-	**1**	3	5	-	**7**	0	1	-	**1**
Rent	3,535	6,586	-	**10,121**	17,752	32,010	-	**49,762**	747	4,516	-	**5,264**
Subtotal-Direct Costs	**24,124**	**39,414**	**-**	**63,539**	**116,556**	**187,636**	**-**	**304,191**	**6,644**	**27,883**	**-**	**34,527**
RELATED COSTS:												
Fringe Benefits	8,734	14,208	-	**22,942**	43,828	69,058	-	**112,887**	2,350	9,743	-	**12,093**
Central Services	3,921	6,378	-	**10,298**	19,675	31,000	-	**50,675**	1,055	4,374	-	**5,429**
Total Related Costs	**12,655**	**20,585**	**-**	**33,240**	**63,503**	**100,059**	**-**	**163,562**	**3,405**	**14,117**	**-**	**17,522**
Adjustment: Costs over Grant Limitation				**-**				**-**				**-**
Adjusted Related Costs	**12,655**	**20,585**	**-**	**33,240**	**63,503**	**100,059**	**-**	**163,562**	**3,405**	**14,117**	**-**	**17,522**
TOTAL	**36,779**	**60,000**	**-**	**96,779**	**180,058**	**287,694**	**-**	**467,753**	**10,048**	**42,000**	**-**	**52,048**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

EWDD Budget Detail: By Funding Source

	WIOA DISCRETIONARY GRANTS											
	REGIONAL PLAN IMPLEMENTATION 3.0 (Fund 57W)				SEPTEMBER WILDFIRES DISASTER RECOVERY (Fund 57W)				TRADE & ECONOMIC TRANSITION NDWG (Fund 62F)			
Items of Costs	Admin	Program	YSC	Subtotal	Admin	Program	YSC	Subtotal	Admin	Program	YSC	Subtotal
DIRECT COSTS:												
Salaries-Regular Employees	937	1,605	-	**2,541**	71,021	107,691	-	**178,712**	1,830	-	-	**1,830**
Salaries-As Needed Employees	6	10	-	**16**	439	988	-	**1,427**	12	-	-	**12**
Overtime	1,041	2,876	-	**3,918**	183	1,741	-	**1,924**	350	-	-	**350**
Printing & Binding	0	0	-	**0**	10	266	-	**276**	0	-	-	**0**
Travel	0	0	-	**1**	21	34	-	**55**	1	-	-	**1**
Contractual Services	22	38	-	**60**	1,648	2,580	-	**4,228**	43	-	-	**43**
Transportation Exp	0	0	-	**0**	2	3	-	**5**	0	-	-	**0**
Water & Electricity	-	-	-	**-**	-	-	-	**-**	-	-	-	**-**
Office & Admin	20	35	-	**54**	1,489	6,382	-	**7,870**	39	-	-	**39**
Operating Supplies	0	0	-	**0**	2	3	-	**5**	0	-	-	**0**
Rent	177	348	-	**525**	12,110	23,340	-	**35,449**	354	-	-	**354**
Subtotal-Direct Costs	**2,203**	**4,913**	**-**	**7,116**	**86,925**	**143,026**	**-**	**229,951**	**2,629**	**-**	**-**	**2,629**
RELATED COSTS:												
Fringe Benefits	438	750	-	**1,188**	33,207	50,366	-	**83,573**	856	-	-	**856**
Central Services	197	337	-	**533**	14,907	22,608	-	**37,515**	384	-	-	**384**
Total Related Costs	**635**	**1,087**	**-**	**1,722**	**48,114**	**72,974**	**-**	**121,088**	**1,240**	**-**	**-**	**1,240**
Adjustment: Costs over Grant Limitation				**-**				**-**				**-**
Adjusted Related Costs	**635**	**1,087**	**-**	**1,722**	**48,114**	**72,974**	**-**	**121,088**	**1,240**	**-**	**-**	**1,240**
TOTAL	**2,837**	**6,000**	**-**	**8,837**	**135,039**	**216,000**	**-**	**351,039**	**3,868**	**-**	**-**	**3,868**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

EWDD Budget Detail: By Funding Source

	WIOA DISCRETIONARY GRANTS			
	TOTAL WIOA DISCRETIONARY GRANTS			
Items of Costs	Admin	Program	YSC	TOTAL
DIRECT COSTS:				
Salaries-Regular Employees	191,230	308,215	-	499,446
Salaries-As Needed Employees	1,181	2,268	-	3,449
Overtime	3,463	7,072	-	10,535
Printing & Binding	27	296	-	323
Travel	58	96	-	154
Contractual Services	4,431	7,385	-	11,815
Transportation Exp	6	8	-	14
Water & Electricity	-	-	-	-
Office & Admin	4,004	10,723	-	14,727
Operating Supplies	6	9	-	15
Rent	34,675	66,800	-	101,475
Subtotal-Direct Costs	239,080	402,872	-	641,952
RELATED COSTS:				
Fringe Benefits	89,412	144,126	-	233,538
Central Services	40,137	64,697	-	104,834
Total Related Costs	129,550	208,822	-	338,372
Adjustment: Costs over Grant Limitation	-	-	-	-
Adjusted Related Costs	129,550	208,822	-	338,372
TOTAL	368,630	611,694	-	980,324

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

EWDD Budget Detail: By Funding Source

	CARES ACT FUNDS											
	CHILDCARE INITIATIVE - CDBG COVID (Fund 424)				LA COMMUNITY CARE CORPS PROGRAM (Fund 63P)				LA RISE MEASURE H - CDBG COVID (Fund 424/10C)			
Items of Costs	Admin	Program	YSC	Subtotal	Admin	Program	YSC	Subtotal	Admin	Program	YSC	Subtotal
DIRECT COSTS:												
Salaries-Regular Employees	42,723	93,085	-	**135,808**	26,190	41,381	-	**67,571**	-	-	-	**-**
Salaries-As Needed Employees	365	594	-	**959**	162	264	-	**426**	-	-	-	**-**
Overtime	12,838	20,607	-	**33,445**	5,632	9,729	-	**15,360**	-	-	-	**-**
Printing & Binding	8	14	-	**22**	4	6	-	**10**	-	-	-	**-**
Travel	18	29	-	**47**	8	13	-	**21**	-	-	-	**-**
Contractual Services	1,369	2,230	-	**3,600**	607	991	-	**1,598**	-	-	-	**-**
Transportation Exp	2	2	-	**4**	1	1	-	**2**	-	-	-	**-**
Water & Electricity	-	-	-	**-**	-	-	-	**-**	-	-	-	**-**
Office & Admin	1,239	2,015	-	**3,254**	549	896	-	**1,444**	-	-	-	**-**
Operating Supplies	2	3	-	**5**	1	1	-	**2**	-	-	-	**-**
Rent	11,189	20,174	-	**31,363**	4,960	8,968	-	**13,928**	-	-	-	**-**
Subtotal-Direct Costs	**69,753**	**138,754**	**-**	**208,507**	**38,112**	**62,251**	**-**	**100,363**	**-**	**-**	**-**	**-**
RELATED COSTS:												
Fringe Benefits	19,980	43,524	-	**63,504**	12,246	19,349	-	**31,594**	-	-	-	**-**
Central Services	8,969	19,538	-	**28,507**	5,497	8,686	-	**14,183**	-	-	-	**-**
Total Related Costs	**28,949**	**63,062**	**-**	**92,011**	**17,743**	**28,034**	**-**	**45,777**	**-**	**-**	**-**	**-**
Adjustment: Costs over Grant Limitation	(8,969)	(19,538)		**(28,507)**	(5,497)	(8,686)		**(14,183)**	-	-	-	**-**
Adjusted Related Costs	**19,980**	**43,524**	**-**	**63,504**	**12,246**	**19,349**	**-**	**31,594**	**-**	**-**	**-**	**-**
TOTAL	**89,733**	**182,278**	**-**	**272,011**	**50,358**	**81,600**	**-**	**131,958**	**-**	**-**	**-**	**-**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

EWDD Budget Detail: By Funding Source

	CARES ACT FUNDS			
	TOTAL CARES ACT FUNDS			
Items of Costs	Admin	Program	YSC	TOTAL
DIRECT COSTS:				
Salaries-Regular Employees	68,914	134,466	-	203,380
Salaries-As Needed Employees	527	859	-	1,385
Overtime	18,470	30,335	-	48,805
Printing & Binding	12	20	-	32
Travel	26	42	-	68
Contractual Services	1,977	3,222	-	5,198
Transportation Exp	2	4	-	6
Water & Electricity	-	-	-	-
Office & Admin	1,787	2,911	-	4,698
Operating Supplies	3	4	-	7
Rent	16,148	29,143	-	45,291
Subtotal-Direct Costs	107,865	201,005	-	308,870
RELATED COSTS:				
Fringe Benefits	32,226	62,873	-	95,099
Central Services	14,466	28,224	-	42,689
Total Related Costs	46,692	91,096	-	137,788
Adjustment: Costs over Grant Limitation	(14,466)	(28,224)	-	(42,689)
Adjusted Related Costs	32,226	62,873	-	95,099
TOTAL	140,091	263,878	-	403,969

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

EWDD Budget Detail: By Funding Source

	LA CITY PROGRAMS											
	ANGELENO CORPS (Fund 551)				CAREER APPRENTICESHIP PROGRAM - CD 8 (Fund 551)				CASH FOR COLLEGE (Fund 551)			
Items of Costs	Admin	Program	YSC	Subtotal	Admin	Program	YSC	Subtotal	Admin	Program	YSC	Subtotal
DIRECT COSTS:												
Salaries-Regular Employees	60,880	372,591	25,000	**458,471**			-	-			-	-
Salaries-As Needed Employees		1,666	-	**1,666**			-	-			-	-
Overtime	22	38	-	**60**			-	-			-	-
Printing & Binding	14	25	-	**39**			-	-			-	-
Travel	30	51	-	**81**			-	-			-	-
Contractual Services	2,244	3,890	-	**6,134**			-	-			-	-
Transportation Exp	3	4	-	**7**			-	-			-	-
Water & Electricity	-	-	-	**-**			-	-			-	-
Office & Admin	2,030	3,620	500	**6,150**			-	-			-	-
Operating Supplies	3	5	-	**8**			-	-			-	-
Rent	18,335	37,321	-	**55,656**			-	-			-	-
Subtotal-Direct Costs	**83,561**	**419,211**	**25,500**	**528,271**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
RELATED COSTS:												
Fringe Benefits				**-**				**-**				**-**
Central Services				**-**				**-**				**-**
Total Related Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Adjustment: Costs over Grant Limitation				**-**				**-**				**-**
Adjusted Related Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
TOTAL	**83,561**	**419,211**	**25,500**	**528,271**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

EWDD Budget Detail: By Funding Source

	LA CITY PROGRAMS											
	DAY LABORER PROGRAM (Fund 551)				GANG INJUNCTION CURFEW SETTLEMENT (Fund 10B)				HIRE LA (Fund 551)			
Items of Costs	Admin	Program	YSC	Subtotal	Admin	Program	YSC	Subtotal	Admin	Program	YSC	Subtotal
DIRECT COSTS:												
Salaries-Regular Employees			-	-	23,163	45,899	-	**69,062**	62,456	99,461	-	**161,917**
Salaries-As Needed Employees			-	-	142	2,093	-	**2,235**	386	635	-	**1,021**
Overtime			-	-	386	2,636	-	**3,022**	403	390	-	**793**
Printing & Binding			-	-	3	1,619	-	**1,622**	9	15	-	**24**
Travel			-	-	7	14	-	**21**	19	31	-	**50**
Contractual Services			-	-	534	1,100	-	**1,634**	1,447	2,383	-	**3,830**
Transportation Exp			-	-	1	1	-	**2**	2	3	-	**4**
Water & Electricity			-	-	-	-	-	**-**	-	-	-	**-**
Office & Admin			-	-	483	2,272	-	**2,754**	1,308	2,153	-	**3,461**
Operating Supplies			-	-	1	1	-	**2**	2	3	-	**5**
Rent			-	-	3,569	9,948	-	**13,516**	11,825	19,906	-	**31,732**
Subtotal-Direct Costs	**-**	**-**	**-**	**-**	**28,288**	**65,582**	**-**	**93,871**	**77,857**	**124,980**	**-**	**202,837**
RELATED COSTS:												
Fringe Benefits				-				-				-
Central Services				-				-				-
Total Related Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Adjustment: Costs over Grant Limitation				-				-				-
Adjusted Related Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
TOTAL	**-**	**-**	**-**	**-**	**28,288**	**65,582**	**-**	**93,871**	**77,857**	**124,980**	**-**	**202,837**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

EWDD Budget Detail: By Funding Source

	LA CITY PROGRAMS											
	LA RISE (Fund 10C)				LA RISE EXPANSION ABH/TINY HOME PARTICIPANTS (Fund 10C)				LA RISE EXPANSION - CD 10 (Fund 10C)			
Items of Costs	Admin	Program	YSC	Subtotal	Admin	Program	YSC	Subtotal	Admin	Program	YSC	Subtotal
DIRECT COSTS:												
Salaries-Regular Employees	55,655	175,656	-	**231,311**	14,148	22,390	-	**36,538**	5,000	30,979	-	**35,979**
Salaries-As Needed Employees	753	16,122	-	**16,874**	87	143	-	**230**			-	**-**
Overtime	430	8,239	-	**8,668**	11,529	16,582	-	**28,111**			-	**-**
Printing & Binding	18	426	-	**444**	2	3	-	**5**			-	**-**
Travel	37	55	-	**91**	4	7	-	**11**			-	**-**
Contractual Services	2,825	4,209	-	**7,033**	328	536	-	**864**			-	**-**
Transportation Exp	3	5	-	**8**	0	1	-	**1**			-	**-**
Water & Electricity	-	-	-	**-**	-	-	-	**-**			-	**-**
Office & Admin	2,553	5,803	-	**8,356**	296	485	-	**781**			-	**-**
Operating Supplies	4	5	-	**9**	0	1	-	**1**			-	**-**
Rent	18,137	36,801	-	**54,938**	2,679	4,853	-	**7,532**			-	**-**
Subtotal-Direct Costs	**80,413**	**247,320**	**-**	**327,733**	**29,076**	**45,000**	**-**	**74,076**	**5,000**	**30,979**	**-**	**35,979**
RELATED COSTS:												
Fringe Benefits				**-**				**-**				**-**
Central Services				**-**				**-**				**-**
Total Related Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Adjustment: Costs over Grant Limitation				**-**				**-**				**-**
Adjusted Related Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
TOTAL	**80,413**	**247,320**	**-**	**327,733**	**29,076**	**45,000**	**-**	**74,076**	**5,000**	**30,979**	**-**	**35,979**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

EWDD Budget Detail: By Funding Source

	LA CITY PROGRAMS											
	LA RISE HHAPP (Fund 10C)				NON-PROFIT APPRENTICESHIP - CD 9 (Fund 551)				PRISON TO EMPLOYMENT RE-ENTRY - CD 5/8 (Fund 551)			
Items of Costs	Admin	Program	YSC	Subtotal	Admin	Program	YSC	Subtotal	Admin	Program	YSC	Subtotal
DIRECT COSTS:												
Salaries-Regular Employees	59,942	94,327	-	**154,269**			-	-			-	-
Salaries-As Needed Employees	4,687	602	-	**5,290**			-	-			-	-
Overtime	13	276	-	**289**			-	-			-	-
Printing & Binding	9	14	-	**23**			-	-			-	-
Travel	18	29	-	**47**			-	-			-	-
Contractual Services	1,389	2,260	-	**3,649**			-	-			-	-
Transportation Exp	2	3	-	**4**			-	-			-	-
Water & Electricity	-	-	-	**-**			-	-			-	-
Office & Admin	1,256	2,042	-	**3,298**			-	-			-	-
Operating Supplies	2	3	-	**5**			-	-			-	-
Rent	8,782	20,444	-	**29,225**			-	-			-	-
Subtotal-Direct Costs	**76,099**	**120,000**	**-**	**196,099**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
RELATED COSTS:												
Fringe Benefits				-				-				-
Central Services				-				-				-
Total Related Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Adjustment: Costs over Grant Limitation				-				-				-
Adjusted Related Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
TOTAL	**76,099**	**120,000**	**-**	**196,099**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

EWDD Budget Detail: By Funding Source

	LA CITY PROGRAMS											
	STUDENT TO STUDENT SUCCESS PILOT (Fund 551)				SUMMER YOUTH EMPLOYMENT PROGRAM (Fund 551)				YOUTHSOURCE CENTER (Fund 551)			
Items of Costs	Admin	Program	YSC	Subtotal	Admin	Program	YSC	Subtotal	Admin	Program	YSC	Subtotal
DIRECT COSTS:												
Salaries-Regular Employees	27,796	234,971	21,886	**284,653**	171,840	274,134	78,795	**524,769**	62,306	107,502	356,802	**526,610**
Salaries-As Needed Employees		1,117	18,129	**19,246**	1,467	51,750	29,497	**82,714**	384	686	22,249	**23,320**
Overtime		40	11	**51**	457	6,369	1,351	**8,177**	575	254	1,530	**2,359**
Printing & Binding		26	7	**33**	34	41	12	**86**	9	16	52	**77**
Travel		54	15	**69**	72	85	24	**181**	19	33	110	**162**
Contractual Services	1,567	2,544	4,215	**8,326**	5,504	6,568	11,829	**23,901**	1,441	2,576	51,347	**55,364**
Transportation Exp		5	1	**6**	6	7	2	**16**	2	3	9	**14**
Water & Electricity	-	-	550	**550**	-	-	1,900	**1,900**	-	-	11,643	**11,643**
Office & Admin	1,416	2,370	1,098	**4,884**	4,974	75,935	57,384	**138,294**	1,303	2,328	14,106	**17,737**
Operating Supplies	2	4	1	**7**	7	8	100,672	**100,688**	2	3	5,011	**5,016**
Rent	12,801	24,864	975	**38,640**	36,866	59,413	1,238	**97,518**	11,776	23,299	10,873	**45,949**
Subtotal-Direct Costs	**43,582**	**265,995**	**46,888**	**356,465**	**221,227**	**474,312**	**282,704**	**978,243**	**77,816**	**136,700**	**473,733**	**688,250**
RELATED COSTS:												
Fringe Benefits				-				-				-
Central Services				-				-				-
Total Related Costs	-	-	-	-	-	-	-	-	-	-	-	-
Adjustment: Costs over Grant Limitation				-				-				-
Adjusted Related Costs	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL	**43,582**	**265,995**	**46,888**	**356,465**	**221,227**	**474,312**	**282,704**	**978,243**	**77,816**	**136,700**	**473,733**	**688,250**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

