CITY OF LOS ANGELES
WORKFORCE DEVELOPMENT BOARD (WDB)
QUARTERLY MEETING

Thursday, May 21, 2026
10:00 AM - 12:00 PM

EXPO Center Multi-Purpose Room

3980 Bill Robertson Ln, Los Angeles, CA 90037

AGENDA

1.	Call to Order/Roll Call	
2.	Declaration of Conflict of Interest	
3.	Public Comment on Non-Agenda Items	
4.	Honoring Elton Blake	Brenda Shockley

ACTION ITEMS:

5.	Consideration of the Minutes of January 29, 2026	LaShondra Mercurius
6.	2026 WIOA Reauthorization Presentation and Recommended Action	Hannah Lee/Nancy Hoffman Vanyek
7.	Program Year 2026-27 (Year 27) Annual Plan and Recommended Actions	Donny Brooks and Elizabeth Macias
8.	Round 4 Youth Service Corps Funding Recommendations	Bryson Gauff
9.	Older Worker Peer Navigator Pilot Program Request For Interest (RFI) Recommendations	Donny Brooks
10.	Department of Children and Family Services Workforce Navigator Initiative Request For Interest (RFI) Recommendations	Donny Brooks
11.	Select Youth System Programs Funding Allocation and Reprogramming Recommendations	Bryson Gauff

EXECUTIVE COMMITTEE ACTIONS

(The WDB Executive Committee approved the following items on behalf of the full WDB. Any of these items may be called "special" by a WDB member for information and discussion purposes.)

12. Approval of Appointment and Reappointment Recommendations to the Workforce Development Board (WDB) and the WDB Youth Council
13. Approval of Recommendations Regarding a Request for Quotes for Consultant Services to evaluate WorkSource Center Employer Satisfaction
14. Approval of Recommendations regarding a Request for Quotes for Consultant Services to implement Transportation and Logistics Sector Strategies
15. Approval of Recommendations regarding a Request for Quotes for Consultant Services to evaluate the City's YouthSource Center System and Hire LA's Youth Program
16. Approval of Recommendation to reallocate up to $109,000 in WIOA Adult and Dislocated Worker funds from the Older Worker Peer Navigator Program to the Early Childhood Student Advancement Program Plus (ECE-SAP +)

ADVISORIES/DISCUSSIONS/PRESENTATIONS/REPORT-BACKS/UPDATES

17. NAWB's Forum 2026 Conference Verbal Report Back — Nancy Hoffman Vanyek
18. Next Meeting: July 23, 2026
19. Adjourn

Workforce Development Board:

LaShondra Mercurius, Nancy Hoffman Vanyek, Garrett Gin, Max Arias, Bernardine Brandis, Kenya Croom, Jesse Cuevas, Sean Fleming, David Ford, Benjamin Garcia, Jaleesa Hazzard, Lyndsey Heisser, Teri Hollingsworth, Mark Louccheim, Armando Loza, Casey O'Neill, Gabriel Pimentel, Sergio Rascon, Victor Reyes, Steven Simon, Benjamin Torres, Saba Waheed, Steve Zimmer

PUBLIC INPUT AT WORKFORCE DEVELOPMENT BOARD MEETINGS

The public will have an opportunity to address the Board on any agenda item at the time the item is considered. Members of the public who wish to speak on any item are requested to complete a speaker card for each item they wish to address, and present the completed card(s) to the designated personnel of the Board. Speaker cards are available at the sign-in table at the back of the meeting room. Documents/reports on agenda items are available on the Board's website and may be distributed at the meeting. For updated meeting schedules please visit www.wiblacity.org. For more information call 213-744-7164.

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For more information please contact us at 444 S. Flower Street, 14th Floor, Los Angeles, CA 90071.
Phone: 213-744-7164 www.wiblacity.org

2.

DATE: May 21, 2026

TO: Workforce Development Board (WDB)

FROM:

SUBJECT: **Declaration of Conflict of Interest**

REQUESTED ACTION:

BACKGROUND:

ADDITIONAL BACKGROUND:

ATTACHMENTS:

Description

No Attachments Available

4.

DATE: May 21, 2026

TO: Workforce Development Board (WDB)

FROM:

SUBJECT: **Honoring Elton Blake**

REQUESTED ACTION:

BACKGROUND:

ADDITIONAL BACKGROUND:

ATTACHMENTS:

Description

No Attachments Available

5.

DATE: May 21, 2026

TO: Workforce Development Board (WDB)

FROM:

SUBJECT: **Consideration of the Minutes of January 29, 2026**

REQUESTED ACTION:

BACKGROUND:

ADDITIONAL BACKGROUND:

ATTACHMENTS:

Description

- Item 5 - Draft_Minutes_WDB_Quarterly_Mtg. 01.29.2026

CITY OF LOS ANGELES
WORKFORCE DEVELOPMENT BOARD
QUARTERLY MEETING
THURSDAY, JANUARY 29, 2026
10:00 A.M. – 12:00 P.M.
GOODWILL SOUTHERN CA – AUDITORIUM
342 NORTH 10950 SOUTH CENTRAL AVENUE, LOS ANGELES, CA 90059

DRAFT MINUTES

MEMBERS PRESENT:

LaShondra Mercurius, Nancy Hoffman Vanyek, Garrett Gin, Terri Hollingsworth, Sean Fleming, Bernardine Brandis, Ben Garcia, Kenya Croom, Jesse Cuevas, David Ford, Jaleesa Hazzard, Gabriel Pimentel, Victor Reyes, Victor Reyes, Steve Simo, Benjamin Torres, Steve Zimmer, Lester Garcia (Alt. Max Arias) Ernesto Pantoja (Alt. Sergio Rascon)

1. Call to Order/Roll Call
   The Chair called the meeting to order at 10:12 a.m. after the CEA called the roll and confirmed the presence of a quorum.

2. Declarations of Conflict of Interest – None

3. Public Comments on Non-Agenda Items (1 Minute) – None

4. Consideration of the Minutes of October 23, 2025
   Moved to Approve Garrett Gin/Seconded by Nancy Hoffman Vanyek
   Vote: Motion carries unanimously

5. Approval of the Recommendations Regarding the Results of the 2025 WorkSource Center (WSC) Operators Request For Proposals (RFP) for Program Year 2026 – 27

   Fred Jackson, Economic and Workforce Development Department (EWDD), Interim General Manager gave brief remarks regarding the WorkSource Center RFP and said that after two years, the Department is pleased to present the recommendations.

Donny Brooks, Chief Grants Administrator with the Workforce Development Division provided background regarding the WorkSource Center System, and the work behind the development of the RFP.

Mark Franco, EWDD Contracts Unit, gave a detailed overview of the work source center system procurement process. It was bifurcated into two phases; Phase one was the Request For Qualifications, and Phase two was the WorkSource Center Request For Proposals. In order to be considered for funding, proposals were required to score 70 points, however, it was not a guarantee of a funding recommendation. He provided a breakdown of centers that were recommended for funding based on the Planning Area. Four organizations did not receive qualifying scores: Watts Labor Community Action Committee, LA Urban League, UAW Labor Employment and Training Corporation, and Chinatown Service Center.

Elizabeth Macias, EWDD Regional Planning Unit presented on the Regional Areas of Service and the methodology used for their identification. She explained that the City is proposing to allocate funds across the seven Area Planning Commissions with the highest incidences of poverty, unemployment, and lower educational attainment, as determined by the Measure of America's Human Development Index. A maximum of two proposals per planning area were allowed.

Donny Brooks presented the Department's recommendations to maintain the current 14 WorkSource Centers (WSCs), with eleven operators recommended for funding.

He also noted the Department's plan to reopen the procurement process for three Community Planning Areas. The deadline for appeals was the previous day, and three appeals were received. The Workforce Development Board (WDB) Appeals Board will be convened soon.

Public Comment: Danielle Martinez, WDB staff, read a communication from CD 15, Tim McOsker for the record. Public comments were also received from the following people: Myesha Saravia, Tangina Coaker, Marvinette Williams, Stephanie Silva, Christopher Ivey, Alexandra Beemer, Alphonso Reed, and Tina Quaye.

Gerardo Ruvalcaba outlined the Appeals Process as defined in the procurement policies as referenced in the WDB/LEO Request for Proposals (RFP) document. He explained that the process allows applicants to raise concerns regarding issues with the procurement process. Three appeal letters were received by the deadline the previous day.

It was noted that appeals based solely on scoring are not permitted; the process is intended to address potential failures by the Department to follow established procedures. Outcomes of the appeals process may include agreement with the

Department, agreement with the appellant, and all decisions are considered final once an appeal is reviewed. Any changes resulting from the appeals process will be incorporated into the official record and forwarded to the City Council for consideration.

Chair LaShondra Mercurius reiterated the importance of maintaining a strong and transparent process to ensure successful outcomes.

Sean Fleming acknowledged both the appeals and re-procurement processes currently underway. Donny Brooks emphasized the Department's commitment to maintaining an open and fair process, noting that the upcoming Annual Plan (effective July 1) will outline funding recommendations. He added that service impact remains the top priority and that additional support outside the established process cannot be provided. He also confirmed that another bidder's conference will be held for the three areas undergoing re-procurement.

Nancy Hoffman Vanyek MOVED to Approve, Seconded by Jesse Cuevas
Vote: Unanimous
Recusals: Steven Simon, and David Ford

ADVISORIES/DISCUSSIONS/PRESENTATIONS/REPORT-BACKS/UPDATES

6. Youth Council Report Back Armando Loza

   Danielle Martinez Nominations/Membership Committee Report Back gave an update on the two youth advisors Zaynah Robb, and Kahlil Hayes.

7. Nominations/Membership Committee Report Back

   Gabriel Pimentel gave an update on the Board vacancies. The public call for nominations to fill open seats on the WDB and Youth council Committee. Public notice was sent out the next day. Reminder the deadline for nominations is today.

8. A Report Back on the Mid-Year Performance Scorecard of Workforce Development Programs in the City's Program Year 2025-26 (Year 26)

   Elizabeth Macias, Strategic Planning Unit reported that the performance scorecard covers the period from July 1 through December 31 and highlights key signature programs. She noted that the scorecard provides data on total participants served, total participants trained, total job placements, and the number of vulnerable populations served.

Cesar Villanueva gave a detailed breakdown of the Quarter one and Quarter two WIOA mid-year performance. At mid-year (Q2), the Workforce Development System served 14,339 adults and 5,194 youth, with 3,317 adults and 542 youth placed into employment, and 2,230 adults and 100 youth enrolled in training.

WIOA Adult, Dislocated Worker, and Youth programs exceeded enrollment goals. Employer Services provided 846 services to 556 employers.

The Day Laborer Program reached 193% of its goal. Hire LA's Youth, LA Youth at Work and Youth Service Corps all exceeded targets for youth work experiences.

LA and Inside Safe Job Connectors served 835 individuals experiencing homelessness, achieving 215% of their enrollment goals.

9. A Report Back on the status of Wildfire Disaster Recovery Grants and Activities

Donny Brooks reported on the status of the Disaster Recovery Grants, noting that the current month marked the anniversary of the Eaton Canyon and Palisades fires.

Tatiana Eulian Lopes provided an update on activities related to the wildfire grants, referencing information included in prior reports. She stated that under the Farmer John Grant, 27 individuals affected by wildfires have been supported. She also reported on the Additional Assistance Grant, noting that the Department is working with the County to track and document activities, with system access expected within the next week. She added that performance under this grant has reached 140% of the established goal.

10. Verbal Update on Program Year 2026 Budget and new Medi-Cal and Calfresh Work Requirements

Hannah Lee updated the Board on the 2026 WIOA budget, noting funding will remain flat through June 2027. She also reported a partial federal government shutdown starting Saturday.

Upcoming CalFresh Works changes limit able-bodied adults without dependents to three months of benefits in three years, affecting about 200,000 people, including many Medi-Cal recipients. EWDD is coordinating with the County to prevent loss of benefits, despite no streamlined referral system between DPSS and CalJOBS.

11. Next Meeting: May 21, 2026

12. Adjourn - **Motion to adjourn at 12:05 p.m. by Benny Torres, Seconded by Gabriel Pimentel.**
    Unanimous Ayes.

6.

DATE: May 21, 2026

TO: Workforce Development Board (WDB)

FROM:

SUBJECT: **2026 WIOA Reauthorization Presentation and Recommended Action**

REQUESTED ACTION:

BACKGROUND:

ADDITIONAL BACKGROUND:

ATTACHMENTS:

Description

- Item 6 - WDB Memo re. WIOA Reauthorization for 5.21.26
- Item 6_Presentation_WDB Quarterly Meeting WIOA Reauthorization & FY 27 Budget_2sl

Workforce **Development** Board
City of **Los Angeles**

MEMORANDUM

DATE: May 21, 2026

TO: Workforce Development Board (WDB)

FROM: Nancy Hoffman Vanyek, WDB Secretary
Chair, Policy & Oversight Committee

SUBJECT: Federal WIOA Reauthorization — A Stronger Workforce for America Act of 2026 (ASWA 2026)

REQUESTED ACTION:

That the Workforce Development Board (WDB) authorize WDB staff to prepare and transmit a letter to members of the Los Angeles Congressional Delegation regarding the potential impacts of proposed changes to the Workforce Innovation and Opportunity Act (WIOA) under the A Stronger Workforce for America Act of 2026 (ASWA 2026) on workforce development funding, services, and programs in the City of Los Angeles.

BACKGROUND:

The Workforce Innovation and Opportunity Act (WIOA), the primary federal law funding job training and employment services since 2014, has operated without congressional reauthorization since 2020. While WIOA programs continue to receive annual federal appropriations, funding levels remain subject to the federal budget and appropriations process each year. *Note:* Our workforce delivery system is currently funded through June 30, 2027.

In April 2026, House Education and Workforce Committee Chairman Tim Walberg (R-MI) introduced the A Stronger Workforce for America Act of 2026 (ASWA 2026), legislation that seeks to amend and reauthorize WIOA. The Committee subsequently voted, along party lines, to advance the bill to the House floor for consideration. As Congress continues to deliberate potential changes to WIOA, there is an opportunity for workforce boards to engage federal policymakers and communicate the potential impacts on local workforce systems.

ASWA 2026 proposes significant changes to the structure and funding of the workforce system, including:

- Consolidation of WIOA Title I funding into a block grant, Make America Skilled Again (MASA), without dedicated funding streams for Adult, Dislocated Worker, and Youth programs that local workforce boards rely on to serve job seekers and employers;
- An increase to the maximum state set-aside, from 15% to 25% of Title I funds, reducing the proportion of funding allocated to local workforce areas;
- Flat funding authorization levels for WIOA Adult and Youth programs, and approximately a 5% reduction for the Dislocated Worker program, throughout the six-year authorization period, limiting system capacity amid rising service delivery costs;
- A mandate that 50% of funds be spent on training activities, limiting local flexibility to fund wraparound services such as childcare, transportation, and case management that help participants successfully complete training and employment programs; and
- Transfer of WIOA Title II Adult Education programs, including ESL, basic literacy, and GED programs, from the Department of Education to the Department of Labor, creating uncertainty regarding future program administration and funding alignment.

With Congress actively considering significant changes to WIOA, the Policy & Oversight Committee believes it is critical to proactively inform the Los Angeles Congressional Delegation about the potential impacts these proposals could have on workforce development funding, services, and programs in Los Angeles. Early engagement, while bill negotiations are still ongoing, helps ensure that the unique needs and priorities of our workforce system, employers, and job seekers are considered while federal policy is still being shaped.

2026 WIOA Reauthorization

May 21, 2026
WDB Quarterly Meeting

1

What is WIOA & Why it Matters to Los Angeles

The Workforce Innovation and Opportunity Act (WIOA) is the primary federal law funding job training and employment services across the country. It has been the backbone of our workforce system since 2014. WIOA funds:

- Job training and skills development programs
- WorkSource centers serving job seekers across the city
- Youth employment and work experience programs
- Services for adults, dislocated workers, and opportunity youth
- Employer partnerships and sector-based training initiatives

WIOA has been expired since 2020. What happens in Congress right now directly affects our ability to serve our community.

2

WIOA Reauthorization - ASWA 2026

The House Education and Workforce Committee introduced and advanced “A Stronger Workforce for America Act of 2026 (ASWA 2026),” which seeks to amend and reauthorize WIOA.

- Republican-led proposal, unlike the 2024 bipartisan version
- Establishes “Make America Skilled Again Grant”
- Maintains Adult and Youth at current funding levels for 6 years. Reduces Dislocated Worker funding by 4.5%.
- Transfers WIOA Title II Adult Education from the Dept. of Education to Dept. of Labor.

3

Significant Changes Under ASWA 2026

- Increases from **15 to 25%** state set-aside of Title I funds
- Requires **50%** of Adult and Dislocated Worker funds be spent on training, **up from 30% CA requirement**
- Youth Funding
  - Reduces from **75 to 70%** state out-of-school youth spending
  - Increases from **20 to 40%** youth work experience spending
    - Requires **12.5%** of funds be directed to apprenticeships and pre-apprenticeships (**new**)

4

What This Means for Los Angeles

- Flat funding limits system capacity amid rising service delivery costs
- Increased state set-aside reduces local funding allocations
- One-size-fits-all training mandate constrains local flexibility and limits investment in supportive services
- Youth requirements shift resources toward work-based learning and apprenticeship models

5

Federal Outlook

- Bill has passed Committee and is headed to the House floor.
- Senate pathway remains uncertain. No companion bill introduced by the Committee on Health, Education, Labor and Pensions.
- WIOA has been expired since 2020. Reauthorization pressure continues, but path to enactment remains uncertain.
- Policy negotiations are still ongoing, creating opportunity for engagement

6

FY 2027 Budget & MASA Grant

Make America Skilled Again (MASA) Grant Overview

- Consolidates WIOA Title I formula funding into a single block grant
- No specific funding level
- Increases state discretion over funding allocation
- Requires 10% set-aside for Registered Apprenticeships

Implications - Requires statutory changes to WIOA

- Reduces local control and funding certainty
- Prioritizes apprenticeships without dedicated scaling resources
- Limits flexibility across training and service models

7

Department of Labor Discretionary Budget

Dept. of Labor Discretionary Budget Overview - $9.9 Billion

- Reduction of $3.5B (26% decrease from FY26)
  - Eliminates Job Corps ($1.6B) and Senior Community Service Employment Program ($395M)
  - Transitions and reduces funding for the Office of Career, Technical, and Adult Education by $1.5B

Implications

- Reduced funding and increased competition for resources
- Loss of dedicated services for high-barrier populations, increasing demand on local systems
- Weakens coordination with adult education and training partners

8

FY 2027 Budget Outlook

- Congress ultimately determines final funding through annual appropriations
- Full adoption of MASA proposal is unlikely in current form
  - In FY 2026, Congress rejected the MASA proposal and maintained existing WIOA structure
- Ongoing negotiations will shape final reauthorization and funding levels

9

Questions?

10

7.

DATE: May 21, 2026

TO: Workforce Development Board (WDB)

FROM:

SUBJECT: **Program Year 2026-27 (Year 27) Annual Plan and Recommended Actions**

REQUESTED ACTION:

BACKGROUND:

ADDITIONAL BACKGROUND:

ATTACHMENTS:

Description

- Item 7 - Year 27 Annual Plan
- Item 7 - Year 27 Annual Plan PPT
- Attachment 1 - Tab 1 - Plan Overview
- Attachment 2 - Tab 2 - Budget Schedules
- Attachment 3 - Tab 3 - Strategies and Activities
- Attachment 4 - Tab 5 - Policies
- Attachment 5 - Tab 5a - Policy Changes
- Attachment 6 - Tab 7-1 Appendices - Public Comments

CITY OF LOS ANGELES
CALIFORNIA

FREDERICK L. JACKSON
INTERIM GENERAL MANAGER

7
ECONOMIC AND WORKFORCE DEVELOPMENT DEPARTMENT

444 S. FLOWER STREET
LOS ANGELES, CA 90071

KAREN BASS
MAYOR

DATE: May 21, 2026

TO: LaShondra Mercurius, Chair
Workforce Development Board

FROM: Frederick L. Jackson, Interim General Manager
Economic and Workforce Development Department

SUBJECT: PROGRAM YEAR 2026-27 (YEAR 27) ANNUAL PLAN AND RECOMMENDED ACTIONS

BACKGROUND

The Program Year (PY) 2026-27 Annual Plan (Annual Plan) establishes the priorities, strategies, policies, and budget for the Los Angeles Workforce Development System (WDS) and is developed under the oversight of the City of Los Angeles (City) Workforce Development Board (WDB). Together, the WDB and the Economic and Workforce Development Department (EWDD) oversee more than 50 workforce programs within the City in support of its mission to build an inclusive, integrated, and innovative workforce system that connects talent to opportunity, drives economic growth, and ensures equitable access to high-quality, living-wage jobs, and career pathways for individuals and employers. Effective July 1, 2026, all workforce development programs and services previously operated by EWDD will be integrated into the forthcoming Community Investment Department (CID).

Economic Landscape

The Los Angeles region is one of the world's largest and most dynamic economic centers. Its economy is powered by a diverse mix of industries, including entertainment, international trade, advanced manufacturing, technology, tourism, and professional services. These sectors are supported by major infrastructure assets such as large seaports, international airports, and extensive logistics networks that connect the region to global markets. The Ports of Los Angeles and Long Beach together form the busiest container port complex in North America, moving goods throughout the continent. At the same time, the region hosts globally influential creative industries, rapidly growing technology clusters, and a large, diverse workforce that drives entrepreneurship and business growth.

Despite its size and diversity, Los Angeles faces significant challenges. Housing affordability, high business costs, and recovery from economic disruptions, including the COVID-19 pandemic and the January 2025 wildfires, continue to shape the region's

This WIOA Title I financially assisted program or activity is an equal opportunity employer/program.
Auxiliary aids and services are available upon request to individuals with disabilities.

economic landscape. However, these challenges have also encouraged new investments in innovation and regional collaboration. Together, these forces position the Los Angeles region as a resilient and evolving economic hub. This analysis provides an overview of the region's structure, key sectors, and emerging trends, focusing on both growth opportunities and future policy considerations.

The Los Angeles Economic Development Corporation's (LAEDC) *2022-2028 Los Angeles: People, Industry, and Jobs (PIJ) report,* commissioned by the City's WDB*,* provides an overview of the economic base, workforce, and key socioeconomic characteristics of the resident population in the City. The report identifies ongoing intertwined challenges impacting the Los Angeles regional economy and workforce, including:

- **Economic Recovery from the Pandemic**
  The economy continues to recover from the COVID-19 health crisis, which led to significant business closures and job losses.
- **Homelessness**
  Homelessness continues to be a regional crisis in Los Angeles.
- **High Cost of Living**
  Escalating rents, rising costs of living, and inflation are key drivers of homelessness in the region. Now with increased tariff policies, many households are experiencing higher costs on goods and essentials.
- **Income and Poverty**
  The combination of low wages and high cost of living has led to increasing poverty, financial instability, and economic inequality for the most vulnerable.
- **Regional Population Decline**
  Los Angeles' population is and will continue to decrease and could indicate a troubling labor shortage across key industry sectors, reduced high-income earners and entrepreneurs, and declining tax revenue, further hindering the City's economic growth.
- **Aging Workforce**
  The number of Older Adults (55+) is increasing faster than any other age group, leading to a shrinking workforce, higher public spending on healthcare, reduced labor productivity, and labor shortages in critical sectors.
- **Educational Attainment**
  The majority of the adult population aged 25 and over does not have the requisite training and education for quality employment opportunities in the City.
- **Increased Disconnection Rates for 16-24 Year Olds**
  The pandemic exacerbated the youth disconnection rates (youth not in school nor employed).

Further, the *LAEDC 2026 Economic Forecast* report highlights that at the onset of 2026, the regional economy continues to feel the effects of three major challenges that defined 2025, including the January wildfires, aggressive federal immigration enforcement operations, and trade policies that impacted the region's ports and supply chains[1].

[1] https://laedc.org/download/2026-economic-forecast/#1

Los Angeles demonstrated resilience in 2025. The regional economy grew at a solid 2.4 percent (2.4%) in 2025 and saw unemployment improve slightly over 2024 levels. According to the State Employment Development Department (EDD), the unemployment rate for Los Angeles County (County) was 5.6 percent (5.6%) in December 2025, which is below the rate of 6.1 percent (6.1%) a year ago[2]. While Los Angeles has shown resilience to ongoing economic disruptions, it now must consider other issues on the horizon. For instance, H.R. 1-One Big Beautiful Bill Act (OBBBA), signed into law last year, includes sweeping changes to Medicaid that will have significant consequences for the region. The law mandates that Medicaid enrollees aged 19-64 must now engage in at least 80 hours per month of employment, education, job training, or community service to maintain eligibility. For the County, with one of the largest Medicaid populations in the nation, the impacts could be severe not only to residents, but also to the County's hospitals and health centers, which are already operating under significant financial pressure. Over the past few years, the County's health care industry has been promising with consistent job growth, 2026 and 2027 could be the years where this trend reverses. OBBBA exacerbates the challenges that the region already faces. The County operates four hospitals and twenty-three health centers. In 2021, the County's hospitals received 81.1 percent (81.1%) of net patient revenue from Medi-Cal and 11.1 percent (11.1%) from Medicare, accounting for $2.6 billion in annual revenue for the County. The County is projected to lose $714 million over the next three years due to OBBBA's cuts to Medicaid, which will result in 5,000 county layoffs and the potential closure of a county public hospital.

To further guide the work of its strategic initiatives, the WDB requested LAEDC to develop a forthcoming *PIJ 2026 Special Report*, an addendum to its previously completed PIJ report. This Special Report will assess emerging economic and workforce conditions for 2024-29 facing the City as it moves into the next program year, with particular attention to federal policy shifts, cost pressures, and sector-specific disruptions that have intensified over the past year. This new labor market information will directly inform planning, investment, and programmatic decisions to support the ongoing implementation of the City's Five-Year Workforce Development Plan (Five-Year Plan) and will be completed in June 2026.

Los Angeles Five-Year Workforce Development Plan (2025-30) and PY 2026-27 Annual Plan Strategic Initiatives

The Annual Plan will continue to support the strategies outlined in the City's *A Path Forward, 2025-30:* Five-Year Plan, which was adopted by the City Council on May 30, 2025 (Council File No. 25-0531). The Five-Year Plan's goal is to place 50,000 Angelenos into high-quality, living-wage jobs, registered apprenticeships, paid work experiences, and training as critical pathways to economic stability and success by 2030. Its key objectives include: 1) Building a Stronger Workforce Ecosystem; 2) Promoting Economic Mobility for High-Barrier Populations, and 3) Developing Industry-Specific Sector Strategies. To create a stronger, more inclusive workforce system, the strategies outlined in the Five-Year Plan aim to: 1) Connect Angelenos with quality jobs and opportunities to continue developing their skills and qualifications; 2) Ensure pathways to quality jobs are accessible to all Angelenos by removing barriers to employment, and; 3) Adapt to changes in workforce needs, considering demand from both the worker and employer perspectives.

[2] https://labormarketinfo.edd.ca.gov/file/lfmonth/la$pds.pdf

To ensure that Angelenos of all abilities and backgrounds are given the tools and resources to access quality jobs, training, skills, and experience to thrive in today's economy, the Five-Year Plan will prioritize creating opportunities for the following high-barrier, vulnerable groups:

- People Experiencing Homelessness
- People with Disabilities
- Opportunity Youth
- Older Workers
- Justice-Involved Individuals
- Veterans
- LGBTQIA+ Individuals
- Low-Income Individuals
- Long-Term Unemployed
- People with Limited English-Language Proficiency

Sector Coalitions are being created to establish collaborations between employers, workforce providers, training institutions, the City, and other partners to develop connected pathways in high-growth sectors. In addition to aligning workforce training with industry demands, the Coalitions are also establishing registered apprenticeship programs that provide job seekers with hands-on, paid training opportunities in key sectors. The EWDD is also integrating and coordinating existing workforce plans across the City and the broader region through one coordinated framework known as the Regional Collaborative. The Regional Collaborative is central to creating a cohesive and comprehensive workforce development ecosystem that unites City, County, and regional partners. The Five-Year Plan's prioritized industry sectors include: 1) Biosciences; 2) Blue and Green Economy; 3) City and Public Sector Agencies; 4) Construction; 5) Entertainment, Motion Picture, and Sound Recording; 6) Healthcare and Social Assistance; 7) Performing Arts, Spectator Events, and Related Industries; and 8) Transportation and Logistics. The Plan aims to place 10,000 Angelenos into living wage jobs, registered apprenticeships, paid work experiences, and training every year, with a strong focus on equity, inclusion, and opportunity for all.

Year one implementation of the Five-Year Plan officially began on July 1, 2025, with the launch of the "Foundation & Mobilization" phase. The foundational tasks to be achieved in year one included:

1. Establishing Key Governance Structures;
2. Developing Infrastructure to Track Progress;
3. Launching Pilot Sector Coalitions;
4. Establishing a Registered Apprenticeship Framework; and
5. Launching a Regional Collaborative for Unified Action.

Public Comment and Community Engagement

On April 2, 2026, the draft Year 27 WDB Annual Plan (Annual Plan) for Program Year (PY) 2026-27 was released for a thirty-day public comment period (April 2, 2026 – May 2, 2026). During this period, the WDB scheduled in-person presentations of the Annual Plan at one WDB Policy and Oversight Committee and one WDB Executive Committee meeting, where the public was invited to provide public comment. The Department also held a virtual community forum to solicit public comments regarding the Annual Plan. Any public comment submitted to the department will be reviewed and attached to the Annual Plan.

DISCUSSION

The proposed WDS service strategies, activities, and budget outlined in the Annual Plan are based on funding allocations from various sources, including federal and state formula (Adult, Dislocated Worker, Youth, Rapid Response), competitive grants, other workforce allocations, and projected prior-year carry-over funds.

New Revenue and Prior-Year Carryover Funds

The Annual Plan includes $40,223,317 in non-Workforce Innovation and Opportunity Act (WIOA) new revenues, including state, federal, and local funding sources, bringing the total workforce development new revenue budget to $89,283,379.

In addition to new revenues, the Annual Plan includes prior-year carryover funding for WIOA, City General Fund, and Youth Job Corps funding streams. For PY 2026-27, the City anticipates a total of $7,487,707 in carryover amounts from prior years.

Compared to the Adopted PY 26 Annual Plan Carry-In Budget, total Budget Allocations for Year 27 Annual Plan are anticipated to decrease by $10,525,698, resulting in a total Budget Allocation of $96,771,086. Table 1 below provides a list of new and carry-over funding anticipated by funding streams in PY 2026-27.

Table 1: Estimated Year 27 Annual Plan Revenues

Funding Source	PROPOSED New Revenue for PY 2026-2027	PROPOSED Carryover from Prior Year(s) for PY 2026-2027	PROPOSED Total Allocation Available for PY 2026-2027
WIOA Formula	49,060,062	4,591,320	53,651,382
WIOA Discretionary	0	319,438	319,438
Youth Service Corps	0	1,103,932	1,103,932
City GF	7,982,919	1,423,367	9,406,286
County	8,763,398	0	8,763,398
Other Grants/Funds	177,000	49,650	226,650
Anticipated Revenue*	23,300,000	0	23,300,000
Grand Total	**89,283,379**	**7,487,707**	**96,771,086**

*An additional $1 million is not currently reflected under Anticipated Revenue for an EDD grant.

The EDD has not announced its funding allocations for WIOA Adult, Dislocated Worker, and Youth Formula to Local Workforce Development Areas for PY 2026-27. Table 2 below provides a summary of anticipated WIOA funding, assuming level funding.

Table 2: Proposed Workforce Innovation and Opportunity Act Formula Funding

Program	PY 2025-26 WIOA Funds	PY 2026-27 WIOA Funds	Increase (Decrease)
Adult	17,412,514	17,412,514	0
Dislocated Worker	13,224,336	13,224,336	0
Youth	17,547,745	17,547,745	0
Rapid Response	875,467	875,467	0
Carryover	5,170,410	4,591,320	(579,090)
Total	**54,230,472**	**53,651,382**	**(579,090)**

Table 3 sets forth EWDD's proposed WIOA funding distribution for WIOA oversight and administration activities, service providers, and supporting program activities.

Table 3: Proposed WIOA Funding Distribution

Activity	PY 2025-26 Carry-In Budget	PY 2026-27 Annual Plan	Increase (Decrease)	Percentage Change
EWDD Oversight	10,197,560	10,809,737	612,177	6%
EWDD Direct Services*	1,474,517	1,600,000	125,483	9%
Workforce Development Board	1,644,671	1,690,580	45,909	3%
Other City Departments	411,505	511,970	100,465	24%
WorkSource Centers (WSC)	18,997,362	21,609,999	2,612,637	14%
YouthSource Centers (YSC)	10,000,000	10,200,000	200,000	2%
Other Service Providers	2,428,138	2,263,711	(164,427)	(7%)
Supporting Program Activities	9,076,719	4,965,384	(4,111,335)	(45%)
Total	**54,230,472**	**53,651,382**	**(579,090)**	

*Total reflects an adjustment for City-Managed operators

Table 4 below represents PY 2026-27 Annual Plan proposed funding, strategies, and outcomes, which will provide employment services to Angelenos, including persons left out of the region's economic recovery, people experiencing homelessness, disconnected youth, and reentry populations.

Table 4: Year 27 Annual Plan Funding Highlights

No.	Funding	Strategies
1	21,609,999	**Fund 14 WSCs** to provide employment training and placement services to adults, dislocated workers and employers.
2	11,900,000	**Fund 14 YSCs** to provide education and employment services to youth, ages 14-24.
3	26,831,280	**Year-Round Youth Work Experience/ Employment Programs**
4	2,580,000	**Los Angeles Regional Initiative for Social Enterprise (LA:RISE),** a homelessness program to provide transitional employment with a social enterprise to individuals experiencing homelessness.
5	681,103	**LA County - INVEST** to provide rehabilitation and job attainment services for reentry/justice-involved adult populations.
6	350,000	**Layoff Aversion** to save jobs by offering assistance to companies before layoffs or reductions in force are their only options.
7	1,000,000	**WDB Innovation Fund**
8	999,938	**InsideSafe Job Connectors Program** to assist recently housed individuals connect to a job through the City's WSC system.
9	200,000	**Know Your Rights Ambassador Program,** a paid job skills training and peer education cohort for high school youth impacted by immigration enforcement, economic hardship, and barriers to civic participation.
10	150,000	**Olympics, Paralympics, and Games Programming**, a partnership with Alliance LA and Pay Equity Fund to fund internships to expose students to the sports industry via hands-on experience.
11	60,000	**Hire LA Platform / Community Software Solutions** to fund the cost of annual maintenance for HIRE LA's Youth Automated Registration Platform.
12	1,000,000	**Sector Intermediaries** to contract intermediaries who will facilitate the implementation of sector strategies as recommended in the City's Five-Year Plan.

Reference Annual Plan Tab 3: Strategies and Activities, which supplements the proposed budget schedules for PY 2026-27 by providing a brief description of each of the proposed programs and activities to be funded in the upcoming fiscal year.

FISCAL IMPACT

The recommendations contained in this report will allocate approximately $96.7 million to the WDB Year 27 Annual Plan from various Federal and State formula and competitive grants (including WIOA Title I funds), local sources (i.e., City and County sources), and other grant sources, such as Endowments, Foundations, and Corporate Donations. The budget reflects the City’s preliminary CAP 47 rate for related costs (fringe benefits and central services) applicable for PY 2026-27, which are still pending approval from the City’s federal cognizant agency for indirect costs.

RECOMMENDED ACTIONS

The General Manager of the EWDD requests that the WDB approve the following:

1. Adopt the WDB Year 27 Annual Plan for PY 2026-27 and its supporting budget;
2. Approve and implement all policies contained in the Annual Plan and authorize the General Manager of the EWDD, CID, (henceforth referred to as "the Department"), or designee, to implement the Annual Plan consistent with the recommendations contained herein;
3. Authorize the Department to:
    a. Negotiate and execute agreements and amendments to agreements with public, private, non-profit and/or governmental entities with funds awarded as described in the Annual Plan, subject to the Workforce Development Board-Local Elected Officials (WDB-LEO) Agreement (C.F. 21-0647-S2) and subject to compliance with 2 CFR Part 200, Subpart F - Audit Requirements. The WDB-LEO Agreement requires no further action from the WDB or LEO regarding agreements and amendments to agreements identified and approved in the Annual Plan. Any amendments to agreements resulting in a policy change or in the purpose of the agreement, or a change in funding in excess of $250,000 (in one year), require approval of the LEO and WDB. Any amendment in an amount from $25,000 to $250,000 requires approval only from the WDB. All amendments are subject to approval of the City Attorney as to form and legality. Lastly, under 2 CFR Part 200, Subpart F - Audit Requirements, an entity that expends $1,000,000 or more of Federal awards in its fiscal year, which begins on or after October 1, 2024, must have a single or program-specific audit conducted for that year in accordance with the provisions of this Part;

    With respect to Workforce Innovation and Opportunity Act (WIOA) Authorities:

    b. Extend the WDB-LEO Agreement for up to 6 months through December 31, 2026 and update the Administrative Entity from EWDD to CID.

    c. Accept U.S. Department of Labor (DOL) WIOA grant funds, assist the Controller in depositing and transferring WIOA funds as appropriate within established WIOA trust funds, and expend such funds upon proper demand in accordance with the directions in the Annual Plan;

    d. Accept funds and execute Subgrant Agreements and any unilateral agreements to Subgrant Agreements, including amendments thereto, between the State of California and the City, between the DOL and the City for WIOA funds (including federal and state Discretionary awards, and other WIOA competitive grants), between the County and the City for WIOA funds, and between other Local Workforce Development Areas (LWDA) and the C for WIOA, subject to review and approval of the City Attorney as to form and legality, and in compliance with Los Angeles Administrative Code §14.8 et seq. (City grant regulations). The receipt of such funds shall be reported to the WDB within 30 days;

e. Negotiate and execute amendments to WDS Memoranda of Understandings (MOU) between partners of the Los Angeles WDS (active agreement July 1, 2025 - June 30, 2028), and updates to system providers, infrastructure costs, subject to WDB approval and subject to City Attorney review and approval as to form and legality, and to reflect updated agreements under the new CID departmental name.

f. Accept $326,421 in County WIOA Formula funds; Prepare necessary Controller instructions regarding the deposit, transfer, and expenditure of such funds; authorize the negotiation and execution of contracts with the service providers listed in the Budget Schedules and Service Strategies and Activities sections of the Annual Plan and Recommendations included in this report, subject to the approval of the City Attorney as to form, legality, and procurement, and compliance with City contracting requirements and applicable provisions of the WDB-LEO Agreement.

g. Accept $1 million from the EDD WIOA Governor's Discretionary Fund for the Regional Coordination Project and execute grant agreements and/or unilateral amendments with the State for the Los Angeles BioCareer Pathways (LABCP) for operation of a new workforce grant that will strengthen the City's bioscience talent pipeline. Prepare necessary Controller instructions regarding the deposit, transfer, and expenditure of such funds.

With respect to grant solicitation authorities:

h. Develop and submit proposals and applications to secure additional WIOA funds and available non-WIOA funds to any public, private, nonprofit, or governmental entity for workforce development-related activities in accordance with City grant regulations. All applications and their status shall be reported to the WDB within 30 days after submission.

i. Develop and submit proposals or applications representing the WDB, subject to approval of the WDB, to any public, private, nonprofit, or governmental entity for workforce development-related activities. If the application period is less than 60 days from the notice of the Request for Proposals (RFP), then the Department may submit proposals concurrently to the funding source and to the WDB. Approval of the WDB is required before acceptance of an award.

j. Accept funds and execute grant award agreements, subject to the review and approval of the City Attorney as to form and legality, in the event any proposals and/or applications are selected by any public, private, nonprofit, or governmental entity for funding (in accordance with City grant regulations). In accordance with the WDB-LEO agreement, Mayor, Council, and WDB approval is required prior to acceptance of and/or expenditure of any awards in excess of $250,000. Award amounts between $25,000 and $250,000 are subject to approval by the WDB only.

With respect to procurement authorities:

k. Issue Small Bid Purchases, RFPs or Requests for Qualifications (RFQs) in accordance with City procurement and Charter Section 1022 requirements (where applicable), subject to the approval of the City Attorney as to form, legality, and procurement.

l. Find that work can be performed more economically or feasibly by independent contractors than by City employees and, in accordance with Charter Section 1022, approve of the use of the contractors listed in the Annual Plan, provided that a prior Charter 1022 has already been completed in the procurement.

m. Anticipated service procurements related to items that are listed in the Budget Schedules and Service Strategies and Activities sections of the Annual Plan include, but are not limited to:

- AdvantAGE LA – Older Worker Strategy.
- Assessment services for youth, adult, and dislocated workers.
- Annual Plan Graphic Design Services.
- Audit, payroll processing, accounting, technical assistance, and consultant services.
- Customer Satisfaction Survey; Evaluation of Service Providers; and Certification and Performance Improvement Services.
- Capacity Building and Training Academy initiatives (including Fiscal and Integrated Services Delivery training providers).
- Consulting Services for the WDB.
- Youth Service Corps (formerly known as Californians for All) program services.
- Crossroads Policy Symposium.
- Day Laborer Program.
- Employment Engagement Services.
- Gang Injunction Curfew Settlement (LARCA 2.0).
- High Roads Training Partnerships and Technical Support.
- Hire LA's Youth Employer Engagement Support.
- Hire LA System service providers.
- Horizon 32K Plan (formerly LA Performance Partnership Pilot - LAP3) program implementation.
- Labor Market Analysis.
- Layoff Aversion Services.
- Program Evaluations.
- Program Monitoring Services.
- Promotion and Outreach Services, including marketing plan activities, communications, and publication services.
- Rapid Response enhancement and expansion, including layoff aversion and business retention.
- Sector intermediaries to support the implementation of the Five-Year Plan.
- Services provided through the WDB Innovation Fund.

- Services related to the implementation of the Los Angeles YSC Program, including the City-operated YSCs.
- Services related to new funding secured to address the COVID-19 pandemic.
- Summer Youth Employment Program.
- WSC System enhancements.
- Youth Development Apprenticeship Programs implementation.
- YSC Program.
- Youth and Young Adult System Support Service providers.
- WSC Integrated Service Delivery System providers.

n. Authorize the Department to extend the procurement of its three WSC Operators in the East (Boyle Heights), South Los Angeles, and Watts areas for up to six months or no later than December 31, 2026.

o. Authorize the Department to extend the procurement of Layoff Aversion services for twelve months until June 30, 2027 to allow for re-procurement of such services.

With respect to contracting authorities:

p. Negotiate and execute agreements and amendments to agreements with public, private, nonprofit, and/or governmental entities with funds awarded as a result of a Small Bid Purchase, RFP, or RFQ, related to activities listed in this report, subject to City Attorney review and approval as to form, legality, and procurement, and in compliance with the WDB-LEO Agreement, City grant regulations, and City contracting requirements;

q. Negotiate and enter into contracts with the eleven procured WSC System site operators as outlined below, from June 30, 2026 through June 30, 2027, with an option for the City of Los Angeles (City) to renew for up to three (3) additional one-year terms, subject to the WDB-LEO agreement and approval by the City Attorney;

No.	Recommended Operator	Area
1	Managed Career Solutions	Central LA
2	Pacific Asian Consortium in Employment	Central LA
3	Goodwill Industries of Southern California	East LA
4	Managed Career Solutions	Harbor
5	Goodwill Industries of Southern California	North Valley
6	El Proyecto del Barrio	North Valley
7	Coalition for Responsible Community Development (CRCD)	South LA

8	Housing Authority of the City of Los Angeles	South LA
9	Asian American Drug Abuse Program	South LA
10	Alliance for Community Empowerment	South Valley
11	JVS SoCal	West LA

r. Accept the approved list of replacement operators for the 2025 WSC RFP results as follows:

Area	Replacement Operator	Rank
Harbor	Asian American Drug Abuse Program	1
North Valley	Goodwill Industries of Southern California	1
	El Proyecto del Barrio	2
South Valley	El Proyecto del Barrio	1
	El Centro De Amistad	2
	Equus Workforce Solutions	3
West LA	No Replacement Operators	N/A
South LA	No Replacement Operators	N/A
Central LA	No Replacement Operators	N/A
East LA	No Replacement Operators	N/A

s. Negotiate and enter into contracts with WSC Replacement Operator, Alliance for Community Empowerment, for contracts previously contracted with Equus, operator of the South Valley WSC, contingent on available funding, as outlined below:

Program	Contract No.	Contract Amount
High Road Training Partnerships	C-143764 C-144758	$378,000 $378,000
Prison to Employment 2.0	C-145004	$345,988
2025 LA Wildfires National Dislocated Worker Grant	C-201325	$121,281

t. Negotiate and execute agreements and amendments to agreements, where appropriate, with entities on a sole-source basis, subject to City Attorney review and approval as to form, legality, and procurement, and in compliance with the WDB-LEO Agreement, City grant regulations, and City contracting requirements. Anticipated service providers, as listed in the Budget Schedules and Service Strategies, and Activities sections of the Annual Plan, include, but are not limited to, the following:

- FutureWork Systems LLC for the LA Performs online performance management system.

- Invoice Automation Platform- Launchpad GMS.
- Los Angeles Unified School District.
- Unite LA for Cash for College.
- Service providers for Hire LA's Youth.
- Employment Social Enterprise service providers for LA:RISE programs.
- South Bay WDB for management of Eligible Training Provider List (ETPL)/I-Train services.
- Columbia Workplace Center (TAYWOW Tier Implementation).
- Community Software Solutions.
- Social Impact Collective.
- CRCD LA's BEST (via CA Volunteers funds administered through the Mayor's Office).
- Library Foundation of Los Angeles.
- Evolve (Boyle Heights YSC).
- Street Lights (Boyle Heights YSC).

u. Negotiate and execute agreements, and amendments to agreements with service providers and other supporting activity organizations, in accordance with the City Procurement Policy and Charter Section 1022 (where applicable), subject to City Attorney review and approval as to form and legality and provided that the Department submits evidence to the City Attorney of the continued viability of these procurements, and in compliance with the City's contracting requirements. Anticipated service providers and/or activities, as listed in the Budget Schedules and Service Strategies and Activities sections of the Annual Plan, include, but are not limited to:

- Consultants for audit, fiscal review, financial and grant regulations technical assistance, and payroll processing services.
- Consultants for performance evaluation, professional development, and program evaluation.
- Employment services at the Los Angeles Public Library (Pacific Asian Consortium in Employment).
- FutureWork Systems LLC, for access and support to the LA Performs website.
- LARCA 2.0 contractors and service providers.
- Hire LA's Youth providers, including those funded through city, county, state, federal, and private funds.
- Labor market information/analysis providers.
- LA:RISE program service providers.
- Launchpad for IT services relative to layoff aversion and employer engagement.

- Leadership training, mentoring, and systems support to youth and young adult providers.
- Los Angeles Community College District (LACCD.
- Los Angeles County Economic Development Corporation (LAEDC) for services to businesses relative to layoff aversion
- Los Angeles Unified School District.
- Los Angeles City-operated YSC contractors.
- Regional Plan Development and Training Coordination.
- Rapid Response enhancement and expansion, including lay-off aversion and business retention providers.
- Services provided through the WDB Innovation Fund.
- South Bay Workforce Development Board for ETPL services.
- UNITE-LA.
- YSC System contractors and related subcontractors (e.g., LACCD, CRCD, and El Centro de Ayuda).
- Youth assessment service providers.
- Youth and Young Adult System support services providers.
- YSC America's Job Center of California℠ (AJCC)/One-Stop operators.
- WSC AJCC/One-Stop operators.

v. Negotiate and execute contract amendments by up to an amount not-to-exceed $720,000 in aggregate with Davis Farr (C-145381) and UHY (C-145604) to conduct various auditing and fiscal review services as (note: remaining partial funding provided by General and Workforce Development adopted funds in addition to funds outlined in the Plan Year 27 Annual Plan), subject to approval by the Mayor and City Attorney;

w. Extend the term of all existing Day Labor Program agreements through June 30, 2027, to allow the Department to complete a program redesign and procurement process for the next cycle of the Day Labor Program. Upon completion of the redesign and procurement process, the Department will negotiate and execute agreements with selected Day Labor Center service providers, with two additional options for one-year renewals subject to the approval of the City Attorney as to form, legality, and procurement, and compliance with the WDB-LEO Agreement and City contracting requirements;

x. Extend the term of LAEDC's Layoff Aversion agreement through June 30, 2027, to allow the Department time to complete the procurement process for the next cycle of the program. Upon completion of the procurement process, the Department will negotiate and execute agreement(s) with selected service provider(s) subject to the approval of the City Attorney as to form, legality, and procurement, and compliance with the WDB-LEO Agreement and City contracting requirements;

y. Make payments of stipends, wages, and supportive services to City-operated YSC participants from WIOA Youth Formula, City General Funds, County Work-Based Learning funds, County CalWorks funds, County Probation JJCPA, and other grant and private funds;

z. Reprogram funds up to $180,000 for the Early Childhood Education Student Advancement Program Plus (ECE-SAP+) (C-203344) from CRCD (Vernon Central/LATTC WSC) to Goodwill Industries (Northeast LA WSC).

With respect to non-WIOA authorities:

aa. Authorize the accrual and payment of program and administrative expenses, which are directly related to the operation and oversight of the Hire LA's Youth program funded by City General Funds, the County Work-Based Learning funds, County CalWorks funds, and County Probation JJCPA monies;

bb. Negotiate and execute MOUs and amendments to MOUs with the City-operated YSCs to provide services to youth;

cc. Accept a donation up to $67,000 from Bank of America for the Hire LA's Youth; authorize the negotiation and execution of contracts with the service providers listed in the Budget Schedules and Service Strategies and Activities sections of the Annual Plan and Recommendations included in this report below, subject to the approval of the City Attorney as to form, legality, and procurement, and compliance with City contracting requirements and applicable provisions of the WDB-LEO Agreement;

dd. Accept up to $5,141,590 in funding from and execute grant agreements and/or unilateral amendments with the County for the operation of the Youth@Work and CalWORKS Program. Prepare necessary Controller instructions regarding the deposit, transfer, and expenditure of such funds; authorize the negotiation and execution of contracts for such services in the in the Budget Schedules and Service Strategies and Activities sections of the Annual Plan and Recommendations included in this report, subject to the approval of the City Attorney as to form and legality, and in compliance with the WDB-LEO, City grant regulations, and City contracting requirements.

ee. Accept up to $2,500,000 in funding from and execute grant agreements and/or unilateral amendments with the County of Los Angeles for the operation of the WIOA Dislocated Worker 25% LA Fire Additional Assistance Grant (AAG). Prepare necessary Controller instructions regarding the deposit, transfer, and expenditure of such funds; authorize the negotiation and execution of contracts for such services in the in the Budget Schedules and Service Strategies and Activities sections of the Annual Plan and Recommendations included in this report, subject to the approval of the City Attorney as to form and legality, and in compliance with the WDB-LEO, City grant regulations, and City contracting requirements.

ff. Accept up to $114,285 in funding from and execute grant agreements and/or unilateral amendments with the County for the operation of the Juvenile Justice Crime Prevention Act (JJCPA) Program. Prepare necessary Controller instructions regarding the deposit, transfer, and expenditure of such funds; authorize the negotiation and execution of

contracts with the service providers listed in the Budget Schedules and Service Strategies and Activities sections of the Annual Plan and Recommendations included in this report, subject to the approval of the City Attorney as to form, legality, and procurement, and compliance with City contracting requirements and applicable provisions of the WDB-LEO Agreement;

gg. Accept funds from, and execute grant agreements and/or unilateral amendments with, Local Workforce Development Areas and private funding sources (including for the operation of the Hire LA's Youth program), and authorize the negotiation and execution of contracts with the service providers listed in the Budget Schedules and Service Strategies and Activities sections of the Annual Plan, subject to the approval of the City Attorney as to form, legality, and procurement, and compliance with City contracting requirements and applicable provisions of the WDB-LEO Agreement;

hh. Accept up to $681,103 from the County Probation Department/Department of Economic Opportunity (DEO) for the INVEST program, and execute grant agreements and/or unilateral amendments with the County, and authorize the negotiation and execution of contracts with the service providers listed in the Budget Schedules and Service Strategies and Activities sections of the Annual Plan, subject to the approval of the City Attorney as to form, legality, and procurement, and compliance with City contracting requirements and applicable provisions of the WDB-LEO Agreement;

ii. Accept up to $17.9 million from the State of California, Office of the Governor, California Volunteers for the Youth Service Corps 4.0 (formerly Californians for All Youth) grant, and execute grant agreements and/or unilateral amendments with the State of California Governor's Office of California Volunteers to implement said grant, subject to the Mayor's Approval, and authorize the negotiation and execution of contracts with the service providers and other agencies as listed in the Budget Schedules and Service Strategies and Activities sections of the Annual Plan and Recommendations included in this report, subject to the approval of the City Attorney as to form, legality, and procurement, and compliance with City contracting requirements and applicable provisions of the WDB-LEO Agreement;

jj. Accept reimbursements from the Social Security Administration (SSA) for serving as an Employment Network (EN) under the SSA's Ticket to Work Program (TTW) (as previously approved under C.F. 12-0818), and authorize the Department to appropriate and expend within the Disability Employment Initiative Fund No. 54N upon presentation of supporting documentation;

With respect to administrative authorities:

kk. Negotiate and execute or adopt the WDS (One-Stop) Memoranda of Understanding (MOU) between partners of the City WDS, subject to City Attorney review and approval as to form and legality and compliance with the WDB-LEO Agreement; and negotiate and execute amendments to MOUs between partners of the City WDS, subject to City Attorney review

and approval as to form and legality and compliance with the WDB-LEO Agreement;

ll. Negotiate and execute agreements and amendments to agreements with the Hire LA's Youth service providers for a term effective July 1, 2026, through June 30, 2027, subject to City Attorney review and approval as to form, legality, and procurement, conformance with the WDB-LEO Agreement, and compliance with City contracting requirements. The Hire LA's Youth service providers and allocations are included in the PY 27 Annual Plan Budget Schedules (Tab 2);

mm. Negotiate and execute agreements and amendments to agreements with LA:RISE service providers funded by City General Fund for a term effective July 1, 2026 through June 30, 2027, subject to the approval of the City Attorney as to form, legality, and procurement, and in compliance with the WDB-LEO Agreement, City grant regulations, and City contracting requirements. The LA:RISE service providers and allocations are included in the Year 27 Annual Plan Budget Schedules (Tab 2);

nn. Negotiate and execute amendments to agreements with service providers for the implementation of the LARCA 2.0 for a term from July 1, 2026, through June 30, 2027, subject to the approval of the City Attorney as to form, legality, and procurement, and in compliance with the WDB-LEO Agreement, City grant regulations, and City contracting requirements. The LARCA 2.0 Agreement service providers and allocations are included in the PY 27 Annual Plan Budget Schedules (Tab 2);

oo. If appropriate, transfer monies up to the maximum amount of the total PY 2022-23, 2023-24, 2024-25, and 2025-26 allotments allowed by WIOA statute or by other governmental administrative instructions between the Dislocated Worker and Adult programs. Such transfers shall be reported to the WDB on a regular basis;

pp. Transfer expenditures from the WIA Fund No. 44A to WIOA Fund No. 57W if unexpended savings materialize within the WIA Fund No. 44A as a result of disallowed costs from audits, fiscal and program reviews, special investigations, close-out expense reconciliation and reimbursements, post-closeout interests earned, and unliquidated accruals within the WIA Fund No. 44A accounts;

qq. Instruct the General Manager, the Department, or designee, to prepare a report to the WDB, Mayor, and Council by December 15, 2026, that identifies all carry-over funds, including those identified herein, and any changes to the federal funding allocations, including those identified herein, and prepare recommendations, subject to WDB, Council, and Mayor approval, regarding proposed use of such funds;

rr. Find that it is beneficial to the City, and, therefore more feasible, for the Department to execute contracts with the service providers listed in the Year 27 WDB Annual Plan, effective June 30, 2026 to June 30, 2027, subject to City Attorney review and approval as to form, legality, and procurement, and compliance with City contracting requirements, unless noted otherwise in this Report; and,

ss. Make technical corrections as necessary to transactions included in this Report and its Attachment to implement Mayor and Council intentions, subject to the approval of the City Administrative Officer;

CALIFORNIA ENVIRONMENTAL QUALITY ACT OF 1970

A Notice of Exemption will be filed in compliance with City Environmental Guidelines and the California Environmental Quality Act of 1970. The Notice will exempt the Year 27 WDB Annual Plan and covers services only. The project exemption is justified as a federally funded program for the provision of public services that result in no impact on the physical environment and that do not involve the construction of new public or private facilities.

To access the Year 27 Annual Plan and attachments, click the following link: https://ewdd.lacity.gov/index.php/annual-plan-27.

FLJ:GR:DB:FC:EM:CV:TE:cg
Attachments:
1. Tab 1: Draft – Plan Overview
2. Tab 2: Draft – Budget Schedules
3. Tab 3: Draft – Strategies and Activities
4. Tab 5: Draft – Policies
5. Tab 5a: Draft – Policy Changes
6. Tab 7-1: Draft – Appendices - Public Comments

Year 27
Annual Plan

WDB Quarterly Meeting
May 21, 2026



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PURPOSE

The Annual Plan establishes the priorities, strategies, policies, and budget for the Los Angeles Workforce Development System.

It is developed under the oversight of the City of Los Angeles Workforce Development Board (WDB), City Council, and Mayor.

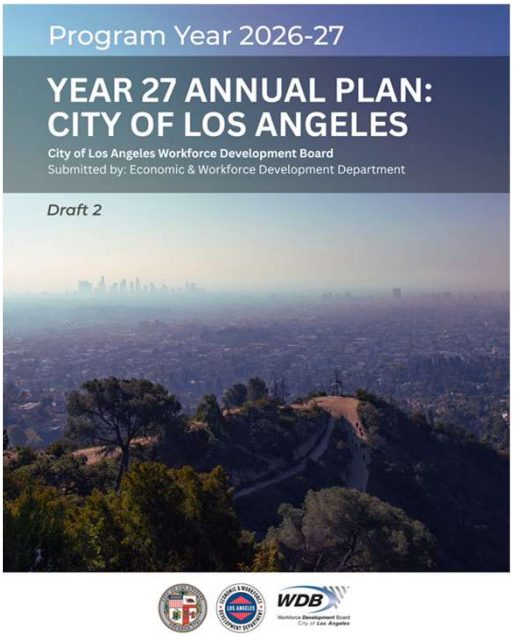


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CONTENTS

The complete Annual Plan consists of the following:

- Tab 1 - Plan Overview
- Tab 2 - Budget Schedules
- Tab 3 - Strategies and Activities
- Tab 4 - Economic Forecast
- Tab 5 - Policies
- Tab 6 - Performance Evaluation
- Tab 7 - Appendices



3

LA Workforce System

In partnership with the Mayor and City Council, the WDB and the EWDD **oversee approximately $100 million** in **funds annually** and **more than 50 workforce programs** within the City of Los Angeles.

All funding supports the City's Mission:

To build an inclusive, integrated, and innovative workforce system that connects talent to opportunity, drives economic growth, and ensures equitable access to high-quality, living-wage jobs and career pathways for individuals and employers.



4

CITY OF LA: LABOR MARKET



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ECONOMIC OVERVIEW OF THE REGION

Los Angeles currently faces numerous intertwined challenges:

- Population Decline
- Aging Workforce Needs
- Continued Inflation
- Growing Income Inequality
- LA Wildfires Recovery
- Decrease in Affordable Housing
- Homelessness Crisis
- Increased Costs for Operating a Business
- Struggling Commercial Real Estate Market
- Federal Policy Shifts

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ECONOMIC OVERVIEW OF THE REGION

SPECIAL 2026 PEOPLE, INDUSTRY, AND JOBS REPORT FORTHCOMING

- LAEDC to develop a *People, Industry, and Jobs (PIJ)* ***2026 Special Report***, an addendum to its previously completed PIJ report.
- This Special Report will assess emerging economic and workforce conditions for 2024-2029 facing the City as it moves into the next program year, with particular attention to **federal policy shifts, cost pressures, and sector-specific disruptions** that have intensified over the past year.
- This new labor market information will directly inform planning, investment, and programmatic decisions to support the ongoing implementation of the City's Five-Year Plan
- The Special Report will be completed June 2026.

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STRATEGIC PRIORITIES PY 26/27



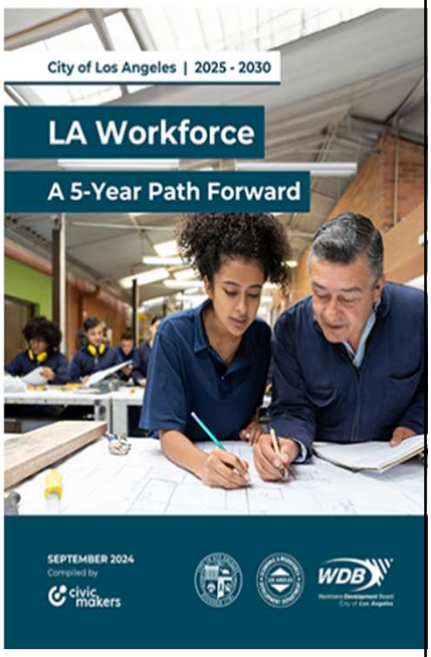
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Year 27 Annual Plan Priorities

The Annual Plan will continue to support the strategies outlined in the City's Five-Year Workforce Development Plan (A Path Forward, 2025-30) which was adopted by the City Council on May 30, 2025 (Council File No. 25-0531).