EWDD Budget Detail: By Funding Source

	LA CITY PROGRAMS			
	TOTAL CITY OF LA FUNDED PROGRAMS			
Items of Costs	Admin	Program	YSC	TOTAL
DIRECT COSTS:				
Salaries-Regular Employees	543,187	1,457,910	482,483	2,483,580
Salaries-As Needed Employees	7,906	74,814	69,875	152,595
Overtime	13,815	34,824	2,892	51,531
Printing & Binding	97	2,185	71	2,353
Travel	205	360	149	714
Contractual Services	17,280	26,065	67,391	110,737
Transportation Exp	18	31	13	61
Water & Electricity	-	-	14,092	14,092
Office & Admin	15,617	97,008	73,089	185,715
Operating Supplies	22	34	105,685	105,741
Rent	124,771	236,847	13,086	374,704
Subtotal-Direct Costs	722,919	1,930,079	828,825	3,481,823
RELATED COSTS:				
Fringe Benefits	-	-	-	-
Central Services	-	-	-	-
Total Related Costs	-	-	-	-
Adjustment: Costs over Grant Limitation	-	-	-	-
Adjusted Related Costs	-	-	-	-
TOTAL	722,919	1,930,079	828,825	3,481,823

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

EWDD Budget Detail: By Funding Source

	LA COUNTY GRANTS											
	JJCPA PROBRATION (Fund 59X)				JUVENILE DAY REPORTING CENTER (Fund 60A)				LA RISE MEASURE H (Fund 59N)			
Items of Costs	Admin	Program	YSC	Subtotal	Admin	Program	YSC	Subtotal	Admin	Program	YSC	Subtotal
DIRECT COSTS:												
Salaries-Regular Employees	2,893	19,405	27,674	**49,973**	1,318	13,194	104,480	**118,992**	30,554	73,246	-	**103,800**
Salaries-As Needed Employees	928	1,335	320	**2,583**	5,003	758	2,591	**8,352**	484	840	-	**1,324**
Overtime	1	4	3	**8**	1	3	48	**51**	10	3,017	-	**3,027**
Printing & Binding	0	3	2	**5**	0	2	31	**33**	7	1,011	-	**1,017**
Travel	1	6	4	**11**	1	4	64	**69**	14	23	-	**37**
Contractual Services	63	465	1,122	**1,649**	70	316	18,183	**18,568**	1,060	21,755	-	**22,815**
Transportation Exp	0	1	0	**1**	0	0	6	**6**	1	2	-	**3**
Water & Electricity	-	-	173	**173**	-	-	2,288	**2,288**	-	-	-	**-**
Office & Admin	57	720	876	**1,653**	63	286	4,467	**4,815**	958	2,586	-	**3,544**
Operating Supplies	0	1	1,170	**1,171**	0	0	6	**7**	2	2	-	**5**
Rent	511	4,206	365	**5,082**	568	2,860	6,645	**10,073**	6,418	15,875	-	**22,293**
Subtotal-Direct Costs	**4,454**	**26,145**	**31,709**	**62,308**	**7,024**	**17,423**	**138,809**	**163,255**	**39,509**	**118,357**	**-**	**157,865**
RELATED COSTS:												
Fringe Benefits	1,392	9,125	12,946	**23,463**	830	6,198	48,934	**55,962**	14,298	34,264	-	**48,562**
Central Services	621	4,091	5,811	**10,522**	350	2,779	21,958	**25,086**	6,417	15,379	-	**21,797**
Total Related Costs	**2,012**	**13,216**	**18,757**	**33,985**	**1,179**	**8,977**	**70,892**	**81,048**	**20,716**	**49,643**	**-**	**70,359**
Adjustment: Costs over Grant Limitation				**-**				**-**				**-**
Adjusted Related Costs	**2,012**	**13,216**	**18,757**	**33,985**	**1,179**	**8,977**	**70,892**	**81,048**	**20,716**	**49,643**	**-**	**70,359**
TOTAL	**6,466**	**39,361**	**50,466**	**96,293**	**8,203**	**26,400**	**209,700**	**244,303**	**60,225**	**168,000**	**-**	**228,224**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

EWDD Budget Detail: By Funding Source

	LA COUNTY GRANTS											
	PERFORMANCE PARTNERSHIP PILOT (P3) (Fund 59Y)				PROJECT INVEST (Fund 60K)				RELAY INSTITUTE (Fund 60L)			
Items of Costs	Admin	Program	YSC	Subtotal	Admin	Program	YSC	Subtotal	Admin	Program	YSC	Subtotal
DIRECT COSTS:												
Salaries-Regular Employees			-	-	14,938	25,994	-	**40,931**			-	-
Salaries-As Needed Employees			-	-	516	423	-	**939**			-	-
Overtime			-	-	3	6	-	**9**			-	-
Printing & Binding			-	-	2	4	-	**6**			-	-
Travel			-	-	5	8	-	**13**			-	-
Contractual Services			-	-	360	623	-	**982**			-	-
Transportation Exp			-	-	0	1	-	**1**			-	-
Water & Electricity			-	-	-	-	-	**-**			-	-
Office & Admin			-	-	325	1,163	-	**1,488**			-	-
Operating Supplies			-	-	0	1	-	**1**			-	-
Rent			-	-	2,038	5,634	-	**7,671**			-	-
Subtotal-Direct Costs	-	-	-	-	**18,187**	**33,855**	-	**52,043**	-	-	-	-
RELATED COSTS:												
Fringe Benefits	-	-	-	-	7,002	12,165	-	**19,167**	-	-	-	-
Central Services	-	-	-	-	3,141	5,460	-	**8,601**	-	-	-	-
Total Related Costs	-	-	-	-	**10,144**	**17,624**	-	**27,768**	-	-	-	-
Adjustment: Costs over Grant Limitation				-				-				-
Adjusted Related Costs	-	-	-	-	**10,144**	**17,624**	-	**27,768**	-	-	-	-
TOTAL	-	-	-	-	**28,331**	**51,480**	-	**79,811**	-	-	-	-

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

EWDD Budget Detail: By Funding Source

	LA COUNTY GRANTS											
	SYSTEMS INVOLVED YOUTH (Fund 62H)				WIOA FORMULA (Fund 59Q)				YOUTH AT WORK (Fund 56E)			
Items of Costs	Admin	Program	YSC	Subtotal	Admin	Program	YSC	Subtotal	Admin	Program	YSC	Subtotal
DIRECT COSTS:												
Salaries-Regular Employees	11,249	32,199	37,645	**81,092**	4,785	5,597	-	**10,382**	100,523	143,908	360,230	**604,661**
Salaries-As Needed Employees	1,909	669	889	**3,467**	2,688	927	-	**3,615**	2,243	18,467	6,050	**26,760**
Overtime	3	8	2	**13**	1	1	-	**3**	34	56	20	**110**
Printing & Binding	2	5	1	**9**	1	1	-	**2**	22	36	13	**71**
Travel	4	11	3	**18**	2	2	-	**4**	45	75	28	**148**
Contractual Services	303	1,608	4,060	**5,971**	154	134	-	**288**	3,487	13,094	17,692	**34,274**
Transportation Exp	0	1	0	**2**	0	0	-	**0**	4	6	2	**13**
Water & Electricity	-	-	761	**761**	-	-	-	**-**	-	-	4,172	**4,172**
Office & Admin	273	1,475	470	**2,219**	139	321	-	**460**	3,160	7,465	4,674	**15,299**
Operating Supplies	0	1	0	**2**	0	0	-	**0**	4	7	13,217	**13,229**
Rent	2,472	7,763	684	**10,919**	1,257	1,213	-	**2,470**	26,826	52,531	2,724	**82,080**
Subtotal-Direct Costs	**16,215**	**43,742**	**44,517**	**104,473**	**9,027**	**8,197**	**-**	**17,224**	**136,349**	**235,646**	**408,822**	**780,817**
RELATED COSTS:												
Fringe Benefits	5,338	15,075	17,629	**38,042**	2,351	2,655	-	**5,006**	47,070	68,037	168,594	**283,701**
Central Services	2,388	6,765	7,911	**17,064**	1,043	1,188	-	**2,231**	21,123	30,461	75,665	**127,249**
Total Related Costs	**7,726**	**21,840**	**25,540**	**55,106**	**3,394**	**3,843**	**-**	**7,237**	**68,193**	**98,498**	**244,258**	**410,949**
Adjustment: Costs over Grant Limitation				-				-				-
Adjusted Related Costs	**7,726**	**21,840**	**25,540**	**55,106**	**3,394**	**3,843**	**-**	**7,237**	**68,193**	**98,498**	**244,258**	**410,949**
TOTAL	**23,941**	**65,582**	**70,057**	**159,580**	**12,421**	**12,040**	**-**	**24,461**	**204,541**	**334,144**	**653,080**	**1,191,766**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

EWDD Budget Detail: By Funding Source

	LA COUNTY GRANTS			
	TOTAL LA COUNTY GRANTS			
Items of Costs	Admin	Program	YSC	TOTAL
DIRECT COSTS:				
Salaries-Regular Employees	166,259	313,543	530,028	1,009,831
Salaries-As Needed Employees	13,771	23,419	9,850	47,040
Overtime	53	3,096	73	3,222
Printing & Binding	34	1,062	47	1,143
Travel	71	129	99	300
Contractual Services	5,496	37,995	41,057	84,548
Transportation Exp	6	11	8	26
Water & Electricity	-	-	7,394	7,394
Office & Admin	4,975	14,016	10,488	29,479
Operating Supplies	8	13	14,394	14,415
Rent	40,089	90,081	10,418	140,588
Subtotal-Direct Costs	230,764	483,365	623,857	1,337,986
RELATED COSTS:				
Fringe Benefits	78,281	147,519	248,103	473,903
Central Services	35,082	66,123	111,344	212,549
Total Related Costs	113,363	213,642	359,447	686,452
Adjustment: Costs over Grant Limitation	-	-	-	-
Adjusted Related Costs	113,363	213,642	359,447	686,452
TOTAL	**344,128**	**697,007**	**983,303**	**2,024,438**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

EWDD Budget Detail: By Funding Source

	OTHER GRANTS / FUNDS											
	BANK OF AMERICA (Fund 56L)				CFE/CITI - SUMMER JOBS CONNECT (Fund 56L)				DOJ SECOND CHANCE ACT (Fund 56T)			
Items of Costs	Admin	Program	YSC	Subtotal	Admin	Program	YSC	Subtotal	Admin	Program	YSC	Subtotal
DIRECT COSTS:												
Salaries-Regular Employees			-	-			-	-	1,763	-	-	**1,763**
Salaries-As Needed Employees			-	-			-	-	11	-	-	**11**
Overtime			-	-			-	-	481	-	-	**481**
Printing & Binding			-	-			-	-	0	-	-	**0**
Travel			-	-			-	-	1	-	-	**1**
Contractual Services			-	-			-	-	42	-	-	**42**
Transportation Exp			-	-			-	-	0	-	-	**0**
Water & Electricity			-	-			-	-	-	-	-	**-**
Office & Admin			-	-			-	-	38	-	-	**38**
Operating Supplies			-	-			-	-	0	-	-	**0**
Rent			-	-			-	-	341	-	-	**341**
Subtotal-Direct Costs	-	-	-	-	-	-	-	-	**2,677**	-	-	**2,677**
RELATED COSTS:												
Fringe Benefits	-	-	-	-	-	-	-	-	824	-	-	**824**
Central Services	-	-	-	-	-	-	-	-	370	-	-	**370**
Total Related Costs	-	-	-	-	-	-	-	-	**1,195**	-	-	**1,195**
Adjustment: Costs over Grant Limitation				-				-				**-**
Adjusted Related Costs	-	-	-	-	-	-	-	-	**1,195**	-	-	**1,195**
TOTAL	-	-	-	-	-	-	-	-	**3,871**	-	-	**3,871**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

EWDD Budget Detail: By Funding Source

	OTHER GRANTS / FUNDS											
	EWDD SYEP - OTHER SOURCES (Fund 56L)				PRISON TO EMPLOYMENT INITIATIVE (Fund 62P)				SUMMER TRAINING & EMPLOYMENT PROGRAM FOR STUDENTS (Fund 62Q)			
Items of Costs	Admin	Program	YSC	Subtotal	Admin	Program	YSC	Subtotal	Admin	Program	YSC	Subtotal
DIRECT COSTS:												
Salaries-Regular Employees			-	-	33,619	53,330	-	**86,949**	17,435	27,620	-	**45,054**
Salaries-As Needed Employees			-	-	208	340	-	**548**	108	176	-	**284**
Overtime			-	-	633	1,182	-	**1,815**	232	30	-	**262**
Printing & Binding			-	-	5	8	-	**13**	3	4	-	**7**
Travel			-	-	10	17	-	**27**	5	9	-	**14**
Contractual Services			-	-	779	1,278	-	**2,057**	404	662	-	**1,066**
Transportation Exp			-	-	1	1	-	**2**	0	1	-	**1**
Water & Electricity			-	-	-	-	-	**-**	-	-	-	**-**
Office & Admin			-	-	704	1,155	-	**1,859**	365	598	-	**963**
Operating Supplies			-	-	1	2	-	**3**	1	1	-	**1**
Rent			-	-	6,366	11,558	-	**17,924**	3,301	5,986	-	**9,287**
Subtotal-Direct Costs	**-**	**-**	**-**	**-**	**42,325**	**68,871**	**-**	**111,196**	**21,854**	**35,086**	**-**	**56,940**
RELATED COSTS:												
Fringe Benefits	-	-	-	-	15,719	24,935	-	**40,654**	8,152	12,914	-	**21,066**
Central Services	-	-	-	-	7,056	11,194	-	**18,250**			-	**-**
Total Related Costs	**-**	**-**	**-**	**-**	**22,775**	**36,129**	**-**	**58,904**	**8,152**	**12,914**	**-**	**21,066**
Adjustment: Costs over Grant Limitation				-				**-**				**-**
Adjusted Related Costs	**-**	**-**	**-**	**-**	**22,775**	**36,129**	**-**	**58,904**	**8,152**	**12,914**	**-**	**21,066**
TOTAL	**-**	**-**	**-**	**-**	**65,101**	**105,000**	**-**	**170,100**	**30,005**	**48,000**	**-**	**78,006**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

EWDD Budget Detail: By Funding Source

	OTHER GRANTS / FUNDS			
	TOTAL OTHER GRANTS/FUNDS			
Items of Costs	Admin	Program	YSC	TOTAL
DIRECT COSTS:				
Salaries-Regular Employees	52,817	80,949	-	133,766
Salaries-As Needed Employees	326	517	-	843
Overtime	1,346	1,213	-	2,559
Printing & Binding	8	12	-	20
Travel	16	25	-	41
Contractual Services	1,225	1,939	-	3,164
Transportation Exp	1	2	-	4
Water & Electricity	-	-	-	-
Office & Admin	1,107	1,753	-	2,860
Operating Supplies	2	2	-	4
Rent	10,008	17,544	-	27,552
Subtotal-Direct Costs	66,856	103,957	-	170,813
RELATED COSTS:				
Fringe Benefits	24,695	37,850	-	62,545
Central Services	7,426	11,194	-	18,620
Total Related Costs	32,122	49,043	-	81,165
Adjustment: Costs over Grant Limitation	-	-	-	-
Adjusted Related Costs	32,122	49,043	-	81,165
TOTAL	98,977	153,000	-	251,977

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

EWDD Budget Detail: By Funding Source

	TOTAL ALL GRANTS			
Items of Costs	Admin	Program	YSC	TOTAL
DIRECT COSTS:				
Salaries-Regular Employees	2,584,797	5,232,049	1,505,168	9,322,014
Salaries-As Needed Employees	58,629	168,646	109,521	336,797
Overtime	69,452	158,828	15,597	243,878
Printing & Binding	972	63,882	7,146	71,999
Travel	4,832	64,725	2,416	71,973
Contractual Services	75,171	227,168	182,400	484,739
Transportation Exp	73	4,089	434	4,596
Water & Electricity	-	521	33,437	33,958
Office & Admin	60,920	252,184	90,262	403,366
Operating Supplies	86	1,701	189,619	191,406
Rent	474,865	1,009,762	33,615	1,518,242
Subtotal-Direct Costs	3,329,798	7,183,555	2,169,615	12,682,968
RELATED COSTS:				
Fringe Benefits	956,210	1,767,662	479,594	3,203,466
Central Services	425,411	787,387	215,138	1,427,936
Total Related Costs	1,381,621	2,555,049	694,732	4,631,402
Adjustment: Costs over Grant Limitation	(582,151)	(207,553)	-	(789,704)
Adjusted Related Costs	799,470	2,347,497	694,732	3,841,698
TOTAL	4,129,267	9,531,052	2,864,346	16,524,666