All action items will support:

- The Five-Year Plan's goals to place **50,000 Angelenos into high-quality, living-wage jobs**, **registered apprenticeships, paid work experiences and training** as critical pathways to economic stability and success by 2030;
- Ongoing **LA wildfire disaster recovery;** and
- The City's efforts to address the **homelessness crisis.**



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Five-Year Workforce Development Plan

1. Create and expand access to living-wage jobs and career pathways,

2. Remove barriers to employment for priority populations, and

3. Implement training programs to prepare residents for work in high-growth and in-demand sectors.

Prioritizes creating opportunities for the following high-barrier groups:

- People experiencing homelessness
- People with disabilities
- Opportunity Youth
- Older Workers
- Justice-Involved Individuals
- Veterans
- LGBTQIA+ Individuals
- Low-income Individuals
- Long-Term Unemployed
- People with limited English-language proficiency

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The Five-Year Plan - Strategic Initiatives

Sector Coalitions are being created to establish collaborations between employers, training institutions, workforce providers, the City, and others to create connected pathways in eight high-growth sectors.

The Coalitions are also exploring **Registered Apprenticeship Programs** to provide job seekers with hands-on, paid training opportunities in key sectors.

The **Regional Collaborative** is integrating and coordinating existing workforce plans across the City of Los Angeles and the broader region.

(AdvantAGE LA Older Worker Plan, Horizon 32K Opportunity Youth Plan, Youth Development Department Citywide Plan, Workforce System Redesign, vulnerable populations initiatives)

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The Five-Year Plan - Prioritized Sectors:

1. **Biosciences**
2. **Blue and Green Economy**
3. **City LA and Public Sector Agencies**
4. **Construction**
5. **Entertainment, Motion Picture, and Sound Recording**
6. **Health Care and Social Assistance**
7. **Performing Arts, Spectator Events, and Related Industries**
8. **Transportation**

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Timeline

2025	2026	2027-2030
Foundation & Mobilization	**Scaling & Integration**	**Innovation & Sustainability**
• Establish key governance structures • Develop infrastructure to track progress • Launch Pilot Sector Coalitions • Establish Registered Apprenticeship framework • Launch Regional Collaborative Plans	• Launch Sector Coalitions: LA28 Olympics & Paralympics + Others • Expand Non-Traditional Registered Apprenticeships • Communicate trends and policy changes with the WDS • Lead an end of year evaluation	• Institutionalize best practices • Drive innovation • Ensure system adapts to labor market changes • Secure long-term funding • Maintain key partnerships

Year one implementation officially **began on July 1, 2025** with the launch of the **"Foundation & Mobilization" phase**.

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Launched Pilot Sector Coalitions

The Sector Strategists will develop: 1) A comprehensive Labor Market Industry profile; 2) Career pathways, skill gaps, analysis of supply chains, and assessment of sector strategies; 3) Opportunities for apprenticeships; and 4) Development of a comprehensive profile of relevant key employers.

Completed Procurement and Onboarding *of the Lead Sector Strategists and following Sector Strategists: 1.* Healthcare and 2. Performing Arts, Spectator Events, and Related Industries

Procured*:* Transportation Sector which will launch July 2026.

Began planning for LA28 Workforce Hubs *via WorkSource and YouthSource Centers*

Facilitated Stakeholder Engagement Roundtables *in March 2026 with key stakeholders* to bring together various expertise to build career pathways for Angelenos and to discuss how to improve the connection across the workforce system.

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Establishing Registered Apprenticeship Framework

To support the development of an apprenticeship framework for the City in the 8 priority sectors.

***Completed Procurement of Consultants*:** selected Goodwill Industries of Southern California for this two year project to a) Establish a blueprint for a regional Registered Apprenticeship that fosters collaboration among key stakeholders; b) Create a centralized apprenticeship web platform to connect job seekers with opportunities and resources; and c) Develop at least one registered apprenticeship in a high-growth sector.

Launched Apprenticeship Strategy *in December 2025.*

Gearing up *to* implement pilot projects to test elements of the apprenticeship framework and in PY 26/27 will launch and operationalize the centralized apprenticeship web platform, providing job seekers and employers with a single access point for apprenticeship opportunities, program information, and workforce resources.

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Launch Regional Collaborative Plans

- **AdvantAGE LA Older Worker Plan** - Steering Committee established; researched and identified policy priorities. enrollment goals for Older Workers (55+) were specified in contracts for the City's fourteen WorkSource Centers as part of their priority of service requirements.
- **Opportunity Youth: Horizons 32K Strategic Plan-** Steering Committee established; four Impact Initiatives were identified: 1) College Bridging; 2) Earn and Learn; 3) Holistic Supports; and 4) Mentoring, which will serve as key drivers in the implementation phase.
- **WorkSource & YouthSource Center System Redesigns and align efforts with the Five-Year Plan's sector coalition work -** Completed the procurement of the WorkSource Centers. Eleven of the fourteen operators were approved by the Board on January 29, 2026. Continued to integrate YouthSource Center redesign elements. Procured a consultant to conduct a comprehensive evaluation of the YouthSource Centers and the HIRE LA programs.

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Launch Regional Collaborative Plans

- **Wildfire Recovery efforts**- Jointly EWDD and County Dept of Economic Opportunity (DEO) secured a commitment of $20 million in resources from the State of California to support both emergency support and reemployment services for impacted workers.
- **Homelessness Workforce Programs**- supported regional efforts to reduce homelessness by partnering with employment social enterprises via the LA:RISE program and the WSC and YSC system, and by providing referrals and workforce services to recently housed individuals via the Inside Safe Job Connectors Program.

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UNANTICIPATED LABOR MARKET/ FEDERAL BUDGET CHALLENGES IMPACTING THE FIVE-YEAR PLAN IMPLEMENTATION - PY 2025-26

1. January 2025 Wildfire Recovery emergency response efforts
2. One Big Beautiful Bill Act triggered significant healthcare layoffs
3. City's fiscal crisis/proposed layoffs in 2025 prompted EWDD staff to transfer to proprietary departments resulting in reduced staff capacity.
4. ICE Raids/Immigration enforcement negatively impacted participation in workforce programming.

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ANNUAL PLAN POLICIES



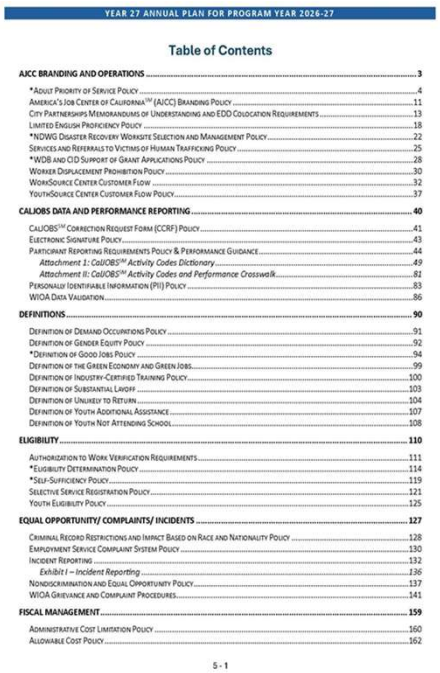
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Changes to Annual Plan Policies

The Year 27 Annual Plan contains 72 policies:

- 19 revised policies
- 1 new policy

Note: New or revised policies were updated to be in conformance with CA Employment Development Department (EDD) Workforce Services Directives (WSD), U.S. Department of Labor (DOL) Training and Employment Guidance Letters (TEGL), and other federal guidance from the U.S. Office of Management and Budget (OMB) and U.S. Office of Personnel Management (OPM).



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A SUMMARY OF CHANGES PAGE DETAILS ALL REVISIONS

Following are few examples of the new and revised policies:

- **New Payroll Policy:** A new "Payroll and Time Distribution Policy and Procedures" has been established to provide a framework for documenting and monitoring compensation for staff, addressing previous audit findings.
- **Living Wage Updates:** The Definition of Good Jobs Policy was revised to include an updated living wage table for 2026, based on the MIT Living Wage Calculator.
- **Procurement and Contract Execution:** Revisions include a clarified WDB procurement approval threshold (up to $250,000) and updated language regarding non-competitive procurements and appeals processes.
- **Property and Equipment Management:** Contractors are now required to perform a physical property inventory and reconciliation annually, rather than every two years.

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PROPOSED BUDGET



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Funding for PY 2026-27

Revenue and Projected Carry-Over



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Table 1: Year 27 Estimated Annual Plan Revenues

Funding Source	PROPOSED New Revenue for PY 2026-2027	PROPOSED Carryover from Prior Year(s)	PROPOSED Total Allocation for PY 2026-2027
WIOA Formula	49,060,062	4,591,320	53,651,382
WIOA Discretionary	0	319,438	319,438
Youth Service Corps	0	1,103,932	1,103,932
City General Fund	7,982,919	1,423,367	9,406,286
County	8,763,398	0	8,763,398
Other Grants/Funds	177,000	49,650	226,650
Anticipated Revenue	23,300,000	0	23,300,000
Grand Total	**89,283,379**	**7,487,707**	**96,771,086**

Compared to the Adopted PY 2025-26 Carry-In Budget $107,296,784 , total Budget Allocations for PY2026-27 are anticipated to decrease by 9% ($10,525,698).

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Table 2: Proposed Year 27 WIOA Formula Funding

Program	PY 2025-26 WIOA Funds*	PY 2026-27 WIOA Funds*	Increase (Decrease)
Adult	17,412,514	17,412,514	0
Dislocated Worker	13,224,336	13,224,336	0
Youth	17,547,745	17,547,745	0
Rapid Response	875,467	875,467	0
Carry-over	5,170,410	4,591,320	(579,090)
Total	**54,230,472**	**53,651,382**	**(579,090)**

**Assumes level funding for WIOA programs. The State EDD releases local WDB funding in late May.*

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Table 3: Proposed WIOA Funding Distribution

Activity	PY 2025-26	PY 2026-27	Increase (Decrease)	PY 2025-26 Percentage
EWDD Oversight	10,197,560	10,809,737	612,177	6%
EWDD Direct Services (***City-managed YSCs)***	1,474,517	1,600,000	125,483	9%
Workforce Development Board	1,644,671	1,690,580	45,909	3%
Other City Departments	411,505	511,970	100,465	24%
WorkSource Centers	18,997,362	21,609,999	2,612,637	14%
YouthSource Centers	10,000,000	10,200,000	200,000	2%
Other Service Providers	2,428,138	2,263,711	(164,427)	(7%)
Supporting Program Activities	9,076,719	4,965,384	(4,111,335)	(45%)
Total	**54,230,472**	**53,651,382**	**(579,090)**	

Individual WorkSource Center agency budgets increases from $1.3 million to $1.5 million.

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Funding Highlights



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Table 4: Year 27 Annual Plan Funding Highlights

No	Funding	Strategies
1	21,609,999	**Fund 14 WorkSource Centers** to provide employment training and placement services to high-barrier adults and dislocated workers and employers.
2	11,900,000	**Fund 14 YouthSource Centers** to provide education and employment services to youth, ages 14-24.
3	26,831,280	**Year-Round Youth Work Experience/Employment Programs**
4	2,580,000	**Los Angeles Regional Initiative for Social Enterprise (LA:RISE),** a homelessness program to provide transitional employment with a social enterprise to individuals experiencing homelessness.
5	681,103	**LA County – INVEST** to provide rehabilitation and job attainment services for reentry/ justice involved adult populations.
6	350,000	**Layoff Aversion** to save jobs by offering assistance to companies before layoffs or reductions in force are their only options.

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Table 4: Year 27 Annual Plan Funding Highlights (continued)

7	1,000,000	**WDB Innovation Fund**
8	999,938	**InsideSafe Job Connectors Program** to assist recently housed individuals connect to a job through the City's WSC system.
9	200,000	**Know Your Rights Ambassador Program,** a paid job skills training and peer education cohort for high school youth impacted by immigration enforcement, economic hardship, and barriers to civic participation.
10	150,000	**Olympics, Paralympics, & Games Programming,** a partnership with Alliance LA & Pay Equity Fund to fund internships to expose students to the sports industry via hands-on experience.
11	60,000	**Hire LA Platform / Community Software Solutions** to fund the cost of annual maintenance for the HIRE LA's Youth Automated Registration Platform.
12	1,000,000	**Sector Intermediaries** to contract intermediaries who will facilitate the implementation of sector strategies as recommended in City's 5-Year Plan.

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WDB Innovation Fund

WDB INNOVATION FUND:	
To Be Determined	$575,000
AJCC Performance Evaluation Redesign	$125,000
Amplify Benefit Navigator	$50,000
Apprenticeship Website Development	$75,000
WDB Communications	$100,000
Apprenticeship Strategy (Goodwill)	$75,000
Subtotal:	**$1,000,000**

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Changes to Supporting Program Activities in Year 27

45% decrease in Supporting Program Activities (total $4 million decrease)

- $250K decrease in Launchpad CRM
- $128K decrease in Workforce Consultants
- $164K decrease in LAUSD PSA Counselors
- The following will no longer be funded:
  - Pierce College Co-Location
  - Prison to Employment - Expansion
  - Program Monitoring Consultant - New Ways to Work
  - RELAY Institute - (formerly P3 Initiative) - data sharing and networking

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Strategies & Activities Descriptions

- **Reference Annual Plan Tab 3: Strategies and Activities,** which supplements the proposed budget schedules for PY 26-27 by providing a brief description of each of the proposed programs and activities to be funded in the upcoming fiscal year.

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Recommended Actions

The Department is requesting that the Board:

- **Adopt** the WDB Year 27 Annual Plan for PY 2026-27 and its supporting budget;
- **Approve** the recommended actions and authorities noted in the Board Report starting on page 8; and
- **Approve** and implement all policies contained in the Annual Plan.

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Questions?

The final plan will be available on the Workforce Development Board and EWDD websites: https://wiblacity.org/ or https://ewdd.lacity.gov/

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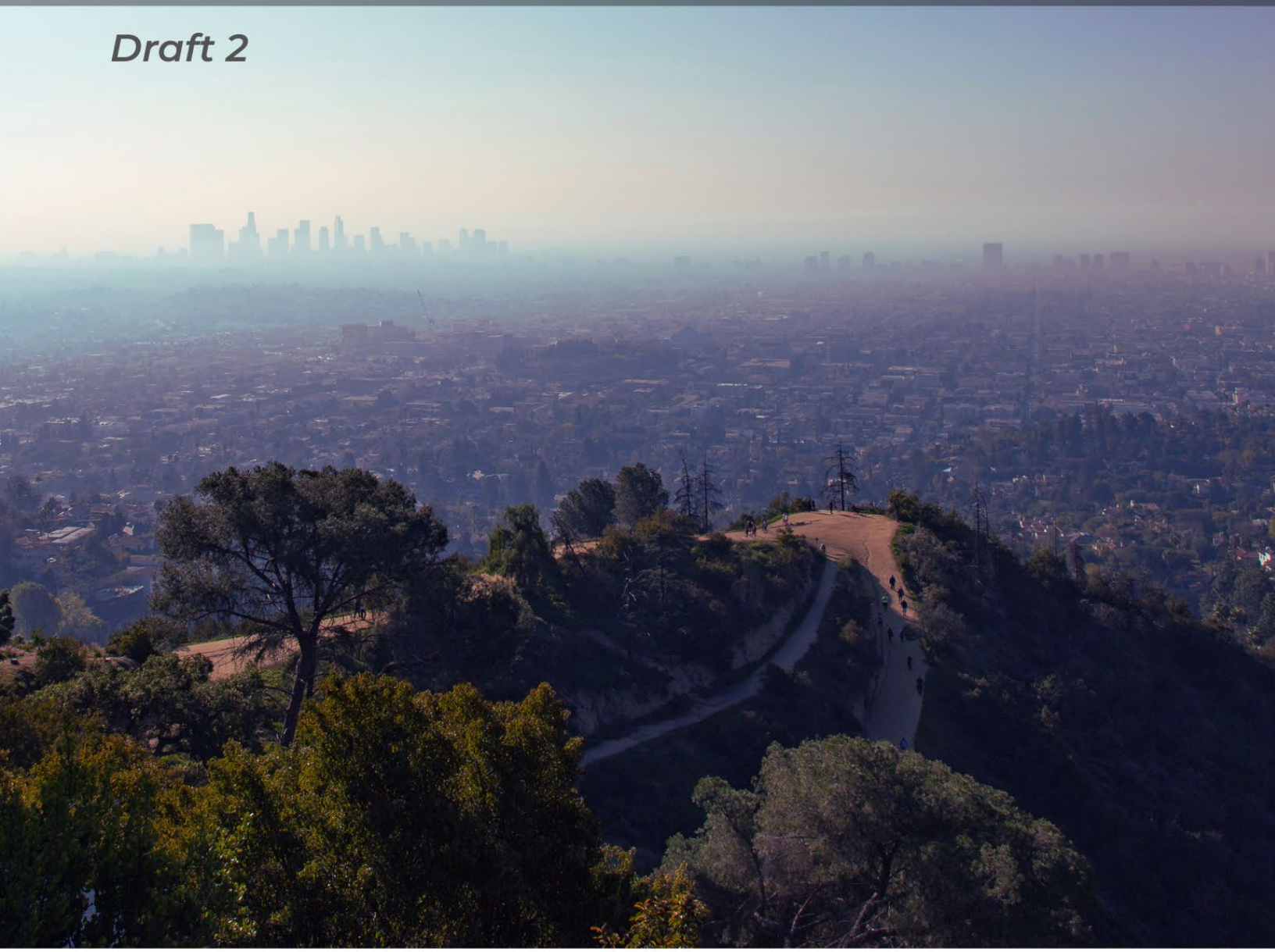
Program Year 2026-27

YEAR 27 ANNUAL PLAN: CITY OF LOS ANGELES

City of Los Angeles Workforce Development Board

Submitted by: Economic & Workforce Development Department

Draft 2



Workforce Development Board
City of Los Angeles

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Year 27 Workforce Development Board Annual Plan Overview

Purpose

The Annual Plan establishes the priorities, strategies, policies, and budget for the Los Angeles Workforce Development System (WDS) and is developed under the oversight of the City of Los Angeles Workforce Development Board (WDB), City Council, and Mayor.

The WDB is a strategic, policymaking, and oversight body established under the Workforce Innovation and Opportunity Act (WIOA), a federal workforce policy, that funds local governments to provide employment and training services for job seekers and employers. In partnership with the Mayor and City Council, the WDB directs and coordinates workforce services in the City of Los Angeles supporting the WDS to build a skilled workforce, meet employers' needs, and support economic growth.

The City's Economic and Workforce Development Department (EWDD) oversees workforce services, program implementation, and monitors programs and contracts. Together, the WDB and the EWDD oversee approximately $100 million in funds annually and more than 50 workforce programs within the City of Los Angeles in support of its mission to build an inclusive, integrated, and innovative workforce system that connects talent to opportunity, drives economic growth, and ensures equitable access to high-quality, living-wage jobs, and career pathways for individuals and employers.

Effective July 1, 2026, all workforce development programs and services previously operated by EWDD will be integrated into the forthcoming Community Investment Department (CID).

Plan Overview

Year 27 Annual Plan (July 1, 2026 to June 30, 2027)

Introduction

For Program Year (PY) 2026-27, the Annual Plan will continue to support the strategies outlined in the City's *A Path Forward, 2025-30:* Five-Year Workforce Development Plan (hereon referenced as "Five Year Plan" or "Plan"),) which was adopted by the City Council on May 30, 2025 (Council File No. 25-0531). The Plan's goal is to place 50,000 Angelenos into high-quality, living-wage jobs, registered apprenticeships, paid work experiences, and training as critical pathways to economic stability and success by 2030. Its key objectives include: 1) Building a Stronger Workforce Ecosystem; 2) Promoting Economic Mobility for High-Barrier Populations, and; 3) Developing Industry-Specific Sector Strategies.

To create a stronger, more inclusive workforce system, the strategies outlined in the Five-Year Plan aim to: 1) Connect Angelenos with quality jobs and opportunities to continue developing their skills and qualifications; 2) Ensure pathways to quality jobs are accessible to all Angelenos by removing barriers to employment, and; 3) Adapt to changes in workforce needs, considering demand from both the worker and employer perspectives.

To ensure that Angelenos of all abilities and backgrounds are given the tools and resources to access quality jobs, training, skills, and experience to thrive in today's economy, the Plan will prioritize creating opportunities for the following high-barrier, vulnerable groups:

- People experiencing homelessness
- People with disabilities
- Opportunity Youth
- Older Workers
- Justice-Involved Individuals
- Veterans
- LGBTQIA+ Individuals
- Low-income Individuals
- Long-Term Unemployed
- People with limited English-language proficiency

Sector Coalitions are being created to establish collaborations between employers, workforce providers, training institutions, the City, and other partners to develop connected pathways in high-growth sectors. In addition to aligning workforce training with industry demands, the Coalitions are also establishing registered apprenticeship programs that provide job seekers with hands-on, paid training opportunities in key sectors. The Department is also integrating and coordinating existing workforce plans across the City of Los Angeles and the broader region through one coordinated framework known as the Regional Collaborative. The Regional Collaborative is central to creating a cohesive and comprehensive workforce development ecosystem that unites City, County, and regional partners.

The Five-Year Plan's prioritized industry sectors include: 1) Biosciences; 2) Blue and Green Economy; 3) City of Los Angeles (City) and Public Sector Agencies; 4) Construction; 5) Entertainment, Motion Picture, and Sound Recording; 6) Healthcare and Social Assistance; 7) Performing Arts, Spectator Events, and Related Industries; and 8) Transportation and Logistics.

The Plan aims to place 10,000 Angelenos into high-quality, living wage jobs, registered apprenticeships, paid work experiences, and training every year, with a strong focus on equity, inclusion, and opportunity for all.

Year one implementation of the Five-Year Plan officially began on July 1, 2025, with the launch of the "Foundation & Mobilization" phase. The foundational tasks to be achieved in year one included:

1. Establishing key governance structures;
2. Developing infrastructure to track progress;
3. Launching Pilot Sector Coalitions;
4. Establishing a Registered Apprenticeship framework; and
5. Launching a Regional Collaborative for unified action.

Economic Overview of the Region

The Los Angeles region is one of the world's largest and most dynamic economic centers. Its economy is powered by a diverse mix of industries, including entertainment, international trade, advanced manufacturing, technology, tourism, and professional services. These sectors are supported by major infrastructure assets such as large seaports, international airports, and extensive logistics networks that connect the region to global markets. The Ports of Los Angeles and Long Beach together form the busiest container port complex in North America, moving goods throughout the continent. At the same time, the region hosts globally influential creative industries, rapidly growing technology clusters, and a large, diverse workforce that drives entrepreneurship and business growth.

Despite its size and diversity, Los Angeles faces significant challenges. Housing affordability, high business costs, and recovery from economic disruptions, including the COVID-19 pandemic and the January 2025 wildfires, continue to shape the region's economic landscape. However, these challenges have also encouraged new investments in innovation and regional collaboration. Together, these forces position the Los Angeles region as a resilient and evolving economic hub. This analysis provides an overview of the region's structure, key sectors, and emerging trends, focusing on both growth opportunities and future policy considerations.

The Los Angeles Economic Development Corporation's (LAEDC) *2022-2028 Los Angeles: People, Industry, and Jobs (PIJ),* commissioned by the City of Los Angeles WDB*,* provides an overview of the economic base, workforce, and key socioeconomic characteristics of the resident population in the City of Los Angeles. The report identifies

ongoing intertwined challenges impacting the Los Angeles regional economy and workforce, including:

1. **Economic Recovery from the Pandemic:** The economy continues to recover from the COVID-19 health crisis, which led to significant business closures and job losses.
2. **Homelessness:** Homelessness continues to be a regional crisis in Los Angeles.
3. **High Cost of Living:** Escalating rents, rising costs of living, and inflation are key drivers of homelessness in the region. Now with increased tariff policies, many households are experiencing higher costs on goods and essentials.
4. **Income and Poverty:** The combination of low wages and high cost of living has led to increasing poverty, financial instability, and economic inequality for the most vulnerable.
5. **Regional Population Decline:** Los Angeles' population is and will continue to decrease, and could indicate a troubling labor shortage across key industry sectors, reduced high-income earners and entrepreneurs, and declining tax revenue, further hindering the City's economic growth.
6. **Aging Workforce:** The number of Older Adults (55+) is increasing faster than any other age group, leading to a shrinking workforce, higher public spending on healthcare, reduced labor productivity, and labor shortages in critical sectors.
7. **Educational Attainment:** The majority of the adult population aged 25 and over does not have the requisite training and education for quality employment opportunities in the City.
8. **Increased Disconnection Rates for 16-24 Year Olds:** The pandemic exacerbated the youth disconnection rates (youth not in school nor employed).

Further, the *LAEDC 2026 Economic Forecast* report highlights that at the onset of 2026, the regional economy continues to feel the effects of three major challenges that defined 2025, including the January wildfires, aggressive federal immigration enforcement operations, and trade policies that impacted the region's ports and supply chains[1]. Altogether, LAEDC estimates that across 2025 to 2029, the economic impacts of business interruptions in the Eaton and Palisades burn areas could total $4.6 billion to $8.9 billion in lost economic output and 25,000 to 49,000 job-years of employment lost.

The report highlights that in June 2025, Los Angeles became the focal point of federal immigration enforcement operations that included street-level enforcement, workplace raids, and the deployment of thousands of National Guard troops and active-duty Marines to the region. This created fear in immigrant communities, resulting in people staying home from work and avoiding public spaces, particularly in areas like the North San Fernando Valley and Southeast Los Angeles with higher immigrant households. Immigrants constitute 35% of the total population in Los Angeles, approximately 3.5 million individuals, whose contributions are essential to the regional economy. Among them, an estimated 948,700 undocumented immigrants work in important sectors to the region, including construction, manufacturing, retail trade, accommodation and food services, and other services. The federal government's hostility towards immigrants has

[1] https://laedc.org/download/2026-economic-forecast/#1

also made foreign travelers to the United States feel unwelcome, adversely affecting tourism and related industries.

Additionally, U.S. tariff policies on international trade have been the highest since the 1930s, ranging from 10 percent to 50 percent across countries and goods. One concern for Los Angeles County is that the Ports of Los Angeles and Long Beach, the nation's busiest port complex, handle approximately 31 percent of all containerized international waterborne trade in the United States. The trade and logistics industry cluster directly employs more than 900,000 workers, contributes about 13 percent of the regional GDP, and sustains nearly 2 million total jobs across the greater Los Angeles region. Given the increased tariff rates, Los Angeles County can expect significant dislocations from reduced trade and modified supply chains. Consequently, consumers end up footing the bill. The Budget Lab at Yale estimates that the current level of tariffs costs the average household $1,681 in lost real income over the course of a year. In Los Angeles, where the cost of living is already high, tariffs have brought an added expense to struggling households.

Los Angeles demonstrated resilience in 2025. The regional economy grew at a solid 2.4 percent in 2025 and saw unemployment improve slightly over 2024 levels. According to the Employment Development Department (EDD), the unemployment rate for Los Angeles County was 5.6 percent in December 2025, which is below the rate of 6.1 percent a year ago[2]. While Los Angeles has shown resilience to ongoing economic disruptions, it now must consider other issues on the horizon. For instance, H.R. 1- One Big Beautiful Bill Act (OBBBA), signed into law last year, includes sweeping changes to Medicaid that will have significant consequences for the region. The law mandates that Medicaid enrollees aged 19-64 must now engage in at least 80 hours per month of employment, education, job training, or community service to maintain eligibility. For Los Angeles County, with one of the largest Medicaid populations in the nation, the impacts could be severe not only to residents but also to the County's hospitals and health centers, which are already operating under significant financial pressure. Over the past few years, Los Angeles County's health care industry has been promising with consistent job growth, 2026 and 2027 could be the years where this trend reverses. OBBBA exacerbates the challenges that the region already faces. Los Angeles County operates four hospitals and 23 health centers. In 2021, the County's hospitals received 81.1 percent of net patient revenue from Medi-Cal and 11.1 percent from Medicare, accounting for $2.6 billion in annual revenue for the County. The County is projected to lose $714 million over the next three years due to OBBBA's cuts to Medicaid, which will result in 5,000 county layoffs and the potential closure of a county public hospital.

To further guide the work of its strategic initiatives, the WDB requested LAEDC to develop a forthcoming *People, Industry, and Jobs (PIJ) 2026 Special Report*, an addendum to its previously completed PIJ report. This Special Report will assess emerging economic and workforce conditions for 2024-2029 facing the City as it moves into the next program year, with particular attention to federal policy shifts, cost pressures, and sector-specific disruptions that have intensified over the past year. This new labor market information will

[2] https://labormarketinfo.edd.ca.gov/file/lfmonth/la$pds.pdf

directly inform planning, investment, and programmatic decisions to support the ongoing implementation of the City's Five-Year Plan and will be completed in June 2026.

Labor Market Challenges and Impacts on the Five-Year Plan

During the first year of implementation, the EWDD and the WDB closely reviewed the latest labor market and economic trends, as well as monitored the federal budget priorities. The following are unanticipated challenges impacting the implementation of the Five-Year Plan:

1. January 2025 Wildfire Recovery efforts required that the City focus its resources on providing emergency assistance to the residents, workers, and businesses impacted by the Palisades, Hurst, Sunset, Eaton, and Kenneth fires.
2. The City's fiscal crisis required that the WDB and the EWDD pivot from the original planned pilot sector coalition focused on the Public Sector.
3. Uncertainty of future WIOA funding continues at the federal level. Congress has to resolve funding for the Labor-HHS appropriations bill, which includes WIOA funding. As a result, the EWDD and the WDB will have to consider impacts on system operations, service delivery, and planning.
4. Impact of the One Big Beautiful Bill Act (OBBBA), enacted in mid-2025, triggered significant Medicare Cuts that will impact the healthcare industry with significant layoffs projected in the coming year.
5. The health care industry experienced mass layoffs in October through December 2025, requiring sector strategists to adjust work plans and implementation.
6. City's emergency transfers to avoid layoffs resulted in staff turnover and created existing vacancies.
7. The ICE Raids/Immigration enforcement in the City created a state of fear amongst Angelenos. Raids negatively impacted programs like the Day Laborer Centers and decreased participation in regular workforce programming.

WORKFORCE DEVELOPMENT SYSTEM- STRATEGIC INITIATIVES

The following section identifies key strategic objectives that were delineated in the Five-Year Plan and incorporated as part of the Year 26 Annual Plan, PY 2025-26. This section lists accomplishments achieved under the Foundation and Mobilization phase from July 1, 2025 to March 15, 2026. It also outlines the action items to be implemented during the PY 2026-27 (July 1, 2026- June 30, 2027).

1. Establishing Key Governance Structures

As outlined in the Five-Year Plan, the purpose of the City of Los Angeles WDB's Policy & Oversight Committee is to provide leadership, direction, and accountability for the entire plan. It will ensure that all initiatives align with the overarching goals of the plan and that progress is continuously monitored. The WDB Policy & Oversight Committee will establish performance metrics and conduct annual reviews to track the success of the plan; identify any gaps or emerging challenges in implementation; and make real-time adjustments to keep the plan on course.

ACCOMPLISHMENTS

During PY 2025-26, the WDB Policy & Oversight Committee focused on creating accountability processes to monitor and implement objectives and initiatives across the WDS and to develop processes to support the regular monitoring of policy and data to make them actionable. This included recruiting members into the committee, developing a template approach to form sector coalitions, centralizing workforce data and releasing insights, and establishing baseline metrics.

Additionally, Board members and volunteers were recruited to staff the Business Services Committee, which will support the launch of all pilot sector coalitions and will monitor how the pilot approach can then be applied to other sectors. The Committee worked with procured consultants, sector strategists, and the apprenticeship development consulting team to lay the foundation for the pilot sector coalitions.

ACTION ITEMS- PY 2026-27

1. Complete the assessment of existing programs that connect people to high-quality, living wage jobs, and identify opportunities.
2. Determine outcomes of workforce programs that support the Sector Coalitions.
3. Advise on metrics and/or data reporting to ensure the data aligns with desired outcomes.
4. Communicate trends and policy changes with the WDS.

2. Developing Infrastructure to Track Progress

The WDB andEWDD will develop a workforce data dashboard to track and measure progress toward its Five-Year Plan goals by monitoring workforce placements, trends, and opportunities across each targeted sector quarter-by-quarter and year-over-year.

The following key metrics of the Five-Year Plan will be incorporated into the dashboard and data analysis:

- **Job Placements**: Monitoring the number of individuals placed into sustainable, living-wage jobs, with a focus on high-barrier populations and long-term economic mobility.
- **Work Experience Opportunities**: Tracking the number of paid internships, apprenticeships, and career exploration opportunities that provide Angelenos with critical pathways to transformative career growth and long-term stability.
- **Sector Strategy Outcomes**: Measuring career advancements within high-growth industries through targeted sector strategies that align with market needs.
- **Service Delivery**: Evaluating the effectiveness of workforce centers in delivering holistic support services such as childcare, transportation, and other essential services that facilitate both job placements and work experiences.

ACCOMPLISHMENTS

In PY 2025-26, the EWDD focused on procuring a consultant to build out the Five Year Plan Dashboard. EWDD is in conversation with the State of California Employment Development Department (EDD) Regional Representative to secure approvals to allow the use of the Workforce Innovation and Opportunity Act (WIOA) grant to fund the Five-Year Plan dashboard development. The EWDD anticipates a decision from EDD in late June 2026.

ACTION ITEMS- PY 2026-27

The procured project tracking tool will be implemented with the required features for tracking the progress of the Five-Year Plan.

3. Launching a Pilot Sector Coalition

In PY 2025-26, the Sector Coalitions strategy was launched to connect Angelenos with quality jobs offering living wages of $55,000 or more, employer-provided benefits, equitable pay, and clear pathways for advancement.

A specialized sector coalition will be established to represent each of the following prioritized industry sectors:

1. Biosciences;
2. Blue and Green Economy;
3. City of Los Angeles and Public Sector Agencies;
4. Construction;
5. Entertainment, Motion Picture, and Sound Recording;
6. Healthcare and Social Assistance;
7. Performing Arts, Spectator Events, and Related Industries; and
8. Transportation.

Rather than relying on a disjointed approach led by individual service providers, the Plan calls for a new approach that centralizes employer engagement with a consistent strategy across the workforce system to improve access to data and employment opportunities across all WorkSource (WSC) and YouthSource Centers (YSC).

ACCOMPLISHMENTS

Completed Procurement of Sector Strategists

In April 2025, EWDD completed the procurement of sector strategist consultants. The procurement established a "bench" of eight consultants to support the implementation of the sector coalitions identified in the Five-Year Plan. Additionally, in August 2025, EWDD procured a Lead Sector Strategist to support the WDB in ensuring consistency, accountability, and systemwide impact across all priority sectors, as well as two consultants to pilot sector coalition projects in the Healthcare Sector and in the Performing Arts, Spectator Events, and Related Industries Sector. In February 2026, EWDD procured the Sector Strategists to pilot the Transportation sector strategy.

The Sector Strategists will support EWDD to develop the following elements for respective industries: 1) A comprehensive Labor Market Industry profile; 2) Career pathways, skill gaps, analysis of supply chains, and assessment of sector strategies; 3) Opportunities for apprenticeships; and 4) Development of a comprehensive profile of relevant key employers.

Launched Pilot Sector Strategies

In September 2025, EWDD onboarded the Lead Strategist and the Sector Strategists for Health Care and for the Performing Arts and Spectator Sports Sector. The Lead Sector Strategist, Civic Solutions Partnership LLC ("CivicSol"), is currently working with key partners to develop a framework, a Los Angeles-focused strategy that aligns employer demand, training supply, and public investment for all Angelenos. This framework will lay the foundation for the implementation of the eight sector coalitions that will be phased in over the next five years.

Launched the Performing Arts and Spectator Sports Sector Coalition

Given Mayor Bass' recent announcement of the 1,000-day mark leading to the 2028 Olympic and Paralympic Games, the WDB prioritized the Spectator Sports sector. In December 2025, the EWDD onboarded the Los Angeles Economic Development Corporation (LAEDC) to lead this sector coalition. The LAEDC will help prepare the City's WorkSource and YouthSource Center System to serve as LA28 Workforce Hubs during the Olympic Games and other key sporting events.

Began planning for LA28 Workforce Hubs via WorkSource and YouthSource Centers

The City's WSCs and YSCs will be activated as specialized hubs connecting Angelenos to Games-related hiring with resources that include targeted workshops, credential and training referrals, and employer partnerships designed specifically for Games-related roles. The WDS will connect Angelenos to both short-term and long-term employment opportunities for the LA28 Games.

Launched the Healthcare and Social Assistance Sector Coalition

The WDB prioritized health care and social assistance based on projected job growth in areas such as nursing, elder care, and mental health services, as well as potential job creation, industry competitiveness, current employment size, and alignment with federal, state, and regional priorities. Similar to the Spectator Sports Strategist, the Healthcare Sector Strategist will serve as a liaison to the City's WDS and pertinent industry stakeholders, including, but not limited to, employers and training/education providers. CivicSol was selected to lead this sector coalition. The strategists will work with the WDS to establish a network of employers and explore the strategies to maximize alignment between employers' workforce needs and the resources and services available via the WDS.

Procured the Transportation Sector Coalition

Placing Angelenos into transportation jobs and work experience opportunities within the transportation industry will help meet the growing demand in freight transportation and logistics, among other areas, ensuring a strong local workforce for the future. The WDS will also lead in connecting Angelenos to both short-term and long-term employment opportunities tied to mobility-related federal funding to support transportation for the 2028 Olympic and Paralympic Games, including other investments for LAX, Port of LA, and LA Metro rail and bus systems expansion. This sector coalition will be launched during the next program year starting July 1, 2026.

Facilitated Stakeholder Engagement Roundtables

As part of its workplan, the Lead Sector Strategist facilitated three focused Stakeholder Engagement Roundtables in March 2026 with representatives from WSCs and YSCs; City staff liaisons for each sector; key employers across sectors who will participate in Sector partnerships, and Chamber of Commerce representatives; and representatives of LA initiatives, including LA:RISE, Apprenticeship Platform, Horizons 32K, AdvantAGE LA, and others. The purpose of the Roundtable discussions is to bring together various experts to build career pathways for Angelenos and to discuss how to improve the connection across the workforce system.

ACTION ITEMS- PY 2026-27

1. Launch the citywide sector strategies workplan, establishing objectives, deliverables, timeline, and metrics across all sectors;
2. Implement the Lead Sector strategist recommendations for scaling up career pathways across all sectors, which establishes talent pipelines accessible through work-based learning, pre-apprenticeship, and apprenticeship programs.
3. Launch the Transportation Sector Coalition.
4. Evaluate the progress of the pilot Sector Coalitions.
5. Confirm capacity to launch additional new sector strategies.

4. Establishing a Registered Apprenticeship Framework

In addition to establishing Sector Coalitions, the Five-Year Plan also calls for the development of a registered apprenticeship framework that significantly expands the enrollment of workforce participants into non-traditional apprenticeship programs. In

alignment with the industry sector approach, the Five-Year plan calls for establishing new apprenticeship opportunities in non-traditional high-growth sectors.

ACCOMPLISHMENTS

Secured New Funding

Led by the Mayor's Office of Economic Opportunity (MOEO), EWDD assisted in securing $600,000 in new funding from the James Irvine Foundation and the Hilton Foundation to support the development of an apprenticeship framework for the City.

Completed Procurement of Lead Consultant

In May 2025, Goodwill Industries of Southern California was selected to lead an apprenticeship development project for the City. This is a two-year project that will operate from July 1, 2025, until June 30, 2027. The consulting team will support three key objectives: 1) Establish a blueprint for a regional Registered Apprenticeship that fosters collaboration among key stakeholders; 2) Create a centralized apprenticeship web platform to connect job seekers with opportunities and resources; and 3) Develop at least one registered apprenticeship in a high-growth sector.

Launched Apprenticeship Strategy

On December 11, 2025, the MOEO hosted a full partnership kick-off meeting to align sixteen (16) organizations around the City's goals, project approach, key milestones, and outline opportunities for collaboration.

In February 2026, Goodwill held its first subcontractor planning meeting to align on the apprenticeship blueprint ecosystem, roles and contributions, and timeline. Deliverables included asset mapping, defining stakeholder engagement functions, and resource curation. This session will inform the approach to facilitating education, industry engagement, and support service coordination working groups.

ACTION ITEMS- PY 2026-27

1. Consultant to implement pilot projects to test elements of the apprenticeship framework.
2. Consultant to complete and implement the designed registered apprenticeship framework that aligns with workforce demands and includes competency-based training, on-the-job learning, and classroom instruction.
3. Consultant to launch and operationalize the centralized apprenticeship web platform, providing job seekers and employers with a single access point for apprenticeship opportunities, program information, and workforce resources.

5. Launching a Regional Collaborative For Unified Action

As part of a Regional Collaborative effort, the following existing workforce strategic plans will be integrated for unified action:

- AdvantAGE LA Older Worker Strategic Plan
- Horizons 32K Opportunity Youth Strategic Plan (formerly LAP3)
- LA YouthSource and WorkSource Center Redesign Plans

- LA Youth Development Department (YDD) Citywide Strategic Plan
- EWDD's Prior Annual Plan initiatives focused on serving vulnerable populations, including addressing the homelessness crisis in Los Angeles.

KEY STRATEGIC PLANS SUPPORTING VULNERABLE POPULATIONS

AdvantAGE LA Older Worker Strategic Plan

The City's AdvantAGE LA Plan is the nation's first comprehensive regional workforce strategy dedicated to employing, retaining, and advancing Older Workers aged 55 and older. Through this and other programs, the Los Angeles WDS will respond to the needs of Older Workers and provide tools for increased age-inclusive employment, and provide in-demand training and career advancement pathways.

As highlighted in the Plan, demographic changes and the high cost of living in Los Angeles have led Angelenos to remain in the workforce much longer than previous generations. Workers aged 55 and older face many challenges to remaining in the workforce. Over fifty percent (50%) will face unwanted dislocations from their employment, while very few will secure employment at comparable wages when returning to the workforce. As a result of the many challenges faced by Older Workers, residents aged 55 and older now represent more than a quarter of the homeless population in Los Angeles.

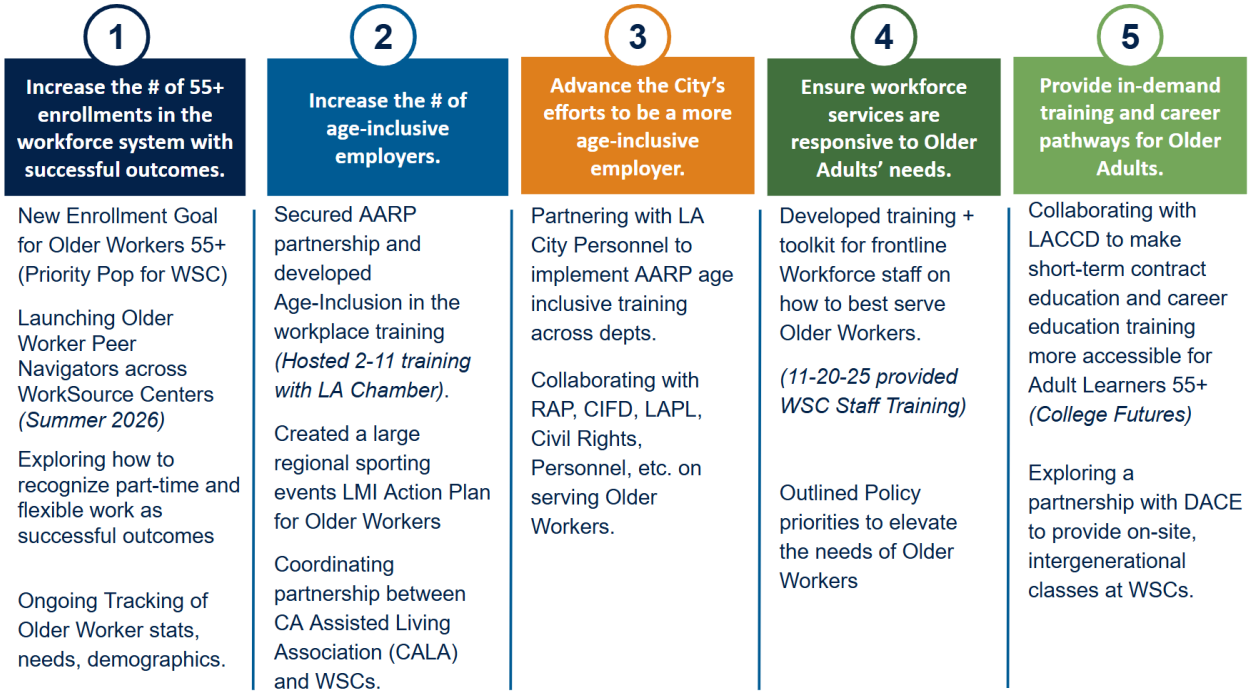
The overall vision is for Los Angeles to recognize the economic and social value of Older Workers and leverage their talent to advance regional economic vitality.

The plan sets five clear goals:



ACCOMPLISHMENTS

The following was accomplished during PY 2025-26:



Procured Consultant

In March 2025, the WDB approved the selection of Cause IMPACTS for the policy and program implementation of the AdvantAGE LA Plan.

Launched AdvantAGE LA Steering Committee

Through the spring and summer of 2025, Cause IMPACTS outlined the governance structure of implementation activities through the development of the AdvantAGE LA Steering Committee. Cause IMPACTS developed work plans for each of the principal goals of the Older Worker Strategy, and engages the *AdvantAGE LA* Steering Committee bi-monthly to strengthen cross-sector collaboration and coordinate on implementation efforts.

Facilitated Age-Inclusive Trainings

Cause IMPACTS partnered with the American Association of Retired Persons (AARP) to pilot an age-inclusive employer training with the LA Chamber of Commerce and its network of member employers, focused on combating ageism and providing strategies to better support, recruit, and retain older workers. Cause IMPACTS also developed a separate curriculum to enhance services for older adults within the workforce system. In November 2025, the first staff training took place, bringing together eighty-six (86) WSC direct service staff from across the system. Staff were provided a variety of resources, including a "Staff Toolkit for Serving Older Workers Effectively." This toolkit was developed as part of the training and is available to all workforce professionals supporting older adults.

Conducted Outreach and Research

To garner support for the need for a comprehensive plan for older workers, Cause IMPACTS has presented findings of the AdvantAGE LA Plan to various potential partners and other relevant entities. Further research is being conducted on potential funding sources to further the implementation of the Older Worker Strategy. Research includes how to align AdvantAGE LA with California's State Master Plan on Aging, released January 2026, which includes employment strategies and policy priorities to elevate the needs of Older Workers.

Established Older Worker Enrollment Goals for WorkSource System

To further programmatic goals outlined in the AdvantAGE LA Plan for the WDS, enrollment goals for Older Workers (55+) were specified in contracts for the City's fourteen (14) WorkSource Centers as part of their priority of service requirements.

ACTION ITEMS- PY 2026-27

1. Launch the Older Worker Peer Navigator pilot across WorkSource Centers.
2. Expand and scale AARP age-inclusive training for employers and workforce staff training.
3. Seek funding for a fully coordinated, age-inclusive education-to-employment pipeline across LACCD and the City's workforce system.
4. Strengthen collaboration across City departments to increase access to existing services for Older Workers.
5. Coordinate with the California Community College Chancellor's Office (CCCCO) and California Department of Aging (CDA), and Labor and Workforce Development Agency (LWDA) to align efforts and continue to lead.
6. Make progress on policy priorities.

Opportunity Youth: Horizons 32K Strategic Plan (formerly LAP3):

After reducing disconnection rates for 16 to 24-year-olds by nearly fifty percent (50%) over the preceding decade, in the aftermath of the COVID-19 pandemic, the Los Angeles region experienced a nearly thirty-nine percent (39%) increase in disconnection rates for 16 to 24-year-olds. While disconnection rates have decreased in recent years, disconnection rates for 20 to 22-year-old men of color continue to remain persistent.

The Horizons 32K Plan, formerly known as the LA Performance Partnership Pilot (LAP3), aims to reduce the number of young adults experiencing disconnection from school and work in Los Angeles County (County) by twenty-two percent (22%) (32,000) by 2027.

This strategy features cross-sector regional collaboration that includes Los Angeles Unified School District (LAUSD), the Los Angeles Community College District (LACCD), the Los Angeles County Department Mental Health (DMH), Los Angeles County Department of Public Social Services (DPSS), Los Angeles County Department Children and Family Services (DCFS), Los Angeles County Youth Development Commission (YDC), Los Angeles Economic Development Corporation (LAEDC), the Alliance for Children's Rights (ACR), and dozens of other community-based and government agencies.

ACCOMPLISHMENTS

Launched the Horizons 32K Stewardship Board

The first Stewardship Board meeting took place on January 31, 2025,convened in partnership between EWDD and LA Opportunity Youth Collaborative (OYC). The Stewardship Board is a cross-sector group of systems leaders committed to collaborating to achieve the Horizon 32K Plan's goals and has a vested interest in supporting opportunity youth. From January to March 2025, efforts focused on shaping the vision and direction for the Horizons 32K Plan along with its key partners.

Established Four Initiatives

From April to December 2025, the following Impact Initiatives were established: 1) College Bridging; 2) Earn and Learn; 3) Holistic Supports; and 4) Mentoring, which will serve as key drivers in the implementation phase.

Establishing Data Committee

In January 2026, a Horizons 32K Plan Data Committee (Data Committee) was established to advise, align, and advance shared data and tracking that helps the region assess what's working, where we are seeing progress, and where barriers persist. The Data Committee will prioritize population-level and program-level data that reflects progress of Horizons 32K Plan goals within the cross-sector initiatives. The Data Committee developed a scorecard and will develop a countywide data dashboard to help track progress and drive shared accountability across systems.

ACTION ITEMS- PY 2026-27

1. Continue to implement the following impact initiatives: College Bridging; Earn and Learn; Holistic Supports; and Mentoring.
2. Implement a project tracking tool for tracking the progress of the Collaborative.
3. Communicate opportunity youth workforce trends and identify policy priorities to support the WDS.

WorkSource & YouthSource Center System Redesigns:

The City's fourteen (14) WSCs and fourteen (14) YSCs are instrumental to achieving the City's goal of placing 50,000 Angelenos into high-quality, living-wage jobs, registered apprenticeships, paid work experiences, and training as critical pathways to economic stability and success. While recognized nationally for innovative programming, especially for opportunity youth, justice-involved, and people experiencing homelessness, the direction of the Five-Year plan requires that the City update its program models to better align with the planned goals and objectives, including services needed to prepare Angelenos for quality, living-wage jobs. These redesigns will drive strategic goal alignment by transforming the redesign vision into measurable, actionable outcomes.

ACCOMPLISHMENTS

WSC System Redesign and Procurement

Through the WSC system redesign procurement process, the City will further strengthen its targeted workforce services to job seekers who lack economic opportunity by implementing workforce service strategies identified in the 2024 WSC System Evaluation completed by California State University Northridge (CSUN), which identified ways to redesign and improve its service delivery system to connect program participants to high-wage jobs and reduce inequities among program participants.

The Redesign prioritizes the delivery of its workforce services to employers who offer jobs leading to quality wages and benefits, support for ongoing skill training and employee advancement, good working conditions, and adequate hours with predictable schedules. The new WSC system will aim to increase job placements with salaries above $55,000 annually. The goal of the redesign is to expand training programs in high-growth employment sectors that lead to middle-skilled employment opportunities.
The following are the workforce service strategies that were identified as key redesign elements:

1. A service delivery strategy by educational attainment level (no HS diploma, HS Diploma or equivalency, and some college), with an emphasis on providing the participant supports needed to achieve higher level outcomes;
2. Enhance employer engagement strategies, including new high-road training programs and career pathways sector strategies in prioritized industries that align with the Mayor's Five-Year Plan Goal of creating 50,000 high-quality, living-wage jobs by 2030;
3. Expand cross-sector collaboration with all City "Source" systems (WorkSource, FamilySource, BusinessSource, and YouthSource Centers) and with regional education and workforce development partners, including California Employment Development Department (EDD), California Department of Rehabilitation (DOR), Los Angeles Unified School District (LAUSD), and Los Angeles Community College District (LACCD), to enhance the capacity and effectiveness of WSCs, ensuring comprehensive support for job seekers;
4. Increase organizational capacity of WorkSource System by setting minimum staffing levels for case managers and employer engagement, as well as decreased participant to case manager ratios;
5. Expand the reach of the WSC System through virtual services and community-partnerships with the LA City's Public Library system, and;
6. Continue focusing on high-barrier populations through customized programs that address individual barriers to employment, including educational attainment and the need for supportive services. High barrier populations include, but are not limited to, the following: unhoused individuals or people experiencing homelessness; formerly incarcerated individuals or returning citizens; people with disabilities; veterans; older workers 55+, and English language learners.

EWDD's WorkSource System Redesign Concept Paper was approved by the WDB in October 2024 and the City Council in June 2025. EWDD released the WSC RFP in July

2025, received proposals in October 2025, and completed the scoring process at the end of December 2025. The results of the procurement were presented to the WDB in January 2026. Eleven of the fourteen procured operators were approved by the Board on January 29, 2026. EWDD will reissue the RFP for the areas that had an insufficient number of eligible proposals for the three remaining WSCs operators in the East Los Angeles and South Los Angeles areas.

WorkSource System Regional Workforce Collaborative

As part of the new system redesign efforts, WSCs will participate in and support the establishment of a regional workforce collaborative led by EWDD focused on aligning workforce and education services to enhance workforce outcomes for WSC participants. Similar to the Horizon 32K/ P3 Opportunity Youth collaborative model, the goal is for city, county, school districts, higher educational institutions, employers, and community-based partners to work together, share resources, and develop an operational plan for the coordination and leveraging of services.

The WSC operators will be responsible for facilitating monthly regional meetings in the respective Community Planning Areas/ service areas. The regional meetings' goals include the following:

- Share resources;
- Identify service gaps;
- Network with other service providers and agency representatives that are specific to the various regions of Los Angeles;
- Institutionalize and simplify a cross-agency referral process;
- Align services where possible;
- Identify ways to improve, collaborate and co-case manage participants, and;
- Develop a regional resource guide for job seekers, particularly vulnerable populations.

Establishing a Source Collaborative

Under the newly created Community Investment Department (CID), the City will strategically integrate services currently offered through the Source system, which creates an opportunity for alignment and a more cohesive system that will leverage all available funding to better coordinate programs and increase economic mobility for Angelenos.

A goal also identified in the Five-Year Strategic Plan is to establish a “Source Collaborative” to bring together WSC, YSC, BusinessSource Center (BSC), and FamilySource Center (FSC) representatives on a quarterly basis, where critical information, training, and data can be shared with multiple groups, and strengthen the Source service delivery and partnerships.

BSCs offer a wide range of resources to businesses and individuals. Services include business incentives, tax credits, business courses, consultation, and access to capital. FSCs provide a wealth of services and programs for low-income families with

children/youth ages up to 17 years old that need support with childcare, family needs, and other assistance to move them toward economic self-sufficiency.

YouthSource System Redesign and Procurement

In 2022, a YouthSource Center Redesign integrated lessons learned from the COVID-19 Pandemic to respond to the disparate impact felt by youth in Los Angeles.

YouthSource System goals included the following:

- Building strong partnerships, integrating efforts, removing barriers and improving communication;
- Developing innovative strategies for increasing education and employment outcomes;
- Championing public and private systems change to improve outcomes, and;
- Focusing on policies and programs that empower youth to become self-sufficient and resilient.

In collaboration with the Youth Development Department (YDD), ReLAY Institute, and the WDB's Youth Council, the following six key areas were highlighted to be addressed through the YouthSource Center Redesign:

1. Increase the Focus on Career Pathway Training
2. Promote the Youth Voice in the YouthSource System
3. Strengthen Mental Health Services
4. Increase the Focus on High-barrier Populations
5. Address the Digital Divide
6. Promote System Partnerships

To meet the goals of the YouthSource Center Redesign goals and priorities, EWDD spearheaded the following initiatives:

1. Tiered Approach service delivery based on educational attainment
2. LA County Department of Mental Health Demonstration Pilot
3. Peer to Peer Demonstration Pilot
4. LAUSD DACE Youth Navigators
5. LACCD Youth Navigators
6. Youth Advisory Council
7. Digital Ambassadors Program
8. Horizons 32K Strategic Plan

In mid-December 2025, to further strengthen the Youth Workforce System, EWDD, in partnership with the Youth Development Department, released an RFP to procure a consultant to conduct a comprehensive evaluation, focusing primarily on the YouthSource Centers and the HIRE LA programs. This evaluation will assess design elements identified in previous Redesign evaluations, recommend additional system improvements, and ensure alignment with three key strategic documents: the City-Wide Youth Development Strategic Plan, the Horizons 32K Strategic Plan, and the Five-Year Strategic Plan. The project is scheduled to commence in early February 2026 and be completed by June 30, 2026. The final evaluation report is expected to be finalized in August 2026. The evaluation will support the redesign and procurement of the new YSC system scheduled for the fall of 2026.

YSC Redesign Program Highlight: LACCD + LAUSD DACE Navigator Programs

In July 2023, EWDD launched the YouthSource Center Navigator program with the LAUSD Division of Adult & Career Education (LAUSD DACE) to increase enrollment of YSC participants into vocational training programs and connect them to high-quality, living-wage jobs. To support YSCs in achieving this goal, EWDD and the DACE co-located four (4) YSC Navigators across the 14 YSCs. YSC Navigators augment existing YSC services by co-case managing participants and strengthening the referral system between the DACE schools and the YSC system. Through this partnership, participants have increased access to soft skills training and Career Technical Education (CTE) programs offered through DACE schools to pursue in-demand jobs.

In July 2024, EWDD, through the Regional Economic and Recovery Partnership (RERP) Grant, launched the Los Angeles Community College District (LACCD) Youth Navigator Program to further aid efforts to increase access to career pathways in high-wage occupations for YSC participants through the strategic collaboration between the YSCs and nine LACCD community colleges.

LA Youth Development Department (YDD) Citywide Strategic Plan

The LA Youth Development Department (YDD) Citywide Strategic Plan, developed in partnership with the Youth Council, serves as a blueprint to fulfill YDD's mission of fostering an equitable and sustainable positive youth development ecosystem. EWDD will work in partnership with YDD to complete the following initiatives:

1. Reconnect Opportunity Youth to education and employment.
2. Facilitate the creation of more pathways into careers with family-supporting wages for youth outside of City employment.
3. Expand access to culturally appropriate mental health services for youth.
4. Expand and diversify the clinical and non-clinical mental health professional workforce.
5. Focus on mental health services for youth.
6. Implement a Tiered System to ensure youth receive quality work experience based on their skill sets.

ACTION ITEMS- PY 2026-27

1. Complete WorkSource System procurement for the East and South Los Angeles areas and onboard the newly procured WorkSource System operators.
2. Complete the evaluation and procurement of the new YouthSource and HIRE LA System.
3. Use WSC redesign data to determine staff needs related to technology.
4. Pilot a participant-facing app with two WSC centers, then scale up.
5. Establish the WorkSource System Regional Workforce Collaborative.
6. Establish the Source Collaborative to better integrate WSC, YSC, BSC, and FSC services.
7. Continue to implement the System Redesign elements for WSC and YSC Systems and align efforts with the Five-Year Plan's sector coalition work.
8. Continue to support the implementation of the LA Youth Development Department (YDD) Citywide Strategic Plan.

LA Wildfire Disaster Recovery Workforce Development Efforts

On January 7, 2025, massive wildfires broke out across the City and destroyed entire neighborhoods in Pacific Palisades and Altadena, displacing thousands from their homes, businesses, and communities. Readily available resources accessible through the City's America's Job Centers of America^{SM} (AJCC) Adult and Youth System and BusinessSource Centers (BSC) have been vital for those on the road to recovery.

In partnership with the County of Los Angeles, the EWDD administered various LA Wildfire Disaster Recovery Center Grants that offered the following services to displaced workers:

- *Temporary Job Opportunities*: Connecting displaced workers to humanitarian aid roles, cleanup efforts, and repair projects via temporary jobs that offer pathways to sustainable employment.
- *Workforce Development Programs*: Offering on-the-job training, skill-building initiatives, and career development services through America's Job Centers of California (AJCCs) to ensure impacted workers are equipped to thrive in the evolving job market.
- *Comprehensive Support Services*: Providing additional assistance, including but not limited to housing, childcare, and transportation support to stabilize families and enable long-term recovery.

ACCOMPLISHMENTS

EWDD coordinated with the Los Angeles County Department of Economic Opportunity (DEO) and the California Labor and Workforce Development Agency (LWDA) to secure the resources necessary to support impacted workers and small businesses. Jointly EWDD and DEO secured a commitment of $20 million in resources from the State of California to support both emergency support and reemployment services for impacted workers. New funding included up to $10 million in Wildfire National Dislocated Worker Grant (NDWG) funds to support reemployment in humanitarian aid and cleanup efforts

through temporary jobs. An additional $10 million in L.A. Fire Dislocated Worker Additional Assistance (AA) funds will address the specific needs of workers in collaboration with several of the region's local workforce development boards, including the City's WDB.

To date, the City has received a total of $5,728,368 in grant funds to support wildfire recovery, with approximately $1 million under the Farmer John AA grant, $1.89 million for the Wildfire NDWG project, and $2.8 million for the L.A. Fire AA grant.