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

City Direct Services - YSC Budget

	WIOA FORMULA								
	YOUTH			INTENSIVE TRANSITIONS			TOTAL WIOA FORMULA		
	Direct	GASP	Subtotal	Direct	GASP	Subtotal	Direct	GASP	Subtotal
EWDD COSTS:									
DIRECT COSTS:									
Salaries - Regular Employee	411,690	80,967	**492,657**	77,322	15,207	**92,529**	**489,012**	**96,173**	**585,186**
Salaries - As Needed Employees	26,691	3,106	**29,797**	-	583	**583**	**26,691**	**3,689**	**30,380**
Overtime	12,519	112	**12,631**	1,217	21	**1,238**	**13,736**	**134**	**13,870**
Printing & Binding	6,955	72	**7,027**	-	14	**14**	**6,955**	**86**	**7,041**
Travel	2,017	152	**2,169**	-	28	**28**	**2,017**	**180**	**2,197**
Contractual Services	62,297	11,654	**73,952**	11,656	2,189	**13,845**	**73,953**	**13,843**	**87,796**
Transportation	400	13	**413**	-	2	**2**	**400**	**15**	**415**
Water & Electricity	11,951	-	**11,951**	2,641	-	**2,641**	**14,592**	**-**	**14,592**
Office & Admin	-	6,685	**6,685**	-	1,978	**1,978**	**-**	**8,663**	**8,663**
Operating Supplies	69,526	15	**69,541**	-	3	**3**	**69,526**	**18**	**69,544**
Rent & Parking	8,265	1,846	**10,111**	1,191	263	**1,454**	**9,456**	**2,109**	**11,565**
Subtotal: Salaries & Expenses	**612,311**	**104,621**	**716,933**	**94,027**	**20,289**	**114,315**	**706,338**	**124,910**	**831,248**
RELATED COSTS:									
Fringe Benefits	193,522	37,968	**231,491**	36,133	7,131	**43,264**	**229,655**	**45,099**	**274,755**
Central Services	86,762	17,032	**103,794**	16,222	3,199	**19,421**	**102,984**	**20,231**	**123,216**
Total Related Costs	**280,285**	**55,000**	**335,285**	**52,355**	**10,330**	**62,685**	**332,640**	**65,330**	**397,970**
Adjustment: Costs over Grant Limitation			-			-	-	-	-
Adjusted Related Costs	**280,285**	**55,000**	**335,285**	**52,355**	**10,330**	**62,685**	**332,640**	**65,330**	**397,970**
TOTAL: EWDD	**892,596**	**159,622**	**1,052,218**	**146,382**	**30,619**	**177,000**	**1,038,977**	**190,241**	**1,229,218**
SUPPORTING PROGRAM ACTIVITIES:									
El Centro De Ayuda	75,000		**75,000**			**-**	**75,000**	**-**	**75,000**
Payroll and Timekeeping Services	10,000		**10,000**			**-**	**10,000**	**-**	**10,000**
Participant Costs	160,642		**160,642**			**-**	**160,642**	**-**	**160,642**
Procurement Consultant	-		**-**			**-**	**-**	**-**	**-**
General Services	15,000		**15,000**			**-**	**15,000**	**-**	**15,000**
TOTAL: SUPPORTING PROGRAM ACTIVITIES	**260,642**	**-**	**260,642**	**-**	**-**	**-**	**260,642**	**-**	**260,642**
GRAND TOTAL	**1,153,238**	**159,622**	**1,312,860**	**146,382**	**30,619**	**177,000**	**1,299,619**	**190,241**	**1,489,860**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

City Direct Services - YSC Budget

	WIOA DISCRETIONARY GRANTS								
	2020 LAX ADDITIONAL ASSISTANCE GRANT (Fund 57W)			CA MEGAFIRES NATIONAL DW GRANT (Fund 57W)			COVID-19 DISASTER RECOVERY (Fund 57W)		
	Direct	GASP	Subtotal	Direct	GASP	Subtotal	Direct	GASP	Subtotal
EWDD COSTS:									
DIRECT COSTS:									
Salaries - Regular Employee			-			-			-
Salaries - As Needed Employees			-			-			-
Overtime			-			-			-
Printing & Binding			-			-			-
Travel			-			-			-
Contractual Services			-			-			-
Transportation			-			-			-
Water & Electricity			-			-			-
Office & Admin			-			-			-
Operating Supplies			-			-			-
Rent & Parking			-			-			-
Subtotal: Salaries & Expenses	-	-	-	-	-	-	-	-	-
RELATED COSTS:									
Fringe Benefits	-	-	-	-	-	-	-	-	-
Central Services	-	-	-	-	-	-	-	-	-
Total Related Costs	-	-	-	-	-	-	-	-	-
Adjustment: Costs over Grant Limitation			-			-			-
Adjusted Related Costs	-	-	-	-	-	-	-	-	-
TOTAL: EWDD	-	-	-	-	-	-	-	-	-
SUPPORTING PROGRAM ACTIVITIES:									
El Centro De Ayuda	-		-	-		-	-		-
Payroll and Timekeeping Services	-		-	-		-	-		-
Participant Costs	-		-	-		-	-		-
Procurement Consultant	-		-	-		-	-		-
General Services	-		-	-		-	-		-
TOTAL: SUPPORTING PROGRAM ACTIVITIES	-	-	-	-	-	-	-	-	-
GRAND TOTAL	-	-	-	-	-	-	-	-	-

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

City Direct Services - YSC Budget

	WIOA DISCRETIONARY GRANTS								
	REGIONAL PLAN IMPLEMENTATION 3.0 (Fund 57W)			SEPTEMBER WILDFIRES DISASTER RECOVER (Fund 57W)			TRADE & ECONOMIC TRANSITION NDWG (Fund 62F		
	Direct	GASP	Subtotal	Direct	GASP	Subtotal	Direct	GASP	Subtotal
EWDD COSTS:									
DIRECT COSTS:									
Salaries - Regular Employee			-			-			-
Salaries - As Needed Employees			-			-			-
Overtime			-			-			-
Printing & Binding			-			-			-
Travel			-			-			-
Contractual Services			-			-			-
Transportation			-			-			-
Water & Electricity			-			-			-
Office & Admin			-			-			-
Operating Supplies			-			-			-
Rent & Parking			-			-			-
Subtotal: Salaries & Expenses	-	-	-	-	-	-	-	-	-
RELATED COSTS:									
Fringe Benefits	-	-	-	-	-	-	-	-	-
Central Services	-	-	-	-	-	-	-	-	-
Total Related Costs	-	-	-	-	-	-	-	-	-
Adjustment: Costs over Grant Limitation			-			-			-
Adjusted Related Costs	-	-	-	-	-	-	-	-	-
TOTAL: EWDD	-	-	-	-	-	-	-	-	-
SUPPORTING PROGRAM ACTIVITIES:									
El Centro De Ayuda	-		-	-		-	-		-
Payroll and Timekeeping Services	-		-	-		-	-		-
Participant Costs	-		-	-		-	-		-
Procurement Consultant	-		-	-		-	-		-
General Services	-		-	-		-	-		-
TOTAL: SUPPORTING PROGRAM ACTIVITIES	-	-	-	-	-	-	-	-	-
GRAND TOTAL	-	-	-	-	-	-	-	-	-

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

City Direct Services - YSC Budget

	WIOA DISCRETIONARY GRANTS		
	TOTAL WIOA DISCRETIONARY GRANTS		
	Direct	GASP	Subtotal
EWDD COSTS:			
DIRECT COSTS:			
Salaries - Regular Employee	-	-	-
Salaries - As Needed Employees	-	-	-
Overtime	-	-	-
Printing & Binding	-	-	-
Travel	-	-	-
Contractual Services	-	-	-
Transportation	-	-	-
Water & Electricity	-	-	-
Office & Admin	-	-	-
Operating Supplies	-	-	-
Rent & Parking	-	-	-
Subtotal: Salaries & Expenses	-	-	-
RELATED COSTS:			
Fringe Benefits	-	-	-
Central Services	-	-	-
Total Related Costs	-	-	-
Adjustment: Costs over Grant Limitation	-	-	-
Adjusted Related Costs	-	-	-
TOTAL: EWDD	-	-	-
SUPPORTING PROGRAM ACTIVITIES:			
El Centro De Ayuda	-	-	-
Payroll and Timekeeping Services	-	-	-
Participant Costs	-	-	-
Procurement Consultant	-	-	-
General Services	-	-	-
TOTAL: SUPPORTING PROGRAM ACTIVITIES	-	-	-
GRAND TOTAL	-	-	-

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

City Direct Services - YSC Budget

	CARES ACT FUNDS								
	CHILDCARE INITIATIVE - CDBG COVID (Fund 424)			LA COMMUNITY CARE CORPS PROGRAM (Fund 63P)			LA RISE MEASURE H - CDBG COVID (Fund 424/10C)		
	Direct	GASP	Subtotal	Direct	GASP	Subtotal	Direct	GASP	Subtotal
EWDD COSTS:									
DIRECT COSTS:									
Salaries - Regular Employee			-			-			-
Salaries - As Needed Employees			-			-			-
Overtime			-			-			-
Printing & Binding			-			-			-
Travel			-			-			-
Contractual Services			-			-			-
Transportation			-			-			-
Water & Electricity			-			-			-
Office & Admin			-			-			-
Operating Supplies			-			-			-
Rent & Parking			-			-			-
Subtotal: Salaries & Expenses	-	-	-	-	-	-	-	-	-
RELATED COSTS:									
Fringe Benefits	-	-	-	-	-	-	-	-	-
Central Services	-	-	-	-	-	-	-	-	-
Total Related Costs	-	-	-	-	-	-	-	-	-
Adjustment: Costs over Grant Limitation			-			-			-
Adjusted Related Costs	-	-	-	-	-	-	-	-	-
TOTAL: EWDD	-	-	-	-	-	-	-	-	-
SUPPORTING PROGRAM ACTIVITIES:									
El Centro De Ayuda	-		-	-		-	-		-
Payroll and Timekeeping Services	-		-	-		-	-		-
Participant Costs	-		-	-		-	-		-
Procurement Consultant	-		-	-		-	-		-
General Services	-		-	-		-	-		-
TOTAL: SUPPORTING PROGRAM ACTIVITIES	-	-	-	-	-	-	-	-	-
GRAND TOTAL	-	-	-	-	-	-	-	-	-

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

City Direct Services - YSC Budget

	CARES ACT FUNDS		
	TOTAL CARES ACT FUNDS		
	Direct	GASP	Subtotal
EWDD COSTS:			
DIRECT COSTS:			
Salaries - Regular Employee	-	-	-
Salaries - As Needed Employees	-	-	-
Overtime	-	-	-
Printing & Binding	-	-	-
Travel	-	-	-
Contractual Services	-	-	-
Transportation	-	-	-
Water & Electricity	-	-	-
Office & Admin	-	-	-
Operating Supplies	-	-	-
Rent & Parking	-	-	-
Subtotal: Salaries & Expenses	-	-	-
RELATED COSTS:			
Fringe Benefits	-	-	-
Central Services	-	-	-
Total Related Costs	-	-	-
Adjustment: Costs over Grant Limitation	-	-	-
Adjusted Related Costs	-	-	-
TOTAL: EWDD	-	-	-
SUPPORTING PROGRAM ACTIVITIES:			
El Centro De Ayuda	-	-	-
Payroll and Timekeeping Services	-	-	-
Participant Costs	-	-	-
Procurement Consultant	-	-	-
General Services	-	-	-
TOTAL: SUPPORTING PROGRAM ACTIVITIES	-	-	-
GRAND TOTAL	-	-	-

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022
City Direct Services - YSC Budget

	LA CITY PROGRAMS								
	ANGELENO CORPS (Fund 551)			CAREER APPRENTICESHIP PROGRAM (CD 8) (Fund 551)			CASH FOR COLLEGE (Fund 551)		
	Direct	GASP	Subtotal	Direct	GASP	Subtotal	Direct	GASP	Subtotal
EWDD COSTS:									
DIRECT COSTS:									
Salaries - Regular Employee	25,000		**25,000**			-			-
Salaries - As Needed Employees			-			-			-
Overtime			-			-			-
Printing & Binding			-			-			-
Travel			-			-			-
Contractual Services			-			-			-
Transportation			-			-			-
Water & Electricity			-			-			-
Office & Admin	500		**500**			-			-
Operating Supplies			-			-			-
Rent & Parking			-			-			-
Subtotal: Salaries & Expenses	**25,500**	**-**	**25,500**	**-**	**-**	**-**	**-**	**-**	**-**
RELATED COSTS:									
Fringe Benefits			-			-			-
Central Services			-			-			-
Total Related Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Adjustment: Costs over Grant Limitation			-			-			-
Adjusted Related Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
TOTAL: EWDD	**25,500**	**-**	**25,500**	**-**	**-**	**-**	**-**	**-**	**-**
SUPPORTING PROGRAM ACTIVITIES:									
El Centro De Ayuda	-		-	-		-	-		-
Payroll and Timekeeping Services	15,000		**15,000**	-		-	-		-
Participant Costs	262,000		**262,000**	-		-	-		-
Procurement Consultant	-		-	-		-	-		-
General Services	-		-	-		-	-		-
TOTAL: SUPPORTING PROGRAM ACTIVITIES	**277,000**	**-**	**277,000**	**-**	**-**	**-**	**-**	**-**	**-**
GRAND TOTAL	**302,500**	**-**	**302,500**	**-**	**-**	**-**	**-**	**-**	**-**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022
City Direct Services - YSC Budget

	LA CITY PROGRAMS								
	DAY LABORER PROGRAM (Fund 551)			GANG INJUNCTION CURFEW (GIC) SETTLEMENT (Fund 10B)			HIRE LA (Fund 551)		
	Direct	GASP	Subtotal	Direct	GASP	Subtotal	Direct	GASP	Subtotal
EWDD COSTS:									
DIRECT COSTS:									
Salaries - Regular Employee			-			-			-
Salaries - As Needed Employees			-			-			-
Overtime			-			-			-
Printing & Binding			-			-			-
Travel			-			-			-
Contractual Services			-			-			-
Transportation			-			-			-
Water & Electricity			-			-			-
Office & Admin			-			-			-
Operating Supplies			-			-			-
Rent & Parking			-			-			-
Subtotal: Salaries & Expenses	-	-	-	-	-	-	-	-	-
RELATED COSTS:									
Fringe Benefits			-			-			-
Central Services			-			-			-
Total Related Costs	-	-	-	-	-	-	-	-	-
Adjustment: Costs over Grant Limitation			-			-			-
Adjusted Related Costs	-	-	-	-	-	-	-	-	-
TOTAL: EWDD	-	-	-	-	-	-	-	-	-
SUPPORTING PROGRAM ACTIVITIES:									
El Centro De Ayuda	-		-	-		-	-		-
Payroll and Timekeeping Services	-		-	-		-	-		-
Participant Costs	-		-	-		-	-		-
Procurement Consultant	-		-	-		-	-		-
General Services	-		-	-		-	-		-
TOTAL: SUPPORTING PROGRAM ACTIVITIES	-	-	-	-	-	-	-	-	-
GRAND TOTAL	-	-	-	-	-	-	-	-	-

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

City Direct Services - YSC Budget

	LA CITY PROGRAMS								
	LA RISE (Fund 10C)			LA RISE EXPANSION ABH/TINY HOME PARTICIPANTS (Fund 10C)			LA RISE EXPANSION - CD 10 (Fund 10C)		
	Direct	GASP	Subtotal	Direct	GASP	Subtotal	Direct	GASP	Subtotal
EWDD COSTS:									
DIRECT COSTS:									
Salaries - Regular Employee			-			-			-
Salaries - As Needed Employees			-			-			-
Overtime			-			-			-
Printing & Binding			-			-			-
Travel			-			-			-
Contractual Services			-			-			-
Transportation			-			-			-
Water & Electricity			-			-			-
Office & Admin			-			-			-
Operating Supplies			-			-			-
Rent & Parking			-			-			-
Subtotal: Salaries & Expenses	-	-	-	-	-	-	-	-	-
RELATED COSTS:									
Fringe Benefits			-			-			-
Central Services			-			-			-
Total Related Costs	-	-	-	-	-	-	-	-	-
Adjustment: Costs over Grant Limitation			-			-			-
Adjusted Related Costs	-	-	-	-	-	-	-	-	-
TOTAL: EWDD	-	-	-	-	-	-	-	-	-
SUPPORTING PROGRAM ACTIVITIES:									
El Centro De Ayuda	-		-	-		-	-		-
Payroll and Timekeeping Services	-		-	-		-	-		-
Participant Costs	-		-	-		-	-		-
Procurement Consultant	-		-	-		-	-		-
General Services	-		-	-		-	-		-
TOTAL: SUPPORTING PROGRAM ACTIVITIES	-	-	-	-	-	-	-	-	-
GRAND TOTAL	-	-	-	-	-	-	-	-	-