Under these combined resources, as of March 15, 2026, a total of 373 participants have been enrolled in the aforementioned disaster recovery grant programs, which represents 68% of the proposed enrollment goal of 551 individuals. Of the 90 participants enrolled under the 2025 LA Wildfires NDWG, 87 have been assigned to a Temporary Job position. Across all three grants, 67 participants have moved toward permanent employment. EWDD anticipates an increase in participant placements as supporting documentation continues to be collected by the WorkSource Center service providers.

ACTION ITEMS- PY 2026-27

1. Continue to promote available grants and resources to assist impacted individuals in supporting rebuilding and recovery efforts. Resources will continue to be made readily available through the City's WorkSource and YouthSource System and BusinessSource Centers to aid in the steps of recovery.
2. Continue to collaborate with County DEO, state officials, and other partners, and plan to hold resource and recruitment events to connect impacted individuals with available support and workforce services.
3. Conduct standing meetings with service providers to ensure full enrollment into the aforementioned wildfire grant programs to support workers' return to the workforce and regional recovery.

Homelessness Crisis in Los Angeles

The WDS must continue to be central to efforts to address and prevent homelessness. The WDS will maintain its collaboration with the Mayor's Office to enhance and expand support for our unhoused neighbors.

The WDS will provide ongoing support regional efforts to reduce homelessness by expanding employer-driven pathways to well-paying and stable employment by integrating public, private, educational, and non-profit systems, and employment social enterprises through its WSC system via successful program models such as the City's Los Angeles Regional Initiative for Social Enterprise (LA:RISE) transitional employment program and the Inside Safe Job Connectors Program, stationed at multiple Inside Safe locations across the City, to expand regional access to WSC and YSC employment programs and support to recently housed individuals.

ACCOMPLISHMENTS

LA:RISE City General Fund Program

Built on the success of the LA:RISE program, surpassing the goal of placing 575 adults experiencing homelessness into transitional employment with 590 individuals placed as of March 15, 2026, representing 103% of the program placement goal.

Job Connector Program

Eight job connectors were initially funded to support 200 recently housed individuals connected to a job or training through one of the City's WorkSource or YouthSource Centers. As of March 15, 2026, a total of 439 participants living at Interim Housing Sites have been served by a Job Connector: 559 referrals received; 26 enrolled with a local WorkSource or YouthSource Center; 979 job applications submitted for employment; 88 secured part-time or full-time employment. (88% of enrollment goal was met).

Peer Homeless System Navigator (PHSN) Pilot Program

The Peer Navigator Support Network (PHSN) Program concluded on March 31, 2026 demonstrating the powerful impact of peer-to-peer mentorship in community outreach. This initiative successfully recruited and trained forty (40) low-income community college students as dedicated Peer Navigators to support their housing-insecure and transition-age peers. Through their focused efforts in facilitating essential support services,including job training, housing aid, academic resources, and mental health access, the PHSN Peer Navigators achieved over 700 critical connections and referrals to vital support services. The successful delivery and achievement of this target underscore the program's vital role in stabilizing and empowering our Opportunity youth population.

ACTION ITEMS- PY 2026-27

1. The WDS will expand partnerships with homelessness service providers and help implement service strategies to provide job-skills training, employment services, and other related services for individuals currently and/or formerly experiencing homelessness.

2. The City will continue to support regional efforts to reduce homelessness by expanding employer-driven pathways to well-paying and stable employment by integrating public, private, educational, and non-profit systems, and employment social enterprises through its WSC system, LA:RISE, and the Inside Safe Job Connectors Program.

3. The City’s WorkSource System will support the coordination and staffing of two regional “Homeless Connect Days” to provide employment resources focused on homeless service provision and filling jobs created by the homeless services expansion. WSCs will also continue to coordinate regional hiring fairs to meet the needs of job seekers and employers.

Highlights of Program Year 2025-26 Accomplishments

During the program year 2025-26, EWDD provided a broad range of programs that offered assistance in business support, employment, and youth development. All programs are designed to grow and improve Los Angeles' economy while building a well-trained and job-ready workforce.

The following are a few additional performance highlights. All data is as of March 15, 2026, unless specified otherwise.

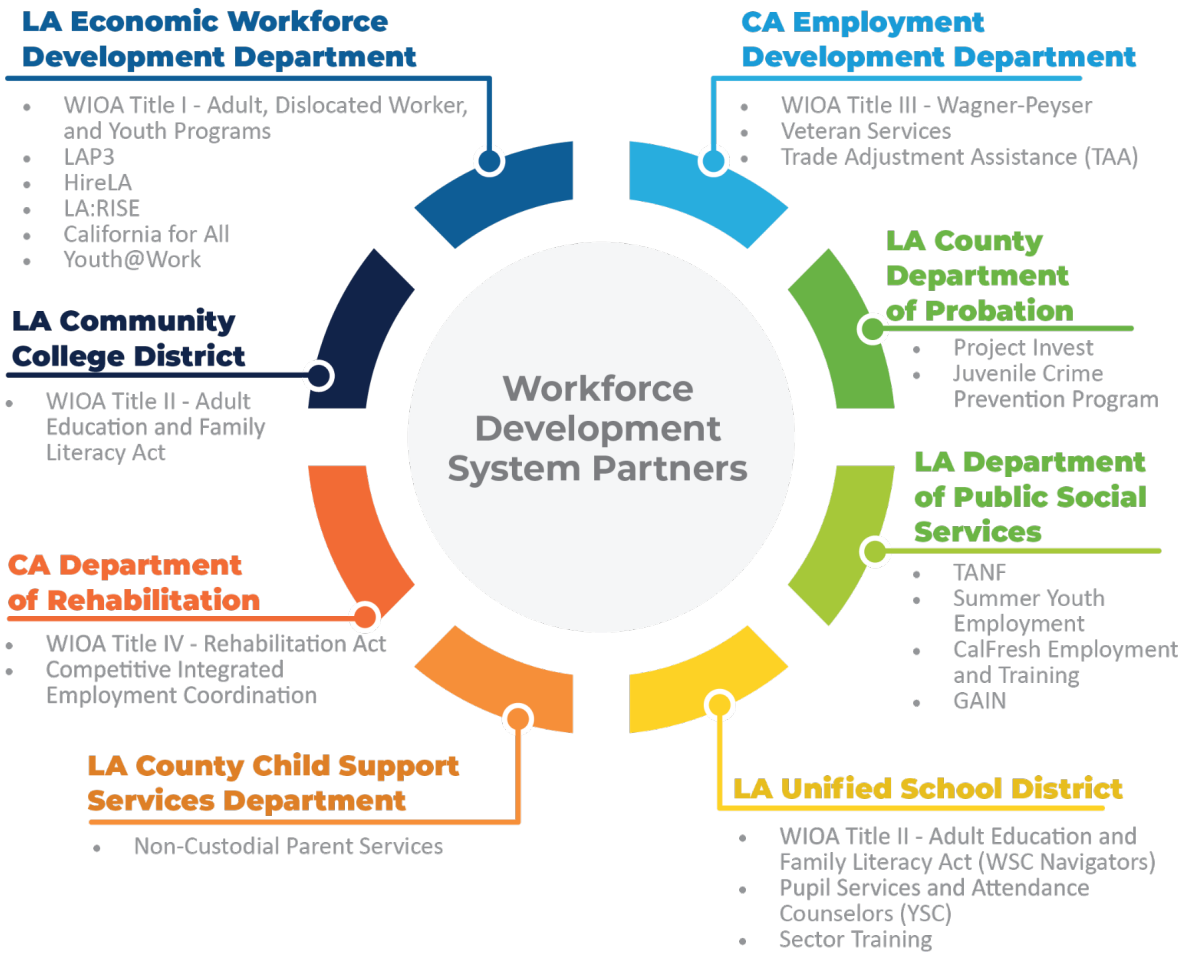
PROGRAM	WORKFORCE DEVELOPMENT SYSTEM OUTCOMES
WIOA AJCC/WorkSource and YouthSource System	Prioritized serving high-barrier individuals and other vulnerable populations through the AJCC System. The workforce system has served a total of 9,819 dislocated workers and adult job seekers through the City's 14 WorkSource Centers. Of those participants, a total of 2,138 individuals are experiencing homelessness. The WDS also served 1,563 individuals with disabilities,962 single parents, 467 veterans, 627 English-language learners, and 9,807 low-income individuals through the WSCs and YSCs. The WDS has served 1,750 youth (1,349 out-of-school youth, 99 foster youth, and 15 systems-involved youth) through the YSC system.
High Road Training Partnership Program (HRTP)	Continued to provide services and expand employer engagement under the HRTP program to place participants in jobs that provide high-wage and career opportunities with upward mobility. HRTP key industry sectors include, but are not limited to, the following: Renewable Energy, Construction, Biotechnology/Biosciences, Advanced Manufacturing, Entertainment/Film, Hospitality, and Transportation/Logistics. The goal is to place 420 participants in sector training with the goal of connecting them to high-wage jobs and career opportunities with upward mobility. Seven currently contracted WorkSource Centers have enrolled a total of 579 job seekers in the HRTP program, and 147 have been placed into career opportunities. Additionally, more than 33 employer partnerships have been established. (138% of enrollment goal met)
HireLAX Pre-Apprenticeship Program Partnership	Continued partnership with the Hire LAX Pre-Apprenticeship eight-week program to support individuals seeking a career in the construction industry with a goal of enrolling 145 individuals seeking a career in the construction industry. A total of 216 individuals seeking a career in the construction industry enrolled and participated in HireLAX. (100% of goal met)

INVEST	The City partnered with the Los Angeles County Department of Economic Opportunity (DEO) to continue to prepare a minimum of 200 justice-involved individuals currently on Adult Probation for permanent employment along a career pathway through the Los Angeles County Innovative Employment Solutions Program (INVEST) program. INVEST provides intensive case management, training, and unsubsidized employment. The City currently contracts two WSCs, the Coalition for Responsible Community Development (CRCD) and Goodwill Industries of Southern California, to serve communities in South Los Angeles and the Northeast San Fernando Valley. A total of 300 participants have been served by this program. (150% of goal met)
Day Laborer Program	The Day Labor Resource Center Program provides an immigrant integration model, creates educational opportunities to transition day laborers away from temporary employment, links to various community resources, and increases public safety by providing fixed hiring sites in designated areas of the City where persons can safely congregate to solicit employment from residents and businesses seeking day labor. The DL Centers served 1,918 unduplicated customers. A total of 41,858 short-term jobs were obtained by duplicate customers. A total of 26,708 unduplicated DL center services were provided, including employment support, financial/computer literacy, adult education, legal services, food, clothing, and shelter.
Youth Service Corps (formerly Californians for All-funded youth initiatives)	Continued to implement Youth Service Corps (formerly California for All programs) in partnership with the Mayor's Office of Economic Opportunity (MOEO), the Department of Public Works (DPW), the Youth Development Department (YDD), the Community Investment for Families Department (CIFD), and the Department of Recreation and Parks (RAP) to serve a greater number of young people who have experienced significant hardship from disparities in job loss and economic insecurity, as well as to help reverse educational loss and disconnection. Fifteen youth programs were created to provide transitional employment and related career services to support opportunity youth ages 16-30. Under Round 2 funding, the goal was to serve a minimum of 1952 youth by December 31, 2025. Under Round 3 funding, Quarter 1 (January-March 2026), the goal was to serve a minimum of 470 youth. Round 2 programs served 2,244 disconnected youth (115% of goal met), and under Round 3 Q1 programs, there have been 342 new enrollments.

Hire LA's Youth Campaign and funded youth initiatives	Continued to expand efforts to increase the number of multi-barrier youth served by the Hire LA-funded initiatives. The goal was to serve a minimum of 2,921 opportunity youth. The WDS has served a total of 2,847 disconnected youth through the Hire LA General Fund and Hire LA County programs (97% of goal met).
Know Your Rights Fellow Pilot Program	This Pilot program funded job skills training and paid peer education experience for twenty (20) high school youth from communities disproportionately impacted by immigration enforcement, economic hardship, and barriers to civic participation. As part of their culminating experience, fellows partnered with the LA City Youth Council (LACYC) and the YSC Youth Advisory Councils (YAC) in planning a citywide Youth Leadership Summit under the direction of the Youth Development Department (YDD). The fellows designed and presented a featured session on labor justice that uplifts immigrant labor histories and highlights future pathways for civic leadership.

System Partners

The Los Angeles Workforce Development System (WDS) is a network of local and regional governments, community-based organizations, educational institutions, employers, and labor unions. It exists to support job seekers with training, education, and employment opportunities and to support businesses through skills development and recruitment of workers who fit their unique needs.



FY 2026-27 Funding Outlook

Annual Plan Funding Recommendations

In developing the Year 27 Annual Plan, the WDB considered the priorities established by the Mayor, Council, the California WDB, the resources available, and its own workforce development priorities. The proposed WDS service strategies, activities, and budget outlined in the Annual Plan are based on funding allocations from various sources, including federal and state formula (Adult, Dislocated Worker, Youth, Rapid Response), competitive grants, other workforce allocations, and projected prior-year carry-over funds.

New Revenue and Prior-Year Carryover Funds

The Year 27 Annual Plan includes $40,223,317 in non-WIOA new revenues, including state, federal, and local funding sources, bringing the total workforce development new revenue budget to $89,283,379.

In addition to new revenues, the Year 27 Annual Plan includes prior-year carryover funding for WIOA, City General Fund, and Youth Job Corps funding streams. For PY 2026-27, the City anticipates a total of $7,487,707 in carryover amounts from prior years.

Compared to the Adopted PY 26 Carry-In Budget, total Budget Allocations for Year 27 Annual Plan are anticipated to decrease by $10,525,698, resulting in a total Budget Allocation of $96,771,086. **Table 1** below provides a list of new and carry-over funding anticipated by funding streams in PY 2026-27.

Table 1: Estimated Year 27 Annual Plan Revenues

Funding Source	PROPOSED New Revenue for PY 2026-2027	PROPOSED Carryover from Prior Year(s) for PY 2026-2027	PROPOSED Total Allocation Available for PY 2026-2027
WIOA Formula	49,060,062	4,591,320	53,651,382
WIOA Discretionary	0	319,438	319,438
Youth Service Corps	0	1,103,932	1,103,932
City GF	7,982,919	1,423,367	9,406,286
County	8,763,398	0	8,763,398
Other Grants/Funds	177,000	49,650	226,650
Anticipated Revenue*	23,300,000	0	23,300,000
Grand Total:	**89,283,379**	**7,487,707**	**96,771,086**

*An additional $1 million is not currently reflected under Anticipated Revenue for an Employment Development Department (EDD) grant.

The State Employment Development Department has not announced its funding allocations for WIOA Adult, Dislocated Worker, and Youth Formula to Local Workforce Development Areas for PY 2026-27. **Table 2** below provides a summary of anticipated WIOA funding, assuming level funding.

Table 2: Proposed Workforce Innovation and Opportunity Act Formula Funding

Program	PY 2025-26 WIOA Funds	PY 2026-27 WIOA Funds	Increase (Decrease)
Adult	17,412,514	17,412,514	0
Dislocated Worker	13,224,336	13,224,336	0
Youth	17,547,745	17,547,745	0
Rapid Response	875,467	875,467	0
Carryover	5,170,410	4,591,320	(579,090)
Total	**54,230,472**	**53,651,382**	**(579,090)**

Table 3 sets forth the Department's proposed WIOA funding distribution for WIOA oversight and administration activities, service providers, and supporting program activities.

Table 3: Proposed WIOA Funding Distribution

Activity	PY 2025-26 Carry-In Budget	PY 2026-27 Annual Plan	Increase (Decrease)	Percentage Change
EWDD Oversight	10,197,560	10,809,737	612,177	6%
EWDD Direct Services*	1,474,517	1,600,000	125,483	9%
Workforce Development Board	1,644,671	1,690,580	45,909	3%
Other City Departments	411,505	511,970	100,465	24%
WorkSource Centers	18,997,362	21,609,999	2,612,637	14%
YouthSource Centers	10,000,000	10,200,000	200,000	2%
Other Service Providers	2,428,138	2,263,711	(164,427)	(7%)

Supporting Program Activities	9,076,719	4,965,384	(4,111,335)	(45%)
Total	**54,230,472**	**53,651,382**	**(579,090)**	

*Total reflects an adjustment for City-Managed operators

Table 4 below represents PY 2026-27 Annual Plan proposed funding, strategies, and outcomes, which will provide employment services to Angelenos, including persons left out of the region's economic recovery – people experiencing homelessness, disconnected youth, and reentry populations.

Table 4: Year 27 Annual Plan Funding Highlights

No.	Funding	Strategies
1	$21,609,999	**Fund 14 WorkSource Centers** to provide employment training and placement services to adults, dislocated workers and employers.
2	$11,900,000	**Fund 14 YouthSource Centers** to provide education and employment services to youth, ages 14-24
3	$26,831,280	**Year-Round Youth Work Experience/ Employment Programs**
4	$2,580,000	**Los Angeles Regional Initiative for Social Enterprise (LA:RISE),** a homelessness program to provide transitional employment with a social enterprise to individuals experiencing homelessness.
5	$681,103	**LA County- INVEST** to provide rehabilitation and job attainment services for reentry/justice-involved adult populations.
6	$350,000	**Layoff Aversion** to save jobs by offering assistance to companies before layoffs or reductions in force are their only options.
7	$1,000,000	**WDB Innovation Fund**
8	$999,938	**InsideSafe Job Connectors Program** to assist recently housed individuals connect to a job through the City's WSC system.
9	$200,000	**Know Your Rights Ambassador Program,** a paid job skills training and peer education cohort for high school youth impacted by immigration enforcement, economic hardship, and barriers to civic participation.
10	$150,000	**Olympics, Paralympics, & Games Programming**, a

		partnership with Alliance LA & Pay Equity Fund to fund internships to expose students to the sports industry via hands-on experience.
11	$60,000	**Hire LA Platform / Community Software Solutions** to fund the cost of annual maintenance for HIRE LA's Youth Automated Registration Platform.
12	$1,000,000	**Sector Intermediaries** to contract intermediaries who will facilitate the implementation of sector strategies as recommended in the City's 5-Year Plan.

Reference Annual Plan Tab 4: Strategies and Activities, which supplements the proposed budget schedules for PY 26-27 by providing a brief description of each of the proposed programs and activities to be funded in the upcoming fiscal year.

Legislative Advocacy

The Workforce Innovation and Opportunity Act (WIOA) serves as the cornerstone federal legislation governing the public workforce system, which encompasses various policies and programs designed to aid job seekers in their quest for employment through education, training, labor market information, career guidance, and related support services. WIOA funds are channeled through states to local workforce investment areas and are overseen by state and local workforce boards. A diverse array of entities, including adult basic education and GED programs, apprenticeships, community colleges, community-based organizations, labor unions, adult and youth workforce providers, and employers, collaborate to deliver education and training services under WIOA. Targeting unemployed and underemployed adults, youth, veterans, unhoused individuals, people with disabilities, and individuals receiving public benefits, WIOA endeavors to bolster workforce participation and economic mobility.

WIOA Reauthorization

In the last years, policymakers across the political spectrum recognize the urgency of updating WIOA legislation to put more Americans on pathways to good jobs and have proposed several changes to the workforce development system, such as A Stronger Workforce for America Act (H.R. 6655) which would have reauthorized WIOA for the next 5 years, or the Make America Skilled Again (MASA) proposal which would consolidate national workforce programs into a single grant program. Nevertheless, these reauthorization proposals have failed to pass in Congress.

For Fiscal Year (FY) 2026, the enacted Labor–HHS–Education bill of the Consolidated Appropriations Act, 2026 (H.R. 7148) maintains separate WIOA programs and rejects the “Make America Skilled Again (MASA)” consolidation. The bill passed Congress and was signed by the President on February 3, 2026, ending a brief partial shutdown and continuing funding for WIOA for another program year. After months of speculation about deep cuts and program consolidations, the enacted bill preserved program-by-program

funding, providing a stable operating environment for workforce boards and providers. At the national level, WIOA formula funding will be approximately $10 million lower than FY 2025. That modest reduction is limited to the Adult program, while Youth and Dislocated Worker remain level funded. Amid increasing budget cuts, the City's Workforce Development Board advocates for WIOA reauthorization and supports building a stronger workforce system that drives innovation, equity, and results for workers and dismantles barriers to employment, prioritizes job quality, amplifies workers' voices, and ensures economic opportunity for all without risking the tailored services that different workforce programs bring to the distinct populations and workers they serve.

Further, the workforce system has an opportunity to tap into new programs such as Workforce Pell. Created by the One Big Beautiful Bill Act (OBBBA), Workforce Pell will extend federal Pell Grant eligibility to students enrolled in certain shorter-term, workforce-aligned programs lasting between 8 and 15 weeks (150 to 599 clock hours) at accredited postsecondary institutions. The initiative encourages close collaboration with Governors, community colleges, and training providers to build efficient, regional talent pipelines. As a result, the local workforce development boards will play a critical role in determining which short-term, high-quality programs meet state and federal criteria for eligibility, ensuring they lead to industry-recognized credentials, and that programs align specifically with high-skill, high-wage, or in-demand job sectors.

ATTACHMENT 2

FUNDING SOURCE	REVENUE			BUDGET									SURPLUS (DEFICIT)
				CITY OF LA									
	New Revenue for PY 2026-27	Carryover from Prior Year(s) for Carry In Report	Total Allocation Available for PY 2026-27	Program Oversight	Direct Services	Total CID	Workforce Development Board & Mayor	Other City Departments	Total City of LA	Service Providers & Contractors	Supporting Program Activities	Total Budget	
A	B	C	D = B + C	E	F	G	H	I	J=G+H+I	K	L	M=J+K+L	N=D-M
WORKFORCE INNOVATION and OPPORTUNITY ACT (WIOA) FORMULA:													
Adult (F 57W)	17,412,514	1,955,936	**19,368,450**	3,669,518	0	**3,669,518**	596,748	176,993	**4,443,260**	12,419,262	2,505,928	**19,368,450**	**(0)**
Dislocated Worker (F 57W)	13,224,336	2,635,384	**15,859,720**	4,165,848	0	**4,165,848**	634,295	181,368	**4,981,512**	9,454,448	1,423,760	**15,859,720**	**0**
Youth (F 57W)	17,547,745	0	**17,547,745**	2,348,904	1,600,000	**3,948,904**	459,536	153,609	**4,562,049**	12,200,000	785,696	**17,547,745**	**(0)**
Rapid Response (F 57W)	875,467	0	**875,467**	625,467	0	**625,467**	0	0	**625,467**	0	250,000	**875,467**	**0**
Subtotal: WIOA Formula	**49,060,062**	**4,591,320**	**53,651,382**	**10,809,737**	**1,600,000**	**12,409,737**	**1,690,580**	**511,970**	**14,612,287**	**34,073,710**	**4,965,384**	**53,651,382**	**0**
WORKFORCE INNOVATION and OPPORTUNITY ACT (WIOA) DISCRETIONARY GRANTS:													
2024 Severe Winter Storms NDWG (F 57W)	0	0	**0**	0	0	**0**	0	0	**0**	0	0	**0**	**0**
2025 Wildfire NDWG Only carry Over to be projected	0	190,000	**190,000**	173,426	0	**173,426**	0	2,824	**176,250**	0	13,750	**190,000**	**(0)**
25% LA Fire Additional Assistance Grant (AAG) - COUNTY GRANT	0	129,438	**129,438**	126,882	0	**126,882**	0	2,556	**129,438**	0	0	**129,438**	**(0)**
25% AA Conoco Phillips Planning - Revitalizing Career Solutions	0	0	**0**	0	0	**0**	0	0	**0**	0	0	**0**	**0**
Subtotal: WIOA Discretionary Grants	**0**	**319,438**	**319,438**	**300,309**	**0**	**300,309**	**0**	**5,380**	**305,689**	**0**	**13,750**	**319,439**	**(1)**
CA FOR ALL VOLUNTEER FUNDS:													
Angeleno Corps (F 68S, TBD 4.0)	0	0	**0**	0	0	**0**	0	0	**0**	0	0	**0**	**0**
Automotive and Warehouse & Toolroom Internships (F 68S, TBD 4.0)	0	0	**0**	0	0	**0**		0	**0**	0	0	**0**	**0**
Clean LA (F 68S, TBD 4.0)	0	0	**0**	0	0	**0**		0	**0**	0	0	**0**	**0**
Early Childhood Education Student Advancement (F 68S, TBD 4.0)	0	0	**0**	0	0	**0**	0	0	**0**	0	0	**0**	**0**
Edible Food Waste Recovery (F 68S, TBD 4.0)	0	0	**0**	0	0	**0**		0	**0**	0	0	**0**	**0**
LA Community College - City Pathways (F 68S, TBD 4.0)	0	0	**0**	0	0	**0**	0	0	**0**	0	0	**0**	**0**
LA City Pathways for Youth (F 68S, TBD 4.0)	0	0	**0**	0	0	**0**		0	**0**	0	0	**0**	**0**
LA Community Composting (F 68S, TBD 4.0)	0	0	**0**	0	0	**0**		0	**0**	0	0	**0**	**0**
LA RISE Youth Academy (F 68S, TBD 4.0)	0	0	**0**	0	0	**0**		0	**0**	0	0	**0**	**0**
LA River Rangers (F 68S, TBD 4.0)	0	0	**0**	0	0	**0**		0	**0**	0	0	**0**	**0**
Non-Profit Apprenticeship (F 68S, TBD 4.0)	0	0	**0**	0	0	**0**		0	**0**	0	0	**0**	**0**
Student to Student Success (F 68S, TBD 4.0)	0	0	**0**	0	0	**0**	0	0	**0**	0	0	**0**	**0**
Summer Night Lights (F 68S, TBD 4.0)	0	0	**0**	0	0	**0**		0	**0**	0	0	**0**	**0**
Teen Parent Prosper Project (F 68S, TBD 4.0)	0	0	**0**	0	0	**0**		0	**0**	0	0	**0**	**0**
Youth & Community Harvest Internships (F 68S, TBD 4.0)	0	0	**0**	0	0	**0**		0	**0**	0	0	**0**	**0**
Digital Ambassador (F 68S, TBD 4.0)	0	0	**0**	0	0	**0**		0	**0**	0	0	**0**	**0**
Operation Flame Wildland Firefighting Academy (F 68S, TBD 4.0)	0	0	**0**	0	0	**0**		0	**0**	0	0	**0**	**0**
Pathways to Childcare (F 68S, TBD 4.0)	0	0	**0**	0	0	**0**		0	**0**	0	0	**0**	**0**
Hire LA Youth (F 68S, TBD 4.0)	0	0	**0**		0	**0**		0	**0**	0	0	**0**	**0**
Hire LA's Youth Platform Expansion (F 68S, TBD 4.0)	0	0	**0**	0	0	**0**		0	**0**	0	0	**0**	**0**
Senior Hospitality Internship for L.A. Youth (F 68S, TBD 4.0)	0	0	**0**	0	0	**0**		0	**0**	0	0	**0**	**0**
Project Planning (F 68S, TBD 4.0)	0	0	**0**	0	0	**0**		0	**0**	0	0	**0**	**0**
Marketing: Recruitment & Outreach (F 68S, TBD 4.0)	0	0	**0**	0	0	**0**	0	0	**0**	0	0	**0**	**0**
CFAY 3.0 Grants Management - EWDD (F 68S)	0	812,427	**812,427**	646,799	0	**646,799**	0	16,627	**663,427**	0	149,000	**812,427**	**0**
CFAY 4.0 Grants Management - EWDD (F TBD)	0	0	**0**	0	0	**0**	0	0	**0**	0	0	**0**	**0**
State of CA Homelessness Pilot Program / CRCD (F 68T)	0	291,505	**291,505**	285,573	0	**285,573**	0	5,932	**291,505**	0	0	**291,505**	**0**
Subtotal: CA for All Funds	**-**	**1,103,932**	**1,103,932**	**932,372**	**-**	**932,372**	**-**	**22,559**	**954,931**	**-**	**149,000**	**1,103,931**	**1**

FUNDING SOURCE	REVENUE			BUDGET									SURPLUS (DEFICIT)
				CITY OF LA									
	New Revenue for PY 2026-27	Carryover from Prior Year(s) for Carry In Report	Total Allocation Available for PY 2026-27	Program Oversight	Direct Services	Total CID	Workforce Development Board & Mayor	Other City Departments	Total City of LA	Service Providers & Contractors	Supporting Program Activities	Total Budget	
A	B	C	D = B + C	E	F	G	H	I	J=G+H+I	K	L	M=J+K+L	N=D-M
LA CITY PROGRAMS:													
Vision Lab/Digital Inclusion (F 551)	0	330,985	**330,985**	0	0	**0**	80,985	0	**80,985**	250,000	0	**330,985**	**0**
Cash for College (F 551)	49,000	0	**49,000**	0	0	**0**		0	**0**	49,000	0	**49,000**	**0**
Day Laborer Program (F 551)	1,081,910	0	**1,081,910**	0	0	**0**		0	**0**	1,081,910	0	**1,081,910**	**0**
Gang Injunction Curfew (GIC) Settlement (LARCA 2.0, F 10B)	1,125,000	0	**1,125,000**	122,623	0	**122,623**		2,377	**125,000**	1,000,000	0	**1,125,000**	**0**
Hire LA (F 551)	71,111	0	**71,111**	63,088	0	**63,088**		8,023	**71,111**	0	0	**71,111**	**0**
LA:RISE (F 10C)	2,580,000	203,011	**2,783,011**	429,581	0	**429,581**		15,330	**444,911**	2,322,000	16,100	**2,783,011**	**0**
LA RISE Expansion - CD 10 (F 10C)	0	0	**0**	0	0	**0**		0	**0**	0	0	**0**	**0**
LA:RISE-Homeless Housing Assistance & Prevention Program (F 10C)	0	0	**0**	0	0	**0**	0		**0**	0	0	**0**	**0**
Non-Profit Apprenticeship Program - CD 9 (F 551)	0	0	**0**	0	0	**0**		0	**0**	0	0	**0**	**0**
Prior Year Savings Program 1 (Reprogram to Day Laborer)	0	0	**0**	0	0	**0**		0	**0**	0	0	**0**	**0**
Prior Year Savings	0	534,570	**534,570**	0	0	**0**		0	**0**	34,601	499,969	**534,570**	**0**
Prison to Employment Re-Entry Program - CD 5 & 8 (F 551)	0	0	**0**	0	0	**0**		0	**0**	0	0	**0**	**0**
Student to Student Success Pilot (F 551)	0	0	**0**	0	0	**0**		0	**0**	0	0	**0**	**0**
City Pathways Supplemental CD 13 (F 551)	9,300	0	**9,300**	0	0	**0**		0	**0**	9,300	0	**9,300**	**0**
Summer Youth Employment Program (F 551)	2,580,000	0	**2,580,000**	247,774	70,823	**318,597**		10,226	**328,823**	1,335,466	915,711	**2,580,000**	**0**
Youth Jobs Training Program CD 7 (F 551)	0	263,639	**263,639**	263,639	0	**263,639**		0	**263,639**	0	0	**263,639**	**0**
YouthSource Center (F 551)	486,598	91,162	**577,760**	103,610	472,752	**576,362**		1,398	**577,760**	0	0	**577,760**	**0**
Subtotal: LA City Programs	**7,982,919**	**1,423,367**	**9,406,286**	**1,230,315**	**543,575**	**1,773,890**	**80,985**	**37,354**	**1,892,229**	**6,082,277**	**1,431,780**	**9,406,286**	**0**
LA COUNTY GRANTS:													
JJCPA Probation (F 59X)	114,285	0	**114,285**	11,342	0	**11,342**		87	**11,429**	102,856	0	**114,285**	**0**
INTENTIONALLY LEFT BLANK - PLACEHOLDER LINE	0	0	**0**	0	0	**0**		0	**0**	0	0	**0**	**0**
LA:RISE Measure H (F 59N)	0	0	**0**	0	0	**0**		0	**0**	0	0	**0**	**0**
Performance Partnership Pilot (P3) (F 59Y) / LAUSD PSA - Combined w/OUY	0	0	**0**	0	0	**0**		0	**0**	0	0	**0**	**0**
Project Invest (F 60K)	681,103	0	**681,103**	57,082	0	**57,082**		1,176	**58,258**	612,845	10,000	**681,103**	**(0)**
Youth at Work - Consolidated (SIY, OUY, Foster)(F 56E)	3,878,470	0	**3,878,470**	204,270	55,502	**259,772**		4,588	**264,360**	3,072,102	542,008	**3,878,470**	**(0)**
WIOA Formula Adult (F 59Q)	220,875	0	**220,875**	20,476	0	**20,476**		362	**20,838**	198,787	1,250	**220,875**	**(0)**
WIOA Formula Dislocated Worker (F 59Q)	57,950	0	**57,950**	4,545	0	**4,545**		0	**4,545**	52,155	1,250	**57,950**	**(0)**
WIOA Formula Youth (F 59Q)	47,595	0	**47,595**	2,260	0	**2,260**		0	**2,260**	42,835	2,500	**47,595**	**(0)**
Youth at Work-CalWORKs (F 56E)	1,263,120	0	**1,263,120**	68,442	18,792	**87,234**		1,234	**88,467**	990,971	183,682	**1,263,120**	**(0)**
Regional Equity Recovery Partnership (F 65V)	0	0	**0**	0	0	**0**		0	**0**	0	0	**0**	**0**
25% LA Fire Additional Assistance Grant (AAG) - 2nd Allocation (Fund	2,500,000	0	**2,500,000**	244,975	0	**244,975**		5,025	**250,000**	2,250,000	0	**2,500,000**	**0**
Subtotal: LA County Grants	**8,763,398**	**0**	**8,763,398**	**613,392**	**74,294**	**687,686**	**0**	**12,472**	**700,158**	**7,322,551**	**740,690**	**8,763,399**	**(1)**
OTHER GRANTS/FUNDS:													
Bank of America (F 56L)	67,000	0	**67,000**	0	0	**0**		0	**0**	67,000	0	**67,000**	**0**
Department of Rehabilitation (Fund 68M)	0	49,650	**49,650**	48,733	0	**48,733**		917	**49,650**	0	0	**49,650**	**0**
EWDD SYEP - Other Sources (F 56L)	110,000	0	**110,000**	11,000	0	**11,000**		0	**11,000**	99,000	0	**110,000**	**0**
Subtotal: Other Grants/Funds	**177,000**	**49,650**	**226,650**	**59,733**	**0**	**59,733**	**0**	**917**	**60,650**	**166,000**	**0**	**226,650**	**0**
ANTICIPATED REVENUES:													
Anticipated Revenue	5,000,000	0	**5,000,000**	490,024	0	**490,024**		9,975	500,000	4,500,000	0	5,000,000	0
State of CA - Youth Service Corps Cycle 4	17,800,000	0	**17,800,000**	871,772	0	**871,772**	0	18,228	890,000	8,010,000	8,900,000	17,800,000	0
Conoco Phillips	500,000	0	**500,000**	50,000	0	**50,000**		0	50,000	450,000	0	500,000	0
Subtotal: Anticipated Revenues	**23,300,000**	**0**	23,300,000	**1,411,796**	**0**	**1,411,796**	**0**	**28,204**	**1,439,999**	**12,960,000**	**8,900,000**	**23,299,999**	**1**
GRAND TOTAL	**89,283,379**	**7,487,707**	**96,771,086**	**15,357,653**	**2,217,869**	**17,575,522**	**1,771,565**	**618,857**	**19,965,944**	**60,604,538**	**16,200,604**	**96,771,086**	**(0)**
% to Total Revenue				*15.87%*	*2.29%*	*18.16%*	*1.83%*	*0.64%*	*20.63%*	*62.63%*	*16.74%*	*100.00%*	*0.00%*

SERVICE PROVIDER NAME	WIOA FORMULA			
	Adult (Fund 57W)	Dislocated Worker (Fund 57W)	Youth (Fund 57W)	**Subtotal: WIOA Formula**
WORKSOURCE CENTERS:				
Asian American Drug Abuse Program Inc.	876,969	666,602		**1,543,571**
Coalition for Responsible Community Development	876,969	666,602		**1,543,571**
El Proyecto del Barrio, Inc.	876,969	666,602		**1,543,571**
Alliance for Community Empowerment	876,969	666,602		**1,543,571**
Goodwill Industries of Southern California	876,969	666,602		**1,543,571**
Goodwill Industries of Southern California	876,969	666,602		**1,543,571**
Housing Authority of the City of Los Angeles	876,969	666,602		**1,543,571**
Jewish Vocational Service	876,969	666,602		**1,543,571**
Managed Career Solutions, Inc.	438,485	333,301		**771,786**
Managed Career Solutions, Inc.	876,969	666,602		**1,543,571**
Pacific Asian Consortium in Employment	876,969	666,602		**1,543,571**
UAW-Labor Employment and Training Corporation	438,485	333,301		**771,786**
Watts Labor Community Action Committee	438,485	333,301		**771,786**
Managed Career Solutions (Formerly Pacific Gateway-Long Beach)	876,969	666,602		**1,543,571**
TBD	1,315,454	999,903		**2,315,357**
TOTAL: WorkSource Centers	**12,277,571**	**9,332,428**	**-**	**21,609,999**
YOUTHSOURCE CENTERS:				
NON-CITY:				
Catholic Charities of Los Angeles, Inc.			850,000	**850,000**
Coalition for Responsible Community Development			850,000	**850,000**
El Proyecto del Barrio, Inc.			850,000	**850,000**
El Proyecto del Barrio, Inc.			850,000	**850,000**
Goodwill Industries of Southern California			850,000	**850,000**
Los Angeles Brotherhood Crusade			850,000	**850,000**
Managed Career Solutions, Inc.			850,000	**850,000**
Para Los Ninos-Central			850,000	**850,000**
Para Los Ninos-East			850,000	**850,000**
Goodwill Industries of Southern California			850,000	**850,000**
Catholic Charities of Los Angeles, Inc.			850,000	**850,000**
Watts Labor Community Action Committee			850,000	**850,000**
TBD -			-	-
Subtotal: Non-City	-	-	**10,200,000**	**10,200,000**
CITY DIRECT SERVICES:				
LA Youth Opportunity Movement (YOM) - Boyle Heights			850,000	**850,000**
LA Youth Opportunity Movement (YOM) - Watts			850,000	**850,000**
Subtotal: City Direct Services	-	-	**1,700,000**	**1,700,000**
TOTAL: YouthSource Centers	**-**	**-**	**11,900,000**	**11,900,000**

SERVICE PROVIDER NAME	WIOA FORMULA			
	Adult (Fund 57W)	Dislocated Worker (Fund 57W)	Youth (Fund 57W)	**Subtotal: WIOA Formula**
OTHER SERVICE PROVIDERS & CONTRACTOR				
All People's Community Center				-
Anti-Recidivism Coalition				-
Barrio Action Youth & Family Center				-
California State University - Northridge (CSUN)				-
Catholic Charities of Los Angeles, Inc. Central				-
Center for Employment Opportunities				-
Center for Living and Learning				-
Central American Resource Center (CARECEN)				-
Chinatown Service Center				-
Chrysalis Enterprises				-
Community Coalition for Substance Abuse & Treatment				-
Digital Learning Academy-YWCA				-
Downtown Women's Center				-
Inner City Arts				-
Five Keys Schools and Programs				-
Friends Outside in Los Angeles County				-
GRID Alternatives				-
HELPER Foundation				-
Holman Community Development Corp.				-
Homeboy Industries				-
Hope the Mission				-
Instituto De Educacion Popular Sur De California (IDEPSCA)				-
LA Community College District				-
LA Conservation Corps				-
LA County Department of Economic Opportunity				-
LA's Best				
Los Angeles Economic Development Corporation				-
Launchpad				-
Los Angeles Unified School District	141,691	122,020	2,000,000	**2,263,711**
Los Angeles LGBT Center				-
Los Angeles, Library Foundation of				-
Miguel Contreras Foundation				
New Earth Organization				-
New Opportunities Organization				-
New Ways to Work				-
Northeast Trees				-
Pacific Gateway/ City of Long Beach				-
Regents of the University of California				-
Robert's Enterprise Development Fund (REDF)				-
Salvadoran American Leadership and Education Fund				-
SELACO				-
Shakespeare LA Center				-
Toberman Neighborhood Center				-
Unite LA				-
YMCA				-
Laborers' International Union of North America				-
TBD				-
TOTAL: Other Service Providers & Contractors	**141,691**	**122,020**	**2,000,000**	**2,263,711**
GRAND TOTAL	**12,419,262**	**9,454,448**	**13,900,000**	**35,773,710**

SERVICE PROVIDER NAME	LA CITY PROGRAMS						LA CITY PROGRAMS			
	Vision Lab/Digital Inclusion (Fund 551)	Cash for College (Fund 551)	Day Laborer Program (Fund 551)	Gang Injunction Curfew Settlement (GIC) (Fund 10B)	LA RISE (Fund 10C)	Prior Year Savings (Fund 551)	City Pathways Supplemental CD 13 (Fund 551)	Summer Youth Employment Program (Fund 551)	YouthSource Center (Fund 551)	**Subtotal: LA City Programs**
WORKSOURCE CENTERS:										
Asian American Drug Abuse Program Inc.										-
Coalition for Responsible Community Development					143,487					**143,487**
El Proyecto del Barrio, Inc.				50,000	28,101					**78,101**
Alliance for Community Empowerment				100,000						**100,000**
Goodwill Industries of Southern California				125,000	397,987					**522,987**
Goodwill Industries of Southern California										-
Housing Authority of the City of Los Angeles				125,000				82,034		**207,034**
Jewish Vocational Service				50,000						**50,000**
Managed Career Solutions, Inc.				100,000	90,322					**190,322**
Managed Career Solutions, Inc.					198,425					**198,425**
Pacific Asian Consortium in Employment				120,000						**120,000**
UAW-Labor Employment and Training Corporation				90,000						**90,000**
Watts Labor Community Action Committee				120,000						**120,000**
Managed Career Solutions (Formerly Pacific Gateway-Long Beach)										-
TBD										-
TOTAL: WorkSource Centers	**-**	**-**	**-**	**880,000**	**858,322**	**-**	**-**	**82,034**	**-**	**1,820,356**
YOUTHSOURCE CENTERS:										
NON-CITY:										
Catholic Charities of Los Angeles, Inc.				120,000				83,942.00		**203,942**
Coalition for Responsible Community Development								101,112.00		**101,112**
El Proyecto del Barrio, Inc.								101,112.00		**101,112**
El Proyecto del Barrio, Inc.								101,112.00		**101,112**
Goodwill Industries of Southern California								83,942.00		**83,942**
Los Angeles Brotherhood Crusade								101,112.00		**101,112**
Managed Career Solutions, Inc.								101,112.00		**101,112**
Para Los Ninos-Central								95,388.00		**95,388**
Para Los Ninos-East								95,388.00		**95,388**
Goodwill Industries of Southern California								95,388.00		**95,388**
Catholic Charities of Los Angeles, Inc.							9,300	83,942.00		**93,242**
Watts Labor Community Action Committee								80,126.00		**80,126**
TBD -										-
Subtotal: Non-City	-	-	-	**120,000**	-	-	**9,300**	**1,123,676**	-	**1,252,976**
CITY DIRECT SERVICES:										
LA Youth Opportunity Movement (YOM) - Boyle Heights								127,822	236,376	**364,198**
LA Youth Opportunity Movement (YOM) - Watts								101,112	236,376	**337,488**
Subtotal: City Direct Services	-	-	-	-	-	-	-	**228,934**	**472,752**	**701,686**
TOTAL: YouthSource Centers	**-**	**-**	**-**	**120,000**	**-**	**-**	**9,300**	**1,352,610**	**472,752**	**1,954,662**

SERVICE PROVIDER NAME	LA CITY PROGRAMS									LA CITY PROGRAMS
	Vision Lab/Digital Inclusion (Fund 551)	Cash for College (Fund 551)	Day Laborer Program (Fund 551)	Gang Injunction Curfew Settlement (GIC) (Fund 10B)	LA RISE (Fund 10C)	Prior Year Savings (Fund 551)	City Pathways Supplemental CD 13 (Fund 551)	Summer Youth Employment Program (Fund 551)	YouthSource Center (Fund 551)	**Subtotal: LA City Programs**
OTHER SERVICE PROVIDERS & CONTRACTOR										
All People's Community Center								30,524		**30,524**
Anti-Recidivism Coalition					91,736					**91,736**
Barrio Action Youth & Family Center										-
California State University - Northridge (CSUN)										-
Catholic Charities of Los Angeles, Inc. Central										-
Center for Employment Opportunities					91,736					**91,736**
Center for Living and Learning					148,976					**148,976**
Central American Resource Center (CARECEN)			181,335							**181,335**
Chinatown Service Center								23,846		**23,846**
Chrysalis Enterprises					452,348					**452,348**
Community Coalition for Substance Abuse & Treatment										-
Digital Learning Academy-YWCA										-
Downtown Women's Center					114,631					**114,631**
Inner City Arts								29,600		**29,600**
Five Keys Schools and Programs										-
Friends Outside in Los Angeles County						34,601				**34,601**
GRID Alternatives					91,736					**91,736**
HELPER Foundation										-
Holman Community Development Corp.										-
Homeboy Industries					166,148					**166,148**
Hope the Mission			181,335							**181,335**
Instituto De Educacion Popular Sur De California (IDEPSCA)			719,240							**719,240**
LA Community College District										-
LA Conservation Corps					91,736					**91,736**
LA County Department of Economic Opportunity										-
LA's Best										-
Los Angeles Economic Development Corporation										-
Launchpad										-
Los Angeles Unified School District										-
Los Angeles LGBT Center					114,631			45,786		**160,417**
Los Angeles, Library Foundation of	250,000									**250,000**
Miguel Contreras Foundation										-
New Earth Organization										-
New Opportunities Organization										-
New Ways to Work										-
Northeast Trees										-
Pacific Gateway/ City of Long Beach										-
Regents of the University of California										-
Robert's Enterprise Development Fund (REDF)					100,000					**100,000**
Salvadoran American Leadership and Education Fund										-
SELACO										-
Shakespeare LA Center										-
Toberman Neighborhood Center										-
Unite LA		49,000								**49,000**
YMCA										-
Laborers' International Union of North America										-
TBD	-		-	-	-	-		-		-
TOTAL: Other Service Providers & Contractors	**250,000**	**49,000**	**1,081,910**	**-**	**1,463,678**	**34,601**	**-**	**129,756**	**-**	**3,008,945**
GRAND TOTAL	**250,000**	**49,000**	**1,081,910**	**1,000,000**	**2,322,000**	**34,601**	**9,300**	**1,564,400**	**472,752**	**6,783,963**

SERVICE PROVIDER NAME	LA COUNTY GRANTS									OTHER GRANTS/FUNDS			ANTICIPATED REVENUES				TOTAL
	JJCPA Probation (Fund 59X)	Project Invest (Fund 60K)	Youth at Work - Consolidated (SIY, OUY, Foster) (Fund 56E)	WIOA Formula Adult (Fund 59Q)	WIOA Formula Dislocated Worker (Fund 59Q)	WIOA Formula Youth (Fund 59Q)	Youth at Work - CalWork (Fund 56E)	25% LA Fire Additional Assistance Grant (AAG) - 2nd Allocation (Fund TBD) (TBD)	**Subtotal: LA County Grants**	Bank of America (Fund 56L)	EWDD SYEP Other Sources (Fund 56L)	**Subtotal: Other Grants/Funds**	Anticipated Revenue	State of CA - Youth Service Corps Cycle 4	Conoco Phillips	**Subtotal: Anticipated Revenues**	
WORKSOURCE CENTERS:																	
Asian American Drug Abuse Program Inc.								250,000	**250,000**			-				-	**1,793,571**
Coalition for Responsible Community Development		306,236						250,000	**556,236**			-				-	**2,243,295**
El Proyecto del Barrio, Inc.									-			-				-	**1,621,672**
Alliance for Community Empowerment									-			-				-	**1,643,571**
Goodwill Industries of Southern California									-			-				-	**2,066,558**
Goodwill Industries of Southern California		306,608		198,787	52,155			250,000	**807,550**			-				-	**2,351,122**
Housing Authority of the City of Los Angeles			121,615				33,656	250,000	**405,271**			-				-	**2,155,876**
Jewish Vocational Service								250,000	**250,000**			-				-	**1,843,571**
Managed Career Solutions, Inc.								250,000	**250,000**			-				-	**1,212,108**
Managed Career Solutions, Inc.								250,000	**250,000**			-				-	**1,991,996**
Pacific Asian Consortium in Employment									-			-				-	**1,663,571**
UAW-Labor Employment and Training Corporation			46,130					250,000	**296,130**			-				-	**1,157,916**
Watts Labor Community Action Committee									-			-				-	**891,786**
Managed Career Solutions (Formerly Pacific Gateway-Long Beach)								250,000	**250,000**			-				-	**1,793,571**
TBD									-			-				-	**2,315,357**
TOTAL: WorkSource Centers	**-**	**612,845**	**167,745**	**198,787**	**52,155**	**-**	**33,656**	**2,250,000**	**3,315,188**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**26,745,543**
YOUTHSOURCE CENTERS:																	
NON-CITY:																	
Catholic Charities of Los Angeles, Inc.	34,286		170,899				48,614		**253,799**			-				-	**1,307,741**
Coalition for Responsible Community Development			215,685				56,093		**271,778**			-				-	**1,222,890**
El Proyecto del Barrio, Inc.	34,285		215,685				100,967		**350,937**			-				-	**1,302,049**
El Proyecto del Barrio, Inc.			213,438				82,269		**295,707**			-				-	**1,246,819**
Goodwill Industries of Southern California	34,285		364,405			42,835	209,412		**650,937**			-				-	**1,584,879**
Los Angeles Brotherhood Crusade			211,492				41,135		**252,627**			-				-	**1,203,739**
Managed Career Solutions, Inc.			186,028				82,269		**268,297**			-				-	**1,219,409**
Para Los Ninos-Central			178,984				74,790		**253,774**			-				-	**1,199,162**
Para Los Ninos-East			208,942				74,790		**283,732**			-				-	**1,229,120**
Goodwill Industries of Southern California			238,298				59,832		**298,130**			-				-	**1,243,518**
Catholic Charities of Los Angeles, Inc.			160,263				48,614		**208,877**			-				-	**1,152,119**
Watts Labor Community Action Committee			208,942				56,093		**265,035**			-				-	**1,195,161**
TBD -									-			-				-	-
Subtotal: Non-City	**102,856**	-	**2,573,061**	-	-	**42,835**	**934,878**	-	**3,653,630**	-	-	-	-	-	-	-	**15,106,606**
CITY DIRECT SERVICES:																	
LA Youth Opportunity Movement (YOM) - Boyle Heights			218,974				67,311		**286,285**	16,500		**16,500**				-	**1,516,983**
LA Youth Opportunity Movement (YOM) - Watts			218,974				78,526		**297,500**	16,500		**16,500**				-	**1,501,488**
Subtotal: City Direct Services	-	-	**437,948**	-	-	-	**145,837**	-	**583,785**	**33,000**	-	**33,000**	-	-	-	-	**3,018,471**
TOTAL: YouthSource Centers	**102,856**	**-**	**3,011,009**	**-**	**-**	**42,835**	**1,080,715**	**-**	**4,237,415**	**33,000**	**-**	**33,000**	**-**	**-**	**-**	**-**	**18,125,077**

SERVICE PROVIDER NAME	LA COUNTY GRANTS									OTHER GRANTS/FUNDS			ANTICIPATED REVENUES				TOTAL
	JJCPA Probation (Fund 59X)	Project Invest (Fund 60K)	Youth at Work - Consolidated (SIY, OUY, Foster) (Fund 56E)	WIOA Formula Adult (Fund 59Q)	WIOA Formula Dislocated Worker (Fund 59Q)	WIOA Formula Youth (Fund 59Q)	Youth at Work - CalWork (Fund 56E)	25% LA Fire Additional Assistance Grant (AAG) - 2nd Allocation (Fund TBD) (TBD)	**Subtotal: LA County Grants**	Bank of America (Fund 56L)	EWDD SYEP Other Sources (Fund 56L)	**Subtotal: Other Grants/Funds**	Anticipated Revenue	State of CA - Youth Service Corps Cycle 4	Conoco Phillips	**Subtotal: Anticipated Revenues**	
OTHER SERVICE PROVIDERS & CONTRACTOR																	
All People's Community Center			46,130				22,437		**68,567**			-				-	**99,091**
Anti-Recidivism Coalition									-			-				-	**91,736**
Barrio Action Youth & Family Center									-			-				-	-
California State University - Northridge (CSUN)									-			-				-	-
Catholic Charities of Los Angeles, Inc. Central									-			-				-	-
Center for Employment Opportunities									-			-				-	**91,736**
Center for Living and Learning									-			-				-	**148,976**
Central American Resource Center (CARECEN)									-			-				-	**181,335**
Chinatown Service Center			46,130						**46,130**			-					**69,976**
Chrysalis Enterprises			-						-			-				-	**452,348**
Community Coalition for Substance Abuse & Treatment									-			-				-	-
Digital Learning Academy-YWCA									-			-				-	-
Downtown Women's Center									-			-				-	**114,631**
Inner City Arts			46,130						**46,130**			-				-	**75,730**
Five Keys Schools and Programs									-			-				-	-
Friends Outside in Los Angeles County									-			-				-	**34,601**
GRID Alternatives									-			-				-	**91,736**
HELPER Foundation									-			-				-	-
Holman Community Development Corp.									-			-				-	-
Homeboy Industries									-			-				-	**166,148**
Hope the Mission									-			-				-	**181,335**
Instituto De Educacion Popular Sur De California (IDEPSCA)									-			-				-	**719,240**
LA Community College District									-			-				-	-
LA Conservation Corps									-			-				-	**91,736**
LA County Department of Economic Opportunity									-			-				-	-
LA's Best									-			-				-	-
Los Angeles Economic Development Corporation									-			-				-	-
Launchpad									-			-				-	-
Los Angeles Unified School District									-		-	-				-	**2,263,711**
Los Angeles LGBT Center			62,904						**62,904**			-				-	**223,321**
Los Angeles, Library Foundation of									-			-				-	**250,000**
Miguel Contreras Foundation												-				-	-
New Earth Organization									-			-				-	-
New Opportunities Organization									-			-				-	-
New Ways to Work									-			-				-	-
Northeast Trees									-			-				-	-
Pacific Gateway/ City of Long Beach									-			-				-	-
Regents of the University of California									-			-				-	-
Robert's Enterprise Development Fund (REDF)									-			-				-	**100,000**
Salvadoran American Leadership and Education Fund									-			-				-	-
SELACO									-			-				-	-
Shakespeare LA Center			130,002						**130,002**			-				-	**130,002**
Toberman Neighborhood Center									-			-				-	-
Unite LA									-			-				-	**49,000**
YMCA									-			-				-	-
Laborers' International Union of North America									-			-				-	-
TBD	-	-	-	-	-	-	-	-	-	67,000	99,000	166,000	4,500,000	8,010,000	450,000	12,960,000	**13,126,000**
TOTAL: Other Service Providers & Contractors	**-**	**-**	**331,296**	**-**	**-**	**-**	**22,437**	**-**	**353,733**	**67,000**	**99,000**	**166,000**	**4,500,000**	**8,010,000**	**450,000**	**12,960,000**	**18,752,389**
GRAND TOTAL	**102,856**	**612,845**	**3,510,050**	**198,787**	**52,155**	**42,835**	**1,136,808**	**2,250,000**	**7,906,336**	**100,000**	**99,000**	**199,000**	**4,500,000**	**8,010,000**	**450,000**	**12,960,000**	**63,623,009**

SUPPORTING PROGRAM ACTIVITIES	WIOA FORMULA				
	Adult	Dislocated Worker	Youth	Rapid Response	**Subtotal: WIOA Formula**
WDB INNOVATION FUND:					
To Be Determined	170,000	290,000	115,000		**575,000**
AJCC Evaluation	65,000	60,000			**125,000**
Amplify Benefit Navigator	25,000	25,000			**50,000**
Apprenticeship Strategy - Goodwill Industries	75,000				**75,000**
Apprenticeship Website Development - Goodwill	50,000	25,000			**75,000**
WDB Communications	50,000	50,000			**100,000**
					-
Subtotal:	**435,000**	**450,000**	**115,000**	**-**	**1,000,000**
OTHER SUPPORTING ACTIVITIES:					
Annual Plan Design Consultant	7,000	7,000	6,000		**20,000**
Audit Fees	111,159	72,200	32,090		**215,449**
Invoice Automation Platform - Launchpad GMS	50,000	50,000			**100,000**
Customer Relations Management System - Launchpad	50,000	50,000			**100,000**
Cash for College			50,000		**50,000**
Crossroads/Policy Conferences and Forums					-
Customer Satisfaction Surveys / Program Evaluation	60,000	50,000	30,000		**140,000**
Girls Build LA - El Proyecto del Barrio SFV			36,627		**36,627**
Girls Build LA - Watts Labor Community Action Committee			70,423		**70,423**
HIRE LA Platform / Community Software Solutions Inc.					-
HIRE LA Systems Capacity Building					-
HIRE LA's Youth 16-24					-
Hire LAX Support	100,000				**100,000**
Employer Satisfaction	75,000	65,000			**140,000**
Intensive Transitions			177,000		**177,000**
Inside Safe - Job Connectors - CRCD	331,377				**331,377**
Inside Safe - Job Connectors - El Proyecto del Barrio SFV	84,296				**84,296**
Inside Safe - Job Connectors - MCS Hollywood	84,296				**84,296**
I-Train	28,500	21,500			**50,000**
Labor Outreach Navigator / Miguel Contreras Foundations					-
LA Performs	58,400	41,600			**100,000**
LA Valley College Sector Strategy Center - MCS	60,000	40,000			**100,000**
Labor Market Information - LAEDC					-
Los Angeles Library System Strategic Partnership - PACE	80,000	20,000			**100,000**
Older Worker Strategy - Implementation (CauseImpacts)					-
Older Worker - Peer Navigator Pilot					-
Olympics, Paralympics & Games programming					-
Pierce College Co-Location - ACE					-

SUPPORTING PROGRAM ACTIVITIES	WIOA FORMULA				
	Adult	Dislocated Worker	Youth	Rapid Response	**Subtotal: WIOA Formula**
Program Monitoring Consultant - New Ways to Work					-
Promotion and Outreach	40,000	35,000			**75,000**
Rapid Response Layoff Aversion Strategies - LAEDC		100,000		250,000	**350,000**
RELAY Institute - (Formerly P3 Initiatives)					-
Reserved for EWDD Program Oversight/Delivery for PY 27-28					-
Know Your Righst Ambassadors Porgram					-
Sector Intermediaries	600,000	400,000			**1,000,000**
TAYWOW Tier Implementation - Columbia Workplace Center	-				-
WSC/YSC Staff Development	50,000				**50,000**
Workforce Consultants - Misc	50,000		21,916		**71,916**
Youth Apprenticeship Training					-
Youth Career Expo					-
Youth Summit					-
WDB Notification System	25,900	21,460	26,640		**74,000**
Peer to Peer Counseling Initiative			100,000		**100,000**
Virtual One Stop					-
YouthSource Center Youth Council					-
DCFS - LA Foster Youth Initiative	125,000		20,000		**145,000**
CFAY - YSC Cycle 4 TBD					-
Subtotal:	**2,070,928**	**973,760**	**570,696**	**250,000**	**3,865,384**
CITY DIRECT SERVICES:					
El Centro de Ayuda			75,000		**75,000**
Participant Costs - Stipends, Taxes, Workers Comp., Supportive Services					-
General Services - Cameras, HVAC, Maintenance			25,000		**25,000**
Subtotal:	**-**	**-**	**100,000**	**-**	**100,000**
TOTAL	**2,505,928**	**1,423,760**	**785,696**	**250,000**	**4,965,384**

SUPPORTING PROGRAM ACTIVITIES	WIOA DISCRETIONARY GRANTS		CALIFORNIANS FOR ALL YOUTH		LA CITY PROGRAMS	LA CITY PROGRAMS		
	2025 Wildfire National DW Grant	**Subtotal: WIOA Discretionary Grants**	CFAY 3.0 Grants Management - EWDD (F 68S)	**Subtotal: CA for All Programs**	LA RISE	Prior Year Savings	Summer Youth Employment Program	**Subtotal: LA City Programs**
WDB INNOVATION FUND:								
To Be Determined		-		-				-
AJCC Evaluation		-		-				-
Amplify Benefit Navigator		-		-				-
Apprenticeship Strategy - Goodwill Industries		-		-				-
Apprenticeship Website Development - Goodwill		-		-				-
WDB Communications		-		-				-
		-		-				-
Subtotal:	-	-	-	-	-	-	-	-
OTHER SUPPORTING ACTIVITIES:								
Annual Plan Design Consultant		-		-				-
Audit Fees	13,750	**13,750**	149,000	**149,000**	16,100		-	**16,100**
Invoice Automation Platform - Launchpad GMS		-		-				-
Customer Relations Management System - Launchpad		-		-				-
Cash for College		-		-				-
Crossroads/Policy Conferences and Forums		-		-				-
Customer Satisfaction Surveys / Program Evaluation		-		-				-
Girls Build LA - El Proyecto del Barrio SFV								
Girls Build LA - Watts Labor Community Action Committee		-		-				-
HIRE LA Platform / Community Software Solutions Inc.		-		-			60,000	**60,000**
HIRE LA Systems Capacity Building		-		-				-
HIRE LA's Youth 16-24		-		-				-
Hire LAX Support		-		-				-
Employer Satisfaction		-		-				-
Intensive Transitions		-		-				-
Inside Safe - Job Connectors - CRCD		-		-		331,377		**331,377**
Inside Safe - Job Connectors - El Proyecto del Barrio SFV		-		-		84,296		**84,296**
Inside Safe - Job Connectors - MCS Hollywood		-		-		84,296		**84,296**
I-Train		-		-				-
Labor Outreach Navigator / Miguel Contreras Foundations		-		-				-
LA Performs		-		-				-
LA Valley College Sector Strategy Center - MCS		-		-				-
Labor Market Information - LAEDC		-		-				-
Los Angeles Library System Strategic Partnership - PACE		-		-				-
Older Worker Strategy - Implementation (CauseImpacts)		-		-				-
Older Worker - Peer Navigator Pilot		-		-				-
Olympics, Paralympics & Games programming		-		-			150,000	**150,000**
Pierce College Co-Location - ACE		-		-				-

SUPPORTING PROGRAM ACTIVITIES	WIOA DISCRETIONARY GRANTS		CALIFORNIANS FOR ALL YOUTH		LA CITY PROGRAMS	LA CITY PROGRAMS		
	2025 Wildfire National DW Grant	**Subtotal: WIOA Discretionary Grants**	CFAY 3.0 Grants Management - EWDD (F 68S)	**Subtotal: CA for All Programs**	LA RISE	Prior Year Savings	Summer Youth Employment Program	**Subtotal: LA City Programs**
Program Monitoring Consultant - New Ways to Work		-		-				-
Promotion and Outreach		-		-				-
Rapid Response Layoff Aversion Strategies - LAEDC		-		-				-
RELAY Institute - (Formerly P3 Initiatives)		-		-				-
Reserved for EWDD Program Oversight/Delivery for PY 27-28		-		-				-
Know Your Righst Ambassadors Porgram		-		-			200,000	**200,000**
Sector Intermediaries		-		-				-
TAYWOW Tier Implementation - Columbia Workplace Center		-		-			150,000	**150,000**
WSC/YSC Staff Development		-		-				-
Workforce Consultants - Misc		-		-				-
Youth Apprenticeship Training		-		-				-
Youth Career Expo		-		-			25,000	**25,000**
Youth Summit		-		-			25,000	**25,000**
WDB Notification System		-		-				-
Peer to Peer Counseling Initiative		-		-				-
Virtual One Stop		-		-				-
YouthSource Center Youth Council		-		-			147,600	**147,600**
DCFS - LA Foster Youth Initiative		-		-				-
CFAY - YSC Cycle 4 TBD		-		-				-
Subtotal:	**13,750**	**13,750**	**149,000**	**149,000**	**16,100**	**499,969**	**757,600**	**1,273,669**
CITY DIRECT SERVICES:								
El Centro de Ayuda		-		-				-
Participant Costs - Stipends, Taxes, Workers Comp., Supportive Services		-		-			158,111	**158,111**
General Services - Cameras, HVAC, Maintenance		-		-				-
Subtotal:	**-**	**-**	**-**	**-**	**-**	**-**	**158,111**	**158,111**
TOTAL	**13,750**	**13,750**	**149,000**	**149,000**	**16,100**	**499,969**	**915,711**	**1,431,780**

SUPPORTING PROGRAM ACTIVITIES	LA COUNTY GRANTS	LA COUNTY GRANTS						ANTICIPATED REVENUE	TOTAL
	Project Invest	Youth at Work - Consolidated (SIY, OUY, Foster)	WIOA Formula Adult	WIOA Formula Dislocated Worker	WIOA Formula Youth	Youth at Work - CalWORKs	Subtotal: LA County Grants	Subtotal: Anticipated Revenues	
WDB INNOVATION FUND:									
To Be Determined							-	-	**575,000**
AJCC Evaluation							-	-	**125,000**
Amplify Benefit Navigator							-	-	**50,000**
Apprenticeship Strategy - Goodwill Industries							-	-	**75,000**
Apprenticeship Website Development - Goodwill							-	-	**75,000**
WDB Communications							-	-	**100,000**
							-	-	**-**
Subtotal:	-	-	-	-	-	-	-	-	**1,000,000**
OTHER SUPPORTING ACTIVITIES:									
Annual Plan Design Consultant							-	-	**20,000**
Audit Fees	10,000	95,000	1,250	1,250	2,500	35,000	**145,000**	-	**539,299**
Invoice Automation Platform - Launchpad GMS							-	-	**100,000**
Customer Relations Management System - Launchpad							-	-	**100,000**
Cash for College							-	-	**50,000**
Crossroads/Policy Conferences and Forums							-	-	**-**
Customer Satisfaction Surveys / Program Evaluation							-	-	**140,000**
Girls Build LA - El Proyecto del Barrio SFV									**36,627**
Girls Build LA - Watts Labor Community Action Committee							-	-	**70,423**
HIRE LA Platform / Community Software Solutions Inc.							-	-	**60,000**
HIRE LA Systems Capacity Building							-	-	**-**
HIRE LA's Youth 16-24							-	-	**-**
Hire LAX Support							-	-	**100,000**
Employer Satisfaction							-	-	**140,000**
Intensive Transitions							-	-	**177,000**
Inside Safe - Job Connectors - CRCD							-	-	**662,754**
Inside Safe - Job Connectors - El Proyecto del Barrio SFV							-	-	**168,592**
Inside Safe - Job Connectors - MCS Hollywood							-	-	**168,592**
I-Train							-	-	**50,000**
Labor Outreach Navigator / Miguel Contreras Foundations							-	-	**-**
LA Performs							-	-	**100,000**
LA Valley College Sector Strategy Center - MCS							-	-	**100,000**
Labor Market Information - LAEDC							-	-	**-**
Los Angeles Library System Strategic Partnership - PACE							-	-	**100,000**
Older Worker Strategy - Implementation (CauseImpacts)							-	-	**-**
Older Worker - Peer Navigator Pilot							-	-	**-**
Olympics, Paralympics & Games programming							-	-	**150,000**
Pierce College Co-Location - ACE							-	-	**-**

SUPPORTING PROGRAM ACTIVITIES	LA COUNTY GRANTS	LA COUNTY GRANTS						ANTICIPATED REVENUE	TOTAL
	Project Invest	Youth at Work - Consolidated (SIY, OUY, Foster)	WIOA Formula Adult	WIOA Formula Dislocated Worker	WIOA Formula Youth	Youth at Work - CalWORKs	Subtotal: LA County Grants	Subtotal: Anticipated Revenues	
Program Monitoring Consultant - New Ways to Work							-	-	-
Promotion and Outreach							-	-	75,000
Rapid Response Layoff Aversion Strategies - LAEDC							-	-	350,000
RELAY Institute - (Formerly P3 Initiatives)							-	-	-
Reserved for EWDD Program Oversight/Delivery for PY 27-28		64,562				21,637	86,199	890,000	976,199
Know Your Righst Ambassadors Porgram							-	-	200,000
Sector Intermediaries							-	-	1,000,000
TAYWOW Tier Implementation - Columbia Workplace Center							-	-	150,000
WSC/YSC Staff Development							-	-	50,000
Workforce Consultants - Misc							-	-	71,916
Youth Apprenticeship Training							-	-	-
Youth Career Expo							-	-	25,000
Youth Summit							-	-	25,000
WDB Notification System							-	-	74,000
Peer to Peer Counseling Initiative							-	-	100,000
Virtual One Stop							-	-	-
YouthSource Center Youth Council							-	-	147,600
DCFS - LA Foster Youth Initiative							-	-	145,000
CFAY - YSC Cycle 4 TBD							-	8,010,000	8,010,000
Subtotal:	10,000	159,562	1,250	1,250	2,500	56,637	231,199	8,900,000	14,433,002
CITY DIRECT SERVICES:									
El Centro de Ayuda							-	-	75,000
Participant Costs - Stipends, Taxes, Workers Comp., Supportive Services		382,446				127,045	509,491	-	667,602
General Services - Cameras, HVAC, Maintenance							-	-	25,000
Subtotal:	-	382,446	-	-	-	127,045	509,491	-	767,602
TOTAL	**10,000**	**542,008**	**1,250**	**1,250**	**2,500**	**183,682**	**740,690**	**8,900,000**	**16,200,604**

WDB Line Item	WIOA FORMULA & DISCRETIONARY				LA CITY	Other Grants/Funds		ANTICIPATED REVENUE	
	Adult (Fund 57W)	Dislocated Worker (Fund 57W)	Youth (Fund 57W)	TOTAL	Vision Lab/Digital Inclusion (F 551) (Fund 551)	Vision Lab - DOL Community Projects Earmark (Fund 68J)	Subtotal	State of CA - Youth Service Corps Cycle 4 (TBD)	Total
EWDD SUPPORT:									
Direct Costs:									
Salaries-Regular Employees	135,253	206,810	50,770	**392,833**			-		**392,833**
Salaries-As Needed Employees	24,700	24,700	10,000	**59,400**			-		**59,400**
Printing & Binding	1,640	1,560	800	**4,000**			-		**4,000**
Travel	35,000	35,000	20,000	**90,000**			-		**90,000**
Contractual Services	37,500	37,500	-	**75,000**			-		**75,000**
Transportation Exp	820	780	400	**2,000**			-		**2,000**
Office & Admin	18,000	18,000	9,384	**45,384**			-		**45,384**
Operating Supplies	600	600	600	**1,800**			-		**1,800**
Rent	-	-	-	-			-		-
Subtotal-Direct Costs	**253,513**	**324,950**	**91,954**	**670,417**			-	-	670,417
Related Costs:									
Fringe Benefits	67,946	103,324	25,537	**196,806**			-	-	**196,806**
Central Services	22,863	34,298	8,619	**65,780**			-	-	**65,780**
Total Related Costs	**90,809**	**137,622**	**34,156**	**262,587**			-	-	262,587
Subtotal-Related Costs	**90,809**	**137,622**	**34,156**	**262,587**			-	-	262,587
Total: EWDD Support	**344,322**	**462,572**	**126,110**	**933,004**		-	-	-	**933,004**
MAYOR'S OFFICE:									
Salaries & Expenses:									
Executive Director	75,242	53,334	73,876	**202,452**			-		**202,452**
Workforce Development Policy Staffing	40,864	25,652	79,487	**146,003**			-		**146,003**
Others				-	80,985		-		**80,985**
Subtotal-Salaries:	**116,106**	**78,986**	**153,363**	**348,455**	**80,985**	-	-	-	429,440
Related Costs:									
Fringe Benefits	62,511	42,526	82,571	**187,608**		-	-	-	**187,608**
Central Services	73,809	50,211	97,493	**221,513**		-	-	-	**221,513**
Subtotal-Related Costs	**136,320**	**92,737**	**180,063**	**409,121**	-	-	-	-	**409,121**
Total: Mayor's Office	**252,426**	**171,723**	**333,426**	**757,576**	**80,985**	-	-	-	**838,561**
SUPPORTING PROGRAM ACTIVITY:									
WDB Innovation Fund	435,000	450,000	115,000	**1,000,000**			-		**1,000,000**
Total: Innovation Fund	**435,000**	**450,000**	**115,000**	**1,000,000**	-	-	-		**1,000,000**
GRAND TOTAL	**1,031,748**	**1,084,295**	**574,536**	**2,690,580**	**80,985**	-	-	-	**2,771,565**

CITY DEPARTMI	WIOA FORMULA						
	Adult (Fund 57W)	Dislocated Worker (Fund 57W)	Youth (Fund 57W)	Subtotal: WIOA Formula	2025 Wildfire NDWG Only carry Over to be projected (Fund 57W)	25% LA Fire Additional Assistance Grant (AAG) - COUNTY GRANT (Fund 57W)	Subtotal: WIOA Discretionary Grants
CITY ATTORNEY:							
Direct Salaries	34,785	27,828	41,742	**104,355**			-
Related Costs	18,040	14,432	21,647	**54,119**	-	-	-
Subtotal:	**52,825**	**42,260**	**63,389**	**158,474**	-	-	-
CONTROLLER:							
Direct Salaries	12,765	12,765	12,765	**38,295**			-
Related Costs	11,500	11,500	11,500	**34,500**			-
Subtotal:	**24,265**	**24,265**	**24,265**	**72,795**	-	-	-
PERSONNEL:							
Direct Salaries	57,416	66,002	37,905	**161,323**	1,623	1,469	**3,092**
Related Costs	42,488	48,841	28,050	**119,379**	1,201	1,087	**2,288**
Subtotal:	**99,904**	**114,843**	**65,955**	**280,702**	**2,824**	**2,556**	**5,380**
TOTAL	**176,993**	**181,368**	**153,609**	**511,970**	**2,824**	**2,556**	**5,380**

CITY DEPARTMI	CA FOR ALL FUNDS			LA CITY PROGRAMS			LA CITY PROGRAMS			GRANTS	
	CFAY 3.0 Grants Management - EWDD (F 68S)	State of CA Homelessness Pilot Program / CRCD (F 68T)	Subtotal:CA for All Funds	Gang Injunction Curfew Settlement (GIC) (Fund 10B)	Hire LA (Fund 551)	LA RISE (Fund 10C)	Summer Youth Employment Program (Fund 551)	YouthSource Center (Fund 551)	Subtotal: LA City Programs	JJCPA Probation (Fund 59X)	Project Invest (Fund 60K)
CITY ATTORNEY:											
Direct Salaries			-	-	6,957	6,957	6,957	-	20,871	-	-
Related Costs	-	-	-						-	-	-
Subtotal:	-	-	-	-	6,957	6,957	6,957	-	20,871	-	-
CONTROLLER:											
Direct Salaries			-						-		
Related Costs			-						-		
Subtotal:	-	-	-	-	-	-	-	-	-	-	-
PERSONNEL:											
Direct Salaries	9,556	3,409	12,965	2,377	1,066	8,373	3,269	1,398	16,483	50	676
Related Costs	7,071	2,523	9,594						-	37	500
Subtotal:	16,627	5,932	22,559	2,377	1,066	8,373	3,269	1,398	16,483	87	1,176
TOTAL	**16,627**	**5,932**	**22,559**	**2,377**	**8,023**	**15,330**	**10,226**	**1,398**	**37,354**	**87**	**1,176**

CITY DEPARTMI	LA COUNTY GRANTS					OTHER GRANTS/FUNDS		ANTICIPATED REVENUES			TOTAL
	Youth at Work - Consolidated (SIY, OUY, Foster) (Fund 56E)	WIOA Formula Adult (Fund 59Q)	Youth at Work - CalWork (Fund 56E)	25% LA Fire Additional Assistance Grant (AAG) - 2nd Allocation (TBD)	**Subtotal: LA County Grants**	Department of Rehabilitation (Fund 68M) TBD	**Subtotal: Other Grants/Funds**	Anticipated Revenue (New Fund)	State of CA - Youth Service Corps Cycle 4	**Subtotal: Anticipated Revenues**	
CITY ATTORNEY:											
Direct Salaries					-	-	-			-	125,226
Related Costs	-	-	-	-	-	-	-	-	-	-	54,119
Subtotal:	-	-	-	-	-	-	-	-	-	-	179,345
CONTROLLER:											
Direct Salaries					-		-			-	38,295
Related Costs					-		-			-	34,500
Subtotal:	-	-	-	-	-	-	-	-	-	-	72,795
PERSONNEL:											
Direct Salaries	2,637	208	709	2,888	**7,168**	527	**527**	5,733	10,476	**16,209**	217,767
Related Costs	1,951	154	525	2,137	**5,304**	390	**390**	4,242	7,752	**11,995**	148,950
Subtotal:	4,588	362	1,234	5,025	12,472	917	917	9,975	18,228	28,204	366,717
TOTAL	**4,588**	**362**	**1,234**	**5,025**	**12,472**	**917**	**917**	**9,975**	**18,228**	**28,204**	**618,857**

Items of Costs	ADULT (Fund 57W)				DISLOCATED WORKER (Fund 57W)			
	Admin	Program	YSC	Subtotal	Admin	Program	YSC	Subtotal
DIRECT COSTS:								
Salaries-Regular Employees	441,855	1,619,816	-	**2,061,671**	228,725	2,137,316	-	**2,366,041**
Salaries-As Needed Employees	1,408	16,766	-	**18,174**	968	16,953	-	**17,921**
Overtime	1,613	15,461	-	**17,074**	1,109	15,675	-	**16,784**
Printing & Binding	23	79	-	**102**	16	83	-	**99**
Travel	191	20,642	-	**20,833**	131	22,671	-	**22,802**
Contractual Services	7,567	31,619	-	**39,186**	4,202	27,123	-	**31,325**
Transportation Exp	7	25	-	**32**	5	26	-	**31**
Water & Electricity	-	-	-	**-**	-	-	-	**-**
Office & Admin	11,242	32,828	-	**44,070**	3,295	41,481	-	**44,776**
Operating Supplies	-	-	-	**-**	-	-	-	**-**
Rent	11,967	105,952	-	**117,919**	6,823	109,694	-	**116,517**
Subtotal-Direct Costs	**475,873**	**1,843,188**	**-**	**2,319,061**	**245,274**	**2,371,022**	**-**	**2,616,296**
RELATED COSTS:								
Fringe Benefits	218,515	801,568	-	**1,020,083**	113,124	1,057,428	-	**1,170,552**
Central Services	70,680	259,695	-	**330,375**	36,599	342,401	-	**379,000**
Total Related Costs	**289,194**	**1,061,263**	**-**	**1,350,457**	**149,723**	**1,399,829**	**-**	**1,549,552**
Adjustment: Anticipated Other Salary $	-	-	-	**-**	-	-	-	**-**
Adjusted Related Costs	**289,194**	**1,061,263**	**-**	**1,350,457**	**149,723**	**1,399,829**	**-**	**1,549,552**
TOTAL	**765,067**	**2,904,451**	**-**	**3,669,518**	**394,997**	**3,770,851**	**-**	**4,165,848**

	WIOA FORMULA						
	YOUTH (Fund 57W)				RAPID RESPONSE (Fund 57W)		
Items of Costs	Admin	Program	YSC	Subtotal	Program	YSC	Subtotal
DIRECT COSTS:							
Salaries-Regular Employees	881,416	424,918	867,496	**2,173,830**	357,555	-	**357,555**
Salaries-As Needed Employees	2,024	70,530	18,528	**91,082**	949	-	**949**
Overtime	2,319	7,539	5,676	**15,534**	1,087	-	**1,087**
Printing & Binding	34	30	52	**116**	516	-	**516**
Travel	274	6,841	426	**7,541**	1,028	-	**1,028**
Contractual Services	10,877	9,568	72,397	**92,842**	5,100	-	**5,100**
Transportation Exp	11	9	16	**36**	5	-	**5**
Water & Electricity	-	-	26,844	**26,844**	-	-	**-**
Office & Admin	9,286	7,359	34,961	**51,606**	4,051	-	**4,051**
Operating Supplies	-	-	2,000	**2,000**	-	-	**-**
Rent	10,611	43,819	2,343	**56,773**	21,174	-	**21,174**
Subtotal-Direct Costs	**916,852**	**570,613**	**1,030,739**	**2,518,204**	**391,465**	**-**	**391,465**
RELATED COSTS:							
Fringe Benefits	435,860	213,155	429,698	**1,078,713**	176,817	-	**176,817**
Central Services	140,953	71,471	139,563	**351,987**	57,185	-	**57,185**
Total Related Costs	**576,813**	**284,625**	**569,261**	**1,430,700**	**234,002**	**-**	**234,002**
Adjustment: Anticipated Other Salary S	-	-	-	**-**	-	-	**-**
Adjusted Related Costs	**576,813**	**284,625**	**569,261**	**1,430,700**	**234,002**	**-**	**234,002**
TOTAL	**1,493,665**	**855,239**	**1,600,000**	**3,948,904**	**625,467**	**-**	**625,467**

Items of Costs	TOTAL WIOA FORMULA			
	Admin	Program	YSC	TOTAL
DIRECT COSTS:				
Salaries-Regular Employees	1,551,996	4,539,605	867,496	6,959,097
Salaries-As Needed Employees	4,400	105,198	18,528	128,126
Overtime	5,041	39,762	5,676	50,479
Printing & Binding	73	708	52	833
Travel	596	51,182	426	52,204
Contractual Services	22,646	73,410	72,397	168,453
Transportation Exp	23	65	16	104
Water & Electricity	-	-	26,844	26,844
Office & Admin	23,823	85,719	34,961	144,503
Operating Supplies	-	-	2,000	2,000
Rent	29,401	280,639	2,343	312,383
Subtotal-Direct Costs	1,637,999	5,176,288	1,030,739	7,845,026
RELATED COSTS:				
Fringe Benefits	767,499	2,248,967	429,698	3,446,164
Central Services	248,232	730,752	139,563	1,118,547
Total Related Costs	1,015,730	2,979,719	569,261	4,564,711
Adjustment: Anticipated Other Salary S	-	-	-	-
Adjusted Related Costs	1,015,730	2,979,719	569,261	4,564,711
TOTAL	2,653,729	8,156,008	1,600,000	12,409,737

	WIOA DISCRETIONARY GRANTS							
	2025 WILDFIRE NATIONAL DW GRANT (Fund 57W)				***25% LA Fire Additional Assistance Grant (AAG) - COUNTY GRANT***			
Items of Costs	**Admin**	**Program**	**YSC**	**Subtotal**	**Admin**	**Program**	**YSC**	**Subtotal**
DIRECT COSTS:								
Salaries-Regular Employees	59,134	41,175	-	**100,309**	27,062	42,706	-	**69,768**
Salaries-As Needed Employees	163	116	-	**279**	73	118	-	**191**
Overtime	187	132	-	**319**	84	136	-	**220**
Printing & Binding	3	2	-	**5**	1	2	-	**3**
Travel	22	16	-	**38**	10	16	-	**26**
Contractual Services	875	621	-	**1,496**	392	637	-	**1,029**
Transportation Exp	1	1	-	**2**	-	1	-	**1**
Water & Electricity	-	-	-	**-**	-	-	-	**-**
Office & Admin	662	469	-	**1,131**	296	481	-	**777**
Operating Supplies	-	-	-	**-**	-	-	-	**-**
Rent	2,326	1,873	-	**4,199**	1,642	7,565	-	**9,207**
Subtotal-Direct Costs	**63,373**	**44,405**	**-**	**107,778**	**29,560**	**51,662**	**-**	**81,222**
RELATED COSTS:								
Fringe Benefits	29,243	20,362	-	**49,605**	13,383	21,119	-	**34,502**
Central Services	9,458	6,586	-	**16,043**	4,328	6,830	-	**11,159**
Total Related Costs	**38,701**	**26,948**	**-**	**65,648**	**17,711**	**27,949**	**-**	**45,660**
Adjustment: Anticipated Other Salary $				**-**				**-**
Adjusted Related Costs	**38,701**	**26,948**	**-**	**65,648**	**17,711**	**27,949**	**-**	**45,660**
TOTAL	**102,074**	**71,353**	**-**	**173,426**	**47,271**	**79,611**	**-**	**126,882**

	TOTAL WIOA DISCRETIONARY GRANTS				CFAY 3.0 Grants Management - EWDD (F 68S)			
Items of Costs	Admin	Program	YSC	TOTAL	Admin	Program	YSC	Subtotal
DIRECT COSTS:								
Salaries-Regular Employees	**86,196**	**83,881**	**-**	**170,077**	91,329	277,593		**368,922**
Salaries-As Needed Employees	**236**	**234**	**-**	**470**	242	770		**1,012**
Overtime	**271**	**268**	**-**	**539**	3,278	882		**4,160**
Printing & Binding	**4**	**4**	**-**	**8**	4	13		**17**
Travel	**32**	**32**	**-**	**64**	33	104		**137**
Contractual Services	**1,267**	**1,258**	**-**	**2,525**	1,302	4,137		**5,439**
Transportation Exp	**1**	**2**	**-**	**3**	1	4		**5**
Water & Electricity	**-**	**-**	**-**	**-**	-	-		**-**
Office & Admin	**958**	**950**	**-**	**1,908**	984	2,655		**3,639**
Operating Supplies	**-**	**-**	**-**	**-**	-	-		**-**
Rent	**3,968**	**9,438**	**-**	**13,406**	3,398	18,626		**22,024**
Subtotal-Direct Costs	**92,933**	**96,067**	**-**	**189,000**	**100,571**	**304,784**	**-**	**405,355**
RELATED COSTS:								
Fringe Benefits	**42,626**	**41,481**	**-**	**84,107**	45,164	137,276	-	**182,439**
Central Services	**13,786**	**13,416**	**-**	**27,202**	14,607	44,398	-	**59,005**
Total Related Costs	**56,412**	**54,897**	**-**	**111,309**	**59,770**	**181,674**	**-**	**241,444**
Adjustment: Anticipated Other Salary $	**-**	**-**	**-**	**-**				**-**
Adjusted Related Costs	**56,412**	**54,897**	**-**	**111,309**	**59,770**	**181,674**	**-**	**241,444**
TOTAL	**149,345**	**150,964**	**-**	**300,309**	**160,341**	**486,458**	**-**	**646,799**

	CA FOR ALL							
	State of CA Homelessness Pilot Program / CRCD (F 68T)				Subtotal:CA for All Funds			
Items of Costs	Admin	Program	YSC	Subtotal	Admin	Program	YSC	TOTAL
DIRECT COSTS:								
Salaries-Regular Employees	63,493	98,458		**161,951**	**154,822**	**376,051**	-	**530,873**
Salaries-As Needed Employees	171	273		**444**	**413**	**1,043**	-	**1,456**
Overtime	196	313		**509**	**3,474**	**1,195**	-	**4,669**
Printing & Binding	3	5		**8**	**7**	**18**	-	**25**
Travel	23	37		**60**	**56**	**141**	-	**197**
Contractual Services	921	1,468		**2,389**	**2,223**	**5,605**	-	**7,828**
Transportation Exp	1	1		**2**	**2**	**5**	-	**7**
Water & Electricity	-	-		**-**	**-**	**-**	-	**-**
Office & Admin	696	3,475		**4,171**	**1,680**	**6,130**	-	**7,810**
Operating Supplies	-	-		**-**	**-**	**-**	-	**-**
Rent	3,279	6,770		**10,049**	**6,677**	**25,396**	-	**32,073**
Subtotal-Direct Costs	**68,783**	**110,800**	**-**	**179,583**	**169,354**	**415,584**	**-**	**584,938**
RELATED COSTS:								
Fringe Benefits	31,398	48,690	-	**80,088**	76,562	185,965	-	**262,527**
Central Services	10,155	15,747	-	**25,902**	24,761	60,146	-	**84,907**
Total Related Costs	**41,553**	**64,437**	-	**105,990**	**101,323**	**246,111**	-	**347,434**
Adjustment: Anticipated Other Salary S				**-**	**-**	**-**	-	**-**
Adjusted Related Costs	**41,553**	**64,437**	**-**	**105,990**	**101,323**	**246,111**	**-**	**347,434**
TOTAL	**110,336**	**175,237**	**-**	**285,573**	**270,677**	**661,695**	**-**	**932,372**

	LA CITY PROGRAMS							
	GANG INJUNCTION CURFEW SETTLEMENT (Fund 10B)				HIRE LA (Fund 551)			
Items of Costs	Admin	Program	YSC	Subtotal	Admin	Program	YSC	Subtotal
DIRECT COSTS:								
Salaries-Regular Employees	-	111,689	-	**111,689**	23,615	33,131	-	**56,746**
Salaries-As Needed Employees	-	310	-	**310**	65	94	-	**159**
Overtime	-	355	-	**355**	75	108	-	**183**
Printing & Binding	-	5	-	**5**	1	2	-	**3**
Travel	-	42	-	**42**	9	13	-	**22**
Contractual Services	-	1,665	-	**1,665**	351	505	-	**856**
Transportation Exp	-	2	-	**2**	-	-	-	**-**
Water & Electricity	-	-	-	**-**	-	-	-	**-**
Office & Admin	-	875	-	**875**	265	1,123	-	**1,388**
Operating Supplies	-	-	-	**-**	-	-	-	**-**
Rent	-	7,680	-	**7,680**	1,464	2,267	-	**3,731**
Subtotal-Direct Costs	**-**	**122,623**	**-**	**122,623**	**25,845**	**37,243**	**-**	**63,088**
RELATED COSTS:								
Fringe Benefits				**-**				**-**
Central Services				**-**				**-**
Total Related Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Adjustment: Anticipated Other Salary $				**-**				**-**
Adjusted Related Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
TOTAL	**-**	**122,623**	**-**	**122,623**	**25,845**	**37,243**	**-**	**63,088**

	LA CITY PROGRAMS							
	LA RISE (Fund 10C)				SUMMER YOUTH EMPLOYMENT PROGRAM (Fund 551)			
Items of Costs	Admin	Program	YSC	Subtotal	Admin	Program	YSC	Subtotal
DIRECT COSTS:								
Salaries-Regular Employees	79,928	317,807	-	**397,735**	89,984	139,159	38,256	**267,399**
Salaries-As Needed Employees	210	881	-	**1,091**	283	265	18,566	**19,114**
Overtime	240	1,010	-	**1,250**	324	303	140	**767**
Printing & Binding	3	15	-	**18**	5	4	2	**11**
Travel	28	119	-	**147**	38	36	14	**88**
Contractual Services	1,128	4,737	-	**5,865**	1,522	1,423	3,413	**6,358**
Transportation Exp	-	5	-	**5**	1	1	-	**2**
Water & Electricity	-	-	-	**-**	-	-	809	**809**
Office & Admin	852	2,666	-	**3,518**	796	1,076	7,033	**8,905**
Operating Supplies	-	-	-	**-**	-	-	2,200	**2,200**
Rent	4,099	15,853	-	**19,952**	6,165	6,389	390	**12,944**
Subtotal-Direct Costs	**86,488**	**343,093**	**-**	**429,581**	**99,118**	**148,656**	**70,823**	**318,597**
RELATED COSTS:								
Fringe Benefits				**-**				**-**
Central Services				**-**				**-**
Total Related Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Adjustment: Anticipated Other Salary $				**-**				**-**
Adjusted Related Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
TOTAL	**86,488**	**343,093**	**-**	**429,581**	**99,118**	**148,656**	**70,823**	**318,597**

	LA CITY PROGRAMS							
	YOUTH JOBS TRAINING PROGRAM CD 7 (Fund 551)				YOUTHSOURCE CENTER (Fund 551)			
Items of Costs	Admin	Program	YSC	Subtotal	Admin	Program	YSC	Subtotal
DIRECT COSTS:								
Salaries-Regular Employees	121,127	119,881	-	**241,008**	57,194	38,495	382,079	**477,768**
Salaries-As Needed Employees	336	340	-	**676**	159	109	15,253	**15,521**
Overtime	385	390	-	**775**	182	125	1,401	**1,708**
Printing & Binding	6	6	-	**12**	3	2	17	**22**
Travel	46	46	-	**92**	22	15	142	**179**
Contractual Services	1,806	1,828	-	**3,634**	856	587	31,669	**33,112**
Transportation Exp	2	2	-	**4**	1	1	5	**7**
Water & Electricity	-	-	-	**-**	-	-	8,018	**8,018**
Office & Admin	1,365	1,381	-	**2,746**	647	444	16,271	**17,362**
Operating Supplies	-	-	-	**-**	-	-	14,000	**14,000**
Rent	6,490	8,202	-	**14,692**	2,134	2,634	3,897	**8,665**
Subtotal-Direct Costs	**131,563**	**132,076**	**-**	**263,639**	**61,198**	**42,412**	**472,752**	**576,362**
RELATED COSTS:								
Fringe Benefits				**-**				**-**
Central Services				**-**				**-**
Total Related Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Adjustment: Anticipated Other Salary $				**-**				**-**
Adjusted Related Costs	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
TOTAL	**131,563**	**132,076**	**-**	**263,639**	**61,198**	**42,412**	**472,752**	**576,362**

	LA CITY PROGRAMS				LA COUNTY GRANTS			
	TOTAL CITY OF LA FUNDED PROGRAMS				JJCPA PROBATION (Fund 59X)			
Items of Costs	Admin	Program	YSC	TOTAL	Admin	Program	YSC	Subtotal
DIRECT COSTS:								
Salaries-Regular Employees	371,848	760,162	420,335	1,552,345	6,634	-	-	6,634
Salaries-As Needed Employees	1,053	1,999	33,819	36,871	20	-	-	20
Overtime	1,206	2,291	1,541	5,038	-	-	-	-
Printing & Binding	18	34	19	71	-	-	-	-
Travel	143	271	156	570	-	-	-	-
Contractual Services	5,663	10,745	35,082	51,490	109	-	-	109
Transportation Exp	4	11	5	20	-	-	-	-
Water & Electricity	-	-	8,827	8,827	-	-	-	-
Office & Admin	3,925	7,565	23,304	34,794	82	-	-	82
Operating Supplies	-	-	16,200	16,200	-	-	-	-
Rent	20,352	43,025	4,287	67,664	155	-	-	155
Subtotal-Direct Costs	**404,212**	**826,103**	**543,575**	**1,773,890**	**7,000**	**-**	**-**	**7,000**
RELATED COSTS:								
Fringe Benefits	-	-	-	-	3,281	-	-	3,281
Central Services	-	-	-	-	1,061	-	-	1,061
Total Related Costs	-	-	-	-	**4,342**	-	-	4,342
Adjustment: Anticipated Other Salary S	-	-	-	-				-
Adjusted Related Costs	**-**	**-**	**-**	**-**	**4,342**	**-**	**-**	**4,342**
TOTAL	**404,212**	**826,103**	**543,575**	**1,773,890**	**11,342**	**-**	**-**	**11,342**

	LA COUNTY GRANTS							
	PROJECT INVEST (Fund 60K)				Youth at Work - Consolidated (SIY, OUY, Foster) (Fund 56E)			
Items of Costs	Admin	Program	YSC	Subtotal	Admin	Program	YSC	Subtotal
DIRECT COSTS:								
Salaries-Regular Employees	11,453	18,392	-	**29,845**	37,380	77,684	14,209	**129,273**
Salaries-As Needed Employees	29	47	-	**76**	126	187	2,921	**3,234**
Overtime	33	54	-	**87**	145	215	52	**412**
Printing & Binding	1	1	-	**2**	3	5	1	**9**
Travel	4	6	-	**10**	17	25	21,349	**21,391**
Contractual Services	154	255	-	**409**	678	1,008	1,809	**3,495**
Transportation Exp	-	-	-	**-**	1	1	-	**2**
Water & Electricity	-	-	-	**-**	-	-	299	**299**
Office & Admin	117	5,148	-	**5,265**	509	3,358	558	**4,425**
Operating Supplies	-	-	-	**-**	-	-	4,588	**4,588**
Rent	647	1,209	-	**1,856**	2,846	4,778	145	**7,769**
Subtotal-Direct Costs	**12,438**	**25,112**	**-**	**37,550**	**41,705**	**87,261**	**45,931**	**174,897**
RELATED COSTS:								
Fringe Benefits	5,664	9,095	-	**14,759**	18,486	38,415	7,152	**64,054**
Central Services	1,832	2,941	-	**4,773**	5,980	12,423	2,418	**20,821**
Total Related Costs	**7,495**	**12,036**	**-**	**19,532**	**24,466**	**50,838**	**9,571**	**84,875**
Adjustment: Anticipated Other Salary $				-				-
Adjusted Related Costs	**7,495**	**12,036**	**-**	**19,532**	**24,466**	**50,838**	**9,571**	**84,875**
TOTAL	**19,933**	**37,148**	**-**	**57,082**	**66,171**	**138,099**	**55,502**	**259,772**

Items of Costs	WIOA FORMULA - ADULT (Fund 59Q)				WIOA FORMULA - DISLOCATED WORKER (Fund 59Q)			
	Admin	Program	YSC	Subtotal	Admin	Program	YSC	Subtotal
DIRECT COSTS:								
Salaries-Regular Employees	3,094	8,048		**11,142**	**1,000**	**1,000**		**2,000**
Salaries-As Needed Employees	8	16		**24**	-	-		-
Overtime	9	18		**27**	-	-		-
Printing & Binding	-	-		-	-	-		-
Travel	1	2		**3**	-	-		-
Contractual Services	41	84		**125**	-	-		-
Transportation Exp	-	-		-	-	-		-
Water & Electricity	-	-		-	-	-		-
Office & Admin	31	1,261		**1,292**	-	-		-
Operating Supplies	-	-		-	-	-		-
Rent	174	398		**572**	**618**	**619**		**1,237**
Subtotal-Direct Costs	**3,358**	**9,827**	**-**	**13,185**	**1,618**	**1,619**	**-**	**3,237**
RELATED COSTS:								
Fringe Benefits	1,530	3,980	-	**5,510**	494	494	-	989
Central Services	495	1,287	-	**1,782**	160	160	-	320
Total Related Costs	**2,025**	**5,267**	**-**	**7,291**	**654**	**654**	**-**	**1,308**
Adjustment: Anticipated Other Salary $				-				-
Adjusted Related Costs	**2,025**	**5,267**	**-**	**7,291**	**654**	**654**	**-**	**1,308**
TOTAL	**5,383**	**15,094**	**-**	**20,476**	**2,272**	**2,273**	**-**	**4,545**

	LA COUNTY GRANTS							
	WIOA FORMULA - YOUTH (Fund 59Q)				YOUTH AT WORK - CALWORK (Fund 56E)			
Items of Costs	Admin	Program	YSC	Subtotal	Admin	Program	YSC	Subtotal
DIRECT COSTS:								
Salaries-Regular Employees	**500**	**500**	**-**	**1,000**	14,290	23,159	10,471	**47,920**
Salaries-As Needed Employees	**-**	**-**	**-**	**-**	35	55	93	**183**
Overtime	**-**	**-**	**-**	**-**	40	63	40	**143**
Printing & Binding	**-**	**-**	**-**	**-**	1	1	-	**2**
Travel	**-**	**-**	**-**	**-**	5	7	4	**16**
Contractual Services	**-**	**-**	**-**	**-**	187	293	619	**1,099**
Transportation Exp	**-**	**-**	**-**	**-**	-	-	-	**-**
Water & Electricity	**-**	**-**	**-**	**-**	-	-	305	**305**
Office & Admin	**-**	**-**	**-**	**-**	141	3,481	289	**3,911**
Operating Supplies	**-**	**-**	**-**	**-**	-	-	-	**-**
Rent	**303**	**303**	**-**	**606**	785	1,391	112	**2,288**
Subtotal-Direct Costs	**803**	**803**	**-**	**1,606**	**15,484**	**28,450**	**11,933**	**55,867**
RELATED COSTS:								
Fringe Benefits	247	**247**	**-**	**494**	7,067	11,452	5,181	**23,700**
Central Services	80	**80**	**-**	**160**	2,285	3,704	1,678	**7,667**
Total Related Costs	**327**	**327**	**-**	**654**	**9,352**	**15,156**	**6,859**	**31,367**
Adjustment: Anticipated Other Salary $				-				-
Adjusted Related Costs	**327**	**327**	**-**	**654**	**9,352**	**15,156**	**6,859**	**31,367**
TOTAL	**1,130**	**1,130**	**-**	**2,260**	**24,836**	**43,606**	**18,792**	**87,234**

Items of Costs	Regional Equity Recovery Partnership (Fund 65V)				25% LA Fire Additional Assistance Grant (AAG) - 2nd Allocation (Fund TBD)			
	Admin	Program	YSC	Subtotal	Admin	Program	YSC	Subtotal
DIRECT COSTS:								
Salaries-Regular Employees			-	-	53,877	86,058	-	**139,935**
Salaries-As Needed Employees			-	-	135	206	-	**341**
Overtime			-	-	155	237	-	**392**
Printing & Binding			-	-	4	6	-	**10**
Travel			-	-	18	28	-	**46**
Contractual Services			-	-	726	1,110	-	**1,836**
Transportation Exp			-	-	1	1	-	**2**
Water & Electricity			-	-	-	-	-	**-**
Office & Admin			-	-	549	2,383	-	**2,932**
Operating Supplies			-	-	-	-	-	**-**
Rent			-	-	2,640	5,263	-	**7,903**
Subtotal-Direct Costs	**-**	**-**	**-**	**-**	**58,105**	**95,292**	**-**	**153,397**
RELATED COSTS:								
Fringe Benefits	-	-	-	-	26,643	42,556	-	**69,199**
Central Services	-	-	-	-	8,616	13,762	-	**22,379**
Total Related Costs	**-**	**-**	**-**	**-**	**35,259**	**56,319**	**-**	**91,578**
Adjustment: Anticipated Other Salary $				-				**-**
Adjusted Related Costs	**-**	**-**	**-**	**-**	**35,259**	**56,319**	**-**	**91,578**
TOTAL	**-**	**-**	**-**	**-**	**93,364**	**151,611**	**-**	**244,975**

	LA COUNTY GRANTS				OTHER GRANTS / FUNDS			
	TOTAL LA COUNTY GRANTS				Department of Rehabilitation (Fund 68M)			
Items of Costs	Admin	Program	YSC	TOTAL	Admin	Program	YSC	Subtotal
DIRECT COSTS:								
Salaries-Regular Employees	**128,228**	**214,841**	**24,680**	**367,749**	9,152	18,304		**27,456**
Salaries-As Needed Employees	**353**	**511**	**3,014**	**3,878**	23	42		**65**
Overtime	**382**	**587**	**92**	**1,061**	26	48		**74**
Printing & Binding	**9**	**13**	**1**	**23**	1	1		**2**
Travel	**45**	**68**	**21,353**	**21,466**	3	6		**9**
Contractual Services	**1,895**	**2,750**	**2,428**	**7,073**	123	226		**349**
Transportation Exp	**2**	**2**	**-**	**4**	-	-		**-**
Water & Electricity	**-**	**-**	**604**	**604**	-	-		**-**
Office & Admin	**1,429**	**15,631**	**847**	**17,907**	93	1,129		**1,222**
Operating Supplies	**-**	**-**	**4,588**	**4,588**	-	-		**-**
Rent	**8,168**	**13,961**	**257**	**22,386**	516	1,072		**1,588**
Subtotal-Direct Costs	**140,511**	**248,364**	**57,864**	**446,739**	**9,937**	**20,828**	**-**	**30,765**
RELATED COSTS:								
Fringe Benefits	**63,411**	**106,240**	**12,333**	**181,984**	4,526	9,051	-	**13,577**
Central Services	**20,509**	**34,357**	**4,096**	**58,963**	1,464	2,927	-	**4,391**
Total Related Costs	**83,920**	**140,597**	**16,430**	**240,947**	**5,989**	**11,978**	**-**	**17,968**
Adjustment: Anticipated Other Salary $	**-**	**-**	**-**	**-**				**-**
Adjusted Related Costs	**83,920**	**140,597**	**16,430**	**240,947**	**5,989**	**11,978**	**-**	**17,968**
TOTAL	**224,431**	**388,961**	**74,294**	**687,686**	**15,926**	**32,806**	**-**	**48,733**

	OTHER GRANTS / FUNDS				OTHER GRANTS / FUNDS			
	EWDD SYEP - OTHER SOURCES (Fund 56L)				TOTAL OTHER GRANTS/FUNDS			
Items of Costs	Admin	Program	YSC	Subtotal	Admin	Program	YSC	TOTAL
DIRECT COSTS:								
Salaries-Regular Employees	500	4,500	-	5,000	9,652	22,804	-	32,456
Salaries-As Needed Employees	-	-	-	-	23	42	-	65
Overtime	-	-	-	-	26	48	-	74
Printing & Binding	-	-	-	-	1	1	-	2
Travel	-	-	-	-	3	6	-	9
Contractual Services	-	-	-	-	123	226	-	349
Transportation Exp	-	-	-	-	-	-	-	-
Water & Electricity	-	-	-	-	-	-	-	-
Office & Admin	-	913	-	913	93	2,042	-	2,135
Operating Supplies	-	-	-	-	-	-	-	-
Rent	594	1,222	-	1,816	1,110	2,294	-	3,404
Subtotal-Direct Costs	**1,094**	**6,635**	**-**	**7,729**	**11,031**	**27,463**	**-**	**38,494**
RELATED COSTS:								
Fringe Benefits	247	2,225	-	2,472	4,773	11,276	-	16,049
Central Services	80	719	-	799	1,544	3,646	-	5,190
Total Related Costs	**327**	**2,944**	**-**	**3,271**	**6,317**	**14,922**	**-**	**21,239**
Adjustment: Anticipated Other Salary S				-	-	-	-	-
Adjusted Related Costs	**327**	**2,944**	**-**	**3,271**	**6,317**	**14,922**	**-**	**21,239**
TOTAL	**1,421**	**9,579**	**-**	**11,000**	**17,348**	**42,385**	**-**	**59,733**

	Anticipated Revenue				State of CA - Youth Service Corps Cycle 4			
Items of Costs	Admin	Program	YSC	Subtotal	Admin	Program	YSC	Subtotal
DIRECT COSTS:								
Salaries-Regular Employees	101,978	175,737	-	**277,715**	199,744	303,713	-	**503,457**
Salaries-As Needed Employees	250	433	-	**683**	554	867	-	**1,421**
Overtime	287	496	-	**783**	635	993	-	**1,628**
Printing & Binding	7	12	-	**19**	9	14	-	**24**
Travel	34	59	-	**93**	75	117	-	**192**
Contractual Services	1,345	2,325	-	**3,670**	2,979	4,658	-	**7,637**
Transportation Exp	1	2	-	**3**	3	5	-	**7**
Water & Electricity	-	-	-	**-**	-	-	-	**-**
Office & Admin	1,016	8,136	-	**9,152**	2,251	3,521	-	**5,772**
Operating Supplies	-	-	-	**-**	-	-	-	**-**
Rent	5,134	11,027	-	**16,161**	9,786	12,352	-	**22,138**
Subtotal-Direct Costs	**110,052**	**198,227**	**-**	**308,279**	**216,036**	**326,240**	**-**	**542,276**
RELATED COSTS:								
Fringe Benefits	50,429	86,903	-	**137,332**	98,778	150,193	-	**248,971**
Central Services	16,309	28,105	-	**44,413**	31,947	48,577	-	**80,524**
Total Related Costs	**66,738**	**115,008**	**-**	**181,745**	**130,725**	**198,770**	**-**	**329,495**
Adjustment: Anticipated Other Salary S				**-**				**-**
Adjusted Related Costs	**66,738**	**115,008**	**-**	**181,745**	**130,725**	**198,770**	**-**	**329,495**
TOTAL	**176,790**	**313,235**	**-**	**490,024**	**346,761**	**525,010**	**-**	**871,772**

	Conoco Phillips				TOTAL ANTICIPATED REVENUE			
Items of Costs	Admin	Program	YSC	Subtotal	Admin	Program	YSC	TOTAL
DIRECT COSTS:								
Salaries-Regular Employees	9,721	15,239	-	**24,960**	**311,443**	**494,689**	-	**806,132**
Salaries-As Needed Employees	24	39	-	**63**	**828**	**1,339**	-	**2,167**
Overtime	28	45	-	**73**	**950**	**1,534**	-	**2,484**
Printing & Binding	1	1	-	**2**	**17**	**27**	-	**45**
Travel	3	5	-	**8**	**112**	**181**	-	**293**
Contractual Services	131	211	-	**342**	**4,455**	**7,194**	-	**11,649**
Transportation Exp	-	-	-	**-**	**4**	**7**	-	**10**
Water & Electricity	-	-	-	**-**	**-**	**-**	-	**-**
Office & Admin	99	6,567	-	**6,666**	**3,366**	**18,224**	-	**21,590**
Operating Supplies	-	-	-	**-**	**-**	**-**	-	**-**
Rent	549	1,002	-	**1,551**	**15,469**	**24,381**	-	**39,850**
Subtotal-Direct Costs	**10,556**	**23,109**	**-**	**33,665**	**336,644**	**547,576**	**-**	**884,220**
RELATED COSTS:								
Fringe Benefits	4,807	7,536	-	**12,343**	**154,014**	**244,632**	-	**398,646**
Central Services	1,555	2,437	-	**3,992**	**49,811**	**79,119**	-	**128,930**
Total Related Costs	**6,362**	**9,973**	**-**	**16,335**	**203,824**	**323,751**	-	**527,576**
Adjustment: Anticipated Other Salary $				**-**	**-**	**-**	-	**-**
Adjusted Related Costs	**6,362**	**9,973**	**-**	**16,335**	**203,824**	**323,751**	**-**	**527,576**
TOTAL	**16,918**	**33,082**	**-**	**50,000**	**540,468**	**871,327**	**-**	**1,411,796**

	TOTAL ALL GRANTS			
Items of Costs	Admin	Program	YSC	TOTAL
DIRECT COSTS:				
Salaries-Regular Employees	2,614,185	6,492,033	1,312,511	10,418,729
Salaries-As Needed Employees	7,306	110,365	55,361	173,033
Overtime	11,350	45,685	7,309	64,344
Printing & Binding	129	805	72	1,006
Travel	987	51,881	21,935	74,803
Contractual Services	38,272	101,188	109,907	249,367
Transportation Exp	36	92	21	149
Water & Electricity	-	-	36,275	36,275
Office & Admin	35,274	136,261	59,112	230,647
Operating Supplies	-	-	22,788	22,788
Rent	85,145	399,134	6,887	491,166
Subtotal-Direct Costs	2,792,684	7,337,445	1,632,178	11,762,307
RELATED COSTS:				
Fringe Benefits	1,108,884	2,838,562	442,031	4,389,477
Central Services	358,642	921,436	143,660	1,423,738
Total Related Costs	1,467,526	3,759,998	585,691	5,813,215
Adjustment: Anticipated Other Salary S	-	-	-	-
Adjusted Related Costs	1,467,526	3,759,998	585,691	5,813,215
TOTAL	4,260,210	11,097,443	2,217,869	17,575,522

CITY DIRECT SERVICES - YSC	YOUTH			INTENSIVE TRANSITIONS		
	Direct	GASP	Subtotal	Direct	GASP	Subtotal
EWDD COSTS:						
DIRECT COSTS:						
Salaries - Regular Employee	783,150	84,346	**867,496**	74,791	14,327	**89,118**
Salaries - As Needed Employees	15,382	3,146	**18,528**	1,517	244	**1,761**
Overtime	2,071	3,605	**5,676**	47	280	**327**
Printing & Binding	-	52	**52**	-	4	**4**
Travel	-	426	**426**	-	33	**33**
Contractual Services	55,488	16,909	**72,397**	17,755	1,314	**19,069**
Transportation		16	**16**	-	1	**1**
Water & Electricity	26,844	-	**26,844**	1,879	-	**1,879**
Office & Admin	22,181	12,780	**34,961**	1,409	993	**2,402**
Operating Supplies	2,000	-	**2,000**	3,757	-	**3,757**
Rent & Parking	1,941	402	**2,343**	151	31	**182**
Subtotal: Salaries & Expenses	**909,057**	**121,682**	**1,030,739**	**101,306**	**17,227**	**118,533**
RELATED COSTS:						
Fringe Benefits	387,860	41,838	**429,698**	37,043	7,094	**44,137**
Central Services	125,926	13,638	**139,563**	12,028	2,302	**14,330**
Total Related Costs	**513,786**	**55,476**	**569,261**	**49,071**	**9,396**	**58,467**
Adjustment: Costs over Grant Limitation			-			-
Adjusted Related Costs	**513,786**	**55,476**	**569,261**	**49,071**	**9,396**	**58,467**
TOTAL: EWDD	**1,422,843**	**177,158**	**1,600,000**	**150,377**	**26,623**	**177,000**
SUPPORTING PROGRAM ACTIVITIES:						
El Centro De Ayuda	75,000		**75,000**			**-**
Participant Costs	-		**-**			**-**
ITA	-		**-**			**-**
General Services	25,000		**25,000**			**-**
TOTAL: SUPPORTING PROGRAM ACTIVITIES	**100,000**	**-**	**100,000**	**-**	**-**	**-**
GRAND TOTAL	**1,522,843**	**177,158**	**1,700,000**	**150,377**	**26,623**	**177,000**

CITY DIRECT SERVICES - YSC	TOTAL WIOA FORMULA		
	Direct	GASP	Subtotal
EWDD COSTS:			
DIRECT COSTS:			
Salaries - Regular Employee	857,941	98,673	956,614
Salaries - As Needed Employees	16,899	3,390	20,289
Overtime	2,118	3,885	6,003
Printing & Binding	-	56	56
Travel	-	459	459
Contractual Services	73,243	18,223	91,466
Transportation	-	17	17
Water & Electricity	28,723	-	28,723
Office & Admin	23,590	13,773	37,363
Operating Supplies	5,757	-	5,757
Rent & Parking	2,092	433	2,525
Subtotal: Salaries & Expenses	1,010,363	138,909	1,149,272
RELATED COSTS:			
Fringe Benefits	424,903	48,932	473,835
Central Services	137,954	15,939	153,894
Total Related Costs	562,857	64,871	627,728
Adjustment: Costs over Grant Limitation	-	-	-
Adjusted Related Costs	562,857	64,871	627,728
TOTAL: EWDD	1,573,220	203,780	1,777,000
SUPPORTING PROGRAM ACTIVITIES:			
El Centro De Ayuda	75,000	-	75,000
Participant Costs	-	-	-
ITA	-	-	-
General Services	25,000	-	25,000
TOTAL: SUPPORTING PROGRAM ACTIVITIES	100,000	-	100,000
GRAND TOTAL	1,673,220	203,780	1,877,000

CITY DIRECT SERVICES - YSC	SUMMER YOUTH EMPLOYMENT PROGRAM (Fund 551)			YOUTHSOURCE CENTER (Fund 551)		
	Direct	GASP	Subtotal	Direct	GASP	Subtotal
EWDD COSTS:						
DIRECT COSTS:						
Salaries - Regular Employee	32,106	6,150	**38,256**	320,656	61,423	**382,079**
Salaries - As Needed Employees	18,461	105	**18,566**	14,205	1,048	**15,253**
Overtime	20	120	**140**	200	1,201	**1,401**
Printing & Binding	-	2	**2**	-	17	**17**
Travel	-	14	**14**	-	142	**142**
Contractual Services	2,849	564	**3,413**	26,035	5,634	**31,669**
Transportation	-	-	**-**	-	5	**5**
Water & Electricity	809	-	**809**	8,018	-	**8,018**
Office & Admin	6,607	426	**7,033**	12,013	4,258	**16,271**
Operating Supplies	2,200	-	**2,200**	14,000	-	**14,000**
Rent & Parking	324	66	**390**	3,240	657	**3,897**
Subtotal: Salaries & Expenses	**63,376**	**7,447**	**70,823**	**398,367**	**74,385**	**472,752**
RELATED COSTS:						
Fringe Benefits			-			-
Central Services			-			-
Total Related Costs	**-**	**-**	**-**	**-**	**-**	**-**
Adjustment: Costs over Grant Limitation			-			-
Adjusted Related Costs	**-**	**-**	**-**	**-**	**-**	**-**
TOTAL: EWDD	**63,376**	**7,447**	**70,823**	**398,367**	**74,385**	**472,752**
SUPPORTING PROGRAM ACTIVITIES:						
El Centro De Ayuda	-		-	-		-
Participant Costs	158,111		**158,111**	-		-
ITA	-		-	-		-
General Services	-		-	-		-
TOTAL: SUPPORTING PROGRAM ACTIVITIES	**158,111**	**-**	**158,111**	**-**	**-**	**-**
GRAND TOTAL	**221,487**	**7,447**	**228,934**	**398,367**	**74,385**	**472,752**

CITY DIRECT SERVICES - YSC	TOTAL CITY OF LA PROGRAMS			Youth at Work - Consolidated (SIY, OUY, Foster) (Fund 56E)		
	Direct	GASP	Subtotal	Direct	GASP	Subtotal
EWDD COSTS:						
DIRECT COSTS:						
Salaries - Regular Employee	352,762	67,573	**420,335**	11,925	2,284	**14,209**
Salaries - As Needed Employees	32,666	1,153	**33,819**	2,882	39	**2,921**
Overtime	220	1,321	**1,541**	7	45	**52**
Printing & Binding	-	19	**19**	-	1	**1**
Travel	-	156	**156**	1,599	5	**1,604**
Contractual Services	28,884	6,198	**35,082**	21,344	210	**21,554**
Transportation	-	5	**5**	-	-	**-**
Water & Electricity	8,827	-	**8,827**	299	-	**299**
Office & Admin	18,620	4,684	**23,304**	400	158	**558**
Operating Supplies	16,200	-	**16,200**	4,588	-	**4,588**
Rent & Parking	3,564	723	**4,287**	121	24	**145**
Subtotal: Salaries & Expenses	**461,743**	**81,832**	**543,575**	**43,165**	**2,766**	**45,931**
RELATED COSTS:						
Fringe Benefits	-	-	-	6,021	1,131	**7,152**
Central Services	-	-	-	2,051	367	**2,418**
Total Related Costs	**-**	**-**	**-**	**8,073**	**1,498**	**9,571**
Adjustment: Costs over Grant Limitation	-	-	-			-
Adjusted Related Costs	**-**	**-**	**-**	**8,073**	**1,498**	**9,571**
TOTAL: EWDD	**461,743**	**81,832**	**543,575**	**51,238**	**4,264**	**55,502**
SUPPORTING PROGRAM ACTIVITIES:						
El Centro De Ayuda	-	-	-	-		-
Participant Costs	158,111	-	**158,111**	382,446		**382,446**
ITA	-	-	-	-		-
General Services	-	-	-	-		-
TOTAL: SUPPORTING PROGRAM ACTIVITIES	**158,111**	**-**	**158,111**	**382,446**	**-**	**382,446**
GRAND TOTAL	**619,854**	**81,832**	**701,686**	**433,684**	**4,264**	**437,948**

CITY DIRECT SERVICES - YSC	YOUTH AT WORK- CalWork (Fund 56E)			TOTAL LA COUNTY GRANTS		
	Direct	GASP	Subtotal	Direct	GASP	Subtotal
EWDD COSTS:						
DIRECT COSTS:						
Salaries - Regular Employee	8,714	1,757	**10,471**	20,639	4,041	**24,680**
Salaries - As Needed Employees	63	30	**93**	2,945	69	**3,014**
Overtime	6	34	**40**	13	79	**92**
Printing & Binding	-	-	**-**	-	1	**1**
Travel	-	4	**4**	1,599	9	**1,608**
Contractual Services	458	161	**619**	21,802	371	**22,173**
Transportation	-	-	**-**	-	-	**-**
Water & Electricity	305	-	**305**	604	-	**604**
Office & Admin	167	122	**289**	567	280	**847**
Operating Supplies	-	-	**-**	4,588	-	**4,588**
Rent & Parking	93	19	**112**	214	43	**257**
Subtotal: Salaries & Expenses	**9,806**	**2,127**	**11,933**	**52,971**	**4,893**	**57,864**
RELATED COSTS:						
Fringe Benefits	4,311	870	**5,181**	**10,332**	**2,001**	**12,333**
Central Services	1,396	282	**1,678**	**3,447**	**649**	**4,096**
Total Related Costs	**5,707**	**1,152**	**6,859**	**13,779**	**2,650**	**16,430**
Adjustment: Costs over Grant Limitation			-	**-**	**-**	**-**
Adjusted Related Costs	**5,707**	**1,152**	**6,859**	**13,779**	**2,650**	**16,430**
TOTAL: EWDD	**15,513**	**3,279**	**18,792**	**66,750**	**7,543**	**74,294**
SUPPORTING PROGRAM ACTIVITIES:						
El Centro De Ayuda	-		**-**	**-**	**-**	**-**
Participant Costs	127,045		**127,045**	509,491	**-**	**509,491**
ITA	-		**-**	**-**	**-**	**-**
General Services	-		**-**	**-**	**-**	**-**
TOTAL: SUPPORTING PROGRAM ACTIVITIES	**127,045**	**-**	**127,045**	**509,491**	**-**	**509,491**
GRAND TOTAL	**142,558**	**3,279**	**145,837**	**576,241**	**7,543**	**583,785**

CITY DIRECT SERVICES - YSC	State of CA - Youth Service Corps Cycle 4			TOTAL ANTICIPATED REVENUES		
	Direct	GASP	Subtotal	Direct	GASP	Subtotal
EWDD COSTS:						
DIRECT COSTS:						
Salaries - Regular Employee	20	20	**40**	20	20	**40**
Salaries - As Needed Employees	1		**1**	1	-	**1**
Overtime	1		**1**	1	-	**1**
Printing & Binding	1		**1**	1	-	**1**
Travel	1		**1**	1	-	**1**
Contractual Services	1		**1**	1	-	**1**
Transportation	1		**1**	1	-	**1**
Water & Electricity	1		**1**	1	-	**1**
Office & Admin	1		**1**	1	-	**1**
Operating Supplies	1		**1**	1	-	**1**
Rent & Parking	1		**1**	1	-	**1**
Subtotal: Salaries & Expenses	**30**	**20**	**50**	**30**	**20**	**50**
RELATED COSTS:						
Fringe Benefits	**10**	**10**	**20**	-	-	-
Central Services	**3**	**3**	**6**	-	-	-
Total Related Costs	**13**	**13**	**26**	-	-	-
Adjustment: Costs over Grant Limitation			-	-	-	-
Adjusted Related Costs	**13**	**13**	**26**	-	-	-
TOTAL: EWDD	**43**	**33**	**76**	**30**	**20**	**50**
SUPPORTING PROGRAM ACTIVITIES:						
El Centro De Ayuda			-	-	-	-
Participant Costs	667,602		**667,602**	**667,602**	-	**667,602**
ITA	-		-	-	-	-
General Services			-	-	-	-
TOTAL: SUPPORTING PROGRAM ACTIVITIES	**667,602**	**-**	**667,602**	**667,602**	**-**	**667,602**
GRAND TOTAL	**667,645**	**33**	**667,678**	**667,632**	**20**	**667,652**

CITY DIRECT SERVICES - YSC	Direct	GASP	TOTAL
EWDD COSTS:			
DIRECT COSTS:			
Salaries - Regular Employee	1,231,362	170,307	1,401,669
Salaries - As Needed Employees	52,511	4,612	57,123
Overtime	2,352	5,285	7,637
Printing & Binding	1	76	77
Travel	1,600	624	2,224
Contractual Services	123,930	24,792	148,722
Transportation	1	22	23
Water & Electricity	38,155	-	38,155
Office & Admin	42,778	18,737	61,515
Operating Supplies	26,546	-	26,546
Rent & Parking	5,871	1,199	7,070
Subtotal: Salaries & Expenses	1,525,107	225,654	1,750,761
RELATED COSTS:			
Fringe Benefits	435,235	50,933	486,168
Central Services	141,401	16,589	157,990
Total Related Costs	576,636	67,521	644,158
Adjustment: Costs over Grant Limitation	-	-	-
Adjusted Related Costs	576,636	67,521	644,158
TOTAL: EWDD	2,101,743	293,175	2,394,919
SUPPORTING PROGRAM ACTIVITIES:			
El Centro De Ayuda	75,000	-	75,000
Participant Costs	1,335,204	-	1,335,204
ITA	-	-	-
General Services	25,000	-	25,000
TOTAL: SUPPORTING PROGRAM ACTIVITIES	1,435,204	-	1,435,204
GRAND TOTAL	3,536,947	293,175	3,830,123

YEAR 27 ANNUAL PLAN FOR PROGRAM YEAR 2026-27 STRATEGIES & ACTIVITIES DESCRIPTIONS

WORKFORCE INNOVATION and OPPORTUNITY ACT (WIOA) FORMULA - SERVICE PROVIDERS

ADULT & DISLOCATED WORKER ACTIVITIES

1 WorkSource Centers/ America's Job Centers of California (AJCC)

EWDD administers funding for a 14 full-service WorkSource Centers / America's Job Centers of California (AJCC) in the City of Los Angeles that provide a full range of assistance to job seekers and employers. Job seekers receive career counseling, job listings, labor market information, training referrals, and other employment-related services. Employers can avail themselves of business services such as recruiting, posting job vacancies, human resources services, and customized training.