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

City Direct Services - YSC Budget

	LA CITY PROGRAMS								
	LA RISE HHAPP (Fund 10C)			NON-PROFIT APPRENTICESHIP PROGRAM - CD 9 (Fund 551)			PRISON TO EMPLOYMENT RE-ENTRY - CD 5/8 (Fund 551)		
	Direct	GASP	Subtotal	Direct	GASP	Subtotal	Direct	GASP	Subtotal
EWDD COSTS:									
DIRECT COSTS:									
Salaries - Regular Employee			-			-			-
Salaries - As Needed Employees			-			-			-
Overtime			-			-			-
Printing & Binding			-			-			-
Travel			-			-			-
Contractual Services			-			-			-
Transportation			-			-			-
Water & Electricity			-			-			-
Office & Admin			-			-			-
Operating Supplies			-			-			-
Rent & Parking			-			-			-
Subtotal: Salaries & Expenses	-	-	-	-	-	-	-	-	-
RELATED COSTS:									
Fringe Benefits			-			-			-
Central Services			-			-			-
Total Related Costs	-	-	-	-	-	-	-	-	-
Adjustment: Costs over Grant Limitation			-			-			-
Adjusted Related Costs	-	-	-	-	-	-	-	-	-
TOTAL: EWDD	-	-	-	-	-	-	-	-	-
SUPPORTING PROGRAM ACTIVITIES:									
El Centro De Ayuda	-		-	-		-	-		-
Payroll and Timekeeping Services	-		-	-		-	-		-
Participant Costs	-		-	-		-	-		-
Procurement Consultant	-		-	-		-	-		-
General Services	-		-	-		-	-		-
TOTAL: SUPPORTING PROGRAM ACTIVITIES	-	-	-	-	-	-	-	-	-
GRAND TOTAL	-	-	-	-	-	-	-	-	-

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

City Direct Services - YSC Budget

	LA CITY PROGRAMS								
	STUDENT TO STUDENT SUCCESS PILOT (Fund 551)			SUMMER YOUTH EMPLOYMENT PROGRAM (Fund 551)			YOUTHSOURCE CENTER (Fund 551)		
	Direct	GASP	Subtotal	Direct	GASP	Subtotal	Direct	GASP	Subtotal
EWDD COSTS:									
DIRECT COSTS:									
Salaries - Regular Employee	17,904	3,982	**21,886**	65,845	12,950	**78,795**	298,163	58,639	**356,802**
Salaries - As Needed Employees	17,976	153	**18,129**	29,000	497	**29,497**	20,000	2,249	**22,249**
Overtime	6	6	**11**	1,333	18	**1,351**	1,449	81	**1,530**
Printing & Binding	4	4	**7**	-	12	**12**	-	52	**52**
Travel	7	7	**15**	-	24	**24**	-	110	**110**
Contractual Services	3,642	573	**4,215**	9,965	1,864	**11,829**	42,906	8,441	**51,347**
Transportation	1	1	**1**	-	2	**2**	-	9	**9**
Water & Electricity	550	-	**550**	1,900	-	**1,900**	11,643	-	**11,643**
Office & Admin	580	518	**1,098**	55,700	1,684	**57,384**	6,479	7,627	**14,106**
Operating Supplies	1	1	**1**	100,670	2	**100,672**	5,000	11	**5,011**
Rent & Parking	708	267	**975**	1,014	224	**1,238**	8,870	2,003	**10,873**
Subtotal: Salaries & Expenses	**41,377**	**5,511**	**46,888**	**265,427**	**17,277**	**282,704**	**394,510**	**79,223**	**473,733**
RELATED COSTS:									
Fringe Benefits			-			-			-
Central Services			-			-			-
Total Related Costs	-	-	-	-	-	-	-	-	-
Adjustment: Costs over Grant Limitation			-			-			-
Adjusted Related Costs	-	-	-	-	-	-	-	-	-
TOTAL: EWDD	**41,377**	**5,511**	**46,888**	**265,427**	**17,277**	**282,704**	**394,510**	**79,223**	**473,733**
SUPPORTING PROGRAM ACTIVITIES:									
El Centro De Ayuda	-		-	-		-	-		-
Payroll and Timekeeping Services	7,000		**7,000**	25,000		**25,000**	1,000		**1,000**
Participant Costs	123,112		**123,112**	353,600		**353,600**	16,111		**16,111**
Procurement Consultant	-		-	87,000		**87,000**	-		-
General Services	-		-	-		-	28,080		**28,080**
TOTAL: SUPPORTING PROGRAM ACTIVITIES	**130,112**	-	**130,112**	**465,600**	-	**465,600**	**45,191**	-	**45,191**
GRAND TOTAL	**171,489**	**5,511**	**177,000**	**731,027**	**17,277**	**748,304**	**439,701**	**79,223**	**518,924**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

City Direct Services - YSC Budget

	LA CITY PROGRAMS		
	TOTAL CITY OF LA PROGRAMS		
	Direct	GASP	Subtotal
EWDD COSTS:			
DIRECT COSTS:			
Salaries - Regular Employee	406,911	75,571	482,483
Salaries - As Needed Employees	66,976	2,899	69,875
Overtime	2,788	105	2,892
Printing & Binding	4	67	71
Travel	7	141	149
Contractual Services	56,513	10,878	67,391
Transportation	1	12	13
Water & Electricity	14,092	-	14,092
Office & Admin	63,259	9,830	73,089
Operating Supplies	105,671	14	105,685
Rent & Parking	10,592	2,493	13,086
Subtotal: Salaries & Expenses	726,814	102,011	828,825
RELATED COSTS:			
Fringe Benefits	-	-	-
Central Services	-	-	-
Total Related Costs	-	-	-
Adjustment: Costs over Grant Limitation	-	-	-
Adjusted Related Costs	-	-	-
TOTAL: EWDD	726,814	102,011	828,825
SUPPORTING PROGRAM ACTIVITIES:			
El Centro De Ayuda	-	-	-
Payroll and Timekeeping Services	48,000	-	48,000
Participant Costs	754,823	-	754,823
Procurement Consultant	87,000	-	87,000
General Services	28,080	-	28,080
TOTAL: SUPPORTING PROGRAM ACTIVITIES	917,903	-	917,903
GRAND TOTAL	1,644,717	102,011	1,746,728

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

City Direct Services - YSC Budget

	LA COUNTY GRANTS								
	JJCPA PROBRATION (Fund 59X)			JUVENILE DAY REPORTING CENTER (Fund 60A)			LA RISE MEASURE H (Fund 59N)		
	Direct	GASP	Subtotal	Direct	GASP	Subtotal	Direct	GASP	Subtotal
EWDD COSTS:									
DIRECT COSTS:									
Salaries - Regular Employee	26,611	1,063	**27,674**	87,309	17,171	**104,480**			-
Salaries - As Needed Employees	279	41	**320**	1,933	659	**2,591**			-
Overtime	1	1	**3**	24	24	**48**			-
Printing & Binding	1	1	**2**	15	15	**31**			-
Travel	2	2	**4**	32	32	**64**			-
Contractual Services	969	153	**1,122**	15,711	2,472	**18,183**			-
Transportation	0	0	**0**	3	3	**6**			-
Water & Electricity	173	-	**173**	2,288	-	**2,288**			-
Office & Admin	738	138	**876**	2,233	2,233	**4,467**			-
Operating Supplies	1,170	0	**1,170**	3	3	**6**			-
Rent & Parking	297	68	**365**	5,410	1,236	**6,645**			-
Subtotal: Salaries & Expenses	**30,242**	**1,467**	**31,709**	**114,961**	**23,848**	**138,809**	**-**	**-**	**-**
RELATED COSTS:									
Fringe Benefits	12,447	498	**12,946**	40,882	8,052	**48,934**	-	-	-
Central Services	5,587	224	**5,811**	18,346	3,612	**21,958**	-	-	-
Total Related Costs	**18,035**	**722**	**18,757**	**59,228**	**11,664**	**70,892**	**-**	**-**	**-**
Adjustment: Costs over Grant Limitation			-			-			-
Adjusted Related Costs	**18,035**	**722**	**18,757**	**59,228**	**11,664**	**70,892**	**-**	**-**	**-**
TOTAL: EWDD	**48,277**	**2,189**	**50,466**	**174,189**	**35,512**	**209,700**	**-**	**-**	**-**
SUPPORTING PROGRAM ACTIVITIES:									
El Centro De Ayuda	-		**-**	-		**-**	-		-
Payroll and Timekeeping Services	4,000		**4,000**	-		**-**	-		-
Participant Costs	18,471		**18,471**	-		**-**	-		-
Procurement Consultant	-		**-**	-		**-**	-		-
General Services	-		**-**	-		**-**	-		-
TOTAL: SUPPORTING PROGRAM ACTIVITIES	**22,471**	**-**	**22,471**	**-**	**-**	**-**	**-**	**-**	**-**
GRAND TOTAL	**70,748**	**2,189**	**72,937**	**174,189**	**35,512**	**209,700**	**-**	**-**	**-**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

City Direct Services - YSC Budget

	LA COUNTY GRANTS								
	PERFORMANCE PARTNERSHIP PILOT (P3) (Fund 59Y)			PROJECT INVEST (Fund 60K)			RELAY INSTITUTE (Fund 60L)		
	Direct	GASP	Subtotal	Direct	GASP	Subtotal	Direct	GASP	Subtotal
EWDD COSTS:									
DIRECT COSTS:									
Salaries - Regular Employee			-			-			-
Salaries - As Needed Employees			-			-			-
Overtime			-			-			-
Printing & Binding			-			-			-
Travel			-			-			-
Contractual Services			-			-			-
Transportation			-			-			-
Water & Electricity			-			-			-
Office & Admin			-			-			-
Operating Supplies			-			-			-
Rent & Parking			-			-			-
Subtotal: Salaries & Expenses	-	-	-	-	-	-	-	-	-
RELATED COSTS:									
Fringe Benefits	-	-	-	-	-	-	-	-	-
Central Services	-	-	-	-	-	-	-	-	-
Total Related Costs	-	-	-	-	-	-	-	-	-
Adjustment: Costs over Grant Limitation			-			-			-
Adjusted Related Costs	-	-	-	-	-	-	-	-	-
TOTAL: EWDD	-	-	-	-	-	-	-	-	-
SUPPORTING PROGRAM ACTIVITIES:									
El Centro De Ayuda	-		-	-		-	-		-
Payroll and Timekeeping Services	-		-	-		-	-		-
Participant Costs	-		-	-		-	-		-
Procurement Consultant	-		-	-		-	-		-
General Services	-		-	-		-	-		-
TOTAL: SUPPORTING PROGRAM ACTIVITIES	-	-	-	-	-	-	-	-	-
GRAND TOTAL	-	-	-	-	-	-	-	-	-

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

City Direct Services - YSC Budget

	LA COUNTY GRANTS								
	SYSTEMS INVOLVED YOUTH (Fund 62H)			WIOA FORMULA (Fund 59Q)			YOUTH AT WORK (Fund 56E)		
	Direct	GASP	Subtotal	Direct	GASP	Subtotal	Direct	GASP	Subtotal
EWDD COSTS:									
DIRECT COSTS:									
Salaries - Regular Employee	35,996	1,649	**37,645**			-	345,515	14,715	**360,230**
Salaries - As Needed Employees	826	63	**889**			-	5,486	564	**6,050**
Overtime	-	2	**2**			-	-	20	**20**
Printing & Binding	-	1	**1**			-	-	13	**13**
Travel	-	3	**3**			-	-	28	**28**
Contractual Services	3,823	237	**4,060**			-	15,574	2,118	**17,692**
Transportation	-	0	**0**			-	-	2	**2**
Water & Electricity	761	-	**761**			-	4,172	-	**4,172**
Office & Admin	256	214	**470**			-	2,760	1,914	**4,674**
Operating Supplies	-	0	**0**			-	13,214	3	**13,217**
Rent & Parking	557	127	**684**			-	2,222	502	**2,724**
Subtotal: Salaries & Expenses	**42,218**	**2,298**	**44,517**	**-**	**-**	**-**	**388,942**	**19,880**	**408,822**
RELATED COSTS:									
Fringe Benefits	16,856	773	**17,629**	-	-	-	161,693	6,901	**168,594**
Central Services	7,564	347	**7,911**	-	-	-	72,569	3,096	**75,665**
Total Related Costs	**24,420**	**1,120**	**25,540**	**-**	**-**	**-**	**234,262**	**9,996**	**244,258**
Adjustment: Costs over Grant Limitation			-			-			-
Adjusted Related Costs	**24,420**	**1,120**	**25,540**	**-**	**-**	**-**	**234,262**	**9,996**	**244,258**
TOTAL: EWDD	**66,639**	**3,418**	**70,057**	**-**	**-**	**-**	**623,204**	**29,876**	**653,080**
SUPPORTING PROGRAM ACTIVITIES:									
El Centro De Ayuda	-		**-**	-		-	-		**-**
Payroll and Timekeeping Services	6,500		**6,500**	-		-	35,000		**35,000**
Participant Costs	78,200		**78,200**	-		-	427,000		**427,000**
Procurement Consultant	-		**-**	-		-	-		**-**
General Services	-		**-**	-		-	-		**-**
TOTAL: SUPPORTING PROGRAM ACTIVITIES	**84,700**	**-**	**84,700**	**-**	**-**	**-**	**462,000**	**-**	**462,000**
GRAND TOTAL	**151,339**	**3,418**	**154,757**	**-**	**-**	**-**	**1,085,204**	**29,876**	**1,115,080**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

City Direct Services - YSC Budget

	LA COUNTY GRANTS		
	TOTAL LA COUNTY GRANTS		
	Direct	GASP	Subtotal
EWDD COSTS:			
DIRECT COSTS:			
Salaries - Regular Employee	495,431	34,597	530,028
Salaries - As Needed Employees	8,523	1,327	9,850
Overtime	25	48	73
Printing & Binding	16	31	47
Travel	34	65	99
Contractual Services	36,077	4,980	41,057
Transportation	3	6	8
Water & Electricity	7,394	-	7,394
Office & Admin	5,988	4,500	10,488
Operating Supplies	14,387	6	14,394
Rent & Parking	8,486	1,933	10,418
Subtotal: Salaries & Expenses	576,364	47,493	623,857
RELATED COSTS:			
Fringe Benefits	231,879	16,224	248,103
Central Services	104,066	7,278	111,344
Total Related Costs	335,945	23,502	359,447
Adjustment: Costs over Grant Limitation	-	-	-
Adjusted Related Costs	335,945	23,502	359,447
TOTAL: EWDD	912,309	70,995	983,303
SUPPORTING PROGRAM ACTIVITIES:			
El Centro De Ayuda	-	-	-
Payroll and Timekeeping Services	45,500	-	45,500
Participant Costs	523,671	-	523,671
Procurement Consultant	-	-	-
General Services	-	-	-
TOTAL: SUPPORTING PROGRAM ACTIVITIES	569,171	-	569,171
GRAND TOTAL	1,481,480	70,995	1,552,474

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

City Direct Services - YSC Budget

	OTHER GRANTS / FUNDS								
	BANK OF AMERICA (Fund 56L)			CFE/CITI - SUMMER JOBS CONNECT (Fund 56L)			DOJ SECOND CHANCE ACT (Fund 56T)		
	Direct	GASP	Subtotal	Direct	GASP	Subtotal	Direct	GASP	Subtotal
EWDD COSTS:									
DIRECT COSTS:									
Salaries - Regular Employee			-	-	-	-			-
Salaries - As Needed Employees			-	-	-	-			-
Overtime			-	-	-	-			-
Printing & Binding			-	-	-	-			-
Travel			-	-	-	-			-
Contractual Services			-	-	-	-			-
Transportation			-	-	-	-			-
Water & Electricity			-	-	-	-			-
Office & Admin			-	-	-	-			-
Operating Supplies			-	-	-	-			-
Rent & Parking			-	-	-	-			-
Subtotal: Salaries & Expenses	-	-	-	-	-	-	-	-	-
RELATED COSTS:									
Fringe Benefits	-	-	-	-	-	-	-	-	-
Central Services	-	-	-	-	-	-	-	-	-
Total Related Costs	-	-	-	-	-	-	-	-	-
Adjustment: Costs over Grant Limitation			-			-			-
Adjusted Related Costs	-	-	-	-	-	-	-	-	-
TOTAL: EWDD	-	-	-	-	-	-	-	-	-
SUPPORTING PROGRAM ACTIVITIES:									
El Centro De Ayuda	-		-	-		-	-		-
Payroll and Timekeeping Services	6,000		**6,000**	20,000		**20,000**	-		-
Participant Costs	114,000		**114,000**	384,000		**384,000**	-		-
Procurement Consultant	-		-	-		-	-		-
General Services	-		-	-		-	-		-
TOTAL: SUPPORTING PROGRAM ACTIVITIES	**120,000**	-	**120,000**	**404,000**	-	**404,000**	-	-	-
GRAND TOTAL	**120,000**	-	**120,000**	**404,000**	-	**404,000**	-	-	-

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

City Direct Services - YSC Budget

	OTHER GRANTS / FUNDS								
	EWDD SYEP - OTHER SOURCES (Fund 56L)			PRISON TO EMPLOYMENT INITIATIVE (Fund 62P)			SUMMER TRAINING & EMPLOYMENT PROGRAM FOR STUDENTS (Fund 62Q)		
	Direct	GASP	Subtotal	Direct	GASP	Subtotal	Direct	GASP	Subtotal
EWDD COSTS:									
DIRECT COSTS:									
Salaries - Regular Employee			-			-			-
Salaries - As Needed Employees			-			-			-
Overtime			-			-			-
Printing & Binding			-			-			-
Travel			-			-			-
Contractual Services			-			-			-
Transportation			-			-			-
Water & Electricity			-			-			-
Office & Admin			-			-			-
Operating Supplies			-			-			-
Rent & Parking			-			-			-
Subtotal: Salaries & Expenses	-	-	-	-	-	-	-	-	-
RELATED COSTS:									
Fringe Benefits	-	-	-	-	-	-	-	-	-
Central Services	-	-	-	-	-	-	-	-	-
Total Related Costs	-	-	-	-	-	-	-	-	-
Adjustment: Costs over Grant Limitation			-			-			-
Adjusted Related Costs	-	-	-	-	-	-	-	-	-
TOTAL: EWDD	-	-	-	-	-	-	-	-	-
SUPPORTING PROGRAM ACTIVITIES:									
El Centro De Ayuda	-		-	-		-	-		-
Payroll and Timekeeping Services	4,500		**4,500**	-		-	-		-
Participant Costs	78,242		**78,242**	-		-	-		-
Procurement Consultant	-		-	-		-	-		-
General Services	-		-	-		-	-		-
TOTAL: SUPPORTING PROGRAM ACTIVITIES	**82,742**	-	**82,742**	-	-	-	-	-	-
GRAND TOTAL	**82,742**	-	**82,742**	-	-	-	-	-	-