YOUTH ACTIVITIES

2 YouthSource Centers

EWDD administers funding for 14 YouthSource Centers with a focus on high school dropout recovery. All centers offer a full range of education and career pathway assistance services to low-income in-school youth ages 16-21 and out-of-school youth ages 16-24 with barriers such as basic skills deficiencies, status as a foster youth, youth offender, pregnant/parenting youth, homeless youth, or youth with a disability.

RAPID RESPONSE ACTIVITIES

3 Rapid Response Activities:

The U.S. Department of Labor designed Rapid Response to provide assistance to employers and employees affected by industry declines, economic dislocations, and natural disasters by quickly maximizing public and private resources to minimize the disruptions on companies, affected workers, and communities that are associated job loss. Rapid Response strategies are conducted by Economic & Workforce Development Department (EWDD) staff, who respond to Worker Adjustment Retraining Notifications (WARNs) issued by employers regarding impending business closures and worker layoffs, and to companies laying off who are not required to file with the State or local officials found via staff research and partner networks. When a layoff is announced, EWDD dispatches its team of Rapid Response Coordinators to make contact with the employer to assess the closure and scope, such as size and date(s) of the scheduled layoff. EWDD staff then develops a plan for delivery of a wide array of reemployment services (such as career counseling, résumé preparation and interviewing skills workshops, job search and job placement assistance, and job training), and information on unemployment insurance, and COBRA/HIPAA/ERISA benefits. These services are provided in collaboration with Employment Development Department, WorkSource Centers, Department of Labor (DOL), and other partners.

WORKFORCE INNOVATION AND OPPORTUNITY ACT (WIOA) DISCRETIONARY GRANTS - SERVICE PROVIDERS

4 Quality Jobs, Equity, Strategy and Training (QUEST) Disaster Recovery National Dislocated Worker Grant (NDWG)

The QUEST NDWG program ended September 30, 2025. The QUEST NDWG project worked to connect jobseekers with good jobs, elevate equity, and empower America's unemployed and underemployed workers through worker and business engagement. Authorized by the Workforce Innovation and Opportunity Act, this Dislocated Worker Grant temporarily expanded the service capacity of dislocated worker programs by providing funding assistance in response to the HHS Public Health Emergency declaration for SARS-CoV-2 (COVID-19) that caused significant job losses. The QUEST NDWG aimed to enable individuals adversely affected by the COVID-19 pandemic and the social and economic inequities that the pandemic exacerbated to enter, return to, or advance in high-quality jobs in growth industry sectors.

5 2024 Severe Winter Storm National Dislocated Worker Grant

The Los Angeles area and much of California experienced strong storms in early February from January 31, 2024, through February 9, 2024. A sequence of multiple atmospheric rivers inundated many residents with heavy rain, snow, and flooding. The storms produced road erosion, collapsed hillsides, and debris flow damage to public spaces and essential transportation routes across the state. The program provides temporary job assignments related to clean-up and repair work of storm damage for those areas affected by the storms. This program prioritizes recruitment of displaced workers with a focus on vulnerable populations individuals including, but not limited to, individuals experiencing homelessness or housing insecure Angelenos, justice involved/re-entry, English language learners, and people with disabilities. Other workforce development career services (e.g. development of an Individual Employment Plan, career counseling, specialized assessment, etc.) are provided through WSC co-enrollment.

6 Farmer John Additional Assistance Grant- WIOA 25% Additional Assistance

The Farmer John AA Grant ended May 31, 2025. These funds were available exclusively to Local Workforce Development Areas that experience sudden and large increases of unemployment due to natural disasters, mass layoffs, or other events. The March 2023 closure of the Farmer John meat processing plant impacted approximately 2,500 workers in the Los Angeles region. Many of these workers faced barriers to finding employment that made them vulnerable to long-term unemployment and low-wage jobs. The Farmer John AA Grant program provided workforce development career services and supportive services to workers impacted by the closure of the Farmer John plant, Cargill plant, Golden West Food Group, 99 Cents Only stores - and workers impacted by the 2025 LA wildfires.

7 2025 LA Wildfires Disaster Recovery National Dislocated Worker Grant (NDWG)

A historic series of fires fueled by damaging winds and low humidity, beginning January 7, 2025, have now become some of the most destructive fires on record for the City of Los Angeles (City). The EWDD coordinated with the County DEO to create a joint strategy to help those impacted across the entire region secure resources to immediately aid in recovery. This NDWG project offers dislocated workers a Temporary Job position to aid in the recovery from the wildfire damage. 'Laborer' and 'Crew Supervisor' positions will cover much of the clean-up and repair activities under the grant. The participants will contribute to making fire and wind damaged areas safe, hospitable, and operational. The grant will also offer a variety of humanitarian assistance positions to help residents access fundamental supports including, but not limited to, food, clothing, shelter, mental health support, and medical aid.

YOUTH SERVICE CORPS FUNDS - SERVICE PROVIDERS	
	The Youth Service Corps initiative represents a key opportunity to invest in LA's young people, provide a clear pathway to viable employment and educational opportunities, and set them up for lifelong success. Building on our efforts under #CaliforniansForAll, funding from the State of California will bolster the capacity of the City of Los Angeles (City) to strengthen our local youth workforce development system and develop the next generation of service leaders. The City will utilize the Youth Service Corps program model to 1) recruit high-need young people for paid work experience; 2) develop career pipelines for early exploration and training; and 3) place Corps members in roles that address critical service needs in their communities. Youth and young adults ages 16-30 are provided with paid work experience to bring critical services to disadvantaged communities in Los Angeles, while accessing on-the-job training, professional development, and supportive services to help them along the way. In the process, young job seekers are connected to high-quality workforce programs that will assist them in their transition to adulthood, college, and work life. As a result of their participation, youth will be more likely to enroll in school, maintain stable employment, and access careers in public service, while increasing their independence, earning potential, and ability to thrive in the world.
8	**Angeleno Corps**
	Angeleno Corps is a 10-month program that provides 18- to 30-year-olds with the opportunity to gain work experience through service learning, pursue their education, and receive up to a $1,000 monthly stipend. 350 participants complete their service at a community-based organization in one of six areas: Education and Child Care; Health, Climate, and Environmental Justice; Immigration Assistance; Nutrition and Food Justice; Technology and Digital Assistance; or Housing Rights Advocacy.
9	**Automotive, Warehouse, and Toolroom Internships**
	The Automotive and Warehouse Toolroom Internships provides 150-515 hours of on-the job training to 20+ high school or community college students, ages 16-30. Created as a potential pathway opportunity into City employment, students are paid City minimum or above to participate in a 9-week internship with the City's General Service Department and, if successful, will receive a certificate of completion that details the competencies acquired at the end of the program. Additionally, depending on the number of positions available, students would have an opportunity to interview for an exempt City position. Partners: General Service Department [Lead Agency], LAUSD Career Technical Education Division, Los Angeles Community College District.
10	**Clean LA**
	Clean L.A. is a 12-month, full-time employment program for 50 young adults between the ages of 18-30 to help clean and green the City of Los Angeles as a pathway to a full-time career. The program focuses on employing job-seeking Angelenos to perform community beautification and street clean-up services in areas of the city with the greatest need.
11	**Digital Ambassadors**
	Digital Ambassadors are HACLA resident leaders between the ages of 18-30 who support their communities in addressing the digital divide. Participants assist low-income and senior households with acquiring low-cost internet or digital devices and navigating online resources such as virtual learning, employment opportunities, and telehealth services. Digital Ambassadors complete a minimum of 120 hours training and 280 hours of work experience over six months, and Lead Ambassadors will have the opportunity to work part-time (500+ hours) for a full year. They are trained on community outreach and customer service before being deployed to develop group and individual engagements for HACLA residents and local small businesses.
12	**Early Childhood Education Student Advancement**
	The Early Childhood Education Student Advancement Program is an internship and mentorship program for students enrolled in a post-secondary educational institution majoring in the child development (or closely related) field. One hundred twenty (120) students between the ages of 18-30 will receive training in child behavior and psychology, communication, and problem-solving, along with one-on-one mentorship support and leadership development.
13	**Hire LA Youth**
	HIRE LA focuses on preparing young adults for the 21st Century workforce. It is designed to provide a starter job, as well as work skills development, financial literacy, career coaching and mentoring, and career exposure, for youth ages 14-30. HIRE LA programming provides youth with the preparedness needed to enter the workforce and sets them on a path of becoming lifetime earners.
14	**LA Community College - City Pathways**
	This project consists of a 12-month internship program for LA-area college students. Participants are placed in City Departments to explore career pathways within the City and its public sector partners.
15	**LA City Pathways for Youth**
	The City Pathways for Youth program provides 90 young people between the ages of 16-30 years old with the opportunity to learn about careers in the City of Los Angeles' Recreation and Parks Department. Interns are placed at recreation centers and park sites across the city, working alongside recreational and maintenance professionals to create a welcoming environment for the local community. They receive hands-on training and supervision to support afterschool programs, sports/recreation programs, and other community engagement activities. Participants earn City minimum wage or above and can work up to 750 hours under a flexible, part-time schedule. The program also serves as an entryway into City employment for youth interested in public service.
16	**LA Community Composting & Food Recovery**
	Participants in this opportunity work to prevent food destined for landfills from becoming waste and distribute to food bank organizations to help reduce greenhouse gas emissions, improving public health and the environment—particularly in disadvantaged and low-income communities.
17	**LA RISE Youth Academy- Youth Service Corps**
	The LA:RISE Youth Academy serves individuals 18 to 30 years of age who are experiencing homelessness or are at-risk of experiencing homelessness. Participants will be linked to education, subsidized employment and employment services, and social well-being services while permanent housing is being established to move them to a future of self-sufficiency and economic mobility.

18	**LA River Rangers**
	L.A. River Rangers provides a 12-month, full-time work opportunity to 50 young Angelenos with an interest in cleaning, beautifying, and maintaining public areas along the Los Angeles River. Each participant will work alongside a supervisor to carry out various maintenance needs such as native plant care, pavement and path care, and removal of trash and other nuisances. At the conclusion of their time with the program, participants can access employment opportunities with agencies that maintain the LA River.
19	**Student to Student Success**
	The Student to Student Success program offers compensation, skills training, and career exploration to 400 high school students who provide academic support to younger students in their household or at a nearby elementary school. Each S2S tutor will work directly with at least one younger student living in the same household after school and/or on weekends, or will work in-person at a nearby elementary school supporting afterschool programs.
20	**Summer Night Lights**
	The Summer Night Lights Expansion program will hire 80 young people ages 16-30 to coordinate activities at 11 City parks and recreation centers with extended hours to provide youth and families with fun gathering spaces during the summer months. The program aims to provide a safe, welcoming environment in neighborhoods impacted by gang-related violence through extended recreation programming, meals, community activities, employment opportunities, and other resources. SNL interns live within the surrounding community and work with City employees to create programming that addresses the needs and interests of local residents.
21	**Teen Parent Prosper Project**
	The Teen Parent Prosper Program provides part-time employment to 20 pregnant or parenting teens (ages 14-24), combining work experience through the City's YouthSource Centers and wraparound services through the City's FamilySource Centers. Participants will receive paid work experience and enhancement services for up to 600 hours of job training and work experience).
22	**Youth & Community Harvest Internships**
	The Youth & Community Harvest Program offers work experience and professional development to youth and young adults, ages 16 to 30, who are passionate about addressing the issue of food insecurity. Participants will explore career pathways in urban farming, nutrition, and sustainability while gaining exposure to the principles of food waste diversion, composting, and community engagement.
23	**Operation Flame Wildland Firefighting Academy**
	The Operation Flame Wildland Firefighter Academy will provide general training and work experience to prepare low-income and justice-impacted Los Angeles City residents for entry- level positions in wildland firefighting. Operation Flame Wildland Firefighter Academy will enroll 75 program participants to complete 320 hours of training/work experience preparation during an 8-week period. Upon successful completion of the training program, trainees will receive up to a $4,000 stipend.
24	**Pathways to Childcare**
	The Pathways for Childcare program will provide living-wage career opportunities for early childhood educators while expanding access to licensed child care facilities in Los Angeles. Pathways for Child Care will provide 200-hour child care work experience and training for 50 interns, ages 18 to 30, at City minimum wage or above. All participants will receive training in mandated reporting, CPR for infants and toddlers, and preschool curriculum. Practical experience will be gained in lesson development and classroom management, and interns will attend professional development workshops specific to the child care setting. Upon completion of the training, youth who have also completed units of child care courses may apply for vacant child care positions in the City of Los Angeles.
25	**Senior Hospitality Internship for L.A. Youth**
	The Senior Hospitality Program for Youth in Los Angeles, a collaborative initiative by ACG-Training Management Consulting Inc., AllSumJobs, and Industry Partners, offers 45 young adults aged 16-30 an opportunity to explore, enter, and secure an entry-level position in the hospitality/health care sector through the senior care industry. With a focus on flexible after-school hours, the program provides participants with comprehensive training, work readiness, and hands-on experience, opening doors to various career paths, from kitchen roles to customer engagement and care services, with the potential for rapid career growth and employment opportunities.
26	**Program Evaluation & Project Planning**
	An outside evaluator will gather data to evaluate Youth Service Corps Youth Workforce programs. An evaluation of all funded programs will be presented to the Mayor's Office of Economic Opportunity and the Department, outlining the impact and success of the programs as well as suggestions for improvements.
27	**Marketing: Recruitment & Outreach - HIRE LA Platform / Community Software Solutions Inc.**
	Community Software Solutions (CSS) was procured to create a forward-facing application and enrollment platform for the Youth System. All youth and now employers can apply and input information for EWDD and system providers to review and connect with for work experience and other services. The platform is updated yearly to allow the Department to gather data, make payments to participants, and modify the platform to improve youth and employer engagement with Hire LA's Youth.
28	**State of CA Homelessness Pilot Program / CRCD**
	The Youth Service Corps Homelessness Pilot Program will provide participants with paid job skills training, employment, and placement with an existing non-profit program partner that aligns with solving the homelessness crisis and supporting the City's housing stability crisis. The purpose of the program is two-fold:1) to strengthen existing efforts to expand the City's capacity to address homelessness and housing insecurity for a population of up to Four Hundred (400) of the City's most vulnerable Angelenos; and 2) to provide paid work experience and career exploration to young adults to prepare them for essential employment in the public and homeless social services fields.

LA CITY PROGRAMS - SERVICE PROVIDERS	
29	**Vision Lab/ Digital Inclusion**
	The Vision Lab, a digital inclusion program, will partner with other youth systems and community-based organizations to provide technology-based courses and mentorship to youth and adults in Los Angeles, and will prepare participants with the skills necessary to pursue technical careers. For aspiring entrepreneurs, the Vision Lab program will offer entrepreneurship training to youth and adults. The goal is to support aspiring entrepreneurs in developing projects to close the digital divide. The third component of Vision Lab is the Small Business Modernization project, which focuses on the delivery of community workshops and the partnering of trained program participants to support small businesses' transition to operating in the digital world.
30	**Cash for College**
	The Cash for College (CFC) campaign is designed to expand access to education and career opportunities for low-income youth. This initiative is intended to integrate CFC activities in the YouthSource System to ensure access to CFC activities for WIOA program-enrolled youth. Project services are coordinated through a contract with Unite-LA. Primary services include: * Provision of 2-day Cash for College Convention or equivalent virtual event(s) * Targeted outreach to YouthSource participants to ensure attendance of 500 WIOA-enrolled youth at the Cash for College Convention. * Facilitation and recruitment of YouthSource contractors to be "pick-up" sites for the College & Career Convention. * Provision of Cash for College workshops during the fall and winter * Providing information for FAFSA financial aid workshops to all YouthSource Contractors. * Ensuring that WIOA program-enrolled youth participate in the Cash for College financial aid workshops.
31	**Gang Injunction Curfew (GIC) Settlement (LARCA 2.0)**
	The City of Los Angeles is investing up to $30 million in its workforce development system as part of the class action settlement in the case of Rodriguez v. City of Los Angeles, 11-CV- 01135-DMG over four years (June 1, 2017 – December 27, 2021). The settlement was approved by the court in March 2017. Job training, educational and employment services will continue to be made available exclusively to the class members of the settlement.
32	**Hire LA**
	Hire LA focuses on preparing youth ages 14-24 and, in some cases, based on funding streams up to 30-years-old for the 21st-century workforce. Hire LA's Youth is envisioned as a program in which youth build on experiences year-by-year and have progressive work, education, and social-emotional development. To accomplish this the system is tiered. Every participant is assessed on previous work experiences, career readiness, and barriers to employment during the enrollment process. Each Youth Program Provider and Employer is also assessed and categorized along a level or tier - Entry, Emerging, or Advanced Level. Youth are then matched with quality services that honor previous work experiences and skills. Participants receive workplace training and work placement that support their work-readiness skills growth. Program participants move along a continuum of services with new opportunities and varying intensity of services at each level as they learn about career pathways and gain valuable workforce skills. This approach allows youth to be appropriately matched to necessary services and work experiences that are aligned to their interests and experiences, and for them to move along a coherent career pathway based on their needs and aspirations. Hire LA is funded by multiple sources and provides work experience, work skills development, financial literacy, career coaching and mentoring, and career exposure. It is an umbrella for multiple work experience program types from state, city, county, and private funding sources.
33	**Los Angeles Regional Initiative for Social Enterprise (LA:RISE)**
	Initially funded in 2014 by a U.S. Department of Labor Workforce Innovation Fund (WIF) grant, LA:RISE brings together social enterprises, workforce agencies, retention specialists, and employers to help individuals experiencing homelessness or at risk of homelessness to re-enter and succeed in the workforce. Participants receive transitional employment at a social enterprise along with WorkSource Center counseling, support, and training they need to succeed in the workplace. Under the LA:RISE initiative, individuals progress from transitional, subsidized employment, to bridge, unsubsidized and/or competitive employment in the open labor market.
34	**Day Laborer Program**
	The Day Labor Resource Center Program provides an immigrant integration model, creates educational opportunities to transition day laborers away from temporary employment, links to various community resources, and increases public safety by providing fixed hiring sites in designated areas of the City where persons can safely congregate to solicit employment from residents and businesses seeking day labor.
35	**Summer Youth Employment Program (SYEP)**
	The Summer Youth Employment Program (SYEP) has been a vital component of the Youth Workforce System for well over 30 years in the City of Los Angeles. Youth and young adults between the ages of 14-24 have the opportunity to earn a paycheck while developing foundational workplace skills and a connection to the labor force. These funds promote the development of youth by implementing the YSCs mission of promoting youth achievement by working with families and community partners to create opportunities for youth ages 14-24 to reach their education, employment, and personal development goals. In partnership with local community-based organization, this program is a vocational, educational, career, and social support system that emphasizes the talents and capabilities of the community's youth and families. This program serves in-school and out-of-school youth and provides recruitment, assessment, case management, job preparation, internships, career counseling, job placement, leadership development, and educational placement in a client-centered, individual approach.
36	**Youth Jobs Training Programs - CD 7**
	Funding will be used to pilot a new sidewalk training program in Council District 7. Participants will receive classroom training and work experience.

LA COUNTY GRANTS - SERVICE PROVIDERS	
37	**JJCPA Probation**
	Juvenile Justice Crime Probation Act (JJCPA) youth are justice involved youth referred by the County Probation Department via specified probation protocols. JJCPA youth may be incarcerated or released and under probation department supervision. The JJCPA program seeks to provide employment opportunities and barrier mitigation services to LA County youth offenders.
38	**LA County Probation - Project Invest**
	The Los Angeles County Probation Department and the Department of Economic Opportunity developed the INVEST program and provides funding to two (2) of the City's WorkSource Centers. The City currently contracts with the Coalition for Responsible Community Development and Goodwill Industries of Southern California. Project INVEST was created to establish a multidisciplinary approach to rehabilitation and job attainment for reentry populations throughout Los Angeles County. The program includes education and skills development, employment retention strategies, system navigation, intervention, leveraging countywide economic and workforce development initiatives and the creation of a rehabilitation and career attainment support team that includes the probation officer.
39	**LA County Other Underserved Youth / LAUSD PSA**
	These funds, provided by the County of Los Angeles to EWDD, fund the LAUSD Office of Student Health and Human Services to serve as partner collaborator for America's Job Centers of California (AJCC) in identifying out-of-school youth, with emphasis on probation, foster and homeless youth, for targeted services. LAUSD Pupil Service Attendance (PSA) Counselors, through an on-site support, work with the County's AJCCs and its Case Managers to provide participants with academic assessments, access to all LAUSD education programs, specialized educational activities, and support programs.
40	**Youth at Work-OUY - Work Base Learning**
	Other Underserved Youth (OUY) are youth 14-24 years old who identify themselves as Lesbian, Gay, Bisexual, Transgender or Queer and/or Questioning (LGBTQ+). OUY youth also include youth that are homeless, low-income youth, youth that reside in a high poverty area, youth receiving free or reduced lunch, or CalFresh benefits eligible. The City of Los Angeles receives OUY funds from LA County to provide OUY youth with services that focus on job readiness, financial literacy, and paid work experience. As youth enrolled in a County-funded program they have the opportunity to participate in the County Youth Bridges Program, which exposes youth to careers with the County of Los Angeles.
41	**LA COUNTY WIOA Formula**
	The City receives funds from the County of Los Angeles to provide employment and training services to residents in the Pacoima/North Valley area of the Los Angeles County LWDA.
42	**Youth at Work-CalWork**
	LA County approved funding to provide youth, 14-18 years old, and up to 19 for parenting youth (CalLearn), with work-based learning that provides classroom work-readiness instruction, career exploration, and on-the-job work experience. The program serves low and moderate-income youth, emphasizing youth from CalWORKs families, probation youth, and foster youth. Services focus on job readiness, financial literacy, and paid work experience. County-funded youth may participate in the County Youth Bridges Program, which exposes youth to careers with the County of Los Angeles.
43	**Regional Equity Recovery Partnership (RERP)**
	RERP represents an acceleration and deepening of the existing Regional Plan Implementation efforts and will support and invest in partnerships attempting to add high road approaches to existing sector strategies and career pathway programs. “High Road” is a set of economic and workforce development strategies to achieve economic growth, economic equity, shared prosperity, and a clean environment. In its effort, the City in partnership with Los Angeles Community College District will assist city's residents in navigating the pathways available through the LACCD's career training/education systems.
OTHER GRANTS/FUNDS- SERVICE PROVIDERS	
44	**Bank of America**
	The program targets at-risk youth ages 14-24 who have multiple barriers to employment. It is funded through the generous support of Bank of America and provides youth with paid work experience in the communities of Watts and Boyle Heights. Bank of America provides $120,000 to support youth co-enrolled in WIOA and other youth who may be ineligible for other Hire LA funding streams.
45	**Department of Rehabilitation (DOR)**
	EWDD, through the California Employment Development Department for the Disability Access, Equity, and Inclusion (DAEI) grant, will partner with California DOR and Managed Career Solutions (MCS), to improve workforce development services to people with disabilities (PWDs) across the City of Los Angeles. Tailored employment and training services will be provided to 140 unique PWDs, including work-based learning. PWDs will have access to a comprehensive network of partner services, case management for needs and barrier assessment, and Social Security Benefits Counseling. The program will provide an assigned Disability Services Navigator to help them access resources services they need to remit barriers and ultimately gain unsubsidized employment.
46	**Environment Protection Agency (EPA) CRCD**
	To be determined pending grant agreement with EPA.
47	**EWDD SYEP**
	Funds for the Summer Youth Employment Program (SYEP) administered by the City managed Youthsource Centers.
48	**Prison 2 Employment 2.0**
	The P2E Initiative aims to strengthen linkages between the state workforce and corrections systems and local WorkSource Center hubs to improve the reintegration of formerly incarcerated and justice-involved individuals back into society and the labor force. The P2E 2.0 program provides workforce development services, support services, paid work experience, and more via WorkSource Center Hubs throughout the region.

49	**Returning Citizens Housing Stability Pilot Project**
	DOL Funding will pilot a new workforce program that will provide workforce training, subsidized employment, and housing services.
50	**DOL Vision Lab Community Projects**
	The Vision Lab Project consists of several program features including offering technology-related programming that will support individuals who live in or develop business ideas to address the digital divide; youth tech workforce development and digital literacy programs; as well as support local businesses who are challenged to operate in the digital economy.
51	**DOL Peer Homeless System Navigation (PHSN) Program**
	The Peer Navigator Support Network (PHSN) Program concluded on March 31, 2026. DOL grant awarded to the Youth Development Department (YDD) in June 2024 to implement the PHSN Program.The PHSN Program hired and trained forty (40) low-income community college students to serve as peer navigators (program participants) for other low-income, housing-insecure, and/or transition-age youth. The PHSN Program participants supported other youth by facilitating connections and referrals to support services, such as job training, academic support, housing assistance, financial stability aid, mental health resources, public assistance services, and other basic needs support services. The PHSN Peer Navigators achieved over 700 critical connections and referrals to vital support services.
	OTHER SUPPORTING ACTIVITIES AND CONSULTANTS
52	**Annual Plan Design Consultant**
	Funding will be allocated to support the graphic design of the Annual Plan.
53	**Audit Fees/Fiscal Training**
	For CPA and other professional consulting services to assist EWDD with fiscal monitoring reviews and special audits of selected service providers and provide technical assistance. For attendance of EWDD fiscal staff to various fiscal training events related to grant regulations, financial management standards, audit topics, etc.
54	**Customer Relations Management System - Launchpad**
	Funds will be used to develop a new and efficient database, which includes a "customer relation management database" ("CRM"), to support the layoff aversion program, rapid response, and employer engagement.
55	**Cash for College**
	The Cash for College (CFC) campaign is designed to expand access to education and career opportunities for low-income youth. This initiative is intended to integrate CFC activities in the YouthSource System to ensure access to CFC activities for WIOA program-enrolled youth. Project services are coordinated through a contract with Unite-LA. Primary services include: * Provision of 2-day Cash for College Convention or equivalent virtual event(s) * Targeted outreach to YouthSource participants to ensure attendance of 500 WIOA-enrolled youth at the Cash for College Convention. * Facilitation and recruitment of YouthSource contractors to be "pick-up" sites for the College & Career Convention. * Provision of Cash for College workshops during the fall and winter * Providing information for FAFSA financial aid workshops to all YouthSource Contractors. * Ensuring that WIOA program-enrolled youth participate in the Cash for College financial aid workshops.
56	**Crossroads/Policy Conferences and Forums**
	Funding for Crossroads symposia at which WDB members, elected officials, and workforce development professionals engage in critical discussions regarding services to vulnerable populations. These serve as the basis for development of workforce development policies and programming in the City of Los Angeles.
57	**Customer Satisfaction Surveys/ Program Evaluation**
	Consultant to conduct program evaluation and customer satisfaction surveys, on site and by telephone, and data analysis for the Adult participants at WorkSource Centers;Youth participants at YouthSource Centers, and Partners at WorkSource and YouthSource Centers
58	**Employer Satisfaction Evaluation**
	Consultant, KPMG, will evaluate the WorkSource Center System employer satisfaction and will analyze specific drivers of the employer experience to provide a roadmap for increasing employer participation in the City's workforce system.
59	**Early Childhood Education - Social Impact Collective**
	The Social Impact Collective through the Early Childhood Education and Student Advancement Program (ECE-SAP), was contracted to provide paid internship opportunities, one-on-one mentorship support, quarterly coaching sessions, and financial awards to graduating Los Angeles community college students in the field of child development or a closely related field.
60	**Girls Build LA**
	A two (2) week summer camp for up to 60 girls serving South Los Angeles and San Fernando area high schools to introduce female youth to the construction and design industries through hands-on project activities, site visits, introduction to union apprenticeships, and secondary workforce education and training opportunities. Thesummer camp will introduce and encourage young women to work in the architecture, engineering, and construction industries post-high school graduation.
61	**Hire LA Platform/ Community Software Solutions Inc.**
	This activity will fund the cost of annual maintenance for the HIRE LA's Youth Automated Registration Platform. Funds allocated will allow for Cloud-based hosting, bandwidth, backup, Cloud data storage and retention, Security monitoring, technical monitoring, Cyber coverage ($20 million limit), and routine page modifications and updates. This platform serves as the programmatic landing page for all youth interested in participating in HIRE LA's Youth, the City's premier youth-centered year-round workforce development program.

62	**HIRE LA's Youth 16-24**
	HIRE LA focuses on preparing young adults for the 21st Century workforce. It is designed to provide a starter job for youth ages 16-24. HIRE LA is funded by City GF and used to provide work experience, as well as work skills development, financial literacy, career coaching and mentoring, and career exposure. HIRE LA programming provides youth with the preparedness needed to enter the workforce and sets them on a path of becoming lifetime earners.
63	**HIRE LAX Support**
	The Construction Training Stipend Program provides local residents with free, 8-week, union-recognized construction training through HireLAX Construction Training Program and the Maxine Waters MC3 Construction Worker Program. Participants receive hands-on instruction, supportive services, and may qualify for stipends based on performance. The programs address employment barriers and prepare individuals for union apprenticeships and long-term careers in construction.
64	**Invoice Automation Platform - Launchpad GMS**
	Funding for Launchpad to develop a customized EWDD Grants Management System (GMS) to automate contracting, budget and expenditure plans, invoicing and grants reporting processes.
65	**Intensive Transitions**
	Continues funding of the Intensive Transitions project, which supports youth offenders returning from probation camps by linking them to education and employment opportunities through the YouthSource System. The project has functioned as a component of the larger LA Youth Opportunity Movement (LAYOM) Program. Services include anger management training, individual counseling, parent education, after-school tutoring, and community service. The case management program has shown an increase in successful completion of probation, reduced recidivism, community service, and restitution.
66	**Inside Safe Job Connector Program/ CRCD**
	As part of the Mayor's Inside Safe Initiative, launched in December 2022, this program will fund Job Connectors across the Workforce Development System to assist recently housed individuals connect to a job through the City's Adult employment centers. Job connectors will support the integration of WDS programs with housing and homeless services systems of care.
67	**I-Train**
	Funding for the South Bay Workforce Investment Board to act on WDB's behalf to accept applications for the State Eligible Training Provider List (ETPL), determine eligibility for potential training providers, conduct investigations into complaints against training providers, and to provide periodic reports to the EWDD on the performance of ETPL providers.
68	**Know Your Rights Fellow Workforce Program**
	The Know Your Rights Fellow Workforce (KYRFW) Pilot program is a yearlong workforce development initiative designed to provide job skills training and paid civic leadership opportunities to low-income high school students from communities impacted by economic instability, fear stemming from immigration enforcement, and barriers to civic participation. Fellows will engage in after school training, peer outreach, and community-based internships focused on labor rights, civic education, and immigrant justice.
69	**Labor Outreach Navigator / Miguel Contreras Foundation**
	Funding will pilot a new partnership with the Miguel Contreras Foundation to connect WorkSource and YouthSource participants with employment opportunities with the Los Angeles County Federal of Labor partners.
70	**LA Performs**
	Continue to fund the online performance management system for the Workforce Development System. This system provides valuable information for measuring agencies' performance and for developing an annual evaluation of their program performance. It is a powerful analytical tool, allowing multi-level filtering of performance data to analyze results by various demographic groups. Contract with Future Work Systems, LLC, to a) continue hosting and maintaining the LA Performs website, which is used for managing and reporting performance metrics; and b) provide LA Performs training as needed.
70	**LA Valley College Sector Strategy Center**
	Funding to operate the Los Angeles Valley College Sector Strategy Center within the LA Valley College Campus to provide WIOA related services to local city residents. The portal has linked higher education and workforce development to meet the dynamic labor force demands of the region's growing industries. The programs offered through this portal offer a connection to LAVC's existing training academies centered on the Biotech, Manufacturing, and Transportation sectors. This WorkSource Center portal is operated by Managed Career Solutions, SPC.
71	**Labor Market Information - LAEDC**
	Labor Market Information (LMI) is used to research and evaluate industry sector initiatives and high-growth industries in connection with employment and job training. The COVID-19 pandemic-induced job losses, business failures, industry shifts, and overall social and economic changes will have ramifications that will extend beyond the end of the pandemic. An accurate assessment of current LMI enables the Department to tailor its programs to the most current and sustainable career pathways available.
72	**Los Angeles Library System Strategic Partnership**
	EWDD will continue to partner with the City's library system to provide jobseeker services in library branches. This WorkSource Center portal is operated by the Pacific Asian Consortium in Employment (PACE) at the Central Los Angeles Public Library branch.
73	**LAUSD - Pupil Service Attendance (PSA) Counselors**
	LAUSD Pupil Service Attendance (PSA) Counselors collaborate with City YouthSource Center-assigned PSA Counselors to provide a network of resources for participants and support the City's P3 regional efforts. The PSA also serves as a P3 liaison to LAUSD's student services and programs to increase the outcomes of the city's opportunity youth.

74	**Older Worker Strategy - Implementation**
	Ensure systems are in place to implement this plan and hold the City accountable to achieving the goals herein. Create an entity to establish and track all recommendations This may start as a public sector working group for regional Older Adult workforce service providers composed of City, County, and other public agencies including all 7 of the Workforce Development Boards (WDBs) in the region and then transition to a formal commission. Collect and use data on Older Worker demographics, separations, access to training, and advancement to make decisions about resource allocation and programs. Map and develop collective cross-departmental funding schemes to achieve efficiencies and ensure program longevity. Ensure Older Adult needs are considered in strategies developed in other departments' and agencies' strategic plans, budgets, and priorities.
75	**Older Worker Strategy - Peer Navigator Program**
	This Advantage LA Older Worker Peer Navigator Program will fund selected WorkSource Centers to host and supervise an Older Worker Peer Navigator (age 55+) who will provide customized workforce navigation, outreach, and support services to older adults seeking employment, training, and advancement opportunities. The Peer Navigator model is designed to strengthen service delivery, increase enrollment and outcomes for older adults, and support implementation of the City's AdvantAGE LA Older Worker strategy to improve employment, retention, and advancement of workers age 55+.
76	**Olympics Pilot - partnership with Alliance LA & Pay Equity Fund**
	This partnership with the Alliance LA, a collaboration between 12 pro teams in Southern California and the Play Equity Fund, will expose students to the sports industry via hands-on experience with professional sports teams. These internships will provide exposure to a range of roles and responsibilities, from operating large sports events to understanding human resources and community relations.
77	**Peer to Peer Counseling Initiative**
	Funded by The Youth System, in partnership with the Youth Development Department, the Certified Peer Specialist Demonstration Project trains up to 70 YSC program participants in mental health counseling. The goal is twofold: 1) to develop peer counselors that work with other Youth system program participants in need of mental health services through both group counseling and advocacy and 2) to create an entry point into the mental health and MediCal reimbursable career pathways.
78	**Pierce College Co-Location**
	Funding to operate a WorkSource Center portal at Pierce College to provide workforce development services on campus. This WorkSource Center portal is operated by Equus Workforce Solution.
79	**Program Monitoring Consultant/ New Ways to Work**
	Funded to support PY 25/26 only, for professional consulting services to assist EWDD with contract compliance and program monitoring reviews of WIOA and other selected service providers and to provide technical assistance.
80	**Promotion and Outreach**
	Provides funding for conducting marketing and outreach efforts, through contracted services, sponsorships, and other methods, for a range of activities including staff trainings, outreach strategizing and planning, business protocol development, media services, development of collateral materials, utilization of social media, direct media buys and other services that will: 1. Increase regional market share recognition and support of jobseekers/dislocated workers, traditionally underserved jobseeker populations, youth, and businesses/employers for the WDB Workforce Development System's WorkSource/America's Job Centers of California, YouthSource and HIRE LA's Youth brands 2. Assist in increasing the number of employer job pledges and overall contributor donations to the HIRE LA's Youth campaign 3. Promote awareness and best practices of the Industry Sector Training Initiatives, the linkage to the Workforce Development System and the connection to local and regional employers and community colleges 4. Assist with promotion and outreach activities related to regional planning efforts 5. Facilitate joint messaging of Workforce Development Board and Economic and Workforce Development Department workforce development promotion and outreach goals and objectives.
81	**Rapid Response Layoff Aversion Strategies - LAEDC**
	Layoff Aversion is a required strategy under Rapid Response typically implemented in partnership with economic development and business associations. The intent is to save jobs by offering assistance to companies before layoffs or reductions in force are their only options. To save jobs, a Rapid Response/Layoff Aversion team must be able to identify an at-risk company well in advance of layoffs, secure executive level commitment to work together, assess the needs of the company, and deliver services to address risk factors.
82	**RELAY Institute-CSUN (Formerly P3 Initiatives)**
	Strengthen the capacity of the YouthSource system to provide wraparound services that improve education, employment, and social outcomes specifically for youth who have dropped out, are unemployed, or are homeless. The Institute will build capacity of public and private service providers by increasing their knowledge and analytic capacity by capturing and sharing data, best practices, disseminating innovations, and fostering network.
83	**Rooted to Rise LA - DCFS Foster Youth**
	This funding will support a dedicated Rooted to Rise Workforce Navigator position, embedded at the County's Department of Children and Family Services (DCFS) transition site alongside social workers focused on youth aging out of foster care. The Navigator will provide targeted, one-on-one support to connect foster youth to employment opportunities, workforce training, or postsecondary education. This position ensures that youth leaving the foster system have direct access to the resources they need to enter adulthood with stability, purpose, and a path forward.
84	**Sector Intermediaries**
	To contract intermediaries who will facilitate the implementation of sector strategies as recommended in City's Five Year Workforce Development Strategic Plan (2025-30). The Sector intermediaries will develop the following sector strategy elements for the selected industry sector: 1) A comprehensive Labor Market Industry profile; 2) Career pathways, skill gaps, analysis of supply chains, and assessment of sector strategies; 3) Opportunities for apprenticeships; and 4) Development of a comprehensive profile of relevant key employers.

85	**TAYWOW Tier Implementaiton**
	To fund the continued development and delivery strategy of tier work readiness curriculum for the City's Youth System. All youth participants in a paid work experience must complete at least twenty (20) hours of work readiness training before beginning their work experience placement.
86	**YouthSource Center Youth Council**
	To fund the creation and continuation of 14 site-based councils that bring authentic youth voice to our system. Allows youth to lead and actively participate in creating programmatic successes. Youth Councils must meet quarterly and are expected to build authentic leadership skills.
87	**Virtual One Stop**
	To fund the development of virtual one stop center(s) to increase access to AJCC system services.
88	**Workforce Consultants - Misc.**
	Funds to secure consultants as needed to support the workforce delivery system, Adult and Youth AJCC operators or system development.
89	**Workforce Development Board (WDB) Notification System**
	Funds are allocated to develop an online meeting notification system for the City of Los Angeles Workforce Development Board (WDB) and to archive historical meeting data.
90	**WorkSource and YouthSource Staff Development**
	Funds to secure consultants to provide staff development training to WorkSource and YouthSource case managers and related staff.
91	**Youth Career Expo**
	Funds to support the implementation of the Youth Career Expo, an annual, free, citywide career and resource fair for youth. This event focuses on career and workforce development resources that assist youth in preparing for, interviewing, and learning about job leads, opportunities, career pathways and employment resources. Over 1,000 youth and their families attend to seek this vital information every May.
92	**YouthSource Center Youth Council**
	To fund the creation and continuation of 14 site-based councils that bring authentic youth voice to our system. Allows youth to lead and actively participate in creating programmatic successes. Youth Councils must meet quarterly and are expected to build authentic leadership skills.
93	**Youth Summit**
	Funds to support the implementation of an annual Youth Leadership Summit. This Summit builds upon a growing legacy of empowering youth and adult allies to continue to co-design leadership and collaborative opportunities through a policy advocacy centered approach. A day long event that aims to address longstanding granular and community-based challenges throughout the City and County of Los Angeles. It is held around March every year, and 2027 will mark its 5th iteration.
94	**Youth Service Corps (formerly Californians for All)- Bureau of Public Works**
	These funds are pass through dollars for CFA programming being administered by the Bureau of Public Works.
95	**Youth Service Corps (formerly Californians for All)- Community Investment for Families Department (CIFD)**
	These funds are pass through dollars for CFA programming being administered by the CIFD.
96	**Youth Service Corps (formerly Californians for All)- General Services Department**
	These funds are pass through dollars for CFA programming being administered by the General Services Department.
97	**Youth Service Corps (formerly Californians for All)- Department of Recreation and Parks**
	These funds are pass through dollars for CFA programming being administered by the Department of Recreation and Parks.
98	**Youth Service Corps (formerly Californians for All)- Youth Development Department**
	These funds are pass through dollars for CFA programming being administered by the Youth Development Department.
99	**Youth Service Corps (formerly Californians for All)- Recruitment and Outreach**
	These funds are pass through for CFA programming being administered by the Mayor's Office of Economic Opportunity.

WORKFORCE DEVELPMENT BOARD INNOVATION FUND	
The WDB Innovation Fund supports effective program designs by providing capital needed to ensure their success. Funding for these programs is based on analysis of outcomes, evidence of success, learning that addresses key gaps in knowledge within the field, sustainability and scalability. WIOA emphasizes incumbent worker training, career pathways, services to vulnerable populations and individuals with barriers to employment.	
100	**AJCC Evaluation Consultant**
	Funds will be used to procure a consultant to redesign the annual performance evaluation model used for the City's twenty-eight WorkSource Centers and YouthSource Centers.
101	**Amplify Benefit Navigator**
	Funds will be used to cover the cost associated with the software licensing fees. Amplify Benefit Navigator is a one-stop-shop tool, created by case managers, for case workers and their clients to navigate public benefits and tax credits, forecast benefit cliffs, and provide trusted information to fuel economic mobility.
102	**Apprenticeship Strategy Consultant (Goodwill)**
	This is a two-year apprenticeship development project that will operate from July 1, 2025, until June 30, 2027. The consulting team will support three key objectives: 1) Establish a blueprint for a regional Registered Apprenticeship that fosters collaboration among key stakeholders; 2) Create a centralized apprenticeship web platform to connect job seekers with opportunities and resources; and 3) Develop at least one registered apprenticeship in a high-growth sector.
103	**Apprenticeship Website Development**
	Funds allocated specifically for the development of the web platform component of the Apprenticeship Development Project. The consultant will design and prototype a comprehensive digital platform that serves as the centralized hub for all registered apprenticeships in Los Angeles County, ensuring streamlined access to apprenticeship opportunities and resources.
104	**WDB Communications**
	Funds are allocated for the development of a communications, education, and branding strategy to elevate visibility and public engagement of the City of Los Angeles Workforce Development Board (WDB).

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Note:

**These policies are new or were revised to be in conformance with Employment Development Department (EDD) Workforce Services Directives (WSD), U.S. Department of Labor (DOL) Training and Employment Guidance Letters (TEGL) and Training and Employment Notices (TEN), and other federal guidance from the U.S. Office of Management and Budget (OMB) and U.S. Office of Personnel Management (OPM).*

AJCC Branding and Operations

*Adult Priority of Service Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides guidance and establishes the procedures regarding priority of service for individuals who are basic skills deficient, low-income individuals, recipients of public assistance, and/or veterans served with Workforce Innovation and Opportunity Act (WIOA) Adult funds.

BACKGROUND
WIOA requires that funds allocated to a Local Area for Adult employment and training activities must follow priority of service guidelines, which state that priority of service is to be provided to individuals who are basic skills deficient, low-income individuals, and recipients of public assistance for career individualized services and training services.

Adult priority of services *does not* apply to the WIOA Dislocated Worker program. Under WIOA, only Individualized Career* and Training Services* are subject to the priority of service requirement as outlined in 20 CFR Section 680.600. The requirement does not apply to Basic Career Services.

WIOA includes Jobs for Veterans' State Grants (JVSG) as a required partner program, which requires that JVSG staff be integrated in states' workforce delivery systems. Formula grants are provided to enable comprehensive AJCCs to hire dedicated staff that provide individualized services to veterans. Veterans and eligible spouses receive priority of service for all DOL-funded programs amongst all participants. These requirements must still be applied in accordance with guidance issued by the DOL and State of California Employment Department (EDD) Workforce Services Directive Priority of Service (Veterans) – Final – Directive Template.docx (ca.gov) (WSD) 19-04.

WIOA encourages cooperation across partner programs to help make certain the workforce system is prioritizing individuals most in need. AJCC partners may do this via cross-training with other programs, an integrated technological case management system, community-based partnerships, and enhanced outreach strategies.

**Please reference the definition section of this policy for additional information on Individualized Career and Training Services.*

POLICY AND PROCEDURES

Definitions
For purposes of this policy, the following definitions apply:

Individualized Career Services – Individualized career services are subject to priority of service, and consist of the following:

- Comprehensive and specialized assessments of the skill levels and service needs of adults and dislocated workers, which may include the following:
    - Diagnostic testing and use of other assessment tools.
    - In-depth interviewing and evaluation to identify employment barriers and appropriate employment goals.

- Development of an individual employment plan, to identify the employment goals, appropriate achievement objectives, and appropriate combination of services for the participant to achieve his or her employment goals, including the list of, and information about, eligible training providers.
- Group and/or individual counseling and mentoring.
- Career planning (e.g. case management).
- Short-term pre-vocational services, including development of learning skills, communication skills, interviewing skills, punctuality, personal maintenance skills, and professional conduct to prepare individuals for unsubsidized employment or training, in some instances pre-apprenticeship programs may be considered as short-term prevocational services.
- Internships and work experiences that are linked to careers.
- Workforce preparation activities that help an individual acquire a combination of basic academic skills, critical thinking skills, digital literacy skills, and self-management skills, including competencies in utilizing resources, using information, working with others, understanding systems, and obtaining skills necessary for successful transition into and completion of postsecondary education, or training, or employment.
- Financial literacy services.
- Out-of-area job search assistance and relocation assistance.
- English language acquisition and integrated education and training programs.

Training Services – Training services are subject to priority of service, and consist of the following:

- Occupational skills training, including training for nontraditional employment.
- On-the-job training.
- Incumbent worker training.
- Programs that combine workplace training with related instruction, which may include cooperative education programs.
- Training programs operated by the private sector.
- Skill upgrading and retraining.
- Entrepreneurial training.
- Transitional jobs.
- Job readiness training provided in combination with another training service.
- Adult education and literacy activities, including activities of English language acquisition and integrated education and training programs, provided concurrently or in combination with another training service.
- Customized training conducted with a commitment by an employer or group of employers to employ an individual upon successful completion of the training.

For AJCC staff who enter participant data into CalJOBS, these program services are tracked in CalJOBS using the appropriate CalJOBS activity codes.

Basic Skills Deficient – An individual that is unable to compute or solve problems; or read, write, or speak English, at a level necessary to function on the job, in the individual's family, or in society (Reference WIOA Section 3[5]). Criteria used to determine whether an individual is basic skills deficient includes the following:

- Lacks a high school diploma or high school equivalency and is not enrolled in post- secondary education.
- Enrolled in a Title II Adult Education/Literacy program.

- English, reading, writing, or computing skills at an 8.9 or below grade level.
- Determined to be Limited English Skills proficient through staff-documented observations.
- Other objective criteria determined to be appropriate by the Local Area and documented in its required policy.

Case Notes – Paper or electronic statements by the case manager that identifies, at a minimum, (1) a participant's status for a specific data element, (2) the date on which the information was obtained, and (3) the case manager who obtained the information. If case notes are used as a documentation source, the case notes must provide an auditable trail back to the source of information verified. The case manager does not need to keep a hard copy of the information verified in the participant's case file.

Example: A case manager verifies an individual is basic skills deficient by viewing school records, specifically, enrollment in a Title II Adult Education/Literacy program. The case notes must include auditable information, such as the name of the school and the date of enrollment, which could allow an auditor/monitor to later retrieve this information. The case manager would not need to keep a hard copy of the school record in the participant's file (TEGL 06-14, Attachment A).

Low-Income – An individual that meets one of the four criteria below:

1. Receives, or in the past six months has received, or is a member of a family that is receiving, or in the past six months has received, assistance through the Supplemental Nutrition Assistance Program (SNAP), Temporary Assistance For Needy Families (TANF), program supplemental security income program, or state or local income-based public assistance.
2. In a family with total family income that does not exceed the higher of the following:
    a. The poverty line.
    b. 70 percent of the Lower Living Standard Income Level.
3. A homeless individual.
4. An individual with a disability whose own income does not exceed the income requirement but is a member of a family whose total income does.

Public Assistance Recipient – An individual that receives federal, state, or local government cash payments for which eligibility is determined by a needs or income test (Reference WIOA Section 3[50]).

Self-Attestation – When a participant states his or her status for a particular data element, such as low income, and then signs and dates a form acknowledging this status. The key elements for self-attestation are (1) the participant identifying his or her status for permitted elements, and (2) signing and dating a form attesting to this self-identification. The form and signature can be on paper or in the Local Area management information system, with an electronic signature (TEGL 23-19, Attachment II). Note that be is not to be used as the primary method of gathering documentation to verify data elements. Self-attestation as a documentation source is only to be used when the preferred options of paper documentation or third-party corroboration are not available.

Veteran – A person who served at least one day in the active military, naval, or air service, and who was discharged or released under conditions other than dishonorable. Active service includes full-time duty in the National Guard or a Reserve component, other than full-time duty for training purposes. This definition includes Reserve units and National Guard units activated for Federal Service and does not include full-time active duty performed by National Guard personnel who are mobilized by State authorities.

Note that the definition of veteran for Priority of Service differs from the definition of veteran that applies to the reporting of Wagner-Peyser services and for JVSG program eligibility. The definition of eligible veteran that requires the individual to have more than 180 days of active service still applies to Wagner-Peyser reporting and to JVSG program eligibility, but does not apply to Priority of Service in DOL-funded employment and training programs.

Priority of Service Requirement
AJCC Operators must ensure that written copies of local priority of service policies are maintained at all service delivery points and, to the extent practicable, posted in a way that makes it possible for members of the public to easily access them.

Veteran Priority of Service Requirements
AJCC Operators are required to provide priority of service to veterans and eligible spouses for all WIOA, JVSG, and Wagner-Peyser funded activities, including technology–assisted activities.

Priority of service means that veterans and eligible spouses are entitled to take precedence over non-covered persons in obtaining employment, training, and placement services. More specifically, a veteran or an eligible spouse either receives access to a service earlier in time than a non-covered person or, if the resource is limited, the veteran or eligible spouse receives access to the service instead of or before the non-covered person.

In implementing priority of service, AJCC Operators must ensure veterans and eligible spouses receive basic career services and individualized career services before other non-covered individuals. Additionally, they must ensure veterans and eligible spouses receive priority on waiting lists for training slots and are enrolled in training before non-covered persons. However, once a non-covered participant is enrolled in a workshop or training class, priority of service is not intended to allow a veteran or eligible spouse to bump the non-covered participant from that class or service.

AJCC Operators must ensure that veteran and eligible spouses are identified at the point of entry, given an opportunity to take full advantage of priority of service and are aware of their entitlement to priority of service, such as: Disabled veteran's Outreach Program (DVOP) specialist services; the full array of employment, training, and placement services available under priority of service; and any applicable eligibility requirements for those programs and/or services. At AJCCs where a DVOP specialist is available, all incoming customers must be screened and for potential referral to DVOP specialists. If a specialist is unavailable, staff should inform the customer of the opportunity to make an appointment to see the DVOP specialist and/or be seen by other staff.

An online system may be used to screen customers for eligibility for DVOP services. In such instances, a process must be applied to ensure a DVOP specialist does not receive more participant referrals than they have the capacity to serve.

AJCCs should support DVOP participants through:

- Case conferencing, also known as integrated case management.
- Including Local Veterans' Employment Representatives (LVER) in business service team meetings
- Request periodic updates from LVERs on veteran employment opportunities.
- Have other staff present information at training events for JVSG staff.
- Establish and maintain and shared local resource directory for all program staff.

- Recognize and highlight veteran-friendly local employers at job fairs and other community events, and leverage those opportunities to introduce employers and program staff.

For comprehensive information regarding DVOP Specialist responsibilities, expected duties, and definitions of populations eligible for DVOP services, refer to the Department of Labor's Training and Employment Guidance Letter No. 03-24 at https://www.dol.gov/agencies/eta/advisories/tegl-03-24.

Veterans and eligible spouses continue to receive priority of service among all eligible individuals; however, they must meet the WIOA adult program eligibility criteria and meet the criteria under WIOA Section 134€(3)(E). As described in TEGL 10-09, when programs are statutorily required to provide priority, such as the WIOA adult program, then priority must be provided in the following order:

1. Veterans and eligible spouses who are also recipients of public assistance, other low-income individuals, or individuals who are basic skills deficient.
2. Individuals (other than veterans and eligible spouses) who are the recipient of public assistance, other low-income individuals, or individuals who are basic skills deficient.
3. Veterans and eligible spouses who are not included in WIOA's priority groups.
4. Priority populations established by the Governor and/or Local Workforce Development Board
5. Other individuals not included in WIOA's priority groups.

Income Eligibility Requirements and Veterans

When determining eligibility for programs that have a statutory requirement to serve low-income individuals, many types of military service-related income are exempt. For a comprehensive list of exempt incomes, see WSD24-15, Priority of Service for Veterans and Eligible Spouses at https://edd.ca.gov/siteassets/files/jobs_and_training/pubs/wsd24-15.pdf. For additional guidance on providing priority of service to veterans through the Workforce Services Directive, please reference Priority of Service (Veteran–) - Fin–l - Directive Template.docx (ca.gov) EDD WSD19-04.

Coordination with Homeless Veterans' Reintegration Program (HVRP)

HVRP is an employment-focused competitive grant program that awarded funds for organizations to assist veterans experiencing homelessness overcome employment barriers. HVRP grant recipients may refer participants to the local AJC, and AJC staff are encouraged to refer veteran participants who may be at risk of or are experiencing homelessness to local HVRP grant recipients, which can be found using the grantee search tool at https://nvtac.org/active-hvrp-grants/.

Additional Priority Groups

Local Workforce Development Boards (Local Boards) may establish additional priority groups for their Local Area (e.g., residents of the Local Area, individuals with disabilities, ex-offenders, homeless, etc.). If any additional priority groups are established, they should be identified in the local policy.

Benchmark Percentage of Priority of Service Populations

Each agency will be required to ensure that 80 percent of participants receiving individualized career and training services in the Adult program are from at least one of the priority groups mentioned above in the "Priority of Service Requirement." Agencies are recommended to strengthen internal systems and seek outside partnership to ensure priority populations are reached (TEGL 07-20).

The Local Area and WorkSource Center priority of service rate is calculated based on the number of participants exited from the program who are identified as a priority population and received an individualized career or training service during their period of participation. This number is divided by

the total number of participants exited from the program who have received an individualized career or training service.

Documentation
Local Areas may use the following sources of documentation to verify whether an adult participant qualifies for priority of service under WIOA:

PRIORITY OF SERVICE	
Priority of Service Criteria	**Acceptable Documentation** (Only the documentation sources listed below may be used.)
1. Basic Skills Deficient	• School Records • A referral or records from a Title II Basic Adult Education program or English Language Learner program • Results of academic assessment • Case notes* • Self-Attestation* *If an individual is an English Language Learner (ELL) and basic skills deficient, then a signed application is sufficient to document ELL/basic skills deficient. However, if the participant is basic skills deficient and NOT ELL, then a case note and/or assessment is needed.*
2. Low Income	• Alimony agreement • Award letter from veteran's administration • Bank statements • Compensation award letter • Court award letter • Pension statement • Employer statement/contact • Family or business financial records • Housing authority verification • Pay stubs • Public assistance records • Quarterly estimated tax for self-employed persons • Social Security benefits • Unemployment Insurance documents • Self-attestation* • Copy of Authorization to Receive Cash Public Assistance • Copy of Public Assistance Check • Public Assistance Eligibility Verification • For Youth Participant Only: Case Note Documenting Living in a High Poverty Area

3. Recipient of Public Assistance	● Crossmatch with public assistance database ● Copy of authorization to receive cash public assistance ● Copy of public assistance check ● Medical card showing cash grant status ● Public assistance records • Refugee assistance records • Public Assistance Eligibility Verification • TANF • TANF Period of Benefit Receipt Verification • Referral Transmittal from TANF • SSI/SSDI Receipt of Benefits Verification • Referral Transmittal from Social Security • Administration • SSI/SSDI Eligibility Verification • SNAP Eligibility Verification • Documentation of Food Stamp Benefit Receipt • Referral Transmittal from SNAP
*Please reference the definition section of this policy for additional guidance on case notes or self-attestation being used for documentation purposes.	

For reporting and statistical purposes, document all barriers of employment to accurately measure populations served within the City's workforce development system.

REFERENCES

- WIOA (Public Law 113-128) Sections 3 and 134
- Title 20 Code of Federal Regulations (CFR) WIOA Final Rule, Sections 680.150, 680.600, 680.610, 680.650
- Training and Employment Guidance Letter (TEGL) 7-20 (PDF), Effective Implementation of Priority of Service Provisions for Most in Need Individuals in the Workforce Innovation and Opportunity Act (WIOA) Adult Program (November 24, 2020)
- TEGL 23-16, Guidance for Validating Required Performance Data Submitted by Grant Recipients of U.S. Department of Labor (DOL) Workforce Programs (June 18, 2021)
- TEGL 19-16, Guidance on Services Provided Through the Adult and Dislocated Worker Programs Under the WIOA and the Wagner-Peyser Act Employment Services (ES), as Amended by Title III, Under the WIOA Final Rule (March 1, 2017)
- Labor's Training and Employment Guidance Letter No. 03-24, Jobs for Veterans' State Grants (JVSG) Program Reforms and Roles and Responsibilities of American Job Center (AJC) Staff Serving Veterans (August 13, 2024)
- EDD Workforce Services Directive (WSD) 19-09, Strategic Co-Enrollment – Unified Plan Partners (February 12, 2020)
- WSD23-02, 70 Percent LLSIL and Poverty Guidelines for 2023 (August 22, 2023)
- WSD19-04, Priority of Service for Veterans and Eligible Spouses (September 11, 2019)
- WSD24-06, Adult Program Priority of Service (November 8, 2024)
- WSD22-15, WIOA Data Validation Source Documentation (June 27, 2023)
- WSD24-15, Priority of Service for Veterans and Eligible Spouses (February 14, 2025)

America's Job Center of California℠ (AJCC) Branding Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
All Workforce Innovation and Opportunity Act (WIOA) funded America's Job Center of California℠ (AJCC) operators, locally known as WorkSource and YouthSource Centers, must adhere to the City of Los Angeles Workforce Development Board's (WDB) branding policy as well as federal and state requirements regarding co-branding with the U.S. Department of Labor's (USDOL) American Job Centers brand.

BACKGROUND
The WDB's branding policy ensures a consistent image and public service identity to increase the public's awareness of the City's WorkSource and YouthSource networks. The policy also ensures the consistency and integrity of the WorkSource and YouthSource brands as they appear to the public and compliance with Federal and State of California Workforce Development Board's co-branding requirements.

POLICY AND PROCEDURES
All AJCC operators must adhere to the Workforce Development Board's (WDB) branding policy covering the WorkSource and YouthSource brands and must co-brand with the U.S. Department of Labor's (USDOL) American Job Center brand.

Specifically, all AJCC operators shall adhere to the co-branding of "A proud partner of America's Job Center of California℠ network" as directed through their contractual obligations and any related directive(s).

All AJCC operators shall ensure that logos, taglines, and graphics of all collateral materials, websites, and signage utilized for WIOA programs conform to the AJCC Organizational Identity and Style Guide referenced below, issued by the California Workforce Investment Board effective July 1, 2013.