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

City Direct Services - YSC Budget

	OTHER GRANTS / FUNDS			TOTAL ALL GRANTS		
	TOTAL OTHER GRANTS/FUNDS			Direct	GASP	TOTAL
	Direct	GASP	Subtotal			
EWDD COSTS:						
DIRECT COSTS:						
Salaries - Regular Employee	-	-	-	1,391,355	206,342	1,597,697
Salaries - As Needed Employees	-	-	-	102,190	7,915	110,105
Overtime	-	-	-	16,549	286	16,835
Printing & Binding	-	-	-	6,975	184	7,159
Travel	-	-	-	2,059	386	2,445
Contractual Services	-	-	-	166,543	29,701	196,244
Transportation	-	-	-	404	33	437
Water & Electricity	-	-	-	36,078	-	36,078
Office & Admin	-	-	-	69,247	22,993	92,240
Operating Supplies	-	-	-	189,584	38	189,622
Rent & Parking	-	-	-	28,534	6,535	35,069
Subtotal: Salaries & Expenses	-	-	-	2,009,516	274,414	2,283,930
RELATED COSTS:						
Fringe Benefits	-	-	-	461,534	61,323	522,857
Central Services	-	-	-	207,050	27,509	234,559
Total Related Costs	-	-	-	668,584	88,832	757,417
Adjustment: Costs over Grant Limitation	-	-	-	-	-	-
Adjusted Related Costs	-	-	-	668,584	88,832	757,417
TOTAL: EWDD	-	-	-	2,678,100	363,247	3,041,346
SUPPORTING PROGRAM ACTIVITIES:						
El Centro De Ayuda	-	-	-	75,000	-	75,000
Payroll and Timekeeping Services	30,500	-	30,500	134,000	-	134,000
Participant Costs	576,242	-	576,242	2,015,378	-	2,015,378
Procurement Consultant	-	-	-	87,000	-	87,000
General Services	-	-	-	43,080	-	43,080
TOTAL: SUPPORTING PROGRAM ACTIVITIES	606,742	-	606,742	2,354,458	-	2,354,458
GRAND TOTAL	606,742	-	606,742	5,032,558	363,247	5,395,804

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

Attachment 2

Revenues: Actual vs. Projected

Funding Source (A)	NEW REVENUES Actual (B)	NEW REVENUES Projected (C)	NEW REVENUES Increase (Decrease) (D) = (B-C)	CARRYOVER from Prior Year(s) Actual (E)	CARRYOVER from Prior Year(s) Projected (F)	CARRYOVER from Prior Year(s) Increase (Decrease) (G) = (E-F)	TOTAL Actual (H) = (B+E)	TOTAL Projected (I) = (C + F)	TOTAL Increase (Decrease) (J) = (H-I)
WIOA FORMULA:									
Adult	12,824,671	12,824,671	-	2,160,000	950,000	**1,210,000**	14,984,671	13,774,671	**1,210,000**
Dislocated Worker	8,850,751	8,850,751	-	1,010,000	650,000	**360,000**	9,860,751	9,500,751	**360,000**
Youth (see * below)	12,658,232	13,158,232	**(500,000)**	1,400,000	400,000	**1,000,000**	14,058,232	13,558,232	**500,000**
Rapid Response	1,029,035	1,053,186	**(24,151)**	-	-	-	1,029,035	1,053,186	**(24,151)**
Total: WIOA Formula	**35,362,689**	**35,886,840**	**(524,151)**	**4,570,000**	**2,000,000**	**2,570,000**	**39,932,689**	**37,886,840**	**2,045,849**
WIOA DISCRETIONARY GRANTS:									
2020 LAX Additional Assistance Grant (F 57W)	-	-	-	100,000	80,000	**20,000**	100,000	80,000	**20,000**
CA Megafires National Dislocated Worker Grant (F 57W)	-	-	-	756,100	350,000	**406,100**	756,100	350,000	**406,100**
COVID-19 Disaster Recovery NDWG (F 57W)	-	-	-	70,000	100,000	**(30,000)**	70,000	100,000	**(30,000)**
High Performing Boards	3,847	3,847	-	-	-	-	3,847	3,847	-
Regional Plan Implementation 3.0 (F 57W)	28,055	28,055	-	-	-	-	28,055	28,055	-
September Wildfires Disaster Recovery NDWG (F 57W)	3,600,000	3,600,000	-	-	-	-	3,600,000	3,600,000	-
Trade & Economic Transition NDWG (F 62F)	-	-	-	17,000	5,000	**12,000**	17,000	5,000	**12,000**
Total: WIOA Discretionary Grants	**3,631,902**	**3,631,902**	**-**	**943,100**	**535,000**	**408,100**	**4,575,002**	**4,166,902**	**408,100**
CARES ACT FUNDS:									
Childcare Initiative - CDBG COVID (F 424)	5,103,797	5,457,534	**(353,737)**	-	-	-	5,103,797	5,457,534	**(353,737)**
LA Community Cares Corps Program (F 63P)	-	-	-	136,000	150,000	**(14,000)**	136,000	150,000	**(14,000)**
LA RISE- CDBG COVID (F 424/ F10C)	-	1,250,000	**(1,250,000)**	48,000	194,031	**(146,031)**	48,000	1,444,031	**(1,396,031)**
Total: CARES Act Funds	**5,103,797**	**6,707,534**	**(1,603,737)**	**184,000**	**344,031**	**(160,031)**	**5,287,797**	**7,051,565**	**(1,763,768)**
CITY OF LA PROGRAMS:									
Angeleno Corps	6,000,000	6,000,000	-	-	-	-	6,000,000	6,000,000	-
Career Apprenticeship Program - CD 8 (F 551)	166,000		**166,000**	-		-	166,000	-	**166,000**
Cash for College (F 551)	49,000	49,000	-	-	-	-	49,000	49,000	-
Day Laborer Program (F 551)	1,395,860	1,395,860	-	91,347	-	**91,347**	1,487,207	1,395,860	**91,347**
Gang Injunction Curfew (GIC) Settlement (LARCA 2.0, F 10B)	109,303	109,303	-	-	120,000	**(120,000)**	109,303	229,303	**(120,000)**
Hire LA (F 551)	285,000	285,000	-	88,300	-	**88,300**	373,300	285,000	**88,300**
LA:RISE (F 10C)	3,922,000	3,922,000	-	402,000	300,000	**102,000**	4,324,000	4,222,000	**102,000**
LA RISE Expansion -ABH/Tiny Home Participants (F 10C)	750,000	750,000	-	-	-	-	750,000	750,000	-
LA RISE Expansion - CD 10 (F 10C)	359,792	-	**359,792**	-	-	-	359,792	-	**359,792**
LA:RISE-Homeless Housing Assistance & Prevention Program (F 10C)	-	-	-	200,000	250,000	**(50,000)**	200,000	250,000	**(50,000)**
Non-Profit Apprenticeship Program - CD 9 (F 551)	1,100,000	-	**1,100,000**	-	-	-	1,100,000	-	**1,100,000**
Prison to Employment Re-Entry Program - CD 5 & 8 (F 551)	300,000	-	**300,000**	-	-	-	300,000	-	**300,000**
Student to Student Success Pilot	3,500,000	3,500,000	-	-	-	-	3,500,000	3,500,000	-
Summer Youth Employment Program (F 551)	5,600,000	5,600,000	-	3,939,000	3,000,000	**939,000**	9,539,000	8,600,000	**939,000**
YouthSource Center (F 551)	552,758	552,758	-	194,000	-	**194,000**	746,758	552,758	**194,000**
Total: City of LA Programs	**24,089,713**	**22,163,921**	**1,925,792**	**4,914,647**	**3,670,000**	**1,244,647**	**29,004,360**	**25,833,921**	**3,170,439**

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

Attachment 2

Revenues: Actual vs. Projected

Funding Source (A)	NEW REVENUES Actual (B)	NEW REVENUES Projected (C)	NEW REVENUES Increase (Decrease) (D) = (B-C)	CARRYOVER from Prior Year(s) Actual (E)	CARRYOVER from Prior Year(s) Projected (F)	CARRYOVER from Prior Year(s) Increase (Decrease) (G) = (E-F)	TOTAL Actual (H) = (B+E)	TOTAL Projected (I) = (C + F)	TOTAL Increase (Decrease) (J) = (H-I)
LA COUNTY GRANTS:									
JJCPA Probation (F 59X)	368,700	355,000	**13,700**			-	368,700	355,000	**13,700**
Juvenile Day Reporting Center (JDRC) (F 60A)	440,000	440,000	-			-	440,000	440,000	-
LA:RISE Measure H (F 59N)	3,000,000	3,000,000	-			-	3,000,000	3,000,000	-
Performance Partnership Pilot (P3) (F 59Y) / LAUSD PSA	211,000	211,000	-			-	211,000	211,000	-
Project Invest (F 60K)	908,000	908,000	-			-	908,000	908,000	-
Relay Institute (F 60L)	50,000	50,000	-			-	50,000	50,000	-
Systems Involved Youth (F 62H)	1,325,000	1,194,200	**130,800**			-	1,325,000	1,194,200	**130,800**
WIOA Formula (F 59Q)	359,005	301,000	**58,005**			-	359,005	301,000	**58,005**
Youth at Work (F 56E)	9,060,500	8,321,550	**738,950**			-	9,060,500	8,321,550	**738,950**
Total: LA County Grants	**15,722,205**	**14,780,750**	**941,455**	**-**	**-**	**-**	**15,722,205**	**14,780,750**	**941,455**
OTHER GRANTS/FUNDS:									
Bank of America (F 56L)	120,000	-	**120,000**	-	-	-	120,000	-	**120,000**
CFE / Citi - Summer Jobs Connect (F 56L)	225,000	225,000	-	179,000	-	**179,000**	404,000	225,000	**179,000**
DOJ Second Chance Act (F 56T)	-	-	-	5,000	5,000	-	5,000	5,000	-
EWDD SYEP - Other Sources (F 56L)	40,000	240,000	**(200,000)**	255,000	109,000	**146,000**	295,000	349,000	**(54,000)**
Prison to Employment Initiative (F 62P)	-	-	-	175,000	175,000	-	175,000	175,000	-
Summer Training and Employment Program for Students (STEPS) (F 62Q)	80,000	80,000	-	-		-	80,000	80,000	-
Total: Other Grants/Funds	**465,000**	**545,000**	**(80,000)**	**614,000**	**289,000**	**325,000**	**1,079,000**	**834,000**	**245,000**
ANTICIPATED REVENUES:									
Anticipated Revenue - WIOA		3,000,000	**(3,000,000)**		-	-	-	3,000,000	**(3,000,000)**
Anticipated Revenue - Other Grants		2,000,000	**(2,000,000)**		-	-	-	2,000,000	**(2,000,000)**
Total: Anticipated Revenues	**-**	**5,000,000**	**(5,000,000)**	**-**	**-**	**-**	**-**	**5,000,000**	**(5,000,000)**
GRAND TOTAL	**84,375,306**	**88,715,947**	**(4,340,641)**	**11,225,747**	**6,838,031**	**4,387,716**	**95,601,053**	**95,553,978**	**47,075**

**** YOUTH: PY 21-22 Allocation $13,158,232 - $3,500,000 used for PY 20-21 + $3,000,000 from PY 22-23 Allocation (available on 4/1/22) .***

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

Modified Strategies and Activities

Attachment 3

#	Strategies & Activities	PY 2020-21 Allocations WIA/WIOA	PY 2020-21 Allocations Other Sources	PY 2020-21 Allocations Total	PY 2021-22 Allocations WIOA	PY 2021-22 Allocations Other Sources	PY 2021-22 Allocations Total	Increase (Decrease)
ADULT & DISLOCATED WORKER ACTIVITIES								
1	**WorkSource Centers**	**14,368,144**	**-**	**14,368,144**	**15,596,144**	**-**	**15,596,144**	**1,228,000**
	The City administers funding for a number of full-service WorkSource Centers / America's Job Centers of California (AJCC) in the City of Los Angeles that provide a full range of assistance to job seekers and employers. Job seekers can receive career counseling, job listings, labor market information, training referrals, and other employment-related services. Employers can avail themselves of business services such as recruiting, posting job vacancies, human resources services, and customized training.							
	WorkSource Center Contractors:							
	Boyle Heights: Managed Career Solutions	898,009		898,009	974,759		974,759	
	Canoga Park / South Valley: Arbor E&T ResCare Workforce Services	898,009		898,009	974,759		974,759	
	West Adams: Asian American Drug Abuse Program, Inc.	898,009		898,009	974,759		974,759	
	West Valley / Northridge: Build Rehabilitation Industries	898,009		898,009	974,759		974,759	
	Harbor Gateway: City of Long Beach for Pacific Gateway Workforce Investment Network	898,009		898,009	974,759		974,759	
	Vernon Central / LATTC: Coalition for Responsible Community Development	898,009		898,009	974,759		974,759	
	Wilshire Metro: Community Career Development, Inc.	898,009		898,009	974,759		974,759	
	Sun Valley: El Proyecto del Barrio, Inc.	898,009		898,009	974,759		974,759	
	Northeast Los Angeles: Goodwill Industries of Southern California	898,009		898,009	974,759		974,759	
	Pacoima / North Valley: Goodwill Industries of Southern California	898,009		898,009	974,759		974,759	
	Watts / Los Angeles: Housing Authority of the City of Los Angeles	898,009		898,009	974,759		974,759	
	West Los Angeles: Jewish Vocational Services	898,009		898,009	974,759		974,759	
	Crenshaw: UAW-Labor Employment and Training Corp.	898,009		898,009	974,759		974,759	
	Hollywood: Managed Career Solutions, Inc.	898,009		898,009	974,759		974,759	
	Downtown / Pico Union: Pacific Asian Consortium in Employment	898,009		898,009	974,759		974,759	
	Southeast Los Angeles: Watts Labor Community Action Center	898,009		898,009	974,759		974,759	
2	**Los Angeles County Workforce Innovation and Opportunity Act**		**270,900**	**270,900**		**328,905**	**328,905**	**58,005**
	The City receives funds from the County of Los Angeles to continue the provision of services in the Pacoima/North Valley area to residents of the Los Angeles County LWDA.							
3	**WorkSource Center Portals**	**226,000**	**-**	**226,000**	**362,000**	**464,500**	**826,500**	**600,500**
	Los Angeles Library System Strategic Partnership	100,000		**100,000**	20,000	-	**20,000**	**(80,000)**
	EWDD will continue to partner with the City's library system to provide jobseeker services in library branches. This WorkSource Center portal is operated by the Pacific Asian Consortium in Employment (PACE) at the Central Los Angeles Library branch.							
	Pierce College Co-Location	26,000		**26,000**	200,000	-	**200,000**	**174,000**
	Funding to operate a WorkSource Center portal at Pierce College to provide workforce development services on campus. Build Industries was selected to operate the portal.							
	LA Valley College Sector Strategy Center	100,000		**100,000**	142,000	464,500	**606,500**	
	Funding to help operate the Los Angeles Valley College Sector Strategy Center within the LA Valley College Campus to provide WIOA related services to local city residents.							

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

Modified Strategies and Activities

Attachment 3

#	Strategies & Activities	PY 2020-21 Allocations			PY 2021-22 Allocations			Increase (Decrease)
		WIA/WIOA	Other Sources	Total	WIOA	Other Sources	Total	
4	**I-Train**	50,000		50,000	-	75,000	75,000	25,000
	Funding for the South Bay Workforce Investment Board to act on WDB's behalf to accept applications for the State Eligible Training Provider List (ETPL), determine eligibility for potential training providers, conduct investigations into complaints against training providers, and to provide periodic reports to the EWDD on the performance of ETPL providers.							
5	**Trade & Economic Transition National Dislocated Worker Grant**		4,230	4,230		-	-	(4,230)
	The California Employment Development Department (EDD) awarded Trade and Economic Transition National Dislocated Worker Grant (TET NDWG) funds to the City of Los Angeles, through September 30, 2021. TET NDWG funding provides training and career services in the public transportation industry, and other High Growth sectors, to dislocated workers impacted by retail industry layoffs within the Los Angeles Regional Planning area. The grant term was extended due to the ongoing COVID-19 pandemic and the resulting impact on service delivery.							
6	**California Megafires National Dislocated Worker Grant**		3,287,954	3,287,954		276,609	276,609	(3,011,345)
	National Dislocated Worker Grant (NDWG) related to California Wildfires of 2018 for disaster recovery assistance to areas impacted by the fires in Los Angeles County. The City was awarded up to $10,456,211 in funding available through December 31, 2022. NDWG funding provides temporary employment to dislocated workers for clean-up and repair assistance, and includes workforce development career services to enrolled participants. The grant term was extended due to the ongoing COVID-19 pandemic and the resulting impact on service delivery.							
7	**LA City General Fund - Day Laborer Program**		1,282,340	1,282,340		1,478,207	1,478,207	195,867
	The Day Labor Resource Center Program provides an immigrant integration model, creates educational opportunities to transition day laborers away from temporary employment, links to various community resources, and increases public safety by providing fixed hiring sites in designated areas of the City where persons can safely congregate to solicit employment from residents and businesses seeking day labor.							
8	**LA County Probation - Project Invest**		817,200	817,200		817,200	817,200	-
	The Los Angeles County Probation Department and Department of Workforce Development, Aging and Community Services (WDACS) developed the INVEST program and provides funding to two of the City's WorkSource Centers. The City currently contracts with the Coalition for Responsible Community Development (CRCD) and Goodwill Industries of Southern California. Project INVEST was created to establish a multidisciplinary approach to rehabilitation and job attainment for reentry populations throughout Los Angeles County. The program includes education and skills development, employment retention strategies, system navigation, intervention, leveraging countywide economic and workforce development initiatives and the creation of a rehabilitation and career attainment support team that includes the probation officer.							
9	**Prison to Employment Initiative**			-		-	-	-
	Underwritten by State of CA Legislature via General Funds, the California Workforce Development Board awarded the Prison to Employment grant to the Los Angeles Basin Regional Planning Unit (comprised of the seven WDBs serving Los Angeles County, including City of Los Angeles WDB). South Bay WIB is the fiscal agent for this two-year grant. The P2E Initiative is strengthening linkages between the state workforce and corrections systems to improve the reintegration of 282 formerly incarcerated and justice-involved* individuals back into society and the labor force. P2E integrates workforce and reentry services, improves employment outcomes and creates systemic and ongoing partnerships between rehabilitative programs within California Department of Corrections and Rehabilitation (CDCR) and the state workforce system at the local level. This initiative runs from November 26, 2019 through March 31, 2022.							