In addition, for any visual materials created – marketing collateral materials, training, recruitment flyers, articles, press/media releases, etc. – AJCC operators must include the appropriate branding logo (WorkSource or YouthSource) and the City of Los Angeles, the WDB, and the Community Investment Department logos.

At all times (including all references, marketing collateral materials, training, and recruitment flyers, articles, press/media releases, social media efforts, and external and internal signage, etc.), branding of the WorkSource or YouthSource Centers shall require naming that states the Center's designated geographical name first (required), with the operator's organization as secondary (optional). Examples: "Northwest Los Angeles WorkSource Center, operated by XYZ Contractor, Inc." or "Central Mid Los Angeles YouthSource Center, operated by ABC Youth Agency, Inc."

To the extent possible and feasible, WorkSource and YouthSource contractors are encouraged to utilize the brochure/flyer templates provided by the Community Investment Department.

In addition, all AJCC operators must adhere to the EEO requirements in terms of accessibility language on all websites, collateral materials, and media outreach. For more information on this requirement, refer to the Nondiscrimination and Equal Opportunity Policy.

REFERENCES

- State of California Employment Development Department Workforce Services Information Notice WSIN12-43: New One-Stop Branding- America's Job Center of California Network (March 15, 2013)
- AJCC Organizational Identity and Style Guide, California Workforce Investment Board (July 1, 2013)

City Partnerships Memorandums of Understanding and EDD Colocation Requirements

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides guidance and establishes the procedures regarding the Workforce Innovation and Opportunity Act (WIOA) Memorandums of Understanding (MOU) for all America's Job Center of California (AJCC) locations for the City of Los Angeles. It provides further guidance on EDD space-sharing requirements, cost-sharing agreements, and leasing arrangements for comprehensive AJCCs.

BACKGROUND
In order to establish a high-quality AJCC delivery system and enhance collaboration amongst partner programs, WIOA requires Local Boards to develop MOUs with all AJCC required partners in their Local Area. All MOUs are required to contain assurances that the MOU would be reviewed and updated every three years with an annual review of and, if necessary, amendments to the Infrastructure Funding Agreements (IFA) and Other System Costs Budget.

The City of Los Angeles shall renew its MOUs with all strategic partners for the period of July 1, 2025, through June 30, 2028, in compliance with EDD Directive WSD 18-12, which includes IFAs with all partners.

POLICY AND PROCEDURES
WIOA requires that a MOU be developed and executed between the Local Board and AJCC partners to establish an agreement concerning the operations of the AJCC delivery system. The purpose of the MOU is to establish a cooperative working relationship between the parties and to define their respective roles and responsibilities in achieving the policy objectives. The MOU also serves to establish the framework for providing services to employers, employees, job seekers and others needing workforce services.

Development of a Memorandum of Understanding
Each MOU should act as a functional tool as well as a visionary plan for how the Local Board and AJCC partners will work together to create a unified service delivery system that best meets the needs of their shared customers.

The three major components of each MOU are as follows:
1. Shared Customers
2. Shared Services
3. Shared Costs

Shared Customers and Services
The Local Board and AJCC partners should start the negotiations with a discussion around each partner's customers and services. This can help to inform the discussion of how best to serve the Local Area's population through effective partnerships, referrals, and cross-training staff. It is important to clearly delineate the responsibilities of each MOU partner when it comes to helping plan, develop, and implement the local AJCC system. Each partner should be helping to strengthen partnerships across WIOA programs in order to have an effective system that meets the needs of all local customers.

Shared Costs
Under WIOA, each AJCC partner that carries out a program or activities within an AJCC must use a portion of the funds available for their program and activities to help maintain the AJCC delivery system, including proportionate payment of the infrastructure costs of the AJCC. If a determination is made that a partner is receiving benefit from the AJCC, the amount of funds each AJCC partner must contribute must be based on their proportionate use of the AJCC(s). When determining each partner's proportionate share, Local Boards must remain in compliance with the federal statute authorizing each partner's program as well as Uniform Guidance.

Establishing IFA Budgets
In order to best meet the needs of the Local Area and all partners, flexibility is given to the Local Areas to agree to individual IFAs, a network IFA, or a combination of individual and network IFAs. Developing a combined budget based on a network of AJCCs may make financing infrastructure costs among partners easier since it does not require each partner to contribute to each individual AJCC, so long as each partner's total contribution is still equal to their overall proportionate share. Combining budgets cannot change the distribution of costs in any way, costs must be still attributable to each partner equally, and in accordance with the agreed upon cost sharing methodology.

Whichever option is selected, all partners must agree to the budget and cost allocation methodology. They must also meet the standards of proportionate use and relative benefit and comply with federal cost principles. If an affiliate or specialized AJCC only has one MOU partner within the AJCC, they are not required to negotiate the IFA as there are no cost sharing partners. However, the Local Boards and partners may choose to include affiliate and specialized AJCCs with only one colocated partner if they are participating in a network IFA.

The IFA budgets include, but are not limited to, all non-personnel costs that are necessary for the physical operation of the AJCC such as: rent, utilities and maintenance, equipment, technology, and non-marketing common identifier expenses. Every AJCC infrastructure budget must also have an "Access and Accommodation" line item for ensuring physical and programmatic access to the AJCC by individuals with disabilities.

Determining Benefit Received by Partners
Local Boards must first determine whether an AJCC partner is receiving benefit from the AJCC or system. If a benefit is received, the AJCC partner's proportionate share of infrastructure costs must be calculated in accordance with Uniform Guidance and based on a reasonable cost allocation methodology, whereby infrastructure costs are charged to each partner in proportion to their use of the AJCC(s). All costs must be allowable, reasonable, necessary, and allocable (WIOA Joint Final Rule Section 678.715). Partners who are physically colocated in the AJCC(s), whether full-time or part-time, are considered to receive a direct benefit that is allocable, therefore, they must contribute their proportionate share towards the infrastructure costs.

Reconciliation of AJCC Partner Contributions
The Local Board is responsible for ensuring that all of the AJCC infrastructure costs are paid according to the provisions of their signed MOUs. The estimated proportionate share of costs for each partner are based on budgeted expectations. Until the actual costs are known, and the usage and benefits are calculated, each partner's true proportionate share of cost will be unknown. Therefore, all AJCC partner contributions, regardless of the type, must be reconciled on a regular basis (e.g., monthly or quarterly), comparing expenses incurred to relative benefits received. The reconciliation process is necessary in

order to ensure that the proportionate share each partner program is contributing remains consistent with the cost methodology, is up to date, and in compliance with the terms of the MOU. The MOU must include a reconciliation schedule, identify who will be responsible for the reconciliation, and include the names and/or titles of partners who will be approving the reconciliation.

Local Funding Mechanism vs State Funding Mechanism
One of the hallmarks of WIOA is an increased emphasis on local control. By initiating negotiations via a local funding mechanism, it allows for decision making to be kept at the local level. However, if a Local Board is unable to complete IFAs with all of its AJCC partners, then the State Funding Mechanism (SFM) will be triggered and the State must then determine the required contributions of each AJCC partner.

If a Local Area is unable to reach agreement regarding joint infrastructure costs with any of their AJCC partners, they must notify their Regional Advisor by April 1 annually to trigger the SFM. A signed agreement is not required by April 1, but negotiations must be on track to have a completed and signed IFA by June 30 in order to avoid triggering the SFM. Once the notification has been received, the California Workforce Development Board (CWDB) will initiate a process to determine each AJCC partner's contributions to infrastructure costs in the Local Area for that program year under the SFM. The process will include all appropriate state level authorities to enact the SFM.

Timeline
The MOUs are required to include their duration, amendment procedures, and an assurance to update not less than once every three years. The MOUs must be amended anytime there are significant changes to the shared customers, services, and/or costs. The reviews should ensure accurate, up-to-date information regarding funding, delivery of services, additional partners, and any changes in the signatory official of the Local Board, CEO, or AJCC partners. If an MOU gets amended, the Local Board shall notify their Regional Advisor of the amendment and approvals. To allow for state monitoring and policy developments, all MOUs are to be effective on the same three-year schedule each time. For this cycle, the City of Los Angeles shall renew its MOUs with all strategic partners before the effective date of July 1, 2025 through June 30, 2028.

EDD Space-Sharing Requirements
An executed space-sharing agreement must be in place for comprehensive AJCCs prior to the occupancy of EDD Wagner-Peyser (W-P) staff or other state partners providing services on a workforce partner's premises. The most common types of space sharing agreements are a Standard Lease, a Standard Sublease, or a Space Use Permit.

- State Standard Lease - used to document occupancy and rent exchange when state staff occupies space in a privately owned or partner owned facility.
- State Standard Sublease - used to document occupancy and rent exchange when W-P staff occupies space in a privately leased or partner leased facility. Because a sublease is subject to the authority of an executed master lease, the sublease duration cannot exceed eight years or the duration of the master lease, whichever is shorter.
- Space Use Permit - an agreement that allows EDD staff to occupy office space free of charge for the purpose of housing temporary, part-time, seasonal staff, or other very small operations where entering a lease is not practical.

When negotiating a lease or a sublease it is also important to consider the AJCC partner's funding stream (e.g., EDD cannot enter a four-year lease with an AJCC partner whose funding expires in two years).

Should delays in executing an agreement result in unfunded costs, EDD will pay retroactively for use of space once a lease has been executed, where appropriate and with agreed-upon backdated terms. Before renewing or entering a new lease, federal and state laws mandate several key requirements be verified and validated before a state employee can occupy space in the leased facility. Such requirements are as follows:

- Americans with Disabilities Act (ADA) Accessibility Survey Requirements – All leased space must meet the ADA and California Building Code requirements. To verify compliance, the AJCC partner holding the master lease must request and submit a completed DGS Accessibility Survey Checklist (ADA Checklist) ensuring that any identified ADA deficiencies are corrected before colocation occurs. The ADA Checklist can be completed by any of the following:
    - State of California Licensed Architect
    - Certified Access Specialist (CAS)
    - International Code Council (ICC) Accessibility Inspector or Plans Examiner
- Seismic Requirements – All state-occupied facilities must meet the "substantial life safety" seismic performance standard, verified through an initial Seismic Screening Checklist executed by the DGS state space planner.
- Asbestos Requirements – Buildings constructed before 1979 must be certified in writing that they are free of hazards from asbestos-containing material. The certification must be provided by an industrial hygienist certified by the American Board of Industrial Hygiene or an Environmental Protection Agency Asbestos Hazard Emergency Response Act Certified Inspector. Buildings constructed after 1979 need only submit a photocopy of the Occupancy Certificate issued by the city or county building department.
- Lead Requirements – Buildings built before 1980 must be certified as free of hazard from lead-containing materials. Paint chip samples must be collected by a California Department of Public Health (CDPH) Lead Certified Project Designer for laboratory analysis to determine lead content.
- Security Requirements – The EDD requires its partners to provide a safe and secure work environment for all employees at a colocated facilities. AJCCs will be required to adhere to site-specific security measures, subject to final lease negotiations. Examples of possible security measures that may be required include:
    - Unarmed Security Guards
    - Controlled access within the work area
    - Panic hardware and panic buttons
    - Security camera systems
    - Security window tinting

Technical assistance, forms, or additional questions regarding requirements should be directed towards local EDD W-P management.

Comprehensive AJCCs colocating or seeking to colocate with EDD staff can have the EDD contribute towards the cost of verifying and validating compliance with colocating requirements as follows:

- ADA requirements – centers required to complete an ADA survey for an EDD sublease may receive a 50 percent reimbursement, up to a maximum of $4,999.
- Security Requirements - the EDD can contribute towards shared security costs either through the sublease operating expenses or within the infrastructure cost sharing agreements.

REFERENCES

- WIOA (Public Law 113-128) Section 121

- EDD Directive WSD23-06 - WIOA Title III W-P Colocation Requirements, Issued March 12, 2024. https://edd.ca.gov/siteassets/files/jobs_and_training/pubs/wsd23-06.pdf
- EDD Directive WSD18-12 – WIOA Memorandums of Understanding https://edd.ca.gov/siteassets/files/jobs_and_training/pubs/wsd18-12.pdf
- DOL Training and Employment Guidance Letter (TEGL) No. 16-16: One-Stop Operations Guidance for the American Job Center Network (January 18, 2017)

Limited English Proficiency Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides guidance and sets standards for the City of Los Angeles Workforce Development System (WDS) and other agencies serving Limited English Proficiency (LEP) individuals to ensure meaningful and timely access to Workforce Innovation and Opportunity Act (WIOA) funded programs and services.

For this purpose, no one will be denied access to information, services, or resources throughout the WDS because of their limited proficiency in the English language or be subjected to unreasonable delays in the receipt of such services. A person can qualify as LEP if they are an adult or out-of-school youth, who has a limited ability to read, write, speak, or understand English, and a) whose native language is a language other than English; or b) who lives in a family or community environment where a language other than English is the dominant language.

BACKGROUND
WIOA requires programs receiving Federal financial assistance, to take reasonable steps to ensure meaningful access to their programs and activities by LEP persons. Denial of equal access to federally funded programs and activities based on national origin, including LEP is strictly prohibited. This policy is pursuant to Section 188 of WIOA; Title VI of the Civil Rights Act of 1964; Executive Order 13166 "Improving Access to Services for Persons with Limited English Proficiency;" the Dymally-Alatorre Bilingual Services Act; and the U.S. Department of Labor (DOL) Training and Employment Guidance Letter 26-02.

POLICY AND PROCEDURES
Language Assistance Plan
The Workforce Development System (WDS) through its WorkSource and YouthSource Centers must develop a language assistance plan that is annually updated and submitted to the CID's LEP Coordinator by July 15th of each year for the upcoming program year. Failure to comply will impact contract compliance. The contents of the Language Assistance Plan must at a minimum consist of the following elements:

- LEP Language Assessment Survey
- LEP client policy
- Current demographics showing the number of LEP individuals requiring language assistance during the prior program year
- Description of language assistance tools (e.g., "I Speak" Identification Cards)
- List of vital documents available for dissemination to LEP persons
- Updated information identifying staff who are bi-lingual or multi-lingual. The Centers have two primary ways to provide language services: oral interpretation, either in person or via a telephone interpretation service, and written translation. The correct mix of language assistance services should be based on demographic data reflected in the LEP Assessment, and on what is both necessary and reasonable.
- Local outreach efforts to increase LEPs' awareness of available resources.

LEP Assessment

As the first key to ensuring meaningful access, each agency in the WDS will conduct a thorough annual assessment of the languages spoken by customers and potential customers in the communities it serves. In addition to identifying the current LEP makeup of the service areas, the Workforce Development System will also examine a) whether existing LEP resources and tools are adequate, and b) what improvements are needed to outreach to LEP populations that might be underserved relative to their proportion in the service area. An LEP Questionnaire to collect this data shall be emailed by the City to all WSCs and YSCs by June 1st.

For the WDS to properly assess the significant LEP population, the Workforce Development Board (WDB) promotes the use of the DOL's four factors to determine the language needs of an area:

- The number or proportion of LEP persons served or encountered in the eligible service population--the greater the number or proportion of LEP persons in a language group, the more language services needed;
- The frequency with which LEP individuals come in contact with the program higher frequency requires more services;
- The nature and importance of the program, activity, or service provided by the recipient; and
- The resources available to the recipient and costs – larger recipients with larger budgets must provide a higher level of language services.

1. In assessing the first factor, the WDS should consider any temporary but significant changes in the community's demographics. For example, in some communities, the population swells during peak vacation periods or seasonal influx for agricultural or manufacturing employment purposes.
2. The second factor, frequency of contact, should be considered by the WDS should in the light of areas or neighborhoods that may have concentration of LEP individuals. In such cases, even if the overall number of LEP persons in the area is low, the frequency of contact may be higher.
3. The third factor should be considered by the WDS in the context of how the services available in the area impact the lives of its target population. The more important the program, or the greater the possible consequences of the contact for LEP individuals, the more likely the language assistance services will be necessary.
4. The fourth factor should be considered by the WDS in promoting service quality and service integration that provide a seamless system with a responsive and comprehensive array of services.

Translation of Vital Documents

The language assistance plan should incorporate a plan to translate "vital" written materials into the languages that were identified through the LEP assessment. DOL has acknowledged the difficulty in identifying vital documents. However, the federal register states that "meaningful access" must be granted to all individuals. Thus, vital documents could include:

- Applications to participate in a Workforce Innovation and Opportunity Act (WIOA) program, activity, or services.
- Written tests that do not assess English language competency, but test the competency for a particular license, job, or skill for which English language proficiency is not required.
- Consent and compliance forms.
- List of partners at a Center and services provided.
- Letter containing important information regarding participation in a program or activity.

- Notices pertaining to the reduction, denial, or termination of services or benefits and of the right to appeal such actions.
- Notices that require a response from beneficiaries.
- Information on the right to file complaints of discrimination.
- Information on the provision of services to individuals with disabilities.
- State wage, hour, safety, health enforcement, and information materials.
- Notices advising LEP persons of the availability of free language assistance.
- Other marketing and outreach information.

Additionally, all translated documents must be reviewed for accuracy. Even though certified translators are not required, the WDS should have mechanisms in place to verify the accuracy of the translated document.

Interpreter Requirements

At a minimum, all interpreters used by the WDS must meet the following requirements:

- Demonstrated proficiency in both English and another language.
- Fundamental knowledge in both languages of any specialized terms or concepts pertinent to the Center's program or activity.
- Sensitivity to the LEP person's culture.
- Demonstrated ability to convey information in both languages accurately, and if possible, use staff trained in the skills and ethics of interpreting.

There may be cases where interpretation services are offered to the LEP person and are declined. In such cases the LEP person may request the use of a family member or friend as an alternative. It would then appropriate for the Center to use this person to assist in the provision of services. However, the use of such a person should not compromise the effectiveness of services or breach confidentiality. In these cases, the Center should have a competent bilingual staff member observe the communication and interpretation to ensure the accuracy of the information being translated. The Center must also document in the LEP person's file using the offer of an interpreter, the refusal of free language assistance services, and the witnessing of the communication using "Interpreter Services Statement" form. Consistent with U.S. DOL's federal register guidance, the WDB has adopted the following hierarchy of methods to meet LEP needs as needed:

- Ensuring the WDS hire multilingual staff.
- Paid interpreters that are on staff.
- Paid outside interpreters.
- Telephone interpreter lines.
- Community volunteers-trained in both interpretation and in WIOA programs.
- Children, family members, friends, and/or strangers should not be used as interpreters except in emergency circumstances or when the LEP person decides to use them after being advised of free and competent interpreters being available.

LEP Customer Flow

After the Center identifies an LEP customer's primary language through a language needs assessment, this information should be documented in the case files, preferably using a language identification form such as the Oral and Written Language Designation Form. The choice of whether to use the LEP individual's primary language for oral or written communication is the customer's choice.

Effective February 20, 2018, the required LEP questions were added to the individual registration form in CalJOBS. Beginning on January 3, 2019, it is required that each WorkSource Center records the LEP and preferred language of each applicant, registrant, participant, and terminee. (EDD Information Notice WSIN17-30, April 2, 2018)

The WDS will serve LEP individuals in their service delivery areas and ensure that LEP customers are offered meaningful and equal access to WIOA services. Each Center must be able to describe and document how LEP customers receive services. This will be subject to review by the City's LEP Coordinator and reported to the WDB. Furthermore, as the WDB develops new sector initiatives and other training programs, Vocational English as a Second Language (VESL) training should be incorporated in these programs to increase LEP customer participation. The WDB is committed to designing programs to ensure that limited English speakers are included in skills training as well as bridge programs. Moreover, the WDS shall leverage resources to increase training opportunities in other languages where available.

Monitoring and Oversight

Both WDS and City staff will be responsible for monitoring the quality of services to LEP persons. The WDS must annually evaluate its language assistance plan to keep information current on the LEP makeup of its service area, the communication needs of LEP customers, whether assistance offered is meeting the needs of such persons, whether staff is knowledgeable about policies and procedures and how to implement them, and whether sources of, and arrangements for, assistance are still current and viable. Oversight of the plan should include obtaining the LEP persons' feedback in these areas. Monitoring and evaluation of the WDS for compliance with Civil Rights legislation will be incorporated in the regular monitoring processes.

The City's evaluation of the WDS's efforts in serving LEP customers will be measured through the DOL 4-factor analysis and through the following activities:

- Outreach and enrollment activities.
- Surveys of customers, clients, and advocates to determine customer satisfaction.
- Periodic assessment of current data and local demographics.
- Review of the effectiveness of agency policies and practices describing services to LEP individuals.
- Review staff capacity by determining in-house linguistic resources, recruiting, and hiring bilingual or multilingual employees and promote continuing education to enhance staff ability to serve LEP clients.
- Review of the agency's protocol in receiving and responding to complaints by customers.

REFERENCES

- Section 188 of the Workforce Innovation and Opportunity Act
- Federal Register: Vol. 79, No. 220, Guidance on the prohibition against National Origin Discrimination Affecting Persons with Limited English Proficiency (November 28, 2014); and Vol. 65, No. 159, Executive Order 13166, "Improving Access to Services for Persons with Limited English Proficiency" (August 11, 2000)
- Title VI and VII of the Civil Rights Act of 1964
- Dymally-Alatorre Bilingual Services Act, California Government Code Section 7290-7299.8
- WSD 17-03: Limited English Proficiency (August 11, 2017)
- TEGL 28-16, Change 2: Best Practices, Partnership Models, and Resources Available for Serving English Language Learners, Immigrants, Refugees, and New Americans (January 18, 2017)

*NDWG Disaster Recovery Worksite Selection and Management Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides guidance and establishes the procedures for all National Dislocated Worker Grant (NDWG) disaster recovery worksite selection and management, as well as health and safety standards, including disaster-relief projects. It addresses the location of worksites for a nationwide disaster declaration and clarifies the instances when work on private property is allowable, including to help employers stay in operation during/after a disaster event.

BACKGROUND
DWGs are discretionary grants awarded by the Secretary of Labor under Section 170 of the Workforce Innovation and Opportunity Act (WIOA) to provide employment-related services for dislocated workers and other eligible individuals. DWGs provide supplemental funding in response to major economic dislocations or other events that cause or contribute to a shortage of existing WIOA Dislocated Worker formula funds and other relevant resources in states and local areas, creating challenges in their ability to provide workforce services to eligible participants. DWGs enable states and communities to respond to and recover from large, often unexpected dislocation events and their associated impacts.

Disaster Recovery DWGs provide funding to create temporary employment opportunities to assist with clean-up and recovery efforts when an area impacted by an emergency or major disaster is declared eligible for public assistance by the Federal Emergency Management Agency (FEMA) or is declared or recognized as an emergency or disaster of national significance by a federal agency with authority or jurisdiction over Federal response to the disaster or emergency, including public health emergencies.

Disaster Recovery DWGs are awarded to help communities address and recover from the impacts of a disaster or emergency including public health emergencies, and to help develop a workforce better equipped for resiliency to disaster events in the future. The DOL expects that the State Workforce Agency (or DWG grant recipient or subrecipient) is an active participant in connecting the activities of the Disaster Recovery DWG to overall disaster relief efforts led by FEMA or state emergency officials and bring a workforce development perspective to disaster response.

POLICY AND PROCEDURES
The State EDD will determine approval of any, and all, worksites submitted by CID and the AJCCs. Approved worksites will include duties related to clean-up/repair of public lands and facilities – and humanitarian assistance. Private property (includes non-profit, for-profit, and personal properties; where work is more restrictive than for public lands) may also be used as a worksite upon approval by the State EDD. DWG Operators shall maintain a worksite agreement to ensure compliance with these requirements. For questions on this mandate, please contact your program monitor.

For NDW Grant projects, AJCCs/grant recipients must collect before and after photos demonstrating the damage caused by the disaster and recovery work performed by grant participants.

In situations when disaster events impact the availability of eligibility documentation, self-attestation is acceptable as an eligibility determinant. For data elements that allow self-attestation, self-attestation serves as the acceptable documentation and grant recipients do not need to obtain any additional documentation to validate the self-attestation for those elements.

Worksite Selection/Disaster-Relief Employment Locations
Generally, disaster-relief employment must be carried out in the geographic area covered by the qualifying disaster declaration. Grant recipients must give the highest priority to cleanup of the disaster areas' most severely damaged public communities, facilities, and property, and to the cleanup and the provision of humanitarian assistance to economically disadvantaged areas within the disaster area. Where possible, grant recipients should prioritize enrollment of eligible individuals most in need of economic support or workforce development services.

While Disaster Recovery DWG projects generally carry out work on public property, work may also be conducted on private property when the following conditions are met:

1. The work must be intended to remove health and safety hazards to the larger community, or to address or alleviate specific economic or employment-related impacts of the disaster, such as cleanup work needed for disaster-affected employers to resume or continue operations;
2. The activities are necessary to remove health and safety hazards on private lands or around homes, businesses or other structures and may only return the land or structure(s) to a safe and habitable level, or operational status, and will not improve the original land or structure(s); and
3. Grant recipients must not use Disaster Recovery DWG funds to cover the cost of materials to do repairs.

Grant recipients must maintain documentation under the Disaster Recovery DWG for all worksites, including the dates and hours worked by each participant. For work on private property, documentation must include the rationale for the determination that such work was allowable under this guidance.

Health and Safety Standards
In all DWG projects, AJCCs/grant recipients must establish written policies specifying that Disaster-Relief Employers ensure that project participants are afforded the same health and safety standards established under Federal and state law applicable to working conditions of permanent employees. To the extent that state workers' compensation law applies, Disaster-Relief Employers must provide workers' compensation to project participants on the same basis as individuals in similar employment, as required by WIOA Section 181(b)(4). In cases in which a project participant is not covered under a state workers' compensation law, based on the status of the Disaster-Relief Employer with whom the participant is placed, the temporary nature of their employment, or another reason, the project participant must be provided with appropriate on-site medical and accident insurance for work-related activities. The grant recipient must also ensure that project participants receive appropriate safety training and ensure safe working conditions in accordance with the Occupational Safety and Health (OSH) Act of 1970.

For more information, contact the OSHA field office. A listing of OSHA field offices is available at http://www.osha.gov/html/RAmap.html.

Timesheet Corrections
Project Operators must collect and retain timesheets documenting hours worked by each participant. Corrections to timesheets must be initialed by the participant and Project Operator representative. Whiteout should never be used for corrections.

REFERENCES

- DOL Training and Employment Guidance Letter (TEGL) 09-24: Updated National Dislocated Worker Grant Program Guidance and Application Information (December 17, 2024)

- DOL Training and Employment Guidance Letter (TEGL) 12-19, Change 1: National Dislocated Worker Grant Program Guidance, Attachment 1, pg. 6 (November 2, 2020)
- WDS Information Bulletin № 25–03: Request for Interest to Fund Temporary Jobs to Provide Clean-Up, Repair, and Humanitarian Assistance Services for Damaged Caused by the 2024 Early February Severe Winter Storms (October 1, 2024)
- WDS23-01: OPERATIONAL GUIDANCE FOR NATIONAL DISLOCATED WORKER GRANTS (July 12, 2023)

Services and Referrals to Victims of Human Trafficking Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides guidance on the procedures AJCC staff should take when recognizing characteristics of human trafficking and providing comprehensive services, as employment is an essential step to integrating victims of human trafficking back into society.

BACKGROUND
Trafficking in persons affects millions of individuals worldwide. Individuals may be lured into trafficking networks through false promises of good working conditions and high pay as domestic, factory and farm workers, childcare workers, wait staff, salesclerks, models, or other occupations, while others are kidnapped. Many victims of trafficking may remain undetected because strategies used by the perpetrators isolate victims and prevent them from coming forward. Additionally, many victims of trafficking do not self-identify and may be unaware of resources and services that are available to assist them. The DOL plays a role in the U.S. Government's efforts to combat human trafficking. These methods include:

- Identifying and seeking restitution for unpaid labor performed by victims of trafficking.
- Providing training and employment services to victims of trafficking who qualify for those services and helping them to become self-sufficient.
- Funding research and technical assistance to combat the worst forms of child labor overseas.
- Maintaining lists of goods, including their countries of origin that are made using forced labor or forced child labor.

POLICY AND PROCEDURES
America's Job Center of California/WorkSource Center staff shall review and recognize the characteristics of human trafficking and refer those individuals to the proper authorities and resources, provide employment and training services, and offer information and referral to other wraparound services or law enforcement.

Definitions
Section 103(8) of the TVPA defines the term "severe forms of trafficking in persons" as:

- Sex trafficking in which a commercial sex act is induced by force, fraud, or coercion, or in which the person induced to perform such act has not attained 18 years of age; or
- The recruitment, harboring, transportation, provision, or obtaining of a person for labor or services, through the use of force, fraud, or coercion for the purpose of subjection to involuntary servitude, peonage, debt bondage, or slavery.

Employment is an essential step in integrating victims of trafficking into society, and therefore, America's Job Center of California/WorkSource Center Staff are reminded that they can assist trafficking victims in the following ways, as applicable:

1. Recognize the characteristics of victims of trafficking and refer individuals to proper authorities and resources:
Many victims of trafficking do not self-identify. It is important for America's Job Center/WorkSource Center staff to recognize the characteristics of potential victims of trafficking and refer them to the

proper authorities and resources. The following are ways in which to identify potential victims of trafficking:

- The potential victim does not possess identification and/or travel documents.
- The potential victim appears to be coached on what to say to law enforcement and immigration officials.
- The potential victim was recruited for one purpose and forced to engage in some other job.
- The potential victim's salary appears to be being garnished to pay off a smuggling fee. (Note: Paying off a smuggling fee alone is not considered trafficking.)
- The potential victim appears to have been forced to perform sexual acts.
- The potential victim does not appear to have freedom of movement.
- The potential victim and/or his or her family have been threatened with harm if the victim attempts to escape.
- The potential victim has been threatened with deportation or law enforcement action.
- The potential victim has been harmed or deprived of food, water, sleep, medical care, and/or other life necessities.
- The potential victim cannot freely contact friends or family.
- The potential victim is a juvenile engaged in commercial sex.
- The potential victim is not allowed to socialize or attend religious services.

For information about hotlines that frontline staff can call to get help for potential victims, refer to the U.S. Department of State's trafficking hotline list at https://www.state.gov/domestic-trafficking-hotlines/ If an individual is under immediate threat or states that they are in danger, staff should call 911.

2. Provide employment and training services:
United States citizens or lawful residents who are victims of trafficking can receive the same America's Job Center of California/WorkSource Center services that are provided to the general public under WIOA. Specifically, Section 188(a)(5) of WIOA further prohibits discrimination against certain non-citizens and indicates that participation in programs, activities, and receiving funds shall be available to citizens and nationals of the U.S., lawfully admitted permanent resident aliens, refugees, and parolees, and other immigrants authorized by the Attorney General to work in the U.S. Also, this is discussed under Section 107(b) of the TVPA where it is indicated that certain foreign nationals are also eligible for WIOA services. This includes:

- Victims of a severe form of trafficking in persons, or
- Individuals granted a nonimmigrant "T" visa.

The T non-immigrant Status (T visa) is available to individuals who are, or have been victims of human trafficking, and protects these victims of human trafficking by allowing them to remain in the U.S. to assist in an investigation or prosecution of human trafficking. Additional information about T visas and the Department of Health and Human Services (HHS) certification process can be found in TEGL 19-01 Change 1. Individuals who are granted T visas from the Department of Homeland Security are also eligible for WIOA I services.

For purposes of being eligible for WIOA services, as a victim of a severe form of trafficking:

- Individuals 18 years of age or older must have been subjected to an act or practice described in the definition of "severe forms of trafficking in persons" and have received a letter of certification issued by the HHS 22 U.S.C. § 7105(b)(1).

- Children under 18 years old who have been subjected to a severe form of trafficking need not be certified by HHS to be eligible for services; instead, HHS issues Letters of Eligibility to victimized children of trafficking. As with any participant, they must meet all applicable program eligibility requirements to receive WIOA services.

Employment and training services for victims of trafficking should follow the same procedures and case management processes as given to other America's Job Center of California/WorkSource Center customers. However, in the case of victims of trafficking, services may need to be tailored and adapted to match the particular needs of this population. For instance, victims of trafficking may have Limited English Proficiency (LEP), criminal records (e.g. prostitution), or limited resumes.

Victims of trafficking who have LEP will likely require referrals to courses in English as a Second Language (ESL) to enhance job readiness. America's Job Center of California/WorkSource Center staff should work with local training providers and community colleges to find ESL course offerings, as needed. The TEGL 26-02 ("Publication of Revised Guidance Regarding the Title VI Prohibition Against National Origin Discrimination Affecting Limited English Proficient Persons") and TEN 14-05 ("Release of On-Line Training Resources and Census Data on Limited English Proficiency Individuals in Local Workforce Areas and a translatable Glossary of Workforce Terms") provide some resources and guidance on working with LEP persons.

3. Offer information and referral to other wraparound services and/or law enforcement:
In most cases, victims of trafficking will approach America's Job Center of California/WorkSource Centers toward the end of their rehabilitation process and will have already been working with other nonprofit organizations and governmental agencies.

If the victim has not yet received services, it is important for America's Job Center of California/WorkSource Center staff to be aware of this and utilize local resources and service providers, particularly non-profit organizations that provide services to trafficking victims, in servicing the victim. Service providers for trafficking victims can also refer or accompany their clients to the nearest America's Job Center of California/WorkSource Center when they are ready for employment and training services.

A description of available services for victims of trafficking can be found here https://oag.ca.gov/human-trafficking/help If no local service providers are known, the (NHTRC) at 1-888-373-7888 can help determine best steps for assisting the individual.

REFERENCES

- Department of State. *Trafficking in Persons Report: 20th Edition* (June 2020). www.state.gov/reports/2021-trafficking-in-persons-report/

*WDB and CID Support of Grant Applications Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy serves as a guide for organizations requesting letters of support from the City of Los Angeles Workforce Development Board (WDB) and/or the Community Investment Department (CID) for workforce-related grants. Additionally, this policy provides specific parameters that the WDB and CID will utilize in making determinations to provide those letters.

BACKGROUND
The City of Los Angeles WDB and CID receive requests for letters of support, partnership agreements, and/or memorandums of understanding (MOU) for various workforce-related grant applications. There may be instances when the WDB and CID will compete for the same grant opportunity along with the organization(s) requesting the letter of support, partnership agreement, or MOU. On occasion, multiple organizations may seek the same grant opportunities and related support. This policy is intended to set parameters in determining under which circumstances the WDB and CID letters of support, as well as the level of commitment, will be provided.

POLICY AND PROCEDURES
A Requester must request the support letter via the Letter of Support Request Form **a minimum of ten business days in advance** for support letters and thirty days in advance for MOU or other partnership agreements to allow staff sufficient time to review the request, coordinate with WDB and/or executive staff to ensure the proposal is in alignment with the WDB and CID's mission**.** Requesters who submit their support letter request via email will be redirected to the Letter of Support Request Form, which can also be found on the Board's website (https://wiblacity.org).

The requester must detail and demonstrate the intent to collaborate with the WDB and WDB-supported organizations (i.e. WorkSource and YouthSource Centers, Economic Development, or the broader Los Angeles Workforce Development System). In addition, the request must include the following information:

- Grantor Agency, Program Name, Application deadline, and Nature of the Grant
- Time period of Grant (including an evaluation period)
- Proposed funding amount
- Program Abstract or Executive Summary
- Program Design
- Proposed Grant partners
- Intention for collaboration with the WDB and WDB-supported organizations , or the broader Los Angeles Workforce Development System
- A Letter of Support template

Upon the receipt and review of the required grant abstract or executive summary, the necessary approvals will be obtained to release the letter of support. CID letters of support will be signed by the General Manager or designee. WDB letters will be signed by the Executive Director or designee.

The WDB and CID will provide letters of support to organizations submitting workforce related grant applications, (including occasions when the City may be submitting competing applications) only if all of the following circumstances are met:

- Proposed grant program design is in alignment with the objectives of the City's Five-Year Workforce Development Plan "A Path Forward" to connect 50,000 Angelenos to high-quality, living-wage jobs by 2030. A copy of the Five-Year Plan can be found on the WDB's wiblacity.org website: https://www.wiblacity.org/images/reports/LA-Citywide-5-year-workforce-strategic-plan-september2024.pdf
- If the City is included as a partner in the proposal with an intent to enter into a formal MOU reflecting the partner roles/responsibilities, and the proposer is a current contractor within the City's Workforce Development System.
- If the proposer is not a current contractor, then the Requester's proposed program design should reflect integration with the City's Workforce Development System.

The Administrative and/or Fiscal lead on the grant must be an organization that is in good standing with the City of Los Angeles, State of California, and/or any Federal Agencies.

As a supporter of and/or partner in the proposer's grant application, the WDB and CID will request successful awardees to report back regarding the status of the grant and proposed program as soon as notification is made by the funder.

Worker Displacement Prohibition Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides guidance and establishes the procedures regarding the prohibition on replacing of regular employees with Workforce Innovation and Opportunity Act (WIOA) participants, and against infringing on the promotional opportunities of currently employed individuals. This policy applies to Local Workforce Development Areas and other recipients of WIOA funds.

BACKGROUND
WIOA Section 181(b)(2) states the general prohibitions against displacing current employees and against impairing existing contracts for services and collective bargaining agreements. Additionally, WIOA Section 181(b)(3) states the prohibitions against replacing laid-off employees with WIOA participants and against using WIOA participants to replace employees who have been terminated with the intent of replacing them. Section 181(b)(3) of WIOA further prohibits infringement on the promotional opportunities of currently employed workers. Further information and clarification regarding federal requirements for ensuring that WIOA participants do not displace other employees can be found in 20 CFR Section 683.270(a) through (c). Finally, 20 CFR Section 683.270(d) provides that regular employees and program participants alleging displacement may file a complaint under applicable WIOA grievance procedures.

POLICY AND PROCEDURES
Participants in programs and activities authorized under WIOA Title I may not displace (including a partial displacement, such as a reduction in the hours of non-overtime work, wages, or employment benefits) any currently employed employee (as of the date of participation).

Participants in programs and activities authorized under WIOA Title I may not prohibit the impairment of existing contracts for services or collective bargaining agreements. When a program or activity authorized under WIOA Title I would be inconsistent with a collective bargaining agreement, the appropriate labor organization and employer must provide written concurrence before the program or activity begins.

A WIOA participant may not be employed in, or assigned to, a job if any of the following is true:

- Any other individual is on layoff from the same or any substantially equivalent job.
- The employer has terminated the employment of any regular, unsubsidized employee or otherwise caused an involuntary reduction in its workforce with the intention of filling the vacancy so created with the WIOA participant.
- The job is created in a promotional line that infringes in any way on the promotional opportunities of currently employed workers as of the date of the participation.

Regular employees and program participants alleging displacement may file a complaint under the applicable grievance procedures found in WIOA Section 181(c) and 20 CFR Section 683.600. Contractors are required to establish and maintain procedures for participants and other interested parties to file grievances and complaints alleging violations of WIOA Title I requirements as outlined in WSD18-05.

REFERENCES

- WIOA (Public Law 113-128) Sections 181(b)(2) and (3)
- Title 20 *Code of Federal Regulations* (CFR) Section 683.270
- Workforce Services Directive WSD18-05, Subject: *WIOA Grievance and Complaint Resolution Procedures* (September 4, 2018)

WorkSource Center Customer Flow

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides guidance to the City of Los Angeles Workforce Development System, and establishes the procedures for AJCC Operators, locally known as WorkSource Centers, to ensure that customers can access self-directed services and, if determined eligible under the Workforce Innovation and Opportunity Act (WIOA), can access Career and Training Services.

In conjunction with the customer, each WorkSource Center (through its Integrated Services teams, which are comprised of a WorkSource Center and co-located partners such as the Employment Development Department (EDD), and/or a Los Angeles Unified District (LAUSD) Navigator, and/or other strategic partner staff) shall consider the entire array of career and training services available under WIOA when determining which services to provide.

BACKGROUND
The WIOA Adult and Dislocated Worker formula programs, in coordination with Wagner-Peyser (WP), are pivotal pieces of the one-stop delivery system, which is the foundation of the workforce system. The system provides universal access to career services to meet the diverse needs of adults and dislocated workers. The adult and dislocated worker programs are required partners of the one-stop delivery system. Under WIOA, adults and dislocated workers may access career services and training services. WIOA provides for a workforce system that is universally accessible and customer centered. WIOA provides career and training services at nearly 2,500 nationwide one-stop centers. Training is supported through a robust Eligible Training Provider List (ETPL), composed of entities with a proven capability of securing quality employment outcomes for participants. WIOA also provides enhanced access and flexibility for work-based training options, such as Registered Apprenticeship (RA), on-the-job training, customized training, and incumbent worker training.

POLICY AND PROCEDURES

WorkSource Customer Flow:
Services received by a WIOA client will vary, based on his/her particular needs, informed choice, availability of funds, and resources. Determination of necessary career and training services shall be determined through individual assessments completed by Integrated Service Delivery (ISD) teams and shall not be based on receiving prior services.

Both mandatory and voluntary partners shall participate at the WorkSource Centers to provide the services that are required as mandated by law. The career services to be provided by each partner shall be outlined in a memorandum of understanding, which will include cost and resource sharing. Access to career services shall be seamless as a result of a well-designed integrated service strategy and includes all the partners of a WorkSource Center.

Welcome Team:
Each WSC shall establish a “Welcome Team” whose core functions will include:

- Greeting and orienting customers to WSC programs and services.
- Conducting initial jobseeker skills and needs assessment to determine appropriate services.
- Referring jobseekers to, as applicable:

- CalJOBS registration for self-directed services.
- WSC Orientation and Enrollment (if determined eligible under WIOA).
- Collecting data for CalJOBS registrations.

CalJOBS Enrollment
All WSC program participants seeking services at a WSC, whether self-directed or staff-assisted, must be directed to CalJOBS.ca.gov to complete registration. CalJOBS provides WSC participants access to online employment services, including labor market information, job placement and training services.

WSC Services & WIOA Registration
When jobseekers receive a WIOA Service other than self-service or information-only activities, and have met eligibility determination requirements, the individuals must be registered into WIOA. Additionally, EO data must be collected on all individuals being considered for WIOA Title I financially assisted aid, benefits, services, or training. The Welcome Team staff shall refer jobseekers to the following career services:

- WSC Orientations;
- Initial Assessment;
- WSC workshops, which may include job clubs; resume preparation; interview techniques; and job search skills.

Following the "initial assessment," the Welcome Team staff will determine whether the jobseeker is ready for employment or if additional skills development is necessary. If determined as requiring additional skills development, the customer will be referred to the Skills Team. If determined job-ready, the customer will be referred to the Employment Team.

Skills Team
The Skills Team will conduct a comprehensive skills and career assessment to identify skills, aptitudes, interests, barriers to employment and supportive service needs. An Individual Employment Plan (IEP) will be developed for each jobseeker that will identify career services and/or training required to secure gainful employment. Career and training services may include basic skills remediation, computer training, vocational training, and/or on-the-job training.

Employment Team
The Employment Team will assist with job placement, career counseling and coaching, job retention, and supporting services to job seeking customers and in providing skilled, qualified applicants to local business and employers.

Program Services
Career Services – WIOA authorizes that "career services' for registered adult and dislocated worker participants. There are three types of "career services" as follows:

- Basic Career Services
- Individualized Career Services
- Training Services

Basic Career Services
Basic Career Services are universally accessible and must be made available to all individuals seeking employment and training services. Generally, these services involve less staff time and involvement and include services such as initial skill assessments, labor exchange services, job posting information, job clubs, job fairs, provision of information on programs and services, and program referrals. Basic Career Services do not require WIOA registration or enrollments.

Individualized Career Services
Individualized career services must be provided to participants after WSC staff determine that such services are required to retain or obtain employment. Generally, these services involve significant staff time and customization to each individual's needs. Individualized career services do extend the date of exit in performance reporting. Individualized Career Services will require full WIOA registration and enrollment.

Training Services
Training services can be critical to the employment success of many adults and dislocated workers. There is no sequence of service requirement for "career services" and training. This means that a one-stop operator or one-stop partner may determine training is appropriate regardless of whether the individual has received basic or individualized career services first. Under WIOA, training services may be provided if the one-stop operator or one-stop partner determine, after an interview, evaluation or assessment, and career planning, that the individual meets the following criteria:

- Is unable or unlikely to obtain or retain employment, that leads to economic self-sufficiency or wages comparable to or higher than wages from previous employment through career services alone.
- Has the skills and qualifications to successfully participate in the selected plan for training services.
- Is unable to obtain grant assistance from other sources to pay the costs of such training, including state funded training or Pell grants, or requires WIOA assistance in addition to other grant sources including Pell grants.
- Is a member of a worker group covered under a petition filed for Trade Adjustment Assistance (TAA) and is awaiting a determination. If the petition is certified, the worker may then transition to TAA approved training. TAA requires that the participant receives an IEP (Activity Code 205) prior to enrolling them in TAA training activity codes. If the petition is denied, the worker will continue training under WIOA.
- Is determined eligible in accordance with the state and local priority system in effect for Adults under WIOA sec. 134(c)(3)(E) if training services are provided through the Adult funding stream.
- Selected a program of training services that is directly linked to the employment opportunities in the Local Workforce Development Area (Local Area) or the Regional Planning Unit, or in another area to which the individual is willing to commute or relocate.
- Is in need of training services to obtain or retain employment that leads to economic self-sufficiency or wages comparable to or higher than wages from previous employment.

When determined appropriate, training services, with the exception of certain types of customized, incumbent, and On-the-Job training; WDB contracts with institutions of higher learning; or the alternatives to traditional ITA training programs described in the Alternative Training Programs Policy; must be provided through an ITA. Only training providers through their training programs listed on the Eligible Training Provider List (ETPL) are eligible to receive WIOA funds to train adults and dislocated workers through ITAs. Training services must be linked to in-demand employment opportunities in the local area or planning region or in a geographic area in which the adult or dislocated worker is willing to commute or relocate. The selection of training services should be conducted in a manner that maximizes customer choice, is linked to in-demand occupations, informed by the performance of relevant training providers, and coordinated to the extent possible with other sources of assistance.

Below is a list of services for reference			
Basic Career Services (Self Service)	**Individualized Career Services**	**Training Services**	**Follow-Up Services**
(CalJOBS registration required)	(Full WIOA registration required)	(Full WIOA registration required)	Job Search
Determination of Eligibility to receive Assistance under Title l	Staff assisted job search & placement assistance, career counseling	Occupational skills training	Referral to Supportive Services available in community
Outreach, intake (which may include WPRS referrals) & orientation to One Stop Center	Follow-up services, including counseling regarding the workplace	On the Job Training	Case Management
Initial assessment of skill levels, aptitudes, abilities & need for additional assistance	Staff assisted job referrals (such as testing & background checks)	Workplace training & cooperative education programs	Additional Career Planning & Counseling
Employment statistics	Staff assisted job development (working with employer & job seeker)	Private sector training programs	Peer Counseling
Information, job listings, job skill requirements for job listings & information on demand occupations	Staff assisted workshops and job clubs	Skill upgrading & retraining	Needs Related Payment
Performance information on Eligible training providers	Comprehensive & specialized assessment, e.g. diagnostic testing, interviewing	Entrepreneurial training	Information about additional educational opportunities
Performance information on the local One-Stop System	Full development of Individual Employment Plan (IEP)	Adult Education in combination w/training	
Information on filing for Unemployment Insurance (UI) Self- determined eligibility	Short-term pre-vocational services	Job readiness training	
Information on referral to supportive services	Individual counseling & career planning	Customized training	
Assistance in establishing eligibility for welfare-to-work activities and for other training and education programs	English Language acquisition		

Resource room	Financial Literacy Services		
Internet browsing (job info and training search)			
Internet accounts			
Talent referrals (informational, e.g. talent scouts, labor exchange referrals of resumes without further screening)			
Workshops and job clubs			

Follow-Up Services

While follow-up services must be offered, not all the adults and dislocated workers who are registered and placed into unsubsidized employment will need or want such services. Also, the intensity of appropriate follow-up services may vary among participants. Participants who have multiple employment barriers and limited work histories may need significant follow-up services to ensure long-term success in the labor market. Other participants may identify an area of weakness in the training provided by WIOA prior to placement that will affect their ability to progress further in their occupation or to retain their employment.

Follow-up services must be provided, as appropriate, including counseling regarding the workplace, for participants in adult or dislocated worker workforce investment activities who are placed in unsubsidized employment, for up to 12 months after the first day of employment. If a customer declines follow-up services, this must be recorded in the customer's case file under Case Notes and in CalJOBS. Follow-up services for the purposes of career planning are not to be construed as the follow-up services required for performance reporting.

REFERENCES

- Training and Employment Guidance Letter (TEGL) No.19-16: Guidance on Services provided through the Adult and Dislocated Worker Programs under the Workforce Innovation and Opportunity Act (WIOA) and the Wagner-Peyser Act Employment Service (ES), as amended by title III of WIOA, and for Implementation of the WIOA Final Rules (March 1, 2017)
- Training and Employment Guidance Letter (TEGL) No.10-16, Change 2: Performance Accountability Guidance for Workforce Innovation and Opportunity Act (WIOA) Core Programs (September 15, 2022)
- EDD WSD 19-06: CALJOBS ACTIVITY CODES (December 27, 2019)
- EDD WSD20-10 - CalJOBS Participant Reporting (April 8, 2021)
- EDD WSD18-03 - Pathway to Services, Referral, and Enrollment (August 29, 2018)
- EDD WSD15-14 - WIOA Adult Program Priority of Service (January 22, 2016)
- EDD WSD16-05 - WIOA Closeout Requirements (July 29, 2016)

YouthSource Center Customer Flow Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy describes the sequence of activity for a youth accessing Workforce Innovation and Opportunities Act (WIOA) services through the City's YouthSource Center (YSC) system.

BACKGROUND
WIOA places a priority on the delivery of services to out-of-school youth. WIOA stipulates that not less than 75 percent of allotted youth funds be used to provide out-of-school youth with workforce activities. Since 2012, the YouthSource system has focused on re-engaging dropout youth through its partnership with the Los Angeles Unified School District (LAUSD) Office of Pupil Services, which collaborates with the YouthSource system to identify out-of-school youth and target them for services. Additionally, over the last few years, the system has expanded its priority of services to include additional disconnected youth (i.e., homeless, justice-involved, and foster youth) ages 16 to 24, who have barriers to accessing education, employment, housing, and overall well-being services.

A key tenet of the YouthSource System is the collaboration and alignment of resources. As a Federal Performance Partnership Pilot (LAP3) designee, the YouthSource system works with local partners and internal systems of support to increase high school graduation, college acceptance, and employability and employee placement of its participants. With a focus on youth with multiple barriers, the YouthSource System seeks to collaborate with public and private agencies whose values, goals and objectives are aligned. In order to accomplish the vision that all youth in Los Angeles are connected to education and employment, YouthSource Centers are required to collaborate, partner, and cooperate with the system partners.

The YSC program will have an intensive focus on dropout recovery and re-engagement, eventually preparing youth to be college and/or career ready. Youth with the highest barriers to employment will receive the services necessary to meet their education and career goals, and out-of-school youth will be provided effective plans for returning to school and/or employment.

The YSC program will emphasize identifying individual participant needs, developing customer-centered objective assessments, setting out individual service strategies, and utilizing intensive case management practices and follow-up services linked to a participant's education and career needs and interests, thereby meeting the objectives of the program and of the participants themselves, ultimately leading to them successfully completing the program.

At a minimum, YouthSource service providers are deploying the following program components:

- Outreach and Recruitment
- Info sessions
- WIOA Eligibility Determination
- Education/Needs Assessment and Intake
- Program Suitability Assessment
- WIOA Eligibility Determination
- Development of Individual Service Strategy/Plan
- Provision of Services

- Reassessment, as needed
- Minimum of 12 months of Follow-up services

Youth participants entering the City's YouthSource Centers (YSC) come from direct recruitment, outreach, referrals including the LAUSD dropout list and truancy diversion project, self-referred youth ("walk-ins"), and other youth and community-based organizations such as the City FamilySource Centers.

POLICY AND PROCEDURES

YouthSource Centers (YSC's) employ proven recruitment strategies that include community events, outreach, and engagement of youth within the City planning area of service. YSC's develop strategies tailored to the target population and outreach efforts reflect the demographics of the planning area served. Referrals to YSCs are made through multiple sources including partner agencies, LAUSD, direct YSC outreach & recruitment, and self-referrals/ walk-ins.

YouthSource Centers maintain a regular weekly schedule of general information sessions at which potential enrollees may obtain information about the YSC's WIOA-funded and non-WIOA funded services as well as auxiliary services. YSC's offer a pre-screening process which includes overviews of available program services, eligibility requirements, program expectations and performance outcomes.

The LAUSD PSA shall serve as mandatory outreach partners to all YSCs to identify and access potential youth participants. YSC staff, working in conjunction with the LAUSD PSA Counselor, will determine school status of youth to be served: In-School Youth (ISY) or Dropout/Non-Dropout Out-of-School youth (OSY). A minimum of 75% of youth enrolled in the YouthSource system must be out-of-school youth as defined by WIOA. Dropout youth are returned to school or to an alternate high school diploma/diploma equivalency program; in-school youth remain in school.

During the assessment process, if the youth is found to need any immediate services such as Mental Health or housing, those needs will be addressed through the YSC's resources or through the LAP3 network of resources prior to examining the youth's suitability for WIOA services. Utilizing modern technology, YSC staff will determine program eligibility based on WIOA eligibility criteria. Youth who are ineligible or choose not to enroll in the YSC/WIOA program are referred to non-WIOA resources via the YSCs system of support (LAP3) (i.e. WorkSource Center, YouthBuild, LAUSD Support Services Educational Options, FamilySource Center, community colleges and community-based organizations). Youth committed to participating in YSC WIOA activities complete the eligibility determination process and, if eligible, the enrollment process. Enrollment of youth participants will include the following: a) collection of core identification and demographic information; b) orientation to the youth program; and c) expectations regarding program participation.

Eligible youth are enrolled in the WIOA program and complete additional objective assessments to identify their academic levels, skill levels, career interests, and service needs. YSCs are required to conduct a comprehensive assessment of eligible youth in the following categories: a) Educational – to measure academic performance and cognitive abilities, b) Vocational/Occupational – to measure employment-related interests, values and goals, and vocational aptitude; and c) Psycho-social – to measure cognitive abilities, behavior, and social/emotional health.

Utilizing the identified objectives, an Individual Service Strategy (ISS) that addresses the youth's needs and goals and is directly linked to WIOA youth performance indicators is developed with the YSC case manager. Taking the objective assessment into account, the ISS will identify career pathways that include

education and employment goals, and appropriate achievement objectives and services. Services provided to the youth will include, as appropriate, activities leading to attainment of a secondary school diploma or equivalent, preparation for post-secondary educational and training opportunities, strong linkages between academic instruction and occupational education, preparation for unsubsidized employment opportunities, and effective connections to employers.

Youth will meet with the assigned case manager on a regular basis to review their progress toward attainment of their high school diploma and/or for guidance toward achieving their educational goals and/or employment goals. The case manager works with the youth to establish an educational plan that includes both traditional and alternative school programs as well as alternatives to the high school diploma. In addition, the youth may participate in work readiness workshops that will prepare youth to achieve employment objectives.

WIOA-related activities shall not be imposed on In-School Youth during normal school hours. WIOA program-related activities shall not interfere with or replace In-school Youth participants' regular academic requirements.

Youth and YSC staff are to maintain regular communication and the service strategy is reassessed periodically and updated as needed as the youth progresses toward completion of planned activities and attainment of program outcomes. In addition, YSCs must ensure participants are placed in safe education, training, and work locations. Completion of services is linked to performance outcomes. An Exit and Follow-up Strategy is developed with the youth, and upon completion of planned services, a strategy for the required 12-month follow-up period is developed and executed. YSC shall provide services and support, as needed.

All services provided from enrollment to exit and through follow-up for both WIOA enrolled and non-WIOA enrolled youth are to be entered into the CalJOBS^{SM}, data collection system, and any additional tracking system prescribed by the City.

REFERENCES

- EDD WSD17-07 - WIOA Youth Program Requirements (January 16, 2018)
- EDD WSD20-09 - Youth Service Eligible Provider List (March 12, 2021)

CalJOBS Data and Performance Reporting

CalJOBS℠ Correction Request Form (CCRF) Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides guidance and establishes the procedures regarding the CalJOBS℠ Correction Request Form (CCRF). Separate forms have been developed for WorkSource and YouthSource Centers. All WorkSource and YouthSource Centers are required to use their respective CCRFs to enable participant data to be changed or updated in the CalJOBS system.

BACKGROUND
WIOA Title I Adult, Dislocated Worker, Youth, National Dislocated Worker Grant Subrecipients, and Employment Development Department (EDD) Workforce Services Branch (WSB) staff are required to report participant information via the CalJOBS℠ system. Managers, staff, and LA City Management Information System (MIS) Administrators have the ability to change active participant data. After 30 calendar days, the CalJOBS℠ system does not allow certain areas of the participant record to be changed or updated by managers, staff, or LA City MIS Administrators. The CCRF is a tool to be used to correct data key entry errors and other circumstances that are beyond the control of staff.

POLICY AND PROCEDURES
The CCRF is intended to maintain data integrity, promote consistent and accurate data in the DOL Quarterly and Annual reports, and enable performance to be properly calculated.

Data within the program application cannot be updated or changed once the individual becomes a participant in the program. It is the staff's responsibility to ensure that all application data is accurate **prior** to enrolling an individual. The only time a program application can be updated is when additional program eligibility is being determined. Only new data associated with that program eligibility can be added to the application.

WorkSource/YouthSource Centers, LA City MIS and WSB staff must ensure records are updated within 30 calendar days of the activity's Projected End Date/Scheduled Date to avoid a "System Closed" completion status. Once the activity becomes "System Closed," the data cannot be changed or updated. Activities with a "System Closed" status are **included** in performance calculations.

A participant's application is system-exited after 90 calendar days of inactivity *across all programs* within CalJOBS℠, and when no new activity has been scheduled for the participant in CalJOBS℠. If services (except post-program/follow-up services) need to be provided to an applicant who has been system-exited, the application intake process will have their new enrollment counted separately in performance calculations.

If any data needs to be added or changed after 30 days, the CCRF must be completed and submitted to the LA City MIS Administrator. Any requests associated with data beyond 90 days will be reviewed on a case-by-case basis and may not be approved.

The State Program Reporting and Analysis Unit (PRAU) will review the request and analyze the overall impact of the proposed change, especially with respect to current WIOA performance outcomes. Each request will be considered on a case-by-case basis contingent upon the detailed reasons listed, and the

supporting documentation provided. If additional information is required, the PRAU will email the requestor for clarification. The requestor must reply to the PRAU message within seven calendar days, or the request may be denied. The reply must include the entire email stream and all attachments.

If the CCRF is approved, the PRAU will make the request changes and respond to the WSB office or the LA City MIS Administrator. It is the requestor's responsibility to verify that the changes made by the PRAU are accurate. If the CCRF is denied, the PRAU will notify the LA City MIS Administrator or WSB office and explain the reason(s) for the denial.

SUBMISSION PROCEDURES

The CCRF requires: 1) Participant Information; 2) Requestor Information; 3) WorkSource Center Information; 4) Reason for Correction

- Participant Information
  This section of the form includes: Participant Name; User ID; Date; State ID; and WIOA App Number.
- Requestor Information
  This section of the form includes: Requested By; Phone Number; Email Address.
- WorkSource Center Information
  This section of the form lists all WorkSource Centers and also includes: a) Other Office Location; b) Program.
- Reason For Correction
  Ample space is provided to describe or detail the reason or reasons for data correction.

All data fields should be completed, and it should be ensured that a participant's full Social Security Number is **not** included. Any request without a detailed reason or explanation as to why the change needs to occur will be denied**.** All applicable documentation must accompany the request.

REFERENCES

- WIOA (Public Law 113-128)
- Department of Labor (DOL) Training and Employment Guidance Letter (TEGL) 10-16, Change 1 Performance Accountability Guidance for Workforce Innovation and Opportunity Act (WIOA) Title I, Title II, Title III, and Title IV core Programs
- EDD Directive WSD 18-02, Data Change Request Form

Electronic Signature Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides guidance and establishes the procedures to collect participants' electronic signatures when in-person appointments are not possible or when an individual submits an electronic Application. This Policy applies to all contractors and Partner Staff utilizing the CalJOBS℠ system and governs all uses of electronic signatures regarding enrollments recorded in CalJOBS℠.

BACKGROUND
To remove barriers and offer individuals more straightforward access to WIOA services, the State has enhanced the CalJOBS℠ system to capture remote electronic applicant signatures. An electronic signature is an acceptable substitute for a wet signature on any CalJOBS℠ system document or correspondence. Center staff can email or text applicants for a signature using their mouse. The applicant receives an email or text with a PDF application, allowing them to use a mouse to sign and send their signature back to the Center.

POLICY AND PROCEDURES
A signed program application is required for all WIOA and Agency Defined Program participants enrolled in CalJOBS℠. An electronic signature for eligibility documentation may be obtained by using the CalJOBS℠ Remote Electronic Signature feature. There are two methods to capture an electronic signature. The first is the Manual method, which allows the staff or the participant to sign using the computer mouse. The second is the Message method which sends a signature request to the client by email or text. This feature may be used when in-person appointments are not possible. The electronic signature must remain accessible for the entire retention period of the record to which the program is associated.

E-SIGNATURE SUBMISSION PROCEDURE
The following three procedures are recommended for e-signatures for staff using the CalJOBS system.