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

Modified Strategies and Activities

Attachment 3

#	Strategies & Activities	PY 2020-21 Allocations			PY 2021-22 Allocations			Increase (Decrease)
		WIA/WIOA	Other Sources	Total	WIOA	Other Sources	Total	
10	**COVID-19 Keeping LA at Work Initiative**			-			-	-
	The COVID-19 Keep LA Working Additional Assistance Grant program provided workforce development career services and emergency supportive services to individuals dislocated from their employment as a result of COVID-19 pandemic crisis, with a grant term of April 1, 2020 to June 30, 2020. The program also provided layoff aversion services to support small employers in danger of closing as a result of the COVID-19 pandemic, through March 31, 2021.							
11	**2020 Airport Layoffs Employment Recovery NDWG (Grant application was not funded by the USDOL)**		9,488,486	9,488,486			-	(9,488,486)
	In partnership with the Los Angeles County Workforce Development, Aging and Community Services Department, this National Dislocated Worker Grant will provide employment and training services to up to 2,250 dislocated workers impacted by layoffs at Los Angeles International Airport.							
12	**2020 LAX Keep LA Working Additional Assistance Grant**		1,800,000	1,800,000		-	-	(1,800,000)
	The LAX Keep LA Working Phase II Additional Assistance Grant provides career services, training, and emergency supportive services to employees impacted by the COVID-19 pandemic crisis. The grant term is from January 1, 2021 to December 31, 2021.							
13	**COVID-19 Disaster Recovery**		1,620,000	1,620,000		-	-	(1,620,000)
	The COVID-19 Disaster Recovery (DR) National Dislocated Worker Grant (NDWG) provides temporary employment and supportive services to participants for COVID-19 pandemic emergency response work assignments and various humanitarian efforts. COVID-19 DR NDWG funds are available through March 31, 2022.							
14	**September Wildfires Disaster Recovery NDWG**			-		3,240,000	3,240,000	3,240,000
	National Dislocated Worker Grant (NDWG) related to California Wildfires of 2020 for disaster recovery assistance to areas impacted by the fires in Los Angeles County. The City was awarded up to $3,500,000 in funding available through December 31, 2022. NDWG funding provides temporary employment to dislocated workers for clean-up and repair assistance, and includes workforce development career services to enrolled participants.							
15	**Childcare Initiative - CDBG COVID**			-		4,800,000	4,800,000	4,800,000
	This program will support single-parent households impacted by the pandemic return to the labor market by providing vocational training in in-demand sectors and childcare services. $3.3 million will be allocated to provide up to 6 months of childcare support for individuals returning to the laborforce or entering vocational training. An additional $1.5 million will be available for vocational training.							
16	**LA Community Care Corps Program**		4,700,000	4,700,000		-	-	(4,700,000)
	Los Angeles City CARES Act funds awarded to mitigate the continued and extensive job losses incurred within our communities from the COVID-19 pandemic. The LA Community Care Corp (LACCC) program provides subsidized employment to support various coordinated emergency response efforts. Funds are expected to be available through December 31, 2021.							
17	**LA RISE Measure H - CDBG COVID**		675,000	675,000		-	-	(675,000)
	LA:RISE CDBG-COVID provides job training and work experience in work related to COVID relief efforts which includes but is not limited to: sanitizing/cleaning, meal preparations/food distribution for COVID relief efforts, food banks, testing site admin support, emergency shelter support.							
18	**STEPS**		675,000	675,000		-	-	(675,000)
	The STEPS project will provide job preparation training, including job exploration, workplace readiness skills training, and work-based learning experiences, as well as paid work experience, to students with disabilities. The California Department of Rehabilitation (DOR) and the Foundation for California Community Colleges (FCCC) have awarded EWDD federal Workforce Innovation and Opportunity Act (WIOA) Title IV Vocational Rehabilitation funds to operate the STEPS program with FCCC acting as grantor and employer of record.							

#	Strategies & Activities	PY 2020-21 Allocations WIA/WIOA	PY 2020-21 Allocations Other Sources	PY 2020-21 Allocations Total	PY 2021-22 Allocations WIOA	PY 2021-22 Allocations Other Sources	PY 2021-22 Allocations Total	Increase (Decrease)
19	**LA RISE Expansion - ABH/Tiny Home Participants** This activity will expand the LA:RISE program to serve A Bridge Home program participants in the Second Council District.			-		675,000	675,000	675,000
	Rapid Response Activities: The U.S. Department of Labor designed Rapid Response to provide assistance to employers and employees affected by industry declines, economic dislocations, and natural disasters by quickly maximizing public and private resources -- minimizing the disruptions on companies, affected workers, and communities that are associated with the job loss.							
20	**Rapid Response Formula Strategies** Rapid Response strategies are conducted by Economic & Workforce Development Department (EWDD) staff, who respond to Worker Adjustment Retraining Notifications (WARNs) issued by employers regarding impending business closures and worker layoffs, and to companies laying off who are not required to file with the State or local officials that are found via staff research and partner networks. When a layoff is announced, EWDD dispatches its team of Rapid Response Coordinators to make contact with the employer to assess the closure and scope, such as size and date(s) of the scheduled layoff. EWDD staff then develops a plan for delivery of a wide array of reemployment services (such as career counseling, résumé preparation and interviewing skills workshops, job search and job placement assistance and job training), and information on unemployment insurance, and COBRA/HIPAA/ERISA benefits. These services are provided in collaboration with Employment Development Department, WorkSource Centers, Department of Labor (DOL), and other partners.	742,059		742,059	739,669		739,669	(2,390)
21	**Rapid Response Layoff Aversion Strategies** Layoff Aversion is a required strategy under Rapid Response typically implemented in partnership with economic development and business associations. The intent is to save jobs by offering assistance to companies before layoffs or reductions-in-force are their only option. To save jobs, a Rapid Response/Layoff Aversion team must be able to identify an at-risk company well in advance of layoffs, get executive level commitment to work together, assess the needs of the company, and deliver services to address risk factors. Activities include: * Identifying "at risk" businesses that exhibit stress factors such as low credit rating, bankruptcy declaration, history of making late payments, and/or any other factor(s) that indicate that the business is at risk; * Providing individualized services based on need; * Convening regional meetings to create "early warning systems" alerting partners about problem areas/industries; * Creating action plans and referring at-risk businesses to appropriate resources/workshops; and * Tracking, documenting, and reporting services rendered. The State (EDD) has established that layoff aversion also occurs when services that lead to a short-term unemployment of less than 45 days from the layoff date are provided to a dislocated worker. To this end, employers with immediate hiring needs are identified and a list maintained to match them accordingly. Potential contractors may include, but are not limited to, the following entities: Contractor #1: Economic Development Corporation of Los Angeles County (LAEDC) - Layoff Aversion project (services to avert a Layoff) Contractor #2: Launchpad Careers, Inc. (Rapid Response & Layoff Aversion Database)	301,612		301,612	90,000	-	90,000	(211,612)
	Sub-total: ADULT & DISLOCATED WORKER ACTIVITIES	15,687,815	24,621,110	40,308,925	16,787,813	12,155,421	28,943,234	(11,365,691)

WDB YEAR 22 ANNUAL PLAN CARRY-IN REPORT FOR PY 2021-2022

Modified Strategies and Activities

Attachment 3

#	Strategies & Activities	PY 2020-21 Allocations			PY 2021-22 Allocations			Increase (Decrease)
		WIA/WIOA	Other Sources	Total	WIOA	Other Sources	Total	
YOUTH ACTIVITIES								
22	**YouthSource Centers**	**10,474,700**	**-**	**10,474,700**	**10,474,700**	**-**	**10,474,700**	**-**
	Continue the YouthSource System made up of 14 youth centers, with a focus on high school dropout recovery. All centers offer the following services to low-income in-school youth ages 16-21 and out of school youth ages 16-24 with barriers such as basic skills deficiencies or status as a foster youth, youth offender, pregnant/parenting youth, homeless youth, or youth with a disability: 1. Tutoring, study skills training, and evidence-based dropout prevention and recovery strategies that lead to completion of secondary school diploma or its recognized equivalent or for a recognized post-secondary credential. 2. Alternative secondary school services or dropout recovery services, as appropriate. 3. Paid and unpaid work experiences that have academic and occupational education as a component of the work experience, including the following: • Summer employment opportunities and other employment opportunities available throughout the school year • Pre-apprenticeship programs • Internships and job shadowing • On-the-job training opportunities 4. Occupational skill training, which includes priority consideration for training programs that lead to recognized post-secondary credentials that align with in-demand industry sectors or occupations. 5. Education offered concurrently with and in the same context as workforce preparation activities and training for a specific occupation or occupational cluster. 6. Leadership development opportunities, including community service and peer-centered activities encouraging responsibility, and other positive social and civic behaviors. 7. Supportive services. 8. Adult mentoring for a duration of at least 12 months that may occur both during and after program participation. 9. Follow-up services for not less than 12 months after the completion of participation. 10. Comprehensive guidance and counseling, including drug and alcohol abuse counseling, as well as referrals to counseling, as appropriate to the needs of the individual youth. 11. Financial literacy education. 12. Entrepreneurial skills training. 13. Services that provide labor market and employment information about in-demand industry sectors or occupations available in the Local Area. Such as, career awareness, career counseling, and career exploration services. 14. Activities that help youth prepare for and transition to post-secondary education and training.							
	LAUSD Office of Pupil Services – The Los Angeles Unified School District serves as a mandatory partner collaborator for all YouthSource Centers to identify out-of-school youth and target them for services. LAUSD Pupil Services and Attendance (PSA) Counselors will work with the City's YouthSource Centers. Counselors will coordinate with YouthSource Center Case Managers to provide them access to all LAUSD educational programs, specialized educational activities, and support programs. LAUSD staff will provide on-site support to Case Managers to identify potential participants for youth services and connect students to YouthSource Centers and/or to LAUSD for services where available.	1,284,680		**1,284,680**	1,284,680		**1,284,680**	

#	Strategies & Activities	PY 2020-21 Allocations WIA/WIOA	PY 2020-21 Allocations Other Sources	PY 2020-21 Allocations Total	PY 2021-22 Allocations WIOA	PY 2021-22 Allocations Other Sources	PY 2021-22 Allocations Total	Increase (Decrease)
	Below is the distribution of WIOA formula funds to YouthSource Centers:							
	Catholic Charities of Los Angeles, Inc. - South Los Angeles	656,430		**656,430**	656,430		**656,430**	
	Catholic Charities of Los Angeles, Inc. - Central Los Angeles	656,430		**656,430**	656,430		**656,430**	
	City of Long Beach (administering entity for Pacific Gateway Workforce Innovation Work) - Harbor	656,430		**656,430**	656,430		**656,430**	
	Coalition for Responsible Community Development - South Los Angeles	656,430		**656,430**	656,430		**656,430**	
	El Proyecto del Barrio, Inc. - Van Nuys & North Hollywood	656,430		**656,430**	656,430		**656,430**	
	El Proyecto del Barrio, Inc. - Pacoima/North Valley	656,430		**656,430**	656,430		**656,430**	
	Goodwill Industries of Southern California - South Valley	656,430		**656,430**	656,430		**656,430**	
	Los Angeles Brotherhood Crusade, Inc. - South Los Angeles	656,430		**656,430**	656,430		**656,430**	
	Para Los Ninos - Central Los Angeles	656,430		**656,430**	656,430		**656,430**	
	Para Los Ninos - East Los Angeles	656,430		**656,430**	656,430		**656,430**	
	The Regents of the University of California - West Los Angeles	656,430		**656,430**	656,430		**656,430**	
	Watts Labor Community Action Committee - South Los Angeles	656,430		**656,430**	656,430		**656,430**	
	Youth Opportunity Movement Boyle Heights - East Los Angeles	656,430		**656,430**	656,430		**656,430**	
	Youth Opportunity Movement Watts - South Los Angeles	656,430		**656,430**	656,430		**656,430**	
					-			
	Summer Youth Employment:							
23	**LA Youth at Work**		**7,507,756**	**7,507,756**		**7,918,349**	**7,918,349**	**410,594**
	LA County approved funding to provide youth, 14-24 years old, with work-based learning that provides classroom work-readiness instruction, career exploration, and on- the-job work experience. The program serves low and moderate income youth with an emphasis on youth from CalWORKs families, probation youth and foster youth. Services focus on Job Readiness, Financial Literacy, and paid work experience. County funded youth may participate in the County Youth Bridges Program which exposes youth to careers with the County of Los Angeles. (Excludes audit fees. See Audit Fees/Fiscal Training)							
24	**Summer Youth Employment Program (SYEP) (City GF & Various Sources)**		**12,271,666**	**12,271,666**		**7,133,268**	**7,133,268**	**(5,138,398)**
	The Summer Youth Employment Program (SYEP) has been a vital component of the Youth Workforce System for well over 30 years in the City of Los Angeles. Youth and young adults between the ages of 14-24 have the opportunity to earn a paycheck while developing foundational workplace skills and a connection to the labor force. (Excludes audit fees. See Audit Fees/Fiscal Training)							
	For PY 21-22, a total of $5.6 million has been identified to underwrite subsidized jobs for approximately 2000 low and moderate income youth from the following sources:							
	City General Fund		12,049,046	**12,049,046**		6,718,268	**6,718,268**	**(5,330,778)**
	Bank of America and EWDD SYEP - Other Sources		222,620	**222,620**		415,000	**415,000**	**192,380**
25	**CFE / Citi - Summer Jobs Connect**		**250,458**	**250,458**		**404,000**	**404,000**	**153,542**
	The program targets at-risk youth, ages 14-24, who have multiple barriers to employment, with emphasis on building Youth Financial Capability. The program is funded through the generous support of the Citi Foundation and provides youth with paid work experience in the communities of Watts and Boyle Heights. The contract is effective March 1, 2021, through February 28, 2022, with a funding of $225,000 to support 74 work experience slots.							

#	Strategies & Activities	PY 2020-21 Allocations WIA/WIOA	PY 2020-21 Allocations Other Sources	PY 2020-21 Allocations Total	PY 2021-22 Allocations WIOA	PY 2021-22 Allocations Other Sources	PY 2021-22 Allocations Total	Increase (Decrease)
Year-Round Youth Employment:								
26	**DOL Youth Reentry Grant CR Collaborative FHI360** Compass Rose Collaborative (CRC) EWDD is responsible for enrolling 200 young reentry adults (ages 18-24) (EWDD Boyle Heights is responsible for the recruitment of 121 participants & the RightWay Foundation is responsible for the recruitment of 79 participants) The program provides the opportunity to build a customized project from evidence-based and informed interventions to serve young adults between the ages of 18-24 who have been involved in the juvenile or adult justice system or who have been incarcerated in the adult criminal system and released from prison or jail. Services include case management & follow-up services, occupational & career pathway training, support services, mentoring, counseling and support services. Participants are connected with staff that support and navigate their journey to increased education and employment outcomes, coupled with reduced recidivism rates. Originally a three year program, August 14, 2017 – June 30, 2020, an extension was granted, the program end date is now September 30, 2020.		16,423	16,423			-	(16,423)
27	**Cash for College (WIOA and Other Funds)** The Cash for College (CFC) campaign is designed to expand access to education and career opportunities for low-income youth. This initiative is intended to integrate CFC activities in the YouthSource System to ensure access to CFC activities for WIOA program-enrolled youth. Project services are coordinated through a contract with Unite-LA. Primary services include: * Provision of 2-day Cash for College Convention or equivalent virtual event(s) * Targeted outreach to YouthSource participants to ensure attendance of 500 WIOA-enrolled youth at the Cash for College Convention. * Facilitation and recruitment of YouthSource contractors to be "pick-up" sites for the College & Career Convention. * Provision of Cash for College workshops during the fall and winter * Providing information for FAFSA financial aid workshops to all YouthSource Contractors. * Ensuring that WIOA program-enrolled youth participate in the Cash for College financial aid workshops.	90,000	49,000	139,000	25,000	49,000	74,000	(65,000)
28	**Hire LA's Youth 16-24 (WIOA and Other Funds)** In partnership with the L.A. City Council, the L.A. Workforce Development System, the L.A. Community College District, Unite-LA and local businesses and community organizations, HIRE LA's Youth provides job opportunities for Angelenos between the ages of 14 and 24, placing them in a variety of industries. Along with work experience, the program offers training opportunities, career exploration, on-the-job mentoring, work readiness and financial literacy workshops, and other resources. Specific opportunities are targeted to low-income youth, foster youth, young people from families receiving CalWORKs, as well as youth on probation, youth receiving General Relief, and homeless youth.	75,000	165,000	240,000	10,000	165,000	175,000	(65,000)
29	**Hire LA Platform** This activity will fund the cost of annual maintenance for the HIRE LA's Youth Automated Registration Platform. Funds allocated will allow for Cloud-based hosting, bandwidth, backup, Cloud data storage and retention, Security monitoring, technical monitoring, Cyber coverage ($20 million limit), and routine page modifications and updates. This platform serves as the programmatic landing page for all youth interested in participating in HIRE LA's Youth, the City's premier youth-centered year-round workforce development program.	25,000	-	25,000	100,000	-	100,000	75,000

#	Strategies & Activities	PY 2020-21 Allocations			PY 2021-22 Allocations			Increase
		WIA/WIOA	Other Sources	Total	WIOA	Other Sources	Total	(Decrease)
30	**Intensive Transitions**	**177,000**	**-**	**177,000**	**100,000**	**82,000**	**182,000**	**5,000**
	Continues funding of the Intensive Transitions project, which supports youth offenders returning from probation camps by linking them to education and employment opportunities through the YouthSource System. The project has functioned as a component of the larger LA Youth Opportunity Movement (LAYOM) Program. Services include anger management training, individual counseling, parent education, after-school tutoring, and community service. The case management program has shown an increase in successful completion of probation, reduced recidivism, community service, and restitution.							
31	**LA City General Fund - City Managed YouthSource Centers (YSCs)**		**649,862**	**649,862**		**518,924**	**518,924**	**(130,938)**
	Provides youth services by city-managed staff within the YouthSource System with City General Funds. These funds promote the development of youth by implementing the YSCs mission of promoting youth achievement by working with families and community partners to create opportunities for youth ages 14-24 to reach their education, employment, and personal development goals. In partnership with local community-based organization, this program is a vocational, educational, career, and social support system that emphasizes the talents and capabilities of the community's youth and families. This program serves in-school and out-of-school youth and provides recruitment, assessment, case management, job preparation, internships, career counseling, job placement, leadership development, and educational placement in a client-centered, individual approach.							
32	**LA County Juvenile Day Reporting Center (JDRC)**		**396,000**	**396,000**		**396,000**	**396,000**	**0**
	In alignment with the LA P3 collaborative, a trauma-informed youth development curriculum will be implemented to serve probation youth in the South Los Angeles area with the goal of improving their academic performance and social behavior.							
33	**LA County JJCPA Probation**		**319,499**	**319,499**		**304,501**	**304,501**	**(14,999)**
	County of Los Angeles provides Performance Partnership Pilot (P3) funds to EWDD to fund LAUSD Office of Pupil Services to serve as partner collaborator for America's Job Centers of California (AJCC) to identify out-of-school youth with emphasis on probation, foster and homelessness and target them for services. LAUSD Pupil Service Attendance (PSA) Counselors, through an on-site support, work with the County's AJCCs and its Case Managers to provide participants with academic assessments, access to all LAUSD educations programs, specialized educational activities, and support programs. The PSA Counselors collaborate with City YouthSource Center assigned PSA Counselors to provide a network for resources for participants and support the activities of City's P3 regional efforts							
34	**LA County P3 Probation**		**211,000**	**211,000**		**211,000**	**211,000**	**-**
	County of Los Angeles provides Performance Partnership Pilot (P3) funds to EWDD to fund LAUSD Office of Pupil Services to serve as partner collaborator for America's Job Centers of California (AJCC) to identify out-of-school youth with emphasis on probation, foster and homelessness and target them for services. LAUSD Pupil Service Attendance (PSA) Counselors, through an on-site support, work with the County's AJCCs and its Case Managers to provide participants with academic assessments, access to all LAUSD educations programs, specialized educational activities, and support programs. The PSA Counselors collaborate with City YouthSource Center assigned PSA Counselors to provide a network for resources for participants and support the activities of City's P3 regional efforts							
35	**LA County Systems Involved Youth**		**1,027,080**	**1,027,080**		**1,192,506**	**1,192,506**	**165,425**
	System-Involved Youth (SIY) represents specific groups of youth ages 14-24, with direct or indirect involvement in public systems including but not limited to: the justice system (Juvenile and adult), the child welfare system, public housing, and immigration. If a service provider has exhausted its funds for a category (e.g., Foster, CalWORKs or Probation), the youth may be served under SIY in lieu of utilizing Other Underserved Youth (OUY) funds.							

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#	Strategies & Activities	PY 2020-21 Allocations			PY 2021-22 Allocations			Increase
		WIA/WIOA	Other Sources	Total	WIOA	Other Sources	Total	(Decrease)
36	**Mayor's Fund for LA - College Promise Program**		**812,000**	**812,000**	**75,000**	**50,000**	**125,000**	**(687,000)**
	EWDD will continue to partner with the Los Angeles Community College District (LACCD) and the Mayor's Office to provide emergency career training preparation and placement assistance for first-time, full-time students across our nine local community colleges. The program prioritizes creating pathways to public service careers, working with City departments to place and subsidize part-time internships. The program also supports students with preparation for career pathways in private and non-profit industries, targeting high-growth and essential employment sectors with family-sustaining wages (such as Healthcare, Infrastructure and Transportation, Childcare and Early Childhood Education, Commerce & Logistics). The program's holistic approach in turn empowers young Angelenos to learn and earn and prepare for our fast-evolving labor market, while encouraging them to complete their higher education. Notably, L.A. College Promise Works is operated in partnership with Workforce Development System (WDS) contractors. Mayor's College Promise. This project will fund the following service providers:							
	El Projecto del Barrio					80,000		
	UAW - Labor Employment and Training Corp					80,000		
	Para Los Ninos					80,000		
	Coalition for Responsible Community Development					80,000		
37	**Youth Assessment**	**250,000**	**-**	**250,000**	**-**	**3,847**	**3,847**	**(246,153)**
	The InnerSight Experience is designed to assist youth with identifying their preferences, interests, and learning and communication style. The InnerSight Experience empowers participants to create a framework for making choices about their present and future goals that are in alignment with their personal career interest and preferences. Case managers use the results of the InnerSight Experience in discussion with the participants in the development of the participant's Individual Service Strategy (ISS).The goal is for 994 participants (71 per agency) to participate in the InnerSight Experience during the program year.							
38	**LA County RELAY Institute**		**-**	**-**		**-**	**-**	**-**
	ReLAY Institute, a partnership between the CSU5, County of Los Angeles Workforce Development, Aging & Community Services and City of Los Angeles Economic & Workforce Development Department. Along with its P3 partners, ReLAY creates sustainable systemic change that will provide improved education, employment, housing, and health and well-being outcomes for disconnected youth (16-24) throughout the Los Angeles Basin. The ReLAY Institute will improve the outcome of City's disconnected youth by increasing knowledge and analytic capability, capturing and sharing data, identifying best practices, disseminating innovation, fostering network, and catalyzing and facilitating collective action and leadership that builds and strengthens the capacity of public system, nonprofits, and other service provider.							
39	**Department of Justice Second Chance**		**20,996**	**20,996**		**-**	**-**	**(20,996)**
	The U.S. Department of Justice (DOJ), Office of Justice Programs (OJP), Office of Juvenile Justice and Delinquency Prevention (OJJDP) awarded grant funds to EWDD for the purpose of implementing county and statewide Plans To Improve Outcomes for Youth in the Juvenile Justice System. EWDD and its partners recruit, assess, enroll and train 200 juvenile ex-offenders. Juveniles are provided in-camp educational and career training and post-release services with a focus on training, education and behavioral therapy. Program will run through September 30, 2021.							

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		WIA/WIOA	Other Sources	Total	WIOA	Other Sources	Total	(Decrease)
40	**Angeleno Corps**			-		5,240,000	5,240,000	5,240,000
	One-time funding is provided for a pilot cohort of 300 students to receive stipends to commit to one year of service in three areas: Healthy Equity Corps - Community Based Wellness and Recover; Youth Development Corps - Tutoring, Mentoring, Arts Education, and, Dream Corps - Advocacy/Services to immigrants.							
41	**Student to Student Success Pilot**			-		2,950,000	2,950,000	2,950,000
	One-time funding is provided for training and paying 1,000 low-income high school students to home-tutor younger siblings who have struggled with distance learning and need to accelerate their studies.							
	Sub-total: YOUTH ACTIVITIES	11,091,700	23,696,740	34,788,440	10,784,700	26,618,395	37,403,095	2,614,655
	INDUSTRY SECTOR TRAINING INVESTMENTS							
42	**WDB Innovation Fund**	100,000	-	100,000	1,000,000	-	1,000,000	900,000
	The WDB Innovation Fund supports effective program designs by providing capital needed to ensure their success. Funding for these programs is based on analysis of outcomes, evidence of success, learning that addresses key gaps in knowledge within the field, sustainability and scalability.			-			-	-
	The WIOA emphasizes incumbent worker training, career pathways, services to vulnerable populations and individuals with barriers to employment.							
	Sub-total: INDUSTRY SECTOR TRAINING INVESTMENTS	100,000	-	100,000	1,000,000	-	1,000,000	900,000
	EVALUATION STUDIES							
43	**Customer Satisfaction Surveys**	77,200	-	77,200	50,000	110,000	160,000	82,800
	Contract with The University Corporation (CSUN) to: A. Continue conducting customer satisfaction surveys, on site and by telephone, as follows: • Of Adult participants at WorkSource Centers • Of Youth participants at YouthSource Centers • Of partners at WorkSource and YouthSource Centers B. Continue providing performance and policy consulting, and reporting on same, as needed. C. Data analysis and final report on the above to EWDD.							
44	**LA Performs**	100,000	-	100,000	-	60,000	60,000	(40,000)
	Continue to fund the online performance management system for the Workforce Development System. This system provides valuable information for measuring agencies' performance and for developing an annual evaluation of their program performance. It is a powerful analytical tool, allowing multi-level filtering of performance data to analyze results by various demographic groups. Contract with Future Work Systems, LLC, to a) continue hosting and maintaining the LA Performs website, which is used for managing and reporting performance metrics; and b) provide LA Performs training as needed.							

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#	Strategies & Activities	PY 2020-21 Allocations WIA/WIOA	PY 2020-21 Allocations Other Sources	PY 2020-21 Allocations Total	PY 2021-22 Allocations WIOA	PY 2021-22 Allocations Other Sources	PY 2021-22 Allocations Total	Increase (Decrease)
45	**Labor Market Information**	70,000	-	70,000	75,000	-	75,000	5,000
	Labor Market Information (LMI) is used to research and evaluate industry sector initiatives and high-growth industries in connection with employment and job training. An accurate assessment of current LMI enables the Department to tailor its programs to the most current and sustainable career pathways available.							
	Sub-total: EVALUATION STUDIES	247,200	-	247,200	125,000	170,000	295,000	47,800
	CONTINUOUS IMPROVEMENTS							
46	**Audit Fees/Fiscal Training**	100,000	85,000	185,000	177,000	-	177,000	(8,000)
	* For CPA and other professional consulting services to assist EWDD with fiscal monitoring reviews and special audits of selected service providers and provide technical assistance.							
	* For attendance of EWDD fiscal staff to various fiscal training events related to grant regulations, financial management standards, audit topics, etc. .							
47	**Certification Requirement and Technical Assistance**	25,000	-	25,000	50,000	-	50,000	25,000
	Provides funding to research and develop certification and performance requirements for the WDS; incorporating requirements under the WIOA legislation. This strategy supports the continued implementation of CalJOBS, including training, staff development and technical assistance.							
48	**RELAY Institute-CSUN (Formerly P3 Initiatives)**	75,000	39,000	114,000	100,000	-	100,000	(14,000)
	Continue the research, evaluation and professional development of community partnership efforts re-engaging LA Youth. Coordinate resources and services of public institutions, community-based organizations, philanthropy, and private effors to produce better outcomes for disconnected youth. Through the CSUN Relay Institute, the P3 information and best practices will be shared throughout the region.							
49	**LAUSD/DACE - Apprenticeship Initiative**	150,000	-	150,000	100,000	-	100,000	(50,000)
	Provides funding to support the development of a new apprenticeship platform to host information on registered apprenticeship opportunities for job seekers. This platform will also serve as a tool for employers by providing necessary information to participate in an apprenticeship program							
50	**HIRE LA Employer Engagement**	-	120,000	120,000	-	-	-	(120,000)
	Provides funding to support the City's implementation of the Hire LA's Youth Initiative by developing remote and in-person opportunities for youth through employer engagement, and supporting EWDDs implementation of the reimagined framework for Hire LA's Youth through training and technical assistance for system service providers.							
51	**Workforce Consultants**	60,000	-	60,000	100,000	-	100,000	40,000
	Funds for consultant to to conduct on-site, open, and independent evaluations of each of the sixteen adult AJCC and each 14 youth Affiliated AJCC. Consultant manages the Hallmarks of Excellence certification process for the EWDD, including leading any teams conducting the evaluation of the sixteen adult and 14 youth AJCCs. Based on those evaluations, consultant will provide recommendations to EWDD regarding certification status and continuous improvement strategies. Contract runs through December 31, 2021.							
52	**Pierce College Co-Location - Build Rehab**	-	72,700	72,700	26,000	-	26,000	(46,700)
	In response to the COVID-19 pandemic and to fortify and innovate youth workforce programs in Los Angeles for the foreseeable future, EWDD reconstructed our framework to add programmatic options system-wide. In addition to traditional work experience, virtual work-based learning is available to youth.							

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#	Strategies & Activities	PY 2020-21 Allocations			PY 2021-22 Allocations			Increase (Decrease)
		WIA/WIOA	Other Sources	Total	WIOA	Other Sources	Total	
53	**Promotion and Outreach**	-	75,000	75,000	20,000	-	20,000	(55,000)
	The radio ad marketing was aired in partnership with local radio stations KPWR Power 106 F.M. along with 93.5 K-Day. This strategy provided the opportunity to remind eligible class members of the Gang Injuction Curfew Settlement program about the benefits and support available, more so for those class members who may have been impacted by COVID-19. This strategy also served as a reminderof the recent six month program extension.							
54	**Rapid Response Layoff Aversion Strategies**	50,000	-	50,000	501,127	-	501,127	451,127
	Funds for consultants to provide support to the EWDD's Rapid Response team to develop strategies to increase the number of businesses served. Such strategies include, but are not limited to creating a direct link to Human Relations Associations to inform them of available services to each company and it's employees, and developing a step-by-step instructional manual for the State's EconoVue to facilitate job matching between Dislocated Workers and employers in growing industries. https://dev.econovue.com/econovue-platform.html							
55	**LA Connect**	50,000	-	50,000	88,240	-	88,240	38,240
	The LA Connected Iniative funded marketing and outreach activites to help increase Angeleno access to services available under the CARES ACT, including access to the increased Pandemic Unemployment Assistance program.							
56	**High Performing Boards**			-		3,847	3,847	3,847
	To be determined							
57	**Annual Plan Design Consultant**			-	200,000	100,000	300,000	300,000
	Funding will be allocated to support the design of the Annual Plan.							
	Sub-total: CONTINUOUS IMPROVEMENTS	510,000	391,700	901,700	1,362,367	103,847	1,466,214	564,514
	SYSTEM ENHANCEMENTS							
58	**LA City General Fund - Los Angeles Regional Initiative for Social Enterprise**		3,051,338	3,051,338		3,869,800	3,869,800	818,462
	Funded initially in 2014 by a U.S. Department of Labor Workforce Innovation Fund (WIF) grant, LA:RISE brings together social enterprises, workforce agencies, retention specialists, and employers to help the hardest to serve populations- those with a history of homelessness or incarceration and disconnected youth- to re-enter and succeed in the workforce. Participants receive transitional employment at a social enterprise along with WorkSource counseling, support, and training they need to succeed in the workplace. Under the LA:RISE initiative, individuals progress from transitional, subsidized employment, to bridge, unsubsidized and/or competitive employment in the open labor market.							
59	**LA RISE Expansion - CD 10**			-		323,813	323,813	323,813

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		WIA/WIOA	Other Sources	Total	WIOA	Other Sources	Total	(Decrease)
60	**Homeless Housing Assistance and Prevention Program (HHAPP)**		**1,800,000**	**1,800,000**		**-**	**-**	**(1,800,000)**
	The HHAP LA:RISE Youth Academy serves individuals 18 to 24 years of age who are experiencing homelessness or at-risk of experiencing homelessness. A minimum of 250 participants will be linked to education, subsidized employment and employment services, and social well-being services while permanent housing is being established to move them to a future of self-sufficiency and economic mobility.							
61	**LA COUNTY LA RISE Measure H**		**906,000**	**906,000**		**2,700,000**	**2,700,000**	**1,794,000**
	The Los Angeles County LA:RISE project unites the City and County of Los Angeles to help people with high employment barriers get jobs, stay employed, and build a better life.The City of Los Angeles LA:RISE model was expanded throughout the region to provide transitional, subsidized and un-subsidized employment to individuals experiencing homelessness or at risk of homelessness.							
62	**Crossroads/Policy Conferences and Forums**	**10,000**	**-**	**10,000**	**-**	**500,000**	**500,000**	**490,000**
	Funding for Crossroads symposia at which WDB members, elected officials, and workforce development professionals engage in critical discussions regarding services to vulnerable populations. These serve as the basis for development of workforce development policies and programming in the City of Los Angeles.							
63	**Promotion and Outreach**	**20,000**	**-**	**20,000**	**-**	**-**	**-**	**(20,000)**
	Provides funding for conducting marketing and outreach efforts, through contracted services, sponsorships, and other methods, for a range of activities including staff trainings, outreach strategizing and planning, business protocol development, media services, development of collateral materials, utilization of social media, direct media buys and other services that will: 1. Increase regional market share recognition and support of jobseekers/dislocated workers, traditionally underserved jobseeker populations, youth, and businesses/employers for the WDB Workforce Development System's WorkSource/America's Job Centers of California, YouthSource and HIRE LA's Youth brands 2. Assist in increasing the number of employer job pledges and overall contributor donations to the HIRE LA's Youth campaign 3. Promote awareness and best practices of the Industry Sector Training Initiatives, the linkage to the Workforce Development System and the connection to local and regional employers and community colleges 4. Assist with promotion and outreach activities related to regional planning efforts 5. Facilitate joint messaging of Workforce Development Board and Economic and Workforce Development Department workforce development promotion and outreach goals and objectives.							
64	**Regional Plan Implementation 3.0**		**400,000**	**400,000**		**18,055**	**18,055**	**(381,945)**
	LA City WDB will receive up to $10,000 for participation in scheduled Regional Workgroup meetings in the development of deliverables for the Regional Plan 3.0 project.							
65	**LARCA 2.0 (Gang Injunction Curfew Settlement)**		**6,750,000**	**6,750,000**			**-**	**(6,750,000)**
	The City of Los Angeles is investing up to $30 million in its workforce development system as part of the class action settlement in the case of Rodriguez v. City of Los Angeles, 11-CV- 01135-DMG over four years (June 1, 2017 – December 27, 2021). The settlement was approved by the court in March 2017. Job training, educational and employment services are made available only to the class members of the settlement.							