1. Electronic signatures are captured on the WIOA Application, Remote Electronic Signature Section. From there, click on the Staff Signature/Capture Signature Link. Center Staff will use the mouse for their signature and create a message with a PDF application to request their electronic signature.
2. To create the message and PDF, click the Applicant Signature/Capture Signature Link and select the message option. Center staff can use either text or email a link to the applicant. When applicants get the text or email, they can click on the link and use their mouse to create their electronic signature.
3. Individuals will get confirmation in the CalJOBS℠ message center informing staff that the participant signed the application.

Regardless of the method for implementing e-signatures, each method should support the following functions: maintain confidentiality, authenticity, and integrity of the record from origination through the entire program process.

REFERENCES

- EDD INFORMATION NOTICE WSIN 20-31, CalJOBS℠ System Upgrade to Version 20

Participant Reporting Requirements Policy & Performance Guidance

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides the guidance and establishes the procedures regarding the Workforce Innovation and Opportunity Act (WIOA) six primary indicators of performance and applies to all WIOA Title I subrecipients and National Dislocated Worker Grant (NDWG) project operators. All WIOA-funded contractors are required to report individual participant data via CalJOBS^{SM}. The City of Los Angeles requires daily data entry to ensure that the single common record is maintained according to federal requirements. Data cannot be modified more than 30 days in arrears.

BACKGROUND
The State of California Employment Development Department (EDD) is required by federal regulations to submit accurate participant reports and validated individual participant data to the Department of Labor (DOL) on a quarterly and annual basis. The data entered into the CalJOBS^{SM} system is used to calculate the WIOA Primary Indicators of Performance, create Quarterly Performance Reports, and the WIOA Annual Report. As part of this reporting requirement, the DOL requires coordination and co-enrollment between WIOA Title I and Title III core and partner programs to ensure a common record is maintained for each participant served with the funding streams.

The DOL utilizes this data to assess the effectiveness of the state and local area subrecipients in achieving positive outcomes for individuals served under the core and non-core programs. The WIOA six core programs include Title I Adult, Dislocated Worker, and Youth programs; Title II administered by the California Department of Education (CDE); Title III Wagner-Peyser; and Title IV Vocational Rehabilitation (VR) program. The non-core programs that are included in this policy are Jobs for Veterans State Grants (JVSG), National Dislocated Worker Grants (NDWG), and Trade Adjustment Assistance (TAA).

POLICY AND PROCEDURES
To provide consistent and accurate reports, workforce staff are required to capture information on all individuals and employers served, and the services provided to them; this includes individuals served only with self-service activities. Participant data should be entered and updated daily. Notwithstanding daily entry, all WIOA-funded agencies must enter WIOA individual participant data into CalJOBS^{SM} within 30 days from the date of service to ensure a common record and where appropriate, and a common exit is to be maintained at all times. The data cannot be modified in the CalJOBS^{SM} system more than 30 days in arrears. Participant records, including all required WIOA forms and eligibility documentation, case notes, and supporting documentation for training activities, will be maintained in the participant's CalJOBS^{SM} profile.

Definitions
The following definitions are needed to understand WIOA performance when using federal funds, and the mechanisms for calculating the six primary indicators of performance.

Reportable Individual – An individual who engages with the workforce development community but does not meet the requirement to be a program participant. A reportable individual is someone who demonstrates an intent to use program services and meets one or more of the following criteria:

- Provides identifying information

- Accesses the self-service system only
- Only received information-only services or activities

Reportable individuals are not included in the calculations for performance. However, certain information about reportable individuals is required to be reported in quarterly and annual WIOA reports. Collecting and reporting information allows for accurate representation of the number of individuals engaged with the workforce system.

Example – An individual comes to an America's Job Center of California℠ (AJCC) to use the computer for a job search and declines any staff-assisted services. However, the individual accepts a labor market information handout. Since this individual only engaged in self-service activities, they are a reportable individual.

Date of Participation – The actual begin date of the first clock-restarting service, as referenced in CalJOBS Activity Codes (WSD24-05), an individual receives in non-Youth programs. For the Youth program, the youth must receive all four required components (eligibility determination, assessment, individual service strategy development, and receipt of a program element) to begin a period of participation. Once all four required components are received, other Youth services can be received.

Note – The date in the CalJOBS application's Participation tab may not be the same as the Date of Participation. The Participation tab can be created with a non-clock restarting activity, but the actual begin date of the first clock-restarting service will trigger the participation date.

Participant – A reportable individual who has received services other than self-service activities and has satisfied all applicable programmatic requirements to receive program services. The definition of participant varies slightly between programs:

1. Adult, DW, Wagner-Peyser, JVSG, NDWG, and TAA Participant
   An individual becomes a participant in the program when they complete the following:
   - Meet the definition of a reportable individual.
   - Satisfy all applicable program requirements for the provision of services, including an eligibility determination.
   - Receive any training service, individualized career service, or staff-assisted basic career service, disaster relief employment (for NDWG participants only), and/or any trade payments funded by TAA (for TAA participants only).

   Staff should ensure all individuals have met applicable program requirements for the provision of clock-restarting services, including eligibility determination, prior to the receipt of a clock-restarting service.

   Example – An individual who is already registered in CalJOBS goes to an AJCC. The AJCC staff completes the Title I Adult application and provides a community service referral. The individual then attends a job search workshop and receives an objective assessment from staff. Since this individual provided identifying information, was deemed eligible for the Title I Adult program, and received at least one staff-assisted service, the individual is a participant. Staff should make sure all individuals are deemed eligible before providing a staff-assisted service, such as a referral.

2. Youth Participant
   An individual becomes a participant in the Youth program when they complete all of the following:
   - Meet the definition of reportable individual.
   - Satisfy all applicable program requirements for the provision of services:
     - Eligibility determination.
     - An objective assessment.
     - Development of an individual service strategy.
   - Receive one of the 14 WIOA Youth program elements, as defined in TEGL 10-16, Change 3, Attachment 7, Table B.

   Example – An individual goes to an AJCC, or a Youth Provider and staff determines they are eligible for the Youth program. The individual then receives an objective assessment, study skills training, and develops an individual service strategy. Since this individual has been determined to be program eligible, received an objective assessment and a program element, and developed an individual service strategy, the individual is a participant.

If an individual fails to meet one or more of the items needed to be a participant, the individual will be reported as a reportable individual and will not be included in performance calculations.

Note – Participants who exit the program without an exclusionary exit are included in performance. NDWG participants who only receive disaster relief employment will not be included in performance.

Period of Participation – The period of participation begins when an individual becomes a participant in a program and ends on the participant's date of exit from the program. A new period of participation is counted each time a participant re-enters and exits the program (even if the exits occur in the same program year [PY]). An example illustrating periods of participation and its relation to each performance indicator can be found in TEGL 10-16, Change 3, Attachment 5 and Attachment 6.

Exit – The date of exit is the last date of service. There are four different types of exits:

1. *Date of Exit – Participant*: An exit occurs when the participant has not received program services for 90 consecutive calendar days, and no additional future services are scheduled. The program exit date is applied retroactively after 90 days to the last service's actual end date. Follow-up services, self-services, information-only services or activities, and supportive services do not delay, postpone, or affect the date of exit.
2. *Date of Exit – Reportable Individual*: Reportable individuals are not considered participants in a program, so they do not "exit." However, the date of exit for reporting purposes is determined as follows: Individual does not become a participant; Individual is served with only self-service and/or information-only services; or 90 days elapsed since being identified as a reportable individual, and the individual has not received additional self-service, information-only services, or activities during the 90-day time frame. Once the above criteria are met, the date of exit is applied retroactively to the last day of receipt of self-service and/or information-only services or activities. This methodology is used to ensure reportable individuals do not remain in the system indefinitely.
3. *Common Exit*: A common exit happens when a participant is enrolled in multiple DOL-administered programs, and the following occurs: They have not received clock-restarting

services for at least 90 consecutive calendar days from any DOL-administered programs to which the common exit policy applies; and no future services are scheduled except for self-service, information-only activities, or follow-up services.

4. *Exclusionary Exit*: An exclusionary exit occurs when a participant is not included in one or more performance calculations because they exit the program due to not receiving services for one or more of the following reasons: has become incarcerated or becomes a resident at a facility providing 24-hour support, such as a hospital or treatment center; has received medical treatment that is expected to last longer than 90 days; becomes deceased; is a member of a military reserve unit and is called to activity duty for at least 90 days; or is in foster care and exits the program due to moving outside the subrecipient's area (only applies to the Youth program).

WIOA Primary Indicators of Performance

WIOA strives to ensure federal investments in employment and training programs are evidence-based, data-driven, and accountable to participants and taxpayers. A way WIOA strives to accomplish this is by requiring the core programs to report on common performance indicators. Under section 116(b)(2)(A) of WIOA, there are six primary indicators of performance, which all six core WIOA programs report on:

A. **Employment Rate – 2nd Quarter After Exit:** The percentage of participants who are in unsubsidized employment during the second quarter after exit from the program (for title I Youth, the indicator is the percentage of participants in education or training activities, or in unsubsidized employment during the second quarter after exit).

B. **Employment Rate – 4th Quarter After Exit:** The percentage of participants who are in unsubsidized employment during the fourth quarter after exit from the program (for title I Youth, the indicator is the percentage of participants in education or training activities, or in unsubsidized employment during the fourth quarter after exit) .

C. **Median Earnings – 2nd Quarter After Exit:** The median earnings of participants who are in unsubsidized employment during the second quarter after exit from the program.

D. **Credential Attainment:** The percentage of those participants enrolled in an education or training program (excluding those in on-the-job training (OJT) and customized training) who attain a recognized postsecondary credential or a secondary school diploma, or its recognized equivalent, during participation in or within one year after exit from the program. A participant who has attained a secondary school diploma or its recognized equivalent is included in the percentage of participants who have attained a secondary school diploma or its recognized equivalent only if the participant also is employed or is enrolled in an education or training program leading to a recognized postsecondary credential within one year after exit from the program.

E. **Measurable Skill Gains:** The percentage of program participants who, during a program year, are in an education or training program that leads to a recognized postsecondary credential or employment and who are achieving measurable skill gains, defined as documented academic, technical, occupational, or other forms of progress, towards such a credential or employment. Depending on the type of education or training program, documented progress is defined as one of the following:
   - Documented achievement of at least one educational functioning level of a participant who is receiving instruction below the postsecondary education level.
   - Documented attainment of a secondary school diploma or its recognized equivalent.
   - Secondary or postsecondary transcript or report card for a sufficient number of credit hours that shows a participant is meeting the State unit's academic standards; .

- Satisfactory or better progress report, towards established milestones, such as completion of OJT or completion of one year of an apprenticeship program or similar milestones, from an employer or training provider who is providing training.
- Successful passage of an exam that is required for a particular occupation or progress in attaining technical or occupational skills as evidenced by trade-related benchmarks such as knowledge-based exams.

F. **Effectiveness in Serving Employers:** California measures effectiveness in serving employers through Retention with the same employer. The Retention with the Same Employer measure determines if WIOA core programs are serving the state's employers by improving employee workforce skills and reducing employee turnover. The state must report Retention with the Same Employer in the second quarter and fourth quarter after exit, and calculate it based on wage data for participants who are in the fourth quarter after exit. To be included in the calculation, a participant must have a wage record match with the same employer State Tax ID number for the second and fourth quarters after exit, or supplemental wages with the same Federal Employer Identification Number (FEIN) in the second and fourth quarters after exit. The Effectiveness in Serving Employers indicator is reported as a shared indicator across all core programs. The EDD will coordinate with Title II and Title IV to submit the state's unduplicated, aggregated annual results for all six core programs.

The standardization of WIOA indicators of performance introduces the ability to "share" performance across core and non-core programs, which enables multiple programs to take credit for co-enrolled participants. For example, if a participant is co-enrolled in Title I Dislocated Worker and TAA programs, both programs can take performance credit for the recognized credential obtained from attending training funded by TAA. For Title I programs, subrecipient staff should enter performance information (i.e., credentials, MSG, etc.) received through other core programs into CalJOBS to ensure performance credit is received. Additionally, up to three Local Workforce Development Areas (Local Areas) can share performance for a participant that is co-enrolled across Local Areas.

Note – All performance measures (for both participants and employers) are quantified by the data that is entered into CalJOBS. Therefore, it is mandatory that all performance related data (i.e., activity codes, MSGs, credentials, etc.) are entered accurately. If data in CalJOBS is incorrect, staff should follow the guidance outlined in the CalJOBS Correction Request Form (CCRF) Policy.

CalJOBS Activity Codes Dictionary & CalJOBS Activity Codes and Performance Crosswalk
For a reference of the CalJOBS Activity Codes Dictionary, please see Attachment I below. For a reference on CalJOBS activity codes impacting WIOA performance related to Credential Attainment and Measurable Skill Gains, please see Attachment II below.

REFERENCES

- EDD Workforce Services Directive (WSD) 24-05: CalJOBS℠ Activity Codes (October 10, 2024)
- WSD 24-07: Performance Guidance (November 26, 2024)
- WSD 20-10: CalJOBS℠ Participant Reporting (April 8, 2021)
- TEGL 14-18: Aligning Performance Accountability Reporting, Definitions, and Policies Across Workforce Employment and Training Programs Administered by the U.S. DOL (March 25, 2019)
- TEGL 11-19, Change 2: Negotiations and Sanctions Guidance for the Workforce Innovation and Opportunity Act (WIOA) Core Programs (January 6, 2025)
- TEGL 10-16, Change 3: Performance Accountability Guidance for WIOA Core Programs (June 11, 2024)

Attachment 1: CalJOBS℠ Activity Codes Dictionary

Participant Activity Codes

Activity Code	Activity Code Name and Definition
002	**Self-Service AJCC Employment and Workforce Information Services** This activity is system generated when an individual accesses self-service activities or workforce information available in CalJOBS. Workforce information includes topics, such as: local performance, availability of supportive services, filing claims for unemployment compensation, and performance and program cost information of training providers.
004	**Self-Service Information on Training Providers/Performance Outcomes** This activity is system generated when an individual accesses information regarding training providers and/or how the local area is performing on local performance measures in CalJOBS.
005	**Self-Service Labor Market Research** This activity is system generated when an individual accesses labor market information in CalJOBS. Labor market information includes: information on state and local labor market conditions; industries, occupations, and characteristics of the workforce; employer wage and benefit trends; short and long-term industry and occupational projections; worker supply and demand; area businesses' identified skill needs; job vacancies' survey results; workforce availability; business turnover rates; job creation; and job identification of high-growth and high-demand industries.
006	**Self-Service Job Search through CalJOBS** This activity is system generated when an individual conducts an online job search using CalJOBS at an America's Job Center of California (AJCC) resource room, partnering agency, home, library, or other physical location.
06M	**Self-Service Job Search through Mobile App** This activity is system generated when an individual conducts a job search through the CalJOBS mobile application using a smartphone, tablet or other electronic device at an AJCC resource room, partnering agency, home, library or other physical location.
007	**Self-Service Initial Résumé** This activity is system generated when an individual prepares his/her CalJOBS résumé at an AJCC resource room, partnering agency, home, library, or other physical location.
008	**Self-Service Résumé: Update and Additions** This activity is system generated when an individual revises his/her résumé on CalJOBS using an AJCC resource room, partnering agency, home, library, or other physical location.
010	**Tracking Co-funded Services** This activity is to indicate that a reported activity code is co-funded by multiple funding streams. A case note must be added to indicate which activity was co-funded by which funding streams. For more information, refer to the CalJOBS Activity Code Directive.
050	**Information on DI or PFL** An individual was provided general information on how to apply for Disability Insurance (DI) or Paid Family Leave (PFL), where to locate the nearest DI office, or any other information related to DI or PFL. Referred to Other Federal/State Assistance (140) should be utilized if the individual is referred to Disability Insurance because of an objective or initial assessment.

051	**Information on Social Services Programs** An individual was provided general information about programs administered by the Department of Social Services including, but not limited to: CalWORKS, CalFresh, CalFresh E&T, and General Assistance. Referred to Other Federal/State Assistance (140) should be utilized if the individual is referred to a program because of an objective or initial assessment.
052	**Information on other Public Assistance Programs** An individual was provided general information about public assistance programs (not including Social Services programs, DI, or PFL). Referred to Other Federal/State Assistance (140) should be utilized if the individual is referred to a program because of an objective or initial assessment.
053	**Information on AJCC Core or Partner Programs** An individual was provided general information at an America's Job Centers of California (AJCC) core or partner programs. The appropriate referral activity code should be used if the individual is referred because of an objective or initial assessment.
080	**Complaint Process Information** A participant was informed of the grievance and complaint procedures established by the Local Area or EDD staff, either through self-service or by a staff member.
089	**Self-Service Informed of Veteran Priority of Service** This activity is system generated when a veteran self-identifies at the time of registration in CalJOBS. A pop-up window informs the Veteran of the Priority of Service policy.
090	**Self-Service Skills Self-Assessment** This activity is system generated when an individual completes a CalJOBS self-assessment tool designed to inform and educate him/her about his/her employment strengths and weaknesses.
094	**NFJP – Outside Agency** A client has received related assistance services from an agency other than Employers' Training Resource.
097	**NFJP – In House** A client has received related assistance services from Employers' Training Resource.
101	**Orientation** An individual attended an orientation informing him/her of the information and services available through the AJCC delivery system. This includes, but is not limited to Veteran Orientation, WIOA Orientation, and Local Office Orientation.
102	**Initial Assessment** AJCC staff conducted an initial assessment of a participant's skill level, aptitude, abilities, interests, and supportive service needs.
103	**Provision of Information on Training Providers/Performance Outcomes** AJCC staff provided an individual with readily available information on training providers that did not require staff's assessment of the individual's skills, education, or career objectives.
105	**Job Finding Club** A participant attended an organized activity that provided instructions on résumé writing, application preparation, interviewing skills, and/or job lead development, and included a period of structured application where participants attempted to secure employment.
106	**In Program "Follow-Up"** This activity applies to a participant who is enrolled in a program but has not soft exited. This code includes, but is not limited to the following: 1. AJCC staff met with a participant for the provision of supportive services.

	2. Contacting the participant on a regular or intermittent basis to discuss progress in training or career services. AJCC Staff met with participant to collect documentation related to MSGs and/or Credential attainment. 3. Contacting the participant and/or his/her employer on a regular or intermittent basis to offer assistance with work-related issues following job placement. 4. AJCC staff phone call or letter offering to visit employee and/or employer following job placement. Note: This is an administrative activity or housekeeping activity code and is not a service to the participant.
107	**Provision of Labor Market Information** AJCC staff provided a participant with readily available information on labor market information that did not require staff assessment of the participant's skills, education, or career objectives. Examples include: state and local labor market conditions; industries, occupations and characteristics of the workforce; area businesses' identified skill needs; employer wage and benefit trends; short and long-term industry and occupational projections; worker supply and demand; and job vacancies survey results. This service may also include local employment information, such as workforce availability; business turnover rates; job creation; and job identification of high-growth and high-demand industries.
108	**Referred to WIOA Services (not training)** A participant was referred to WIOA Title I Career Services.
109	**Referred to Community Resource** AJCC staff—via phone call, email, or other means of direct contact—initiated a referral to a community resource on behalf of a participant.
110	**Attended Rapid Response** A participant took part in Rapid Response activities subsequent to his/her program participation.
112	**Job Fair** AJCC staff provided a participant with information regarding an upcoming job fair (e.g., physical address, date, and time) to assist the participant in locating employment opportunities. This activity code can also be used if a participant attended a job fair hosted or sponsored by the AJCC.
114	**Job Referral: Federal Contractor Job Listing (FCJL)** A special disabled, campaign, or recently separated veteran was referred to a job opening listed by an employer as a Federal Contractor.
115	**Résumé Preparation Assistance** An AJCC staff provided one-on-one instruction on résumé and cover letter formats, and assisted in the development of one or both. *AJCC staff assisting a participant by inputting a participant's résumé into CalJOBS does not constitute as Résumé Preparation Assistance.
117	**UI General Information** An individual filed or re-opened an online Unemployment Insurance (UI) claim, certified for benefits, or contacted the UI Branch using a smartphone, tablet, or other electronic device at an AJCC, a partnering agency, or other physical location. The individual required minimal or no AJCC staff assistance.

118	**UI Claims Assistance** A participant who requested, or a claimant that self-identified as having barriers, such as limited English proficiency or disabilities, received meaningful assistance in filing a UI claim from a knowledgeable AJCC staff trained in how to file a UI claim; verify UI certification, benefits, and claim status; or make appointments. If the assistance is provided remotely using technology, it must be technology that enables trained staff to provide the assistance, e.g., live Web chat, video conference applications, and other one- on-one means.
119	**Financial Aid Assistance** A participant received meaningful assistance from knowledgeable AJCC staff in exploring and/or establishing eligibility for financial aid assistance for training and education programs not covered under WIOA.
120	**Use of AJCC Resource Room** An individual used the services and/or equipment in the AJCC resource room. This definition also includes a staff member providing an individual with information or instruction on how to access the resource room's tools and equipment.
121	**Job Referral: Job Outside CalJOBS (non-Federal)** AJCC staff referred a participant to a job opening that was neither listed in CalJOBS, nor by a federal department or agency.
122	**Job Referral: Federal** AJCC staff referred a participant to a job opening listed by a federal department/agency, or other entity under the jurisdiction of the U.S. Office of Personnel Management. This definition does not include referrals to a Federal Contractor.
123	**Job Development Contacts** AJCC staff assisted a participant by working with both the employer and participant. Activities include, but are not limited to: securing the participant a job interview (either in-person, telephone, email, or U.S. Mail inquiry) for a job opening not currently listed on file; or contacting a union or employer on behalf of a particular participant. Referrals to governmental and/or local public agencies for a currently advertised job listing (all sources) are not considered a valid Job Development Contact. Job Development Contacts through U. S. Mail inquiries must include a cover letter introducing the client(s) and explaining the enclosed application(s)' purpose.
124	**Received Bonding Assistance** AJCC staff designated to provide bonding services, verified participant and employer bonding eligibility and completed the required steps to provide an at-risk, or hard-to- place participant with a fidelity bond. These steps include, but are not limited to the following: 1. Confirming the participant's CalJOBS registration is complete 2. Verifying participant has a firm job offer and the legal right-to-work 3. Completing EDD's Fidelity Bonding Certification Request 4. Completing EDD's Fidelity Bonding Employer Confirmation Letter 5. Submitting bonding requests to the WSD’s Bonding Coordinator
125	**Job Search and Placement Assistance** AJCC staff provided a participant job search and placement assistance and, in appropriate cases, career counseling, including the provision of information on in-demand industry sectors and occupations, and nontraditional employment.

126	**Tax Credit Eligibility Determination (includes WOTC)** AJCC staff determined if a participant qualified as a member of the Work Opportunity Tax Credit (WOTC) target group and, if so, assisted the participant in completing the applicable forms, including, but not limited to: IRS 8850 (Pre-screening Notice and Certification Request), RTA 9061 (Individual Characteristics Form), and ETA 9154 (Youth Self-Attestation Form).
130	**Proficiency Testing** AJCC staff tested a participant's ability to read, write and speak in English, and to compute and solve problems at the proficiency level necessary to function on the job, within the participant's family, and in society.
131	**Testing as Requested by Employer** AJCC staff conducted employer-required participant testing.
132	**Résumé Writing Workshop** AJCC staff provided a résumé writing workshop to two or more participants in need of résumé writing assistance and/or cover letter format, and assistance in the development of one or both. *This definition does not include Résumé Preparation Assistance (115).
133	**Job Search Workshop** AJCC staff provided a job search workshop to two or more participants instructing them on résumé writing, application preparation, interview skills, and job lead development. This definition does not include Job Finding Club (105), Résumé Preparation Assistance (115), Résumé Writing Workshop (132), Workshop (134), or UI-mandated events (147, 149 or 194).
134	**Workshop** AJCC staff provided two or more participants instruction relative to employment. This definition does not include Job Finding Club (105), Résumé Preparation Assistance (115), Résumé Writing Workshop (132), Job Search Workshop (133), or UI-mandated events (147, 149 or 194).
135	**Referred to Mentorship** Staff referred a participant to a mentoring program.
140	**Referred to Other Federal/State Assistance** A participant was referred to other Federal/State Assistance, which may include, but is not limited to: Supplemental Nutrition Assistance Program (SNAP) benefits, Temporary Assistance for Needy Families (TANF), health insurance assistance, child support assistance, tax preparation support, and/or any other Federal or State assistance programs.
147	**Personalized Job Search Assistance Workshop (PJSA)** A UI claimant(s) attended a Personalized Job Search Assistance (PJSA) session. PJSA activities include, but are not limited to, entering a résumé in CalJOBS, inquiring about the claimant's search for work, providing information on AJCC services, assisting with job search via CalJOBS or other methods, providing specific labor market information, and referring to other AJCC services as appropriate.
159	**Referred to NFJP: WIOA 167 Grantee** A participant was referred to a National Farmworker Jobs Program Grantees, WIOA 167 to receive one or more of the services which is included, but not limited to receive assistants in job training, job placement assistance, affordable housing assistance, English Classes, energy services, criminal justice services, citizenship and immigration aid, food, healthcare, childcare assistance, disability and rehabilitation services.

160	**Referred to JVSG Services: SBE** AJCC staff referred a participant to Jobs for Veterans' State Grants (JVSG) services due to identification that the participant has significant barriers to employment.
161	**Referred to JVSG Services: TSM** AJCC staff referred a participant to JVSG services due to identification that the participant being identified as a Transitioning Service Member (TSM) is in need of individualized career services.
162	**Referred to JVSG Services: Medical or Caregiver** AJCC staff referred a participant JVSG services due to identification that the participant is wounded, ill, or injured located in a military treatment facility. This activity code can also be used for the caregiver of a veteran that is wounded, ill or injured.
164	**Referred to VA Services: 9/11 GI Bill** AJCC staff referred a participant to Veterans Affairs (VA) services for Post-9/11 GI Bill benefits.
165	**Referred to VA Services: Montgomery Bill** AJCC staff referred a participant to VA services for Montgomery GI Bill benefits.
166	**Referred to VA Services: GI Bill and Montgomery Bill** AJCC staff referred a participant to VA services for both the Post-9/11 GI Bill, and to the Montgomery GI Bill benefits.
167	**Referred to VA Services: Other** AJCC staff referred a participant to VA services for services other than Post-9/11 GI Bill or Montgomery GI Bill benefits. Services may include referrals for PTSD, TBI treatment, and substance abuse assistance.
169	**Referred to VA Services: VR&E Program** Staff referred a participant to the VA for Vocation Rehabilitation and Employment (VR&E) program services.
179	**Job Referral: Outside Web-Link** A participant obtained a job referral for employment through a CalJOBS' auto-spidering link.
180	**Supportive Service: Child/Dependent Care** A participant received assistance with child care or dependent care that enabled him/ her to participate in career services or training activities. Supportive services may be made available to any adult or dislocated worker participating in Title I career services (not including follow-up services) or training activities. *This service must be provided in conjunction with a career service or training service. Service dates for the supportive service must be within the dates of the career service or training activity.
181	**Supportive Service: Transportation Assistance** A participant received assistance with transportation that enabled him/her to participate in career services or training activities. Supportive services may be made available to any adult or dislocated worker participating in Title I career services (not including follow-up services) or training activities. *This service must be provided in conjunction with a career service or training service. Service dates for the supportive service must be within the dates of the career service or training activity.

182	**Supportive Service: Medical** A participant received assistance with medical services that enabled him/her to participate in career services or training activities. Supportive services may be made available to any adult or dislocated worker participating in Title I career services (not including follow-up services) or training activities. *This service must be provided in conjunction with a career service or training service. Service dates for the supportive service must be within the dates of the career service or training activity.
183	**Supportive Service: Incentives/Bonuses** A participant received an incentive or bonus that enabled him/her to participate in career services or training activities. Supportive services may be made available to any adult or dislocated worker participating in Title I career services (not including follow-up services) or training activities. This definition does not include Needs-Related Payments (326). Service must be provided according to the approved Local Area policy for Incentives and Bonuses. *This service must be provided in conjunction with a career service or training service. Service dates for the supportive service must be within the dates of the career service or training activity.
184	**Supportive Service: Temporary Shelter** A participant received assistance with temporary shelter that enabled him/her to participate in career services or training activities. Supportive services may be made available to any adult or dislocated worker participating in Title I career services (not including follow-up services) or training activities. *This service must be provided in conjunction with a staff-assisted career service or training service. Service dates for the supportive service must be within the dates of the career service or training activity.
185	**Supportive Service: Other** A participant received assistance that was necessary to enable the individual to participate in career services or training activities. This activity code should only be used if no other Supportive Service codes apply. This activity code requires staff to document the type of service provided in a case note. Supportive services may be made available to any adult or dislocated worker participating in Title I career services (not including follow-up services) or training activities. *This service must be provided in conjunction with a career service or training service. Service dates for the supportive service must be within the dates of the career service or training activity.
186	**Supportive Service: Seminar/Workshop Allowance** A participant received an allowance to attend an employment-related seminar or workshop. Supportive services may be made available to any adult or dislocated worker participating in Title I career services (not including follow-up services) or training activities. *This service must be provided in conjunction with a career service or training service. Service dates for the supportive service must be within the dates of the career service or training activity.
187	**Supportive Service: Job Search Allowance** A participant received an allowance to purchase items necessary for conducting a successful job search. Supportive services may be made available to any adult or dislocated worker participating in Title I career services (not including follow-up services) or training activities. *This service must be provided in conjunction with a career service or training service. Service dates for the supportive service must be within the dates of the career service or training activity.

188	**Supportive Service: Tools/Clothing** A participant received assistance with employment-related attire or tools for the purpose of obtaining employment. Supportive services may be made available to any adult or dislocated worker participating in Title I career services (not including follow-up services) or training activities. *This service must be provided in conjunction with a career service or training service. Service dates for the supportive service must be within the dates of the career service or training activity.
189	**Supportive Service: Housing Assistance** AJCC staff provided and/or arranged for a participant to receive housing that enabled him/her to participate in career services or training activities. Supportive services may be made available to any adult or dislocated worker participating in Title I career services (not including follow-up services) or training activities. *This service must be provided in conjunction with a career service or training service. Service dates for the supportive service must be within the dates of the career service or training activity.
190	**Supportive Service: Utilities** AJCC staff provided and/or arranged for a participant to receive assistance with his/her utilities that enabled him/her to participate in career services or training activities. Supportive services may be made available to any adult or dislocated worker participating in Title I career services (not including follow-up services) or training activities. *This service must be provided in conjunction with a career service or training service. Service dates for the supportive service must be within the dates of the career service or training activity.
191	**Supportive Service: Educational Testing** A participant received financial assistance to take a high school equivalency test, or an exam for an occupation certification or credential for the purpose of obtaining employment. Supportive services may be made available to any adult or dislocated worker participating in Title I career services (not including follow-up services) or training activities. *This service must be provided in conjunction with a career service or training service. Service dates for the supportive service must be within the dates of the career service or training activity.
192	**Supportive Service: Post-Secondary Academic Materials** A participant received assistance with books, fees, school supplies, and other necessary supplies for students enrolled in post-secondary education classes. Supportive services may be made available to any adult or dislocated worker participating in Title I career services (not including follow-up services) or training activities. *This service must be provided in conjunction with a career service or training service. Service dates for the supportive service must be within the dates of the career service or training activity.
194	**Reemployment Services and Eligibility Assessment (RESEA)** A UI claimant attended a Reemployment Services and Eligibility Assessment (RESEA) workshop, and received services which may include, but are not limited to: UI eligibility assessment, orientation of AJCC services, provision of labor market information, registration in CalJOBS, development of a reemployment plan, and referral to other AJCC services.
195	**RESEA Additional Mandatory Career Service** AJCC staff provided an Unemployment Insurance claimant with a mandatory Reemployment Services and Eligibility Assessment (RESEA) Subsequent Service. The participant must have already completed the initial RESEA. This activity code must be used in conjunction with an approved

	RESEA subsequent service code, as listed in the most recent RESEA Internal Administrative Notice (IAN).
197	**Supportive Services: Stipend** A participant received a fixed payment for participation in a training or other workforce activity that requires substantial regularly scheduled time commitment. Stipends are a form of financial support paid to a participant to help cover the costs associated with living expenses, travel, and/or materials needed to be successful in training or other workforce activities. For more information on Stipends, refer to WSD23-08.
200	**Individual Counseling** AJCC staff, in a one-on-one setting, provided a participant counseling and vocational guidance to assist the participant in achieving employment goals, and to make decisions regarding employment and/or training opportunities.
201	**Group Counseling** AJCC staff, in a group setting, provided a participant counseling and vocational guidance to assist the participant in achieving employment goals, and to make decisions regarding employment and/or training opportunities.
202	**Career Guidance/Planning** AJCC staff provided a participant information, materials, suggestions, and/or advice to help a participant make occupational or career decisions.
203	**Objective Assessment** AJCC staff conducted a comprehensive, specialized assessment of skill levels and service needs of a participant. The assessment may include diagnostic testing or other assessment tools, and in-depth interviewing and evaluation to identify employment barriers and appropriate employment goals.
204	**Interest and Aptitude Testing** AJCC staff tested a participant's aptitude to determine whether the participant has the necessary skills and qualifications to achieve his/her employment goals, or successfully participate in a selected program of training services.
205	**Development of IEP/ISS/EDP** AJCC staff and a participant jointly developed an ongoing strategy to identify the participant's employment goals, appropriate achievement objectives, and appropriate combination of services for the participant to be able to achieve his/her employment goals, including providing information on eligible providers of training services and career pathways to attain career objectives.
206	**Referred to Registered Apprenticeship Program** AJCC staff referred a participant to an apprenticeship program approved and recorded by the U.S. Department of Labor's Employment and Training Administration, Bureau of Apprenticeship Training, or a California state-recognized apprenticeship agency or council, such as the California Department of Industrial Relations, Division of Apprenticeship Standards.
207	**Referred to Job Corps** AJCC staff referred a participant to the WIOA Title IC Job Corps program.
208	**Referred to Other Federal Training (non-WIOA Title IB)** Staff referred a participant to a training program supported by the federal government, such as TAA, Adult Education or Vocational Rehabilitation. This definition does not include referrals to Job Corps (207), or WIOA Title IB funded training (211).

209	**Referred to State and Local Training (non-WIOA)** Staff referred a participant to a training program funded with monies from state and/or local agencies. This definition does not include referrals to WIOA Title IB funded training (211).
210	**Referred to Educational Services (non-Federal/State/Local)** AJCC staff referred a participant to a service provider funded with monies other than federal, state or local agencies monies, to receive educational services leading to the completion of the participant's educational goals. These services include, but are not limited to, tutoring, study skills training, and instruction.
211	**Referred to WIOA Title IB Training** AJCC staff referred a participant to a training program funded under WIOA Title IB. This definition does not include Referred to Registered Apprenticeship Program (206).
213	**Mentorship** AJCC staff referred a participant to a mentoring program. The participant was paired with a mentor experienced in one or more areas that would benefit the participant. The mentor shared their knowledge, wisdom, and experience with the participant, and facilitated learning through instructing, coaching, sharing experiences, modeling and advising. The mentorship could include a contract for learning and should last for a specified period of time.
214	**Adult Literacy, Basic Skills or GED Preparation** AJCC staff referred a participant to a course of basic academic instruction and/or basic education services below the post-secondary level to increase the participant's ability to read, write and speak in English, and to perform mathematics, or other necessary activities, to obtain a secondary school diploma or its recognized equivalent; and, to transition to post-secondary education and training.
215	**Short-Term Prevocational Services** A participant is receiving short-term, prevocational services, including the development of learning, communication, interviewing skills, punctuality, personal maintenance skills, and professional conduct to prepare the participant for unsubsidized employment or training.
216	**Out-of-Area Job Search Assistance** AJCC staff assisted a participant with an out-of-area job search. The assistance was deemed appropriate based upon the participant's assessment, and/or the participant's individual employment plan.
217	**Relocation Assistance** AJCC staff provided financial assistance to relocate in order to accept employment, as provided by local policy.
218	**Referred to Internship** AJCC staff referred a participant to an internship opportunity. The internship was deemed appropriate based upon the participant's assessment, and/or the participant's individual employment plan.
219	**Work Experience** A participant took part in a planned, structured learning experience that took place in a private, for-profit, nonprofit, or public sector workplace for a limited time period. Work experience may be paid or unpaid, as appropriate. A WIOA-funded paid internship may also be included in this activity, as appropriate. This activity does not include Referred to Internship (218), Pre-Apprenticeship Training (224), or Transitional Job (320).

221	**Financial Literacy Education** A participant received financial literacy services that support the ability to do one or more of the following: 1. Create household budgets, initiate savings plans, and make informed financial decisions about education, retirements, home ownership, wealth building, or other savings goals. 2. Manage spending, credit, and debt, including credit card debt, effectively. 3. Increasing awareness of the availability and significance of credit reports and credit scores in obtaining credit, including determining their accuracy (and how to correct inaccuracies in the reports and scores), and their effect on credit terms. 4. The ability to understand, evaluate, and compare financial products, services, and opportunities. Address the particular financial literacy needs of non-English speakers, including providing the support through the development and distribution of multilingual financial literacy and education materials.
222	**English Language Learner (ELL)** A participant received English as a second language service or training. ELL services are provided to a participant whose primary language is not English. Services are designed to increase the English language proficiency of the participant so they can attain training and/or employment success.
224	**Pre-Apprenticeship Training** The participant enrolled in a Pre-Apprenticeship (PA) program that has a documented partnership with at least one Registered Apprenticeship program. The PA's training and curriculum must be based on industry standards, approved by the documented Registered Apprenticeship partner(s), and prepare the individual with the skills and competencies needed to enter one or more Registered Apprenticeship program(s). This activity code requires staff to provide justification in CalJOBS under case notes.
226	**Reading and/or Math Testing** AJCC staff tested a participant's reading and math skill levels and competencies.
227	**Disaster Relief Employment/Temporary Job (NDWG only)** Staff enrolled an eligible participant in disaster relief employment. The temporary job will provide immediate employment and wages. Clean-up and repair work will be performed on public and/or private non-profit lands. *This service is only available to eligible National Dislocated Worker Grant participants.
300	**Occupational Skills Training (Approved ETPL Provider)** The participant enrolled in a California (CA) Eligible Training Provider List (ETPL) training program designed to provide the technical skills necessary to perform a specific job or group of jobs. All Occupational Skills Training services must have an Occupational Code (ONET Code) that indicates the type of training being provided. The Industry Code (NAICS Code) is not required.
301	**On-the-Job Training (OJT)** A participant took part in paid training while engaged in productive work in a job. The training (a) provided knowledge or skills essential to the full and adequate performance of the job; and (b) provided reimbursement to the employer for up to 50% of the participant's wage rate for extraordinary costs of providing the training and additional supervision related to the training; and (c) was limited in duration appropriate to the occupation for which the participant was being trained, taking into account the training's content, the participant's prior work experience, and service strategy, as appropriate.

302	**Entrepreneurial Training (Approved ETPL Provider)** A participant attended entrepreneurial skills training that included, but was not limited to, the elements of starting and operating a small business, business plan development, securing financing, general business law concepts, employee management, and the understanding of marketing concepts.
304	**Customized Training** A participant enrolled in an employer's customized training program. The training was designed to meet the specific requirements of an employer (or a group of employers); was conducted with a commitment by the employer to employ the participant upon successful completion of the training; and for which the employer paid a significant portion of the cost of training, as determined by the Local Board in accordance with WIOA. Customized training may be provided when the following criteria are met: 1. The participant is not earning a self-sufficient wage as determined by Local Board policy. 2. The above paragraph's requirements are met. 3. The customized training relates to on-the-job training contracts for employed workers, or other appropriate purposes identified by the Local Board. Note: All training services must have provider and program information, including an ONET Code that indicates the occupation of the participant’s employment goal.
305	**Skills Upgrading and Retraining (Approved ETPL Provider)** A participant was provided training to upgrade his/her skills, and/or to retrain.
306	**WIOA Prerequisite Trainings (Approved ETPL Provider)** A participant enrolled in the required prerequisite training/coursework prior to entry into an institution's approved training program.
307	**Pre-Apprenticeship Program w/Occupational Skill Training (Approved ETPL Provider)** The participant enrolled in a Pre-Apprenticeship (PA) program that has a documented partnership with at least one Registered Apprenticeship program. The PA's training and curriculum must be based on industry standards, approved by the documented Registered Apprenticeship partner(s), and prepare the individual with the skills and competencies needed to enter one or more Registered Apprenticeship program(s). In addition, the pre-apprenticeship program provides occupational skills training that leads to an industry-recognized certificate, credential, or license upon completion. If the pre-apprenticeship training does not provide occupational skills training that leads to an industry-recognized certificate, credential, or license, the Pre-Apprenticeship Training (224) activity code should be utilized.
308	**Incumbent Worker Training** The participant participated in an incumbent worker training designed to meet the needs of an employer or group of employers in an effort to help avert potential layoffs, or for the employee to obtain the skills necessary to retain employment, such as increasing the skill levels of employees so they can be promoted within the company and create backfill opportunities for less-skilled employees.
312	**Placed in Federal Training (includes TAA and WIOA)** AJCC verified that a participant enrolled in a federal government supported training program, such as a WIOA-funded project or TAA program designed to provide the technical skills necessary to perform a specific job or group of jobs. This definition does not include Placed in Job Corps (311), or Apprenticeship Training (325).

	*This service functions as an indicator that a client is enrolled in training elsewhere and might be part of one of the performance measures due to shared performance. This activity code does not place someone in the Measurable Skill Gains and/or Credential Measure.
313	**Placed in State and Local Trainings (non-TAA, non-WIOA)** AJCC staff verified that a participant entered a state and/or local agency-funded training program. In this instance, staff should select the activity code's co-enrolled training code option. This definition does not include Job Corps (311) or Placed in Federal Training (312). *This service functions as an indicator that a client is enrolled in training elsewhere and might be part of one of the performance measures due to shared performance. This activity code does not place someone in the Measurable Skill Gains and/or Credential Measure.
315	**Tracking for Non-WIOA Training** Staff may use this activity code to track the Actual Begin and Actual End Dates of a participant's training program tracked via activity code 312 Placed in Federal Training (includes TAA and WIOA) or 313 Placed in State and Local Training (non-TAA, non-WIOA).
321	**Transitional Job** The participant has barriers to employment, is chronically unemployed, or has an inconsistent work history, and has been placed by the AJCC in subsidized, time-limited work within the public, private, or nonprofit sector. The participant must concurrently receive comprehensive employment and supportive services. Transitional jobs are designed to assist participants with establishing a work history, demonstrate success in the workplace, and develop the skills that lead to entry into and retention in unsubsidized employment.
322	**Job Readiness Training** A participant received training regarding the skills necessary to be successful in the workplace. The training provided the participant with specific occupational competencies needed to perform specific tasks on the job. These competencies include, but are not limited to: how to communicate in an office environment, how to function as part of a team, and how to work in a deadline-driven workplace. This code must be applied in conjunction with one of the following codes: 1. Occupational skills training, including training for nontraditional employment (300) 2. On-the-job training (301) 3. Incumbent worker training (308) 4. Programs that combine workplace training with related instruction, which may include cooperative education programs (321) 5. Private sector operated training programs (320) 6. Skill upgrading and re-training (305) 7. Entrepreneurial training (302) 8. Transitional jobs (321)
323	**Workplace Training & Cooperative Education (Approved ETPL Provider)** A participant attended a training program that combined workplace training with related instruction. This definition includes cooperative education programs.
324	**Adult Education with Training Services (Approved ETPL Provider)** A participant, in consultation with an employment counselor, enrolled in Adult Education that incorporates an Occupational Skills Training program selected from the CA ETPL that confers industry-valued skills in priority industry sectors, and is paid for with a pre- approved Individual Training Account. The participant must also be enrolled in one of the following activities: 300, 301, 302, 305, 306, 320, 323, 325, 330, 346, or 416.

325	**Apprenticeship Training (Approved ETPL Provider)** A participant enrolled into a Registered Apprenticeship Program listed on the CA ETPL.
326	**Supportive Service: Needs-Related Payments (Training)** An unemployed Adult or Dislocated Worker participant received a needs-related payment(s) for the purpose of enabling him/her to participate in training services. In order to qualify for needs-related payments, the participant must also be unemployed, not qualified or ceased to qualify for unemployment compensation, and be enrolled in a training services under WIOA. Note: The maximum level of needs-related payments must be established by the Local WDB.
327	**Supportive Service: Training Allowance** The participant received an approved training allowance required in conjunction with his/her original training or education. The training allowance may be utilized to pay for training-related applications, tests, and certifications. For example, a participant with a nursing degree received a training allowance for CPR training.
328	**Occupational Skills Training (non- ETPL provider)** A participant attended training designed to provide the technical skills necessary to perform a specific job or group of jobs. The training provider was not on the CA ETPL. This code cannot used for formula ITAs.
330	**Local Board Determination Training** A participant enrolled in a training program that can bypass the CA ETPL upon the determination of the Local Workforce Development Board (LWDB) for reasons, such as higher education, lack of providers, barriers to employment, etc. This activity code requires staff to provide justification in CalJOBS under case notes.
346	**Out-of-State Training Provider other ETPL (Requires Case Note to indicate other State's ETPL)** A participant was enrolled with a provider headquartered outside of California, and who does not have an in-state training facility. Provider must be listed on another state's ETPL. This activity code requires staff to provide justification in CalJOBS under case notes.
400	**Youth Summer Employment** A Youth participant participated in a summer worksite learning experience which provided direct linkages between academic and occupational learning.
406	**Tutoring, Study Skills Training & Instruction** A Youth participant received tutoring, study skills training, instruction, and evidence- based dropout prevention and recovery strategies to complete secondary school diploma requirements; or its recognized equivalent (including a recognized certificate of attendance or similar document with individuals with disabilities); or for a recognized post-secondary credential.
407	**Financial Literacy Education** A Youth participant completed Financial Literacy coursework that Include one or more of the following: 1. Support the ability of participants to create budgets, initiate checking and savings accounts at banks, and make informed financial decisions; 2. Support participants in learning how to effectively manage spending, credit, and debt, including student loans, consumer credit, and credit cards; 3. Teach participants about the significance of credit reports and credit scores; what their rights are regarding their credit and financial information; how to determine the accuracy of a credit report and how to correct inaccuracies; and how to improve or maintain good credit;

	4. Support a participant's ability to understand, evaluate, and compare financial products, services, and opportunities and to make informed financial decisions; 5. Educate participants about identity theft, ways to protect themselves from identify theft, and how to resolve cases of identity theft and in other ways understand their rights and protections related to personal identity and financial data; 6. Support activities that address the particular financial literacy needs of non- English speakers, including providing the support through the development and distribution of multilingual financial literacy and education materials; 7. Support activities that address the particular financial literacy needs of youth with disabilities, including connecting them to benefits planning and work incentives counseling; 8. Provide financial education that is age appropriate, timely, and provides opportunities to put lessons into practice, such as by access to safe and affordable financial products that enable money management and savings; or 9. Implement other approaches to help participants gain the knowledge, skills, and confidence to make informed financial decisions that enable them to attain greater financial health and stability by using high quality, age-appropriate, and relevant strategies and channels, including, where possible, timely and customized information, guidance, tools, and instruction.
408	**Youth Internship (Unpaid)** A Youth participated in an unpaid internship in the private, for-profit, nonprofit, or public sector.
409	**Youth Job Shadowing** A Youth participated in a job-shadowing experience in the private, for-profit, nonprofit, or public sector. Job shadowing is a work experience option that is a temporary, unpaid exposure to the workplace in an occupational area of interest to the participant. Youth witness firsthand the work environment, employability and occupational skills in practice, the value of professional training, and potential career options. A job-shadowing experience can be anywhere from a few hours, to a day, to a week or more.
410	**Leadership Development Services** A Youth participated in leadership development opportunities that encourages leadership development, responsibility, confidence, employability, self-determination, and other positive social behaviors. Activities may include: 1. Exposure to postsecondary educational possibilities; 2. Community and service learning projects; 3. Peer-centered activities, including peer mentoring and tutoring; 4. Organizational and team work training, including team leadership training; 5. Training in decision-making, including determining priorities and problem solving; 6. Citizenship training, including life skills training such as parenting and work behavior training; 7. Civic engagement activities which promote the quality of life in a community; or 8. Other leadership activities that place youth in a leadership role such as serving on youth leadership committees, such as a Standing Youth Committee.
411	**Adult Mentoring** Youth participant participated in an adult mentoring activity. Adult mentoring must last at least 12 months and be a formal relationship between a youth participant and an adult mentor that includes structured activities where the mentor offers guidance, support, and encouragement to develop the competence and character of the mentee. Mentoring may include workplace mentoring where the local program matches a youth participant with an employer or employee of

	a company. Group mentoring activities and mentoring through electronic means are allowable as part of the mentoring activities, but at a minimum, the local youth program must match the youth with an individual mentor with whom the youth interacts on a face-to-face basis. Local programs should ensure appropriate processes are in place to adequately screen and select mentors. While DOL strongly prefers that case managers not serve as mentors, case managers are allowed to serve as mentors in areas where adult mentors are sparse.
412	**Objective Assessment** AJCC staff conducted an objective assessment of the Youth participant's academic levels, skill levels, and service needs, which included an assessment of basic skills, occupational skills, prior work experience, employability, interests, aptitudes (including interests and aptitudes for nontraditional jobs), supportive service needs, and developmental needs for the purpose of identifying appropriate services and career pathways. Assessments must also consider a youth's strengths rather than just focusing on areas that need improvement.
413	**Development of Individual Service Strategies (IEP/ISS/EDP)** AJCC staff developed individual strategies for the Youth participant that are directly linked to one or more performance indicator, and that identified career pathways that included education and employment goals, including, when appropriate, nontraditional employment, appropriate achievement objectives, and appropriate services that took into account the Youth's Objective Assessment.
414	**Basic Skills Training** A Youth participant, whose English, writing, and/or computing skill level was at or below the eighth grade level, received basic skills training that included reading, writing, mathematic, problem solving, and interpersonal skills training that enabled the Youth to communicate in English, use math, or obtain a high school diploma or GED (if applicable), to become eligible for post-secondary education or training, and to develop into a productive, employable citizen. *Youth must receive 412 and 413 prior to enrolling in this activity.
415	**Enrolled in Alternative Secondary Education** A Youth participant was enrolled, during participation, in an Alternative Education program, i.e., a separate program within a K – 12 public or charter school that was established to serve and provide a Youth, whose needs are not being met in a traditional school setting, an educational alternative. *Youth must receive 412 and 413 prior to enrolling in this activity.
416	**Occupational Skills Training (Approved ETPL Provider)** An Out-of-School Youth participant aged 16-to-24, was enrolled in occupational skills training that provides specific vocational skills that lead to proficiency in performing actual tasks and technical functions required by certain occupational fields, and that aligned with an in-demand industry sector(s) or occupations in the Youth's local area. The training must be outcome-oriented and focused on an occupational goal specified in the individual service strategy, be of sufficient duration to impart the skills needed to meet the occupational goal; and lead to the attainment of a recognized postsecondary credential. Provider must be on the CA ETPL. *This activity code should not be used for In-School Youth. Youth must receive 412 and 413 prior to enrolling in this activity.
417	**Comprehensive Guidance and Counseling** A Youth participant was provided one or more of the following: 1. Activities leading to secondary school diploma attainment, or its equivalent; preparation for post-secondary and training opportunities; 2. Strong linkages between academic instruction and occupational education that lead to the attainment of recognized post-secondary credentials;

	3. Preparation for unsubsidized employment opportunities; 4. Effective connections to employers, including small employers, on in-demand industry sectors and occupations within the Youth's local and regional labor markets; or 5. Drug and alcohol abuse counseling, mental health counseling, and referral to partner programs as appropriate. If referring a Youth to necessary counseling that cannot be provided by the local Youth program or its service providers, the local youth program must coordinate with the organization it refers to in order to ensure continuity of service. *Youth must receive 412 and 413 prior to enrolling in this activity.
418	**Adult Education (GED)** A Youth participant (not enrolled prior to participation) enrolled in a high school diploma equivalency program to qualify for one of the three U.S. Department of Education, Office of Post-Secondary Education's recognized high school equivalency certificate programs: 1) General Educational Development (GED) Test provided by the GED Testing Service; 2) the High School Equivalency Test (HiSET), provided by Educational Testing Services; or 3) the Test Assessing Secondary Completion (TASC) provided by CRB/McGraw-Hill. *Youth must receive 412 and 413 prior to enrolling in this activity.
419	**Supportive Services: Incentive Payment** A participant received a payment for recognition and achievement directly tied to work experience, education, and training. This definition does not include Needs-Related Payments (326). Service must be provided according to the approved Local Area policy for Incentives and Bonuses. For more information about Incentives and Bonuses, refer to WSD23-08. This service must be provided in conjunction with a staff-assisted career service or training service. Service dates for the supportive service must be within the dates of the staff-assisted career service or training service.
421	**Enrolled in Post-Secondary Education** A Youth participant possessing a high school or a GED diploma enrolled in a post- secondary program that provided the skills, education and/or training for an in-demand occupation or industry, and grants recognized credentials or degrees. *Youth must receive 412 and 413 prior to enrolling in this activity.
424	**Entrepreneurial Skills Training** A Youth enrolled in Entrepreneurial training that included the planning, starting and operating of a small business. Training includes, but is not limited to, the entrepreneurial- associated skills of initiative, self-direction, calculated risk taking, adaptability, seeking out and identifying business opportunities and innovative solutions; risk assessment, budget development; resource forecasting; the ability to analyze capital acquisition options and their corresponding trade-offs; and how to effectively market oneself and one's ideas. *Youth must receive 412 and 413 prior to enrolling in this activity.
425	**Work Experience (Paid)** A Youth participant took part in a paid, planned, structured learning experience that took place in a private, for-profit, nonprofit or public sector workplace for a limited period of time. The experience included such elements as: employability skills instruction or generic workplace skills; exposure to various aspects of an industry; progressively more complex tasks; the integration of basic academic skills into work activities, work adjustment, and other transition activities; entrepreneurship; and service learning. This definition does not include: Unpaid Youth Internship (408), Youth Job Shadowing (409), Unpaid Work Experience (426), Paid Internship (427), or On-the-Job Training (428). *Youth must receive 412 and 413 prior to enrolling in this activity.

426	**Work Experience (Unpaid)** A Youth participant took part in an unpaid, planned, structured learning experience that took place in a private, for-profit, nonprofit or public sector workplace for a limited period of time. The experience included such elements as employability skills instruction or generic workplace skills; exposure to various aspects of an industry; progressively more complex tasks; the integration of basic academic skills into work activities, work adjustment, and other transition activities; entrepreneurship; and service learning. This definition does not include: Unpaid Youth Internship (408), Youth Job Shadowing (409), Paid Work Experience (425), Paid Internship (427), or On-the-Job Training (428). *Youth must receive 412 and 413 prior to enrolling in this activity.
427	**Internship (Paid)** A Youth participant took part in a paid internship in the private, for-profit, nonprofit, or public sector workplace for a limited time period. *Youth must receive 412 and 413 prior to enrolling in this activity.
428	**Youth On-the-Job Training** A Youth participant took part in an on-the-job training experience in the private, for- profit, nonprofit, or public sector workplace for a limited time period. *Youth must receive 412 and 413 prior to enrolling in this activity.
429	**Enrolled in Secondary Education Program** A Youth participant enrolled in a secondary education (high school) program during program participation. This definition does not apply to Enrolled in Alternative Secondary Education (415), or Adult Education (418). *Youth must receive 412 and 413 prior to enrolling in this activity.
430	**Youth Occupational Skills Training (Youth Service Eligible Provider List)** A Youth participant attended training designed to provide jobs specific vocational skills that lead to proficiency in performing actual tasks and technical functions required by certain occupational field and aligns with in-demand industry sectors or occupational in the Local Area. The training must be outcome-oriented and focused on an occupational goal specified in the individual service strategy, be of sufficient duration to impart the skills needed to meet the occupational goal; and lead to the attainment of a recognized postsecondary credential. The training provider must be on the Youth Service Eligible Provider List. *Youth must receive 412 and 413 prior to enrolling in this activity.
431	**Enrolled in Pre-Apprenticeship Training** A Youth participant enrolled in a program or participated in a set of strategies designed to prepare Youth to enter and succeed in a registered apprenticeship program that has a documented partnership with at least one, if not more, registered apprenticeship program(s). *Youth must receive 412 and 413 prior to enrolling in this activity.
432	**Enrolled in Apprenticeship Training** A Youth participant enrolled in a Registered Apprenticeship program. Apprenticeship programs can be sponsored by individual employers, joint employer and labor groups, and/or employer associations. *Youth must receive 412 and 413 prior to enrolling in this activity.

433	**Career Awareness** A Youth participant engaged in activities designed to developed knowledge of the variety of careers and occupational available their skill requirements, working conditions and training prerequisites, and job opportunities across a wide range of industry sectors. *Youth must receive 412 and 413 prior to enrolling in this activity.
434	**Career Exploration** A Youth participant selected an educational path and training, or a job which fits their interests, skills and abilities. *Youth must receive 412 and 413 prior to enrolling in this activity.
435	**Career Counseling/Planning** A Youth participant received advice and support in making decisions about what career paths to take. Career counseling services may include providing information about résumé preparation, interview skills, potential opportunities for job shadowing, and the long-term benefits of postsecondary education and training (e.g., increased earning power and career mobility). *Youth must receive 412 and 413 prior to enrolling in this activity.
436	**Post-Secondary Transition Services** A Youth participant received services that helped him/her to prepare for and transition to post-secondary education and training. These services include exploring postsecondary education options including technical training schools, community colleges, 4-year colleges and universities, and registered apprenticeship. Additional services include, but are not limited to, assisting youth to prepare for SAT/ACT testing; assisting with college admission applications; searching and applying for scholarships and grants; filling out the proper Financial Aid applications and adhering to changing guidelines; and connecting youth to postsecondary education programs. *Youth must receive 412 and 413 prior to enrolling in this activity.
437	**Pre-Apprenticeship Program with Occupational Skills Training (ITA)** The participant enrolled in a Pre-Apprenticeship (PA) program that has a documented partnership with at least one Registered Apprenticeship program. The PA's training and curriculum must be based on industry standards, approved by the documented Registered Apprenticeship partner(s), and prepare the individual with the skills and competencies needed to enter one or more Registered Apprenticeship program(s). In addition, the pre-apprenticeship program provides occupational skills training that leads to an industry-recognized certificate, credential, or license upon completion. If the pre-apprenticeship training does not provide occupational skills training that leads to an industry-recognized certificate, credential, or license, the Pre-Apprenticeship Training (431) activity code should be utilized. *Youth must receive 412 and 413 prior to enrolling in this activity.
438	**Occupational Skills Training (non-WIOA Funds)** A participant attended training designed to provide the technical skills necessary to perform a specific job or group of jobs. The training was funded through non-WIOA funds, and the provider was not on the CA ETPL or the Youth Service Eligible Provider List. This code cannot used for formula ITAs. *Youth must receive 412 and 413 prior to enrolling in this activity.
439	**Education Offered Concurrently w/Workforce Prep and Training** Participant enrolled in an integrated education and training model that teaches workforce preparation activities, basic academic skills, and hands-on occupational skills training within the same time frame and connected to training in a specific occupation, occupational cluster, or career pathway. While programs developing basic academic skills, which are included as part of alternative

	secondary school services and dropout recovery services, workforce preparation activities that occur as part of a work experience, and occupational skills training can all occur separately and at different times, this program activity code refers to the concurrent delivery of these services which make up an integrated education and training model. *Youth must receive 412 and 413 prior to enrolling in this activity.
480	**Supportive Service: Child/Dependent Care** A Youth participant received assistance with child care or dependent care which enabled him/her to participate in activities authorized under WIOA Title IB. *This service must be provided in conjunction with another youth career service or training service. Service dates for the supportive service must be within the dates of the youth career service or training activity. Additionally, youth must receive 412 and 413 prior to enrolling in this activity.
481	**Supportive Service: Transportation Assistance** A Youth participant received assistance with transportation which enabled him/her to participate in activities authorized under WIOA Title IB. *This service must be provided in conjunction with another youth career service or training service. Service dates for the supportive service must be within the dates of the youth career service or training activity. Additionally, youth must receive 412 and 413 prior to enrolling in this activity.
482	**Supportive Service: Medical** A Youth participant was referred to medical services which enabled him/her to participate in activities authorized under WIOA Title IB. *This service must be provided in conjunction with another youth career service or training service. Service dates for the supportive service must be within the dates of the youth career service or training activity. Additionally, youth must receive 412 and 413 prior to enrolling in this activity.
483	**Supportive Service: Temporary Shelter** A Youth participant received assistance with temporary shelter that enabled him/her to participate in activities authorized under WIOA Title IB. *This service must be provided in conjunction with another youth career service or training service. Service dates for the supportive service must be within the dates of the youth career service or training activity. Additionally, youth must receive 412 and 413 prior to enrolling in this activity.
485	**Supportive Service: Other** A Youth participant received assistance that was necessary to enable him/her to participate in activities authorized under WIOA Title IB. This activity code should only be used if no other Supportive Service codes apply. This activity code requires staff to document the type of service provided in a case note. *This service must be provided in conjunction with another youth career service or training service. Service dates for the supportive service must be within the dates of the youth career service or training activity. Additionally, youth must receive 412 and 413 prior to enrolling in this activity.
487	**Supportive Service: Tools/Clothing** A Youth participant received assistance with employment-related attire or tools for the purpose of obtaining employment. *This service must be provided in conjunction with another youth career service or training service. Service dates for the supportive service must be within the dates of the youth career service or training activity. Additionally, youth must receive 412 and 413 prior to enrolling in this activity.