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		WIA/WIOA	Other Sources	Total	WIOA	Other Sources	Total	
66	**YouthSource Reopening Fund**			-	121,168	64,545	185,713	185,713
	Funding allocation to support the reopening of YouthSource Centers for in-person services.							
67	**Substance Abuse Counselor Pathway**			-	250,000	-	250,000	250,000
68	**Youth Equity Fund**			-	-	900,000	900,000	900,000
	Funding allocation to support equity-driven and innovative demonstration projects and the expansion of established jobs programs that serve youth of color, students with disabilities, English Language Learners, and system-involved youth. Partnerships in development include projects with LAUSD's Black Student Achievement Plan Initiative and the Social Justice Learning Institute. Projects will also be industry-specific and target sectors such as infrastructure, healthcare, logistics, early education, social and community services, and other essential industries.							
69	**Youth Small Business Corp**			-	-	500,000	500,000	500,000
70	**Career Apprenticeship Program - CD 8**			-		166,000	166,000	166,000
71	**Non-Profit Apprenticeship Program - CD 9**			-		1,100,000	1,100,000	1,100,000
72	**Prison to Employment Re-Entry Program - CD 5/8**			-		300,000	300,000	300,000
	Sub-total: SYSTEM ENHANCEMENTS	30,000	12,907,338	12,937,338	371,168	10,442,213	10,813,381	(2,123,957)

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MISCELLANEOUS								
73	**Reserved for EWDD Program Oversight for PY 22-23:**	-	767,198	767,198	-	280,000	280,000	(487,198)
	Funds set aside from multi-year grants for EWDD program oversight and delivery costs for PY 22-23 and until the applicable grant's ending date.							
	Sub-total: MISCELLANEOUS	-	767,198	767,198	-	280,000	280,000	(487,198)
	Total: All WDB Strategies and Activities	**27,666,715**	**62,384,086**	**90,050,801**	**30,431,048**	**49,769,876**	**80,200,924**	**(9,849,877)**
CITY OF LA:								
	Administrative and Program Oversight and Support	**8,115,019**	**5,461,997**	**13,577,016**	**7,936,722**	**5,602,335**	**13,539,056**	**(37,960)**
	• EWDD	7,722,900	5,120,669	12,843,569	7,590,249	5,330,402	12,920,651	
	• Other City Departments	392,118	341,328	733,447	346,473	271,932	618,405	
	Workforce Development Board	**1,328,001**	**-**	**1,328,001**	**1,361,577**	**300,000**	**1,661,577**	**333,576**
	• Mayor's Office	502,116	-	502,116	485,698	300,000	785,698	
	• EWDD Support	825,885	-	825,885	875,880	-	875,880	
	Total: CITY OF LA	**9,443,020**	**5,461,997**	**14,905,017**	**9,298,299**	**5,902,335**	**15,200,634**	**295,616**
	Grand Total	**37,109,735**	**67,846,083**	**104,955,818**	**39,729,347**	**55,672,211**	**95,401,558**	**(9,554,261)**

10.

DATE: November 18, 2021

TO: Workforce Development Board (WDB)

FROM:

SUBJECT: **Approval of a Report from the Economic and Workforce Development Department (EWDD) on Fiscal and Disallowed Cost Issues**

REQUESTED ACTION:

BACKGROUND:

ADDITIONAL BACKGROUND:

ATTACHMENTS:

Description

- ITEM 10 - ITEM 10 - Update on Disallowed Costs as of 111821 Handout
- ITEM 10 - Year_22 Carry-In Report_Presentation_11.18.2021



EWDD Update on

DISALLOWED COSTS

Catherine Bondoc
Financial Management Division
Economic & Workforce Development Department
November 18, 2021

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Updates to May 2021 Report

Service Provider	Balance Due as of 5/31/21	Resolved	Stand-In Costs	Refunded	Balance Due as of 11/18/21	Comments
Community Career Dev., Inc.	40,847	(40,847)			0	
WLCAC	153,572			(64,156)	89,416	Repayment plan in place. Stand-in cost proposal pending.
Youth Policy Institute	324,043	(232,290)			91,753	On-going bankruptcy proceedings.
City of Long Beach	1,575			(1,575)	0	
El Proyecto Del Barrio	75,519				75,519	Resolution in process.
JVS SoCal	9,690			(9,690)	0	

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Updates to May 2021 Report

Service Provider	Disallowed Costs	Resolved	Stand-In Costs	Refunded	Balance Due	Comments
LA Brotherhood Crusade	4,789				4,789	
Para Los Ninos	571,754	(519,282)			52,472	
UCLA	59,061	(59,061)			0	
TOTAL	**1,240,850**	**(851,480)**	**0**	**(75,421)**	**313,949**	

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Year 22 Annual Plan Carry-in Report

REVENUES & Modified Budget

By: **Catherine Bondoc**
Economic & Workforce Development Department
November 18, 2021

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WIOA FORMULA – New Revenues

Funding Stream	Actual	Projected	Increase (Decrease)
Adult	12,824,671	12,824,671	0
Dislocated Worker	8,850,751	8,850,751	0
Youth: PY 21-22	9,658,232	9,658,232	0
Youth: PY 22-23	3,000,000	3,500,000	(500,000)
Rapid Response	1,029,035	1,053,186	(24,151)
TOTAL	**35,362,689**	**35,886,840**	**(524,151)**

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WIOA Adult – Carryovers

Group	Budget	Expenditures	%	Increase (Decrease)
EWDD	3,870,040	3,024,476	73%	845,564
Other City Departments	307,597	307,597	100%	0
Service Providers	9,446,652	8,202,578	87%	1,244,074
Supporting Program Activities	660,610	590,541	89%	70,069
Total	**14,284,899**	**12,125,192**	**85%**	**2,159,707**

Actual = 15% of Total Budget VS Projected = 7% of Total Budget or $950,000

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WIOA Dislocated Worker – Carryovers

Group	Budget	Expenditures	%	Increase (Decrease)
EWDD	2,799,646	2,231,128	80%	568,518
Other City Departments	282,002	282,002	100%	0
Service Providers	5,085,172	4,699,174	92%	385,998
Supporting Program Activities	389,375	333,761	86%	55,614
Total	**8,556,195**	**7,546,065**	**88%**	**1,010,130**

Actual = 12% of Total Budget VS Projected = 8% of Total Budget or $650,000

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WIOA Youth – Carryovers

Group	Budget	Expenditures	%	Increase (Decrease)
EWDD	1,879,101	1,699,655	90%	179,446
Other City Departments	304,635	304,635	100%	0
Service Providers	10,251,020	9,126,237	89%	1,124,783
Supporting Program Activities	780,700	686,339	88%	94,361
Total	**13,215,456**	**11,816,866**	**89%**	**1,398,590**

Actual = 11% of Total Budget vs Projected = 3% of Total Budget or $400,000

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WIOA – Carryover Summary

Funding Stream	Actual	Projected	Increase (Decrease)
Adult	2,160,000	950,000	1,210,000
Dislocated Worker	1,010,000	650,000	360,000
Youth	1,400,000	400,000	1,000,000
Rapid Response	0	0	0
TOTAL	**4,570,000**	**2,000,000**	**2,570,000**

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WIOA Formula – New Revenues & Carryover Summary

Funding Stream	Actual	Projected	Increase (Decrease)
Adult	14,984,671	13,774,671	1,210,000
Dislocated Worker	9,860,751	9,500,751	360,000
Youth	14,058,232	13,558,232	500,000
Rapid Response	1,029,035	1,053,186	(24,151)
TOTAL	**39,932,689**	**37,886,840**	**2,045,849**

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WIOA Discretionary Grants

Grant	Actual	Projected	Increase (Decrease)
2020 LAX Additional Assistance	100,000	80,000	20,000
CA Megafires NDWG	756,100	350,000	406,100
COVID-19 Disaster Recovery NDWG	70,000	100,000	(30,000)
High Performing Boards	3,847	3,847	0
Regional Plan Implementation 3.0	28,055	28,055	0
September Wildfires Disaster Recovery	3,600,000	3,600,000	0
Trade & Economic Transition NDWG	17,000	5,000	12,000
TOTAL	**4,575,002**	**4,166,902**	**408,100**

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CARES ACT / CDBG COVID:

Program	Actual	Projected	Increase (Decrease)
Childcare Initiative	5,103,797	5,457,534	(353,737)
LA Community Care Corps Program	136,000	150,000	(14,000)
LA RISE	48,000	1,444,031	(1,396,031)
TOTAL	5,287,797	7,051,565	(1,763,768)

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LA CITY PROGRAMS

Program	Actual	Projected	Increase (Decrease)
Angeleno Corps	6,000,000	6,000,000	0
Career Apprenticeship – CD 8	166,000	0	166,000
Cash for College	49,000	49,000	0
Day Labor	1,487,207	1,395,860	91,347
Gang Injunction Curfew Settlement	109,303	229,303	(120,000)
Hire LA	373,300	285,000	88,300
LA RISE – City General Fund	4,324,000	4,222,000	102,000
LA RISE Expansion ABH/Tiny Homes – CD 2	750,000	750,000	0

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LA CITY PROGRAMS …continued

Program	Actual	Projected	Increase (Decrease)
LA RISE Expansion – CD 10	359,792	0	359,792
LA RISE – HHAPP	200,000	250,000	(50,000)
Non-Profit Apprenticeship – CD 9	1,100,000	0	1,100,000
Prison to Employment Re-Entry – CDs 5 & 8	300,000	0	300,000
Student-to-Student Success Pilot	3,500,000	3,500,000	0
Summer Youth Employment Program	9,539,000	8,600,000	939,000
YouthSource Center	746,758	552,758	194,000
TOTAL	**29,004,360**	**25,833,921**	**3,170,439**

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LA COUNTY GRANTS

Grant	Actual	Projected	Increase (Decrease)
JJCPA Probation	368,700	355,000	13,700
Juvenile Day Reporting Center	440,000	440,000	0
LA RISE Measure H	3,000,000	3,000,000	0
Performance Partnership Pilot	211,000	211,000	0
Project Invest	908,000	908,000	0
Relay Institute	50,000	50,000	0

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LA COUNTY GRANTS *…continued*

Grant	Actual	Projected	Increase (Decrease)
Systems Involved Youth	1,325,000	1,194,200	130,800
WIOA Formula	359,005	301,000	58,005
Youth at Work	9,060,500	8,321,550	738,950
TOTAL	**15,722,205**	**14,780,750**	**941,455**

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OTHERS:

Grant	Actual	Projected	Increase (Decrease)
Others	1,079,000	834,000	245,000
Anticipated Revenues - WIOA	0	3,000,000	(3,000,000)
Anticipated Revenues – Other Grants	0	2,000,000	(2,000,000)
TOTAL	**1,079,000**	**5,834,000**	**(4,755,000)**

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SUMMARY All Grants/Programs

Group	Actual	Projected	Increase (Decrease)
WIOA Formula	39,932,689	37,886,840	2,045,849
WIOA Discretionary Grants	4,575,002	4,166,902	408,100
CARES Act Funds	5,287,797	7,051,565	(1,763,768)
LA City Programs	29,004,360	25,833,921	3,170,439
LA County Grants	15,722,205	14,780,750	941,455
Others	1,079,000	5,834,000	(4,755,000)
TOTAL	**95,601,053**	**95,553,978**	**47,075**

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Modified Annual Plan Budget

Category	Modified Budget	Original Budget	Increase (Decrease
EWDD Oversight	13,660,320	15,411,098	(1,750,778)
Workforce Dev. Board	1,661,577	1,778,971	(117,394)
Other City Departments	618,405	627,954	(9,549)
WorkSource Centers	29,323,336	26,177,550	3,145,786
YouthSource Centers	26,608,321	22,449,484	4,158,837
Other Service Providers	16,715,324	24,032,947	(7,317,623)
Supporting Program Activities	7,013,770	5,075,974	1,937,796
TOTAL	**95,601,053**	**95,553,978**	**47,075**

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Modified Annual Plan Budget …continued

- **City budget reflects the following:**
  - ➢Elimination of previously funded positions that were deleted as a result of the City's Separation Incentive Retirement package.
  - ➢Six-months savings from previously fully-funded vacancies that are unfilled as of today. Hiring still on-going.
  - ➢ Allocation of resulting savings to WorkSource and YouthSource centers.
  - ➢ Allocation of resulting savings to various supporting program activities.

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Modified Annual Plan Budget …continued

Supporting Program Activities	Increase (Decrease
NEW PROGRAMS:	
Substance Abuse Counselor Pathway	300,000
Youth Small Business Corp	500,000
Subtotal	**800,000**
EXISTING PROGRAMS:	
Apprenticeship Portal	100,000
Rapid Response Layoff Aversion Strategies	100,000
Rapid Response Support	28,240
Youth Equity Fund	(100,000)
Subtotal	**128,240**

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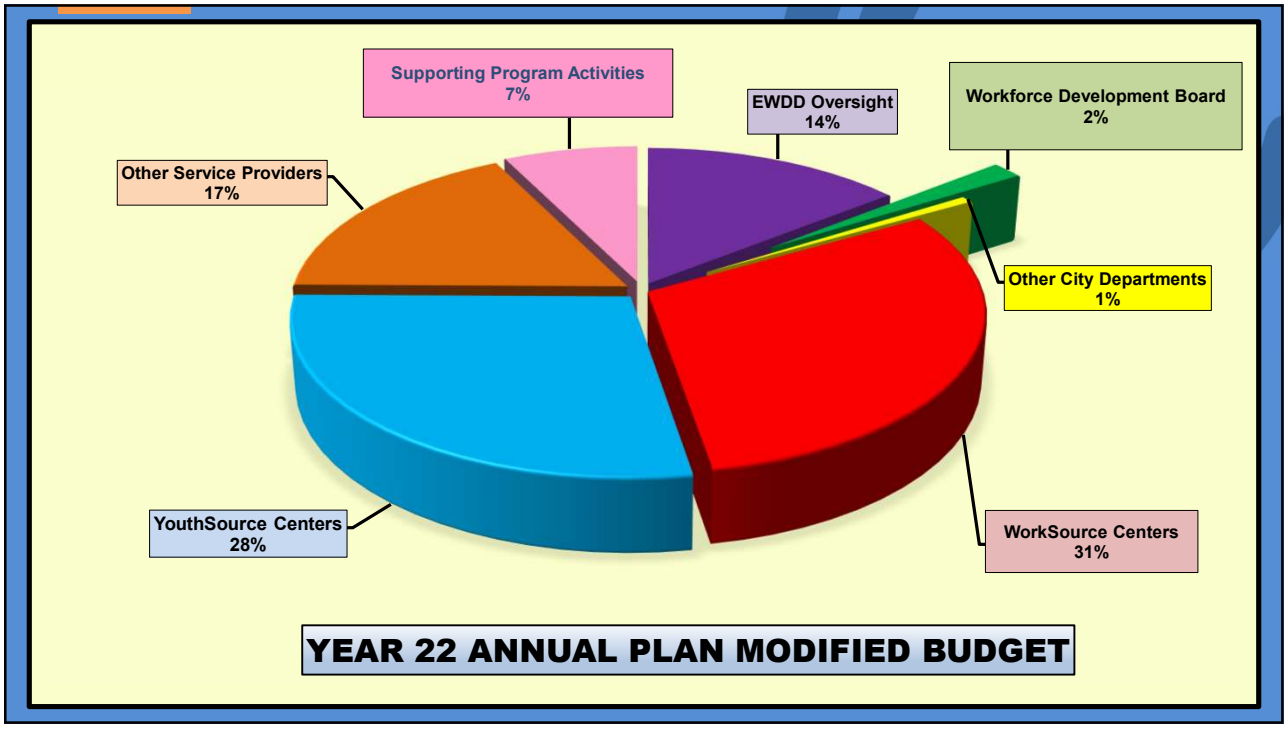
Modified Annual Plan Budget …continued

Supporting Program	Increase (Decrease
EWDD SUPPORT:	
Audit Services	423,500
Customer Satisfaction Survey	32,000
Hire LA Platform – Customer Software Solutions, Inc.	115,000
Labor Market Information	50,000
Workforce Consultants	185,713
Reserved for EWDD Oversight for FY 22-23	203,343
Subtotal	**1,009,556**
TOTAL	**1,937,796**

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