488	**Supportive Service: Housing Assistance** AJCC staff provided and/or arranged for a Youth participant to receive housing assistance that was necessary to enable him/her to participant in activities authorized under WIOA Title IB. *This service must be provided in conjunction with another youth career service or training service. Service dates for the supportive service must be within the dates of the youth career service or training activity. Additionally, youth must receive 412 and 413 prior to enrolling in this activity.
489	**Supportive Service: Utilities** AJCC staff provided and/or arranged for a Youth participant to receive assistance with his/her utilities that enabled him/her to participant in activities authorized under WIOA Title IB. *This service must be provided in conjunction with another youth career service or training service. Service dates for the supportive service must be within the dates of the youth career service or training activity. Additionally, youth must receive 412 and 413 prior to enrolling in this activity.
490	**Supportive Service: Educational Testing** A Youth participant received supportive services to take a high school equivalency test, or an exam for an occupation certification or credential. Supportive services can also be provided to a Youth participant with disabilities to assist with participation in certain assessments to ensure equal access and opportunity to participate in a variety of work- based learning activities. *This service must be provided in conjunction with another youth career service or training service. Service dates for the supportive service must be within the dates of the youth career service or training activity. Additionally, youth must receive 412 and 413 prior to enrolling in this activity.
491	**Supportive Service: Needs-Related Payments** An unemployed Youth participant received a needs-related payment(s) for the purpose of enabling him/her to participate in training. Unlike other supportive services, in order to qualify for needs-related payments, a participant must be enrolled in training. The participant must be unemployed, not qualified or ceased to qualify for unemployment compensation, and be enrolled in a training services under WIOA. *This service must be provided in conjunction with another youth career service or training service. Service dates for the supportive service must be within the dates of the youth career service or training activity. Additionally, youth must receive 412 and 413 prior to enrolling in this activity.
492	**Supportive Service: Linkages to Community Services** A Youth participant received assistance with linkages to community services that enabled him/her to participate in activities authorized under WIOA Title IB. *This service must be provided in conjunction with another youth career service or training service. Service dates for the supportive service must be within the dates of the youth career service or training activity. Additionally, youth must receive 412 and 413 prior to enrolling in this activity.
493	**Supportive Service: Post-Secondary Educational Materials** A Youth participant received assistance with books, fees, school supplies, and other necessary supplies for students enrolled in post-secondary education classes that enabled him/her to participate in activities authorized under Title IB. *This service must be provided in conjunction with another youth career service or training service. Service dates for the supportive service must be within the dates of the youth career service or training activity. Additionally, youth must receive 412 and 413 prior to enrolling in this activity.
494	**Supportive Service: Stipend** A participant received a fixed payment for participation in a training or other workforce activity that requires substantial regularly scheduled time commitment. Stipends are a form of financial support

	paid to a participant to help cover the costs associated with living expenses, travel, and/or materials needed to be successful in training or other workforce activities. For more information on Stipends, refer to WSD23-08.
500	**Referred to Job: 150 Days or Greater** The act of referring an active job seeker, or a group of job seekers, to an employer with a job opening that is 150 days or greater in length.
501	**Referred to Job: 4-150 Days in Length** The act of referring an active job seeker, or a group of job seekers, to an employer with a job opening that is 4-150 days in length.
502	**Referred to Job: 3 Days or Less** The act of referring an active job seeker, or a group of job seekers, to an employer with a job opening that is 3 days or less in length.
503	**Negative Referral Result** This code is system generated when the job seeker's referral profile is updated to "Not Hired."
505	**External Job Referral by Staff** AJCC staff referred a participant, or a group of participants, to a job opening that is available through an outside source (not listed on CalJOBS).
589	**Notification of Jobs via Virtual Recruiter** This activity is system generated when staff notify a job seeker of a potential job via Virtual Recruiter.
590	**Notification to Jobseeker of Potential Job** This code is system generated when staff notify job seeker of potential job.

Follow-Up Activity Codes

Activity Code	Activity Code Name and Definition
F01	**Referral to Community Resources** AJCC staff referred a participant to a community resource. This follow-up service was provided to the participant to enable him/her to progress further in education, training, or to retain or obtain employment.
F02	**Referral to Medical Services** AJCC staff referred a participant to medical services. This follow-up service was provided to the participant to enable him/her to progress further in education, training, or to retain or obtain employment.
F03	**Tracking Progress on the Job** AJCC staff tracked a participant's progress on the job, and identified which, if any, additional follow-up services the participant required to progress further in his/her occupation or employment.
F04	**Work-Related Peer Support Group** AJCC staff referred a participant to a work-related peer support group after being placed in unsubsidized employment, education, or training. This follow-up service was provided to the individual to enable them to progress further in their education, training, occupation or retain his/her employment.
F05	**Assistance Securing Better Paying Job** AJCC staff provided a participant assistance in securing a job paying a higher wage.

F06	**Career Development and Further Education Planning** AJCC staff provided a participant additional career planning and counseling. This follow- up service was provided to the participant to enable him/her to progress further in education, training, or to retain or obtain employment.
F07	**Assistance with Work-Related Problems** Staff assisted a participant with a work-related problem, which may have included contacting the participant's employer. This follow-up service was provided to the individual to enable him/her to progress further in his/her occupation, or retain employment.
F08	**Adult Mentoring** A Youth participant received adult mentoring after being placed in unsubsidized employment, education, or training. This follow-up service was provided to the participant to enable him/her to progress further in education, training, or to retain or obtain employment.
F09	**Tutoring** AJCC staff provided or arranged for a Youth participant to receive tutoring. This follow-up service was provided to the participant to enable him/her to progress further in education, training, or to retain or obtain employment.
F10	**Leadership Development** AJCC staff provided and/or arranged for a Youth participant to receive Leadership Development activities. This follow-up service was provided to the participant to enable him/her to progress further in education, training, or to retain or obtain employment.
F12	**Supportive Service: Transportation** AJCC staff provided and/or arranged for a Youth participant to receive transportation assistance that enabled him/her to be successful in employment and/or postsecondary education and training. *Youth only Per TEGL 19-16 an Adult/DW customer who has exited and is only receiving follow-up services is not eligible to receive supportive services during their follow-up.
F13	**Supportive Service: Purchase Work-Related Uniform/Attire** AJCC staff provided and/or arranged for a Youth participant to receive an allowance to purchase work-related uniforms or attire that enabled him/her to be successful in employment and/or postsecondary education and training. *Youth only Per TEGL 19-16 an Adult/DW customer who has exited and is only receiving follow-up services is not eligible to receive supportive services during their follow-up.
F14	**Supportive Service: Purchase Work-Related Tools** AJCC staff provided and/or arranged a Youth participant to receive an allowance to purchase work-related tools that enabled him/her to be successful in employment and/or postsecondary education and training. *Youth only Per TEGL 19-16 an Adult/DW customer who has exited and is only receiving follow-up services is not eligible to receive supportive services during their follow-up.
F15	**Supportive Service: Housing Assistance** AJCC staff provided and/or arranged for a Youth participant to receive housing assistance that enabled him/her to be successful in employment and/or postsecondary education and training. *Youth only Per TEGL 19-16 an Adult/DW customer who has exited and is only receiving follow-up services is not eligible to receive supportive services during their follow-up.

F16	**Supportive Service: Utilities** AJCC staff provided and/or arranged for a participant to receive assistance with his/her utilities that enabled him/her to be successful in employment and/or postsecondary education and training. *Youth only Per TEGL 19-16 an Adult/DW customer who has exited and is only receiving follow-up services is not eligible to receive supportive services during their follow-up.
F17	**Supportive Service: Dependent Care** AJCC staff provided and/or arranged for a participant to receive child care or dependent care assistance that enabled him/her to be successful in employment and/or postsecondary education and training. *Youth only Per TEGL 19-16 an Adult/DW customer who has exited and is only receiving follow-up services is not eligible to receive supportive services during their follow-up.
F18	**Supportive Service: Medical** A Youth participant received assistance with medical services that enabled him/her to be successful in employment and/or postsecondary education and training. *Youth only Per TEGL 19-16 an Adult/DW customer who has exited and is only receiving follow-up services is not eligible to receive supportive services during their follow-up.
F19	**Supportive Service: Incentives/Bonus** A participant received an incentive or bonus after being placed in training activities or education. Per TEGL 21-16, allowable work experience expenditures include incentive payments tied directly to the completion of work experience; and employability skills/job readiness training to prepare youth for a work experience. *Youth only Per TEGL 19-16 an Adult/DW customer who has exited and is only receiving follow-up services is not eligible to receive supportive services during their follow-up.
F21	**Supportive Service: Educational Testing** A Youth participant received financial assistance in obtaining a High School equivalency certificate, a license, or other type certificate that enabled him/her to be successful in employment and/or postsecondary education and training. *Youth only Per TEGL 19-16 an Adult/DW customer who has exited and is only receiving follow-up services is not eligible to receive supportive services during their follow-up.
F22	**Supportive Service: Post-Secondary Educational Materials** A Youth participant received assistance with books, fees, school supplies, and other necessary supplies for students enrolled in post-secondary education classes that enabled him/her to participate in activities authorized under Title IB. *Youth only Per TEGL 19-16 an Adult/DW customer who has exited and is only receiving follow-up services is not eligible to receive supportive services during their follow-up.

Employer Activity Codes

Activity Code	Activity Code Name and Definition
E01	**Alien Labor Certification** Under the H-2A program, local AJCC staff developed a hiring agreement with an employer that took into account the local AJCC site's resources, but that did not adversely affect the site's ability to adequately serve other employers. The hiring agreement may not include provisions for AJCC staff to assist the employer in pre- employment activities such as verifying prior employment or obtaining references.
E02	**Americans with Disabilities** AJCC staff contacted an employer that submitted a job posting that appeared to be discriminatory under the *Americans with Disabilities Act* of 1990. In contacting the employer, AJCC provided legal job posting requirements, and informed the employer that unless the job posting's specifications can be legally justified, that the employer's job posting request could not be accommodated.
E03	**CalJOBS Assistance** AJCC staff provided an employer with information regarding CalJOBS, or assisted an employer with registering in CalJOBS.
E04	**Apprenticeship** AJCC staff informed the employer of apprenticeship requirements and explained job order posting access.
E05	**Bonding** The designated AJCC staff person responsible for providing and/or arranging for bonding services, completed the required steps to provide an employer with a fidelity bond for an at-risk or hard-to-place participant. These steps include, but are not limited to, ensuring the employer meets all eligibility requirements, completing the EDD Fidelity Bonding Certification Request, completing the EDD Fidelity Bonding Employer Confirmation Letter, and submitting bonding requests to the Workforce Services' Division Bonding Coordinator.
E06	**CalJOBS External Recruitment** After determining that the CalJOBS job-seeker participant pool did not include qualified individuals for an employer's specific job opening, AJCC staff conducted recruitment efforts to locate qualified individuals. These efforts include, but are not limited to, contacting colleges, trade schools, professional organizations, and other employment and training providers who may have access to individuals with the employer's required skills and qualifications.
E07	**Disability Insurance** An AJCC sponsored a Disability Insurance seminar for employers.
E08	**Employer Advisory Council (EAC)** AJCC staff provided an employer information regarding the Employer Advisory Council, or provided AJCC services to an employer at an Employer Advisory Council event.
E09	**Employer Application Issuance** At the request of an employer, AJCC staff issued the employer's work application to job seekers. Prior to agreeing to issue the employer's work application, the staff member reviewed the work application to ensure compliance with the Department of Fair Employment and Housing pre-employment guidelines.

E10	**Employer Recall** AJCC staff suspended an employer's access to CalJOBS after determining the employer violated Workforce Services' regulations and/or Federal, State, or local employment- related laws. Reasons for access suspension include, but are not limited to: the employer includes discriminatory specifications in the job listing; fails to adhere to Federal, State, or local employment-related laws; misrepresents terms or conditions of employment; causes Workforce Services to receive substantiated formal or informal complaints from job seekers; and posts an invalid job opening, such as one due to a trade dispute.
E11	**Employment Training Panel (ETP)** AJCC staff assisted an employer with information regarding the Employment Training Panel's (ETP) available programs and services, including eligibility requirements, application assistance and programs specific to an employer's business. This definition does not include Training for New Employees (E40), or Training for Current Employees (E41).
E12	**Employment Law** An AJCC sponsored a labor law seminar for employers.
E13	**Employment Taxes** An AJCC sponsored a payroll tax seminar for employers.
E14	**Enterprise Zone (EZ) Tax Credits** AJCC staff identified a potentially eligible job seeker and referred him/her to the nearest Enterprise Zone-certifying agency or Enterprise Zone employer. Staff may not perform eligibility determinations, request documentation, or sign the Enterprise Tax Voucher (DOC EZ1).
E15	**Exclusive Hiring Agreement** AJCC staff established an agreement with an employer that requires all job seekers to apply through CalJOBS.
E16	**Federal Contractor Job Listing** AJCC staff assisted an employer with a federal job contractor job listing. Staff ensured that the federal contractor was properly identified, and that its special employment needs, particularly those relating to qualified veterans' hiring, were met to the fullest possible extent.
E17	**Fraud Reporting** After receiving a job listing from a questionable employer, AJCC staff ensured the request was genuine, and represented an actual job opportunity. Questionable employer examples include employers who require unusual pre-employment action on the job- seeker's part (e.g., a deposit for some alleged service, such as training, transportation, dues, fees, or food and lodging; employers who require monetary deposits or payments), unknown employers who request permission to interview at the AJCC; employers who ask job seekers to be sent to an address that is not a normal place of business (e.g., hotel room), unknown employers who offer to provide transportation to the job site, and employers whose address or job location is vague.
E18	**High Density Unemployment Area Resident** AJCC staff assisted an employer in hiring a high-density unemployment area resident.
E19	**Internship** AJCC staff entered an internship into CalJOBS for an employer, or publicized the internship at the AJCC.
E20	**Job Development Contact** AJCC staff contacted an employer regarding Job Development Contact participation. If the employer is not registered, then staff would need to complete the employer's CalJOBS' registration to collect the employer's information.

E21	**Job Fairs** AJCC staff partnered with an appropriate entity within the community to present and/or participate in a job fair.
E22	**Job Identification Contact** AJCC staff contacted a CalJOBS-registered employer for available job postings.
E23	**Job Listing Assistance** AJCC staff assisted a CalJOBS-registered employer with filling out a job listing form (DE 8203), or AJCC staff completed a job order listing in CalJOBS on behalf of the employer. This service does not include CalJOBS Assistance (E03).
E24	**Job Referrals** AJCC staff advertised or referred an employer's CalJOBS job order to participants.
E25	**Job Shadowing** AJCC staff coordinated a job shadowing experience for a qualified participant with an employer. The employer would like to hire a participant, but would first like the participant to do a job shadowing.
E26	**Labor Market Information** AJCC staff provided an employer with the nation, state, or local area's market information to assist in the employer's business plan expansion, relocation, or future hiring and training needs; or, referred the employer to a labor market information consultant who prepared detailed occupational labor market for the employer.
E27	**Local Planning, Zoning, Permits** AJCC staff provided an employer with Local Planning, Zoning, and Permits information.
E28	**Marketing Package** AJCC staff provided an employer marketing materials containing information regarding EDD services. Materials could include, but are not limited to, DE forms, brochures geared towards the employer, Labor Market Information Fact Sheets, and flyers.
E29	**New Employee Registry** AJCC staff provided an employer with the specific information pertaining to the California New Employee Registry.
E30	**On-the-Job Training** AJCC staff established an on-the-job training contract with an employer. Under the contract, the employer provided occupational training to a WIOA participant in exchange for a specified percentage reimbursement of the participant's wage rate, and received technical assistance from AJCC staff throughout the life of the training contract.
E31	**Older Worker Hiring** AJCC staff conducted outreach efforts to employers highlighting the potential of older works and their contributions to a diverse workforce. The outreach efforts highlighted traits that make older workers ideal candidates for employment, including their reliability, commitment, enthusiasm, and a keen know-how that comes with a lifetime of experience.

E32	**Rapid Response (layoff or closure)** AJCC staff provided rapid response activities in the case of a permanent closure or mass layoff at a plant, facility or enterprise, or a natural or other disaster that resulted in mass job dislocation in order to assist dislocated workers in obtaining reemployment as soon as possible. Rapid response activities include, but are not limited to, establishing on-site contact with employers and employee representatives; providing information and access to available employment and training activities; providing an on-site presentation to employees on when to file for, how to file for, and who qualified for Unemployment Insurance; assisting in establishing a labor-management committee; voluntarily agreed to by labor and management, with the ability to devise and implement a strategy for assessing the employment and training needs of Dislocated Workers, and obtaining services to meet such needs; providing emergency assistance adapted to the particular closure, layoff or disaster; and providing assistance to the local community in developing a coordinated response and in obtaining access to state economic development assistance.
E33	**Recruitment at AJCC** An employer used an AJCC's facility and scheduling services to screen and interview job- seeking participants.
E34	**Reverse Referral Agreement** AJCC staff established an agreement with an employer that it would provide a handout or poster to encourage job seekers to enroll and enter a résumé in CalJOBS. The rationale for this agreement is that when an employer has openings and lists them in the CalJOBS those job-seekers' résumés can be accessed by the employer. This agreement reduces business interruptions to the employer when there are no openings, and expands the job-seeker participant pool in CalJOBS.
E35	**Résumé Referral** AJCC staff conducted a résumé search to find job-seeking participants' résumés that match an employer's job requirements, and provided those résumés to the employer.
E36	**Career Pathway Programs** AJCC staff informed employers about the Career Pathway programs, located in their local and regional area. This may include inquiring about an employer's interest and/or ability to assist with Career Pathway Programs, including job shadowing, work experience sites, mentoring, speaking engagements, and employer focus groups.
E37	**Targeted Recruitment** AJCC staff coordinated a focused recruitment campaign for a new business venture, or a facility needing a large number of specialized workers.
E38	**Tax Credit Programs** AJCC staff informed an employer about available hiring incentives and tax credits including, but not limited to, the Work Opportunity Tax Credit (WOTC), Empowerment Zone/Renewal Community Tax Incentives, the Disabled Access Credit, and the Architectural and Transportation Tax Deduction. This definition does not include the Veteran Hiring Incentive Program (E43).
E39	**Trade Assistance Act** AJCC staff informed an employer of Trade Assistance Act (TAA) associated programs.
E40	**Training for New Employees** AJCC staff informed an employer of funding available through the Employment Training Panel (ETP) for workforce training programs, and referred it to the ETP website or phone number for additional information.

E41	**Training for Current Employees** AJCC staff informed an employer of funding available through the Employment Training Panel (ETP) for workforce training programs, and referred it to the ETP website or phone number for additional information.
E42	**Unemployment Insurance** AJCC staff sponsored a seminar for employers regarding Unemployment Insurance.
E43	**Veteran Hiring Incentive Program** AJCC staff informed an employer about the Work Opportunity Tax Credit (WOTC) and that "Qualified Veterans" is one of the WOTC target groups that may qualify the employer for a tax credit.
E44	**Welfare Recipient Hiring** AJCC or staff assisted an employer in hiring a welfare recipient.
E45	**Work Experience Programs** AJCC staff coordinated with an employer to provide a participant with a Work Experience Opportunity, and technical assistance throughout the life of the contract. Work Experience is a planned, structured learning experience that takes place in a workplace for a limited time period. It may be paid or unpaid, as appropriate, and may be in the private for-profit sector, the nonprofit sector, or the public sector.
E46	**Workforce Innovation and Opportunity Act (WIOA)** AJCC staff informed an employer of available *Workforce Innovation and Opportunity Act* employer services that include, but are not limited to, customized training, on-the-job- training reimbursement assistance, and training subsidies.
E47	**Work Opportunity Tax Credit (WOTC)** AJCC staff processed an employer's application for Work Opportunity Tax Credit (WOTC) certification. Application processing includes, but is not limited to, ensuring the applicable forms (i.e., IRS 8850 [Pre-screening Notice and Certification Request], ETA 9061 [Individual Characteristics From], and ETA 9154 [Youth Self-Attestation Form]) are accurately completed; conducting an employee background check to ensure the employer received the highest tax credit they are eligible for; inform the employer that the application must be post-marked no later than the 28th calendar day following the new employee's start date; if necessary, sending a request to employer for more information; and sending the employer a certification or denial letter.
E48	**Youth Employment Opportunities** A Youth Employment Opportunity Program (YEOP) Specialist contacted an employer for the purposes of informing the employer about YEOP, and encouraging the employer to hire a Youth participant.
E51	**CalJOBS Suppressed Job Listing Referral** AJCC staff entered a suppressed job listing into CalJOBS, and assisted the employer in filling the opening through either of the following service levels: résumé search service (staff screen and select job-seeking participants and send the résumés of participants who match the job requirements), or mediated staff services (staff screen and select participants and provide them with the employer contact instructions).
E52	**OFCCP Employer Outreach** AJCC staff conducted outreach to a contractor or subcontractor that holds any federal or federally assisted construction contract in excess of $10,000. Services may include assistance with the Office of Federal Contract Compliance Programs (OFCCP) requirements, such as affirmative action and equal employment opportunity.

E54	**Lay-Off Aversion Activities** AJCC staff provided lay-off aversion strategies and activities designed to prevent, or minimize a participant's unemployment. These strategies include, but are not limited to, the following: 1. Ongoing engagement and partnership-building activities with local businesses and community to avert lay-offs, and assist Dislocated Workers in obtaining employment as soon as possible. 2. Provide employers assistance in reduction-in-force management. 3. Fund feasibility studies to determine if the company's operations might be sustained through a buyout or other means. 4. Develop and/or manage incumbent worker programs via connecting companies to state Short-Time Compensation or other programs to prevent layoffs; quickly re-employ Dislocated Workers; business loans for employee skill upgrading, along with other available government and local resources. 5. Establish linkages at the federal, state, and local levels, including the Department of Commerce, state and local resources available for business retention and expansion; partner or contract with business-focused organizations to assess risks to companies and how those risks can be ameliorated; analyses of affected company's suppliers to assess their risks and vulnerabilities. 6. Connect businesses and workers to short-term, on-the-job, or customized training programs, and/or apprenticeships before or after lay-offs to facilitate rapid re-employment. Locally-defined lay-off activities.
E55	**Candidate Pre-Screen (on behalf of employer)** AJCC staff provided an employer, employer association, or other such organization, customized screening and referral of qualified participants; or in addition to Wagner- Peyser services, received customized employment-related services on a fee-for-service basis; and/or was provided business services and strategies that met the workforce investment needs of area employers, as determined by the Local Board, and consistent with the local plan.
E56	**Other Referral (referred to other agency for service)** AJCC staff referred an employer/company to another public agency to obtain services not available through WIOA/EDD/TAA programs.
E57	**Follow-Up with Employer on New Hires** AJCC staff contacted the employer to determine if a hired participant was successful, and to provide as-needed additional assistance to the employer to ensure satisfaction with the business services provided by AJCC staff.
E59	**Follow-Up with Employer on Referred Candidate** AJCC staff contacted an employer via phone, email, or in person to follow-up on a candidate referred by staff to a CalJOBS job listing.
E60	**Employer Networking** AJCC staff provided an employer with information regarding AJCC services in an effort to establish a relationship, or to maintain an existing relationship.
E61	**HR Consultation Services** AJCC staff provided the employer with Human Resource (HR) related services, such as pre-employment testing, background checks and assistance in completing the I-9 paperwork, and providing employers with job and task analysis services, and absenteeism analysis.

E62	**Referral to Community Resource** AJCC staff provided a proactive linkage and referral to community resources that support the employer's workforce needs.
E63	**Veteran Employer Council (VEC)** AJCC staff provided an employer information regarding the Veteran Employer Council (VEC), or provided AJCC services to an employer at a VEC event.
E64	**Small Business Downsizing/Closure Assistance** AJCC staff provided services to a small business that is downsizing or expected to go out of business. Assistance may include onsite visits to provide the employer with information on the available AJCC services for affected employees and referrals to appropriate community resources.
E65	**Engaged In Strategic Planning/Economic Development** AJCC staff engaged in workforce investment strategic planning or business growth and economic development strategic planning. These activities include, but are not limited to, participating in community-based strategic planning; sponsoring employer forums; securing information on industry trends; providing information for the purpose of corporate economic development planning; partnering in collaborative efforts to identify workforce challenges; and developing ways to address those challenges.
E66	**Accessed Untapped Labor Pools** AJCC staff established pipeline activities in partnership with the public workforce system to access untapped labor pools. These activities include, but are not limited to: outreach to youth, veterans, individuals with disabilities, older workers, ex-offenders, and other targeted demographic groups; industry awareness campaigns; joint partnerships with high schools, community colleges, or other education programs to improve skill levels; and programs to address limited English proficiency and vocational training.
E67	**Customized Training** AJCC staff provided publicly funded customized training assistance to an employer.
E68	**Incumbent Worker Training** AJCC staff provided publicly funded incumbent worker training assistance to an employer.
E69	**Follow-Up with Employer on Employer Services** AJCC staff contacted the employer to determine if employer services that were provided by the AJCC were successful.
E70	**Youth Outreach and Marketing Presentation** Staff conducted presentations at entities (e.g., employers, community-based organizations, schools, workforce partners) in the community serving youth on the available EDD and partner youth services and resources as part of the YEOP expansion effort.
E71	**Youth Outreach and Marketing Contact** Staff contacted entities (e.g., employers, community-based organizations, schools, workforce partners) serving youth to schedule an appointment to provide information on the available EDD and partner youth services and resources as part of the YEOP expansion effort.
E72	**DOLVETS Hire Medallion Program (HVMP)** Staff provided information regarding the HVMP that recognizes employers who hire and retain veterans throughout the year and have dedicated resources for their veteran employees.

E73	**Reasonable Accommodation** Provided Employer information on reasonable accommodations that may include, but not limited to, physical change, accessible communication and assistive technologies, modified work tasks, and policy enhancements.
E76	**Regional Sector Partnership Referrals** Staff refer an employer in a priority industry to Industry Sector Partnerships.
E90	**Referred Qualified Applicants** Staff referred client to employer based on their review of the client's resume, skills and qualifications. *This code is system generated at time of client referral.
E92	**Notification to Employer of Potential Applicant** Staff notified client of potential job. *This code is system generated at time of client notification.

Attachment II: CalJOBS℠ Activity Codes and Performance Crosswalk

Credential Attainment – A participant is included in this measure if they exited from the program and were in either a postsecondary education or training program (other than OJT or customized training) OR in a secondary education program at or above the 9th grade level without a secondary school diploma or its equivalent. In addition to the activities noted below, inclusion in the measure may also be triggered by the "school status" questions in the application, activity code closure and closure form.

Measurable Skill Gains (MSG) – A participant is included in this measure if they are in an education or training program. In addition to the activities noted below, inclusion in the measure may also be triggered by the "school status" questions in the application, activity code closure, or case closure; co-enrollment in Adult Education, Job Corps, Youth Build or Vocational Education in program entry (from application); OR co-enrollment in partner programs (on the activity code).

#	Activity Code Name	Program Affiliation			Credential Attainment	MSG
		Adult & DW	Youth	TAA		
300	Occupational Skills Training (Approved ETPL Provider)	x		x	x	x
301	On-the-Job Training (OJT)	x		x		x
302	Entrepreneurial Training (Approved ETPL Provider)	x			x	x
304	Customized Training	x		x		x
305	Skills Upgrading and Retraining (Approved ETPL Provider)	x			x	x
306	Prerequisite Training (Approved ETPL Provider)	x		x	x	x
307	Pre-Apprenticeship Program w/Occupational Skill Training (Approved ETPL Provider)	x		x	x	x
322	Job Readiness Training	x				x
323	Workplace Training & Cooperative Education (Approved ETPL Provider)	x			x	x
324	Adult Education with Training Services (Approved ETPL Provider)	x		x	x	x
325	Apprenticeship Training (Approved ETPL Provider)	x		x	x	x
328	Occupational Skills Training (non-ETPL provider)	x		x	x	x
330	Local Board Determination Training	x			x	x
333	Approved Remedial Training for those with GED/HS Diploma			x	x	x
339	Approved GED Training			x	x	x
341	Approved Remedial Training for those with GED/HS Diploma - Approved by other State			x	x	x

346	Out-of-State Training Provider	x			x	x
355	English Language Learner Training			x	x	x
415	Enrolled in Alternative Secondary Education		x		x	x
416	Occupational Skills Training (Approved ETPL Provider)		x		x	x
418	Adult Education (GED)		x		x	x
421	Enrolled in Postsecondary Education		x		x	x
429	Enrolled in Secondary Education Program		x		x	x
430	Youth Occupational Skills Training (Youth Service Eligible Provider List)		x		x	x
432	Enrolled in Apprenticeship Training (Approved ETPL Provider)		x		x	x
437	Pre-Apprenticeship Program with Occupational Skills Training (Approved ETPL Provider)		x		x	x
438	Occupational Skills Training (non-ETPL provider)		x		x	x
439	Education Offered Concurrently w/ Workforce Prep and Training		x		x	x

Personally Identifiable Information (PII) Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
All programs receiving funding under the Workforce Innovation and Opportunity Act (WIOA) must protect all personally identifiable information (PII) and other sensitive information. All WIOA-funded agencies are required to take aggressive measures to mitigate the risks associated with the collection, storage, and dissemination of sensitive data, including PII.

BACKGROUND
As part of its grant activities, the City of Los Angeles Workforce Development System (WDS) may have in their possession large quantities of PII relating to their organization and staff; partner organizations and their staff; and individual program participants. This information is generally found in personnel files, participant data sets, performance reports, program evaluations, grant and contract files, and other sources.

Definitions

- PII – Information that can be used to distinguish or trace an individual's identity, either alone or when combined with other personal or identifying information that is linked or linkable to a specific individual.
- Sensitive Information – Any unclassified information whose loss, misuse, or unauthorized access to or modification could adversely affect the interest or the conduct of Federal programs or the privacy to which individuals are entitled under the Privacy Act.
- Protected PII and Non-sensitive PII – The United States Department of Labor (DOL) has defined two types of PII: (1) Protected PII and (2) Non-sensitive PII. The differences between protected PII and Non-sensitive PII are primarily based on an analysis regarding the "risk of harm" that could result from the release of the PII.

1. Protected PII is information that, if disclosed, could harm the individual whose name or identity is linked to that information. Examples of protected PII include, but are not limited to, social security numbers (SSNs), credit card numbers, bank account numbers, home telephone numbers, ages, birthdates, marital status, spouse names, educational history, biometric identifiers (fingerprints, voiceprints, iris scans, etc.), medical history, financial information, and computer passwords.
2. Non-sensitive PII, on the other hand, is information that, if disclosed by itself, could not reasonably be expected to result in personal harm. Essentially, it is stand-alone information that is not linked or closely associated with any protected or unprotected PII. Examples of non-sensitive PII include information such as first and last names, e-mail addresses, business addresses, business telephone numbers, general education, credentials, gender, or race. However, depending on the circumstances, a combination of these items could potentially be categorized as protected or sensitive PII.

POLICY AND PROCEDURES
Federal regulations require that PII and other sensitive information be protected. The WDS must secure transmission of PII and sensitive data developed, obtained, or otherwise associated with WIOA funds and must comply with all of the following:

- To ensure that such PII is not transmitted to unauthorized users, all PII and other sensitive data transmitted via e-mail or stored on CDs, DVDs, thumb drives, etc., must be encrypted. The WIOA-funded agencies must not email unencrypted sensitive PII to any entity.
- The City and all WIOA-funded agencies must take the steps necessary to ensure the privacy of all PII obtained from participants and/or other individuals and to protect such information from unauthorized disclosure. All agencies must maintain such PII in accordance with the DOL Employment and Training Administration standards for information security described in this policy.
- The WIOA-funded agencies shall ensure that any PII used during the performance of their agreement with the City has been obtained in conformity with applicable federal and state laws governing the confidentiality of information.
- The WIOA-funded agencies further acknowledge that all PII data shall be stored in an area that is physically safe from access by unauthorized persons at all times.
- The WIOA-funded employees and other personnel who will have access to sensitive/confidential/proprietary/private data (1) must be informed of the confidential nature of such information and of the safeguards required to protect such information; and (2) must be advised that, per federal and state laws, civil and criminal sanctions may be imposed for noncompliance.
- WIOA requires that funded agencies have in place policies and procedures under which their employees and other personnel acknowledge (1) their understanding of the confidential nature of the data, (2) the requirements with which they are required to comply when handling such data, and (3) that they may be liable to civil and/or criminal sanctions for noncompliance with statutory nondisclosure requirements.
- Grantees must not extract information from data supplied by the CalJOBS^{SM} system for any purpose not stated in their contract agreement with the City.
- Access to any PII must be restricted to only those employees who need it in their official capacity to perform duties in connection with the scope of work in the agreement with the City.
- All PII data must be processed in a manner that will protect the confidentiality of the records/documents and is designed to prevent unauthorized persons from retrieving such records by computer, remote terminal, or any other means. Data may be downloaded to, or maintained on, mobile or portable devices only if the data are encrypted.
- The WIOA-funded agencies must permit city, state, and federal staff to make onsite inspections during regular business hours for the purpose of conducting audits and/or conducting other investigations to assure that the WIOA-funded agency is complying with the confidentiality requirements described in this policy.
- The WIOA-funded agencies must retain data only for the period required to use it for assessment and other purposes, or to satisfy applicable Federal records retention requirements, if any. Thereafter, all data will be destroyed, including the degaussing of magnetic tape files and the deletion of electronic data.

SUBMISSION PROCEDURES

- Before collecting PII or sensitive information from participants, the WIOA-funded agencies must have participants sign releases acknowledging the use of PII for grant purposes only.
- Whenever possible, use unique identifiers for participant tracking instead of SSNs. While SSNs may initially be required for performance tracking purposes, a unique identifier could be linked to each individual record. Once the SSN is entered for performance tracking, the unique identifier will be used in place of the SSN for tracking purposes. If SSNs are to be used for

tracking purposes, they must be stored or displayed in a way that is not attributable to a particular individual, such as using a truncated SSN.

- Use appropriate methods for destroying sensitive PII in paper files (i.e., shredding or using a burn bag) and securely deleting sensitive electronic PII.
- Do not leave records containing PII open and unattended.
- Store documents containing PII in locked cabinets when not in use.
- An agency's failure to comply with the requirements identified in this policy, or any improper use or disclosure of PII for an unauthorized purpose, may result in the termination or suspension of the agreement with the City or the imposition of special conditions or restrictions, or such other actions as the City may deem necessary to protect the privacy of participants or the integrity of data.

REFERENCES

- Privacy Act of 1974
- Computer Security Act of 1987
- Title III of the E-Government Act of 2002
- Office of Management and Budget (OMB) M-0615, Safeguarding Personally Identifiable Information
- OMB M-06-19, Reporting Incidents Involving Personally Identifiable Information and Incorporating the Cost for Security in Agency Information Technology Investments
- Executive Order 13402 established the President's Task Force on Identity Thief
- WSD24-13: Local Area MIS Administrator and WSB CalJOBS SPOC Roles and Responsibilities (February 3, 2025)
- WSD24-12: CalJOBS System Access (January 27, 2025)

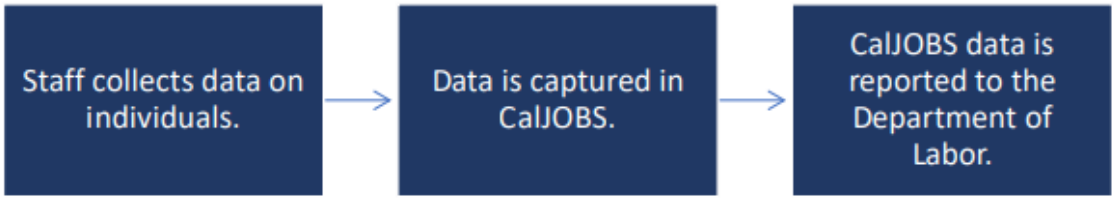
WIOA Data Validation

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides guidance and establishes the procedures regarding the Workforce Innovation and Opportunity Act (WIOA) data validation requirements for all America's Job Center of California (AJCC) operators. Data validation contains various activities that ensure the accuracy of quarterly and annual performance reports, protect data integrity, and encourage the timely resolution of data anomalies and inaccuracies. This policy applies to all WIOA-funded programs within all WorkSource and YouthSource Centers and National Dislocated Worker Grant (NDWG) project operators.

BACKGROUND
WIOA provides a historic opportunity to align performance-related definitions, streamline performance indicators, integrate reporting, and ensure comparable data collection and reporting across programs. It also requires the collection and reporting of program-specific data and assesses the effectiveness of programs using performance accountability indicators and performance reporting requirements. Figure 1 below illustrates a high-level overview of the flow of data in the workforce system.

Figure 1



To comply with WIOA regulations, the Employment Development Department (EDD) is required to conduct data validation on program participant files on an annual basis. Data validation is a series of quality assurance techniques established to verify the accuracy, validity, and reliability of data entered into CalJOBS and reported to the Department of Labor (DOL). The establishment of a shared data validation framework that requires a consistent approach across programs ensures all program data routinely and accurately reflects the characteristics and performance of each program. Data validation ensures that all program data routinely and accurately reflects the characteristics and performance of each program. Ultimately, the purposes of validation procedures are as follows:

- Verify the performance data reported by grant recipients to the DOL are valid, accurate, reliable, and comparable across programs.
- Identify anomalies in the data and resolve issues that may cause inaccurate reporting.
- Outline source documentation required for data elements.
- Improve program performance accountability through the results of data validation efforts.

Data validation compares data entered on each program into CalJOBS against source documentation. The EDD utilizes the data validation findings to assess the accuracy of program participant data pulled from CalJOBS and reported to the DOL.

POLICY AND PROCEDURES

To ensure data entered into CalJOBS and reported to the DOL is accurate, Local Workforce Development Areas and EDD staff are required to collect and maintain the applicable source documents for each program participant at the date of program entry, during the period of participation, and after program exit.

Definitions

Data Validation – The series of internal controls that verifies the accuracy, validity, and reliability of data.

Data Element – A standardized unit of information with a unique meaning that is captured in CalJOBS and reported to the DOL.

Source Document – Physical or electronic document(s) or record(s) that supports the data captured in CalJOBS and reported to the DOL.

Data Element Validation (DEV) – The process of using source documentation to confirm the data captured in CalJOBS and reported to the DOL.

Population Size – The total number of participants served in the last four quarters (rolling four quarters) of the Program Year's second quarter WIOA Quarterly Performance Report.

Sample Size – The number of participant case files to be reviewed.

CalJOBS Value – The value captured in CalJOBS for a data element.

Reported Value – The value reported to the DOL for a data element.

Audit Outcome – The outcome after validating the reported value against source documentation.

Error Rate – The frequency of errors.

Single Data Element Error Rate – The percentage of total errors for a specific data element.

Total Program Error Rate – The percentage of total data element errors for a single program.

Data Element Validation

Data Element Validation (DEV) is an annual process that begins in January each year. The process requires collaboration between the Local Areas, EDD Central Office Workforce Services Division, and the Workforce Services Branch (WSB) field divisions. The Data Integrity and Validation Unit (DIVU) within the Central Office Workforce Services Division leads DEV and uses the Local Area Management Information System (MIS) Administrators and WSB CalJOBS Single Point of Contacts (SPOCs) as the primary contact for the process. The following outlines DEV activities:

- Training on DEV requirements are available for all program staff.
- The DIVU hosts a kick-off meeting for all Local Area MIS Administrators and WSB CalJOBS SPOCs in the cohort. This meeting provides an in-depth overview of DEV process, responsibilities, and expectations.
- The Local Area MIS Administrator informs the DIVU how source documents will be provided.
- The sample size for each area's programs is identified, and random samples are pulled.

- DIVU provides MIS Administrators and WSB CalJOBS SPOCs the list of CalJOBS State IDs included in their sample 15 business days prior to beginning DEV. MIS Administrators and WSB CalJOBS SPOCs must ensure participant files are ready for DEV.
- The DIVU conducts DEV on all programs.
- DIVU provides MIS Administrators and WSB CalJOBS SPOCs the preliminary DEV results of each program. Directions on how to correct the identified data errors and the deadline for completing the data corrections is provided.
- The DIVU updates the preliminary DEV results based on corrections made by program staff.
- DIVU provides the final DEV results to the MIS Administrators and WSB CalJOBS SPOCs.
- Technical assistance is provided to areas with an error rate above the threshold.

DEV Source Documentation Access
To facilitate the collection of program files, MIS Administrators and WSB CalJOBS SPOCs are provided the CalJOBS State IDs for their sample(s). MIS Administrator and WSB CalJOBS SPOCs must then provide the source documentation to the DIVU within 15 business days. The source documents can be made available in one of the three following ways:

1. Electronically via the CalJOBS Document Management and Scanning module.
2. Electronically via a secure electronic file sharing system.
3. Physically in a Local Area's office.

WIOA Data Validation Source Documentation
Below is a list of the allowable source documents needed to perform validation on each data element. Most data elements have multiple forms of acceptable source documentation. If there are multiple documents collected for the same data element and the sources conflict, the most objective source document determines if the data is valid and accurate.

The source documentation types include the following:
1. Crossmatch – A crossmatch utilizes supporting evidence for the data element in a database administered by a WIOA core program. The description of the allowable source documentation for each data element identifies the allowable databases.

2. Self-attestation – Self-attestation (also referred to as a participant or applicant statement) occurs when a participant states their status for a particular data element and then signs and dates a form acknowledging this status.

The key elements for self-attestation are as follows:

a) The participant identifies their status for permitted elements.
b) The participant signed and dated a form attesting to this self-identification. The form and signature can be on paper or in CalJOBS with an electronic signature.

Note that self-attestation is not the primary method of gathering documentation to verify data elements. Self-attestation may be used when an item is unverifiable, or it is unreasonably difficult to obtain. The applicant's difficulty in obtaining documentation does not need to entail hardship or suffering to justify using self-attestation.

3. Case Notes – Case notes refer to either paper or electronic statements by the case manager that identify, at a minimum, the following:

a) A participant's status for a specific data element.

b) The date on which the information was obtained.
c) The case manager who obtained the information.

4. Electronic Records – Electronic records are participant records created, stored, or transferred in a form that only a computer can process and are maintained in CalJOBS.

Program staff are required to maintain source documentation as electronic files in CalJOBS. CalJOBS can maintain electronic documents using the CalJOBS Document Management and Scanning module. This module provides a secure, centralized place to manage source documents.

Staff are responsible for ensuring the data in CalJOBS is accurate and timely. If CalJOBS information is incorrect, staff should submit a CalJOBS Correction Request Form to the LA City MIS Administrator Unit.

REFERENCES

- Workforce Services Directive (WSD) 24-16: WIOA Data Validation (March 14, 2025)
- WSD22-15 - WIOA Data Validation Source Documentation (June 27, 2023)
- WIOA (Public Law 113-128) Section 116(d)(5), Section 185(a)(3)(c), and Section 188
- Title 2 Code of Federal Regulations (CFR) Part 200: Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance), Section 200.334.
- Title 29 CFR Part 97: Retention and Access Requirements for Records (Uniform Guidance), Section 97.42
- Training and Employment Guidance Letter (TEGL) 23-19, Guidance for Validating Required Performance Data Submitted by Grant Recipients of U.S. Department of Labor (DOL) Workforce Programs (June 18, 2020)
- TEGL 7-18, Guidance for Validating Jointly Required Performance Data Submitted under the Workforce Innovation and Opportunity Act (WIOA) (December 19, 2018)

Definitions

Definition of Demand Occupations Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides guidance on "in-demand" industry to ensure America's Job Center of California/WorkSource provider staff, and One-Stop partners, select appropriate training programs for customers of the WIOA system.

BACKGROUND
The term "in-demand industry sector" means: an industry sector that has a substantial current or potential impact because of the high number of job openings or fastest growing occupations within that sector in a given region. These types of jobs lead to economic self-sufficiency and provide increased opportunities for advancement in the state, regional, or local economy, as appropriate; fuel the growth and the stability of feeder and other supporting businesses, as well as the growth of other industry sectors; or an occupation that currently has or is projected to have a number of positions (including positions that lead to economic self-sufficiency and opportunities for advancement) in an industry sector, so as to have a significant impact on the state, regional, or local economy.

The determination of whether an industry sector or occupation is in-demand shall be made by the state or local board, as appropriate, using state and regional business and labor market projections, including the use of Labor Market Information (LMI). This information is available online at: www.labormarketinfo.edd.ca.gov

The following are additional sources defining Demand Occupations:

- Los Angeles Economic Development Corporation's (LAEDC) economic research at www.laedc.org http://www.laedc.org/
- The U.S. Bureau of Labor Statistics website at www.bls.gov has available information on occupations, annual and hourly wages, career tracks, etc.
- The WDB may define targeted sectors as demand sectors.
- Other additional labor market resources may be used as long as the following information is presented: a) justification of any determination that a particular job is in a demand occupation; b) documentation of any steps taken in reaching that determination; and c) documentation in the file of the particular customer for whom such determination is made.

POLICY AND PROCEDURES
Individual Training Account (ITA) training services made available to eligible adults and dislocated workers must be directly linked to the employment opportunities either in the local area or in another area to which the individual is willing to relocate. Local Workforce Development Areas (LWDA) therefore need to identify "demand occupations." The demand occupations are subsequently used in determining programs of training services that lead to these employment opportunities.

Definition of Gender Equity Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides guidance to ensure equity for women and girls throughout the City of Los Angeles Workforce Development System. The goal of this policy is to address the inherent set of disadvantages and biases women face in obtaining education and training for and placement in high-wage occupations and professions, and to overcome their multiple barriers to full participation and advancement in the labor market.

Definition of Gender Equity
Equity means fairness of treatment of women and girls in the Workforce Development System (WDS) according to their respective needs. This includes equal treatment to men and boys, or treatment that is different, but equivalent in terms of rights, benefits, obligations, and opportunities.

BACKGROUND
In August 2015, Mayor Garcetti issued an Executive Directive requiring each General Manager or Head of a City of Los Angeles Department to submit and implement a Gender Equity Action Plan that:

- Upholds an inclusive work environment that promotes fairness and fosters the equal participation of women in leadership positions at all levels.
- Tracks recruitment in fields where women remain underrepresented (such as public safety, science, technology, engineering, and mathematics) and addresses underrepresentation.
- Tracks contracts and promotes ways to ensure equal contracting opportunities for women-business enterprises.
- Evaluates City services to discover ways to increase gender equity parity and to promote equal opportunities for and the advancement of women and girls.
- Provides any raw data regarding sex and gender on the City's open-data portal.
- Identifies and develops baseline metrics regarding the status of women and girls.
- Publishes on the online Gender Equity Dashboard metrics and indicators related to the status of women and girls.

In alignment and support of achieving gender equity, the Workforce Development Board (WDB) will undertake immediate and ongoing efforts to integrate a gender perspective into the design, implementation, delivery, monitoring, and evaluation of services provided through the Workforce Development System that produce greater outcomes for women and girls. Additionally, the WDB will actively collaborate with the City of Los Angeles Commission on the Status of Women on the implementation of this Executive Directive.

POLICY AND PROCEDURES

Data Gathering & Reporting
To establish a baseline to determine whether all City operated workforce development programs and services meet the unique needs of women and girls, the Community Investment Department (CID) and its workforce development contractors shall provide the following data to the WDB:

- Enrollment numbers for all women and girls by workforce development program.

- Participant characteristics for women and girls enrolled in workforce development programs (e.g., income levels, educational levels, school status, barriers to employment, labor force status, public assistance recipient, veteran, etc.)
- Supportive services provided to women and girls while enrolled in workforce development programs.
- Trainings (e.g., occupational skills, work experience, on-the-job, subsidized wage, etc.) facilitated for women and girls enrolled in workforce development programs.
- Trainings facilitated for women and girls by occupation and industry sector.
- Training resources expended in support of women and girls enrolled in workforce development programs.
- Training completions and training-related job placements of women and girls enrolled in workforce development programs.
- Job placements of women and girls upon completion of workforce development programs.
- Wages (i.e., training and non-training related) achieved by women and girls upon completion of workforce development programs.
- Retention rates for women and girls placed in jobs after completion of workforce development programs.

The above shall be made available to the WDB upon request, as part of its ongoing efforts to evaluate workforce development programs, and at the mid-year and program year's end. Said data will be used to assess the effectiveness of workforce development service delivery to women and girls.

Outreach Efforts/Training and Recruitment Events

The CID and its workforce development contractors shall ensure that all marketing/ outreach materials, other than those targeting a specific population, be free from gender bias and stereotypes. Marketing/outreach images of gender bias and stereotypes corresponding to certain occupations must be avoided. Recruitment events conducted for the purposes of training enrollments, training referrals, job placements, etc. shall be free of gender bias and stereotypes, as well.

REFERENCES

- Executive Directive #11, "Gender Equity in City Operations," August 2015

*Definition of Good Jobs Policy

EFFECTIVE DATE: JULY 1, 2026

POLICY STATEMENT
This policy defines good jobs and aims to ensure that the distribution of Workforce Innovation and Opportunity Act (WIOA) resources are directed and informed based on job quality. AJCC operators in the City's Workforce Development System should integrate good jobs strategies into its employer partnerships and workforce training. It also defines what constitutes a living wage for Los Angeles.

BACKGROUND
Good jobs are the foundation of an equitable economy that uplifts workers and families and makes businesses more competitive globally. They allow everyone to share in prosperity and support local communities and the entire U.S. economy. Workers know the value of a good job that provides stability and security for them and their families. All work is important and deserving of dignity. Many companies recognize that providing good quality jobs – that make them an employer of choice – creates a clear competitive advantage when it comes to recruitment, retention, and execution of a company's mission. WDS stakeholders and partners can play a role in identifying and promoting good jobs to make the workforce system more equitable and responsive to worker and business needs.

DEFINITION
The Departments of Commerce and Labor have partnered to identify what comprises a good job. These eight principles create a framework for workers, businesses, labor unions, advocates, researchers, state and local governments, and federal agencies for a shared vision of job quality. The WDB and CID adopt the following framework to define the characteristics of good jobs.

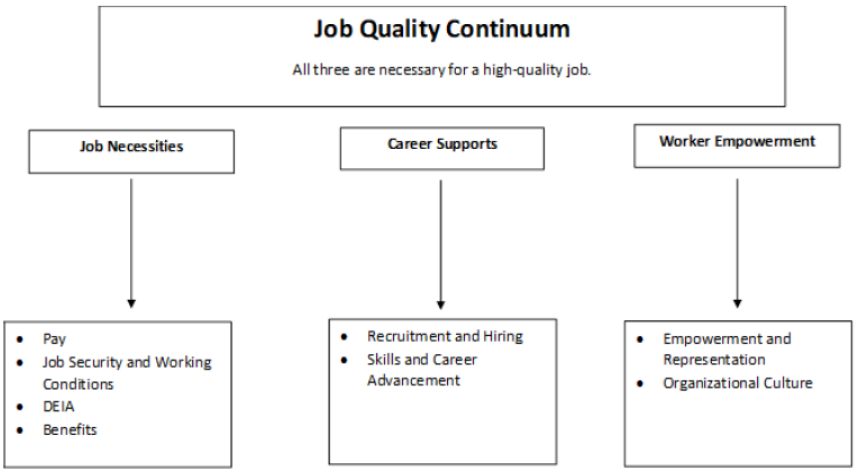
- **Recruitment and Hiring:** Qualified applicants are actively recruited, especially those from underserved communities. Applicants are free from discrimination, including unequal treatment or application of selection criteria that are unrelated to job performance. Applicants are evaluated with relevant skills-based requirements. Unnecessary educational credentials and experience requirements are minimized.
- **Benefits:** Full-time and part-time workers are provided family-sustaining benefits that promote economic security and mobility. These include health insurance, a retirement plan, workers' compensation benefits, work-family benefits such as paid leave and caregiving supports, and others that may arise from engagement with workers. Workers are empowered and encouraged to use these benefits.
- **Diversity, Equity, Inclusion, and Accessibility (DEIA):** All workers have equal opportunity. Workers are respected, empowered, and treated fairly. DEIA is a core value and practiced norm in the workplace. Individuals from underserved communities should not face systemic barriers in the workplace. Underserved communities are persons adversely affected by persistent poverty, discrimination, or inequality, including Black, Indigenous, people of color; LGBTQ+ individuals; women; immigrants; veterans; individuals with disabilities; older adults (55+); individuals in rural communities; individuals without a college degree; individuals with or recovering from substance use disorder; and justice-involved individuals.
- **Empowerment and Representation:** Workers can form and join unions. Workers can engage in protected, concerted activity without fear of retaliation. Workers contribute to decisions about their work, how it is performed, and organizational direction.

- **Job Security and Working Conditions:** Workers have a safe, healthy, and accessible workplace, built on input from workers and their representatives. Workers have job security without arbitrary or discriminatory discipline or dismissal. They have adequate hours and predictable schedules. The use of electronic monitoring, data, and algorithms is transparent, equitable, and carefully deployed with input from workers. Workers are free from harassment, discrimination, and retaliation at work. Workers are properly classified under applicable laws. Temporary or contractor labor solutions are minimized.
- **Organizational Culture:** All workers belong, are valued, contribute meaningfully to the organization, and are engaged and respected especially by leadership.
- **Pay:** All workers are paid a stable and predictable living wage before overtime, tips, and commissions. Workers' pay is fair, transparent, and equitable. Workers' wages increase with increased skills and experience.
- **Skills and Career Advancement:** Workers have equitable opportunities and tools to progress to future good jobs within their organizations or outside them. Workers have transparent promotion or advancement opportunities. Workers have access to quality employer- or labor-management-provided training and education.

Implementation of these Good Jobs Principles should consider local context and other circumstances, such as employer size. This means that, while a good job may not necessarily reflect all eight principles equally, an employer interested in providing good jobs should demonstrate commitment to and operationalization of these principles. The workforce system should continually engage with employers to increase good job opportunities and help build partnerships that raise job quality in meaningful ways. The system should engage with employers and help them work to create more good jobs no matter where they are in terms of integrating the Good Jobs Principles.

The Attachment I: Sample Job Quality Continuum chart below represents the components of a good job, including what is necessary for a worker to have basic dignity; what career supports help a worker to grow their skills and climb a career pathway; and what worker empowerment opportunities can be embedded into businesses to ensure worker voice is heard and respected. The details of each bullet can change based on local factors, but the broad components of each should exist for a job to be considered a good job.

Attachment I: Sample Job Quality Continuum



POLICY AND PROCEDURES

Job quality expectations are directly related to WIOA. The purpose of WIOA is to help people attain economic self-sufficiency while giving employers opportunities to train, hire, and retain workers. WIOA Section 2(3) declares one purpose of the statute that is: "To improve the quality of the workforce, reduce welfare dependency, increase economic self-sufficiency, meet the skill requirements of employers, and enhance the productivity and competitiveness of the Nation." Improving the quality of the workforce and increasing economic self-sufficiency calls for jobseekers to secure good jobs with family-sustaining wages and advancement opportunities. Evidence-based workforce strategies such as career pathways and sector strategies, when appropriately designed and implemented, can increase the quality of jobs that program participants enter and help close equity gaps. The workforce system can design services and develop sector partnerships with employers, educators, labor organizations, and community partners to create good jobs and well-defined career pathways starting from entry-level positions.

Embedding Good Jobs Principles into Workforce Development

As we work towards embedding job quality principles into ongoing workforce development activities, tailored to the economy and community they serve, it will be important for workforce system program staff to be knowledgeable about these Good Jobs Principles, so they can empower workers and employer customers to prioritize job quality.

Below are some best practices the workforce system should implement to ensure job quality discussions occur with jobseekers and potential employers. This is not an exhaustive list of ways the workforce system can integrate the Good Jobs Principles into its services.

Services to Jobseekers, Workers, and Employers

- Inform jobseekers about good jobs. WIOA program staff, grantees, and workforce development partners can help individuals identify quality employment opportunities, understand and navigate benefit options, negotiate pay, and understand their workers' rights and where and how to seek recourse when those rights are violated. AJC workforce programs may also help jobseekers and workers find information about the quality of jobs within an industry, within specific occupations, or with respect to jobs of an individual employer.

- Embed good job discussions in all career services. To improve employment outcomes for program participants, AJC staff should include discussions about job quality as a component of career services. For instance, quality career counseling includes discussions of good job characteristics such as pay, benefits, and career advancement into any career pathways discussion, individualized employment plan, or individualized service strategy. Such discussion is useful at any point in a jobseeker's career.

  For example, workforce development practitioners and other youth workforce development practitioners should work with youth to ensure they are connected to the appropriate work experience or employment opportunity for them, e.g., work experiences that prepare them for a high-wage job, a pre-apprenticeship, or living wage work. Additionally, workforce development practitioners should ensure that women are presented with all employment and training opportunities, including in non-traditional sectors for women. If a participant is already employed but could benefit from better pay and working conditions, AJC and grantee staff can help that individual identify and pursue alternate good job opportunities such as through a Registered Apprenticeship or find training programs convenient for working adults and offer

supportive services during training to aid their progress into higher-paying jobs.

- Ensure jobseekers access needed supportive services to attend necessary training that will lead to a good job. AJC program staff should help connect participants to the supportive services they need to complete training or a Registered Apprenticeship—such as transportation, childcare, and housing support—whether via WIOA or a partner program. This is particularly important to help vulnerable individuals stay in a training program or Registered Apprenticeship, rather than taking a lower-quality job or multiple jobs simply to acquire basic necessities.

- Collect data about job quality for program exiters. Workforce grantees can also collect quality job information through follow-up conversations and feedback processes for participants post-placement, to share their experiences once on the job such as the employer's benefits, pay, and workers' perceptions of worker empowerment, potential career growth with the employer, and compliance with equal opportunity and anti-discrimination laws and guidelines. Grantees or the local WDB may choose to collect this feedback as a component of their participant follow-up services or customer satisfaction surveys.

Services to Employers

- Highlight job quality as a recruitment and retention strategy. WIOA program staff and workforce grantees can also incorporate quality jobs principles into services for businesses, particularly for smaller or medium sized employers that look to AJCs for recruitment and retention strategies. When exploring new ways to increase labor force participation with its hiring and retaining employees, an easy first step is a compare of the cost of turnover versus the cost of increased wages or benefits. The Aspen Institute has created a helpful cost of turnover tool, which provides a framework for employers to calculate the total cost of replacing workers, including both direct and indirect costs of employee separation. This cost analysis makes the case for investing in existing workers, whether directly through pay or via training programs and professional development.

- Assist employers in implementing Good Jobs Principles. Business services representatives can help employers attract and retain talent through becoming a Registered Apprenticeship sponsor, exploring pay scale adjustments and benefit options, and providing training on responsibilities for worker safety and health, preventing and addressing harassment in the workplace, and promoting equal opportunity for all. The local WDB and its employers may also choose to create a subcommittee that focuses on fostering the Good Jobs Principles.

- Work closely with local industry associations and employer groups. Local WDBs working to embed job quality can also partner with industry associations to test good job metrics and expand evidence-based strategies to support job quality. Interested employers or industry associations can use tools such as the Good Jobs Scorecard and U.S. Department of Commerce Job Quality Toolkit to self-assess and find opportunities to enhance the quality of their jobs.

Living Wage Definition: A living wage is what one full-time worker must earn on an hourly basis to help cover the cost of their family's minimum basic needs where they live while still being self-sufficient.

Today, families and individuals working in low-wage jobs make too little income to meet minimum standards of living in their community. MIT developed the Living Wage Calculator to help individuals,

communities, employers, and others estimate the local wage rate that a full-time worker requires to cover the costs of their family's basic needs where they live.

The living wage shown is the hourly rate that an individual in a household must earn to support themselves and/or their family, working full-time, for 2080 hours per year. The tables below provide living wage estimates for individuals and households with one or two working adults and zero to three children. In households with two working adults, all hourly values reflect what one working adult requires to earn to meet their families' basic needs, assuming the other adult also earns the same.

The poverty wage and state minimum wage are for reference purposes. Poverty wage estimates come from the Department of Health and Human Services' Poverty Guidelines for 2026 and have been converted from an annual value to an hourly wage for ease of comparison. The data was last updated on February 15, 2026.

	1 ADULT				2 ADULTS (1 WORKING)				2 ADULTS (BOTH WORKING)			
	0 Child	1 Child	2 Child	3 Child	0 Child	1 Child	2 Child	3 Child	0 Child	1 Child	2 Child	3 Child
Living Wage	$28.92	$50.23	$65.61	$83.77	$38.12	$47.29	$50.03	$58.55	$19.06	$27.88	$33.83	$42.51
Poverty Wage	$7.67	$10.40	$13.13	$15.87	$10.40	$13.13	$15.87	$18.60	$5.20	$6.57	$7.93	$9.30
CA Min. Wage	$16.90											

AJCC staff can leverage this Living Wage Calculator Tool to determine if individuals are earning a living wage in Los Angeles County. The Online Tool also provides a data table on typical expenses which shows the costs of each basic need that goes into estimating the living wage, such as food, childcare, medical, housing, transportation, etc. Like with the living wage, their values vary by location and family size. There is also a data table on typical annual salaries which shows the average annual salaries for various occupations from the latest state-level data from the Bureau of Labor Statistics' Occupational Employment and Wage Estimates.

REFERENCES

- Training and Employment Guidance Letter (TEGL) 07-22: Increasing Employer and Workforce System Customer Access to Good Jobs (January 18, 2023)
- Department of Commerce and Department of Labor: "Good Jobs Principles" (June 21, 2022)
- Jobs for the Future: Job Quality Start Guide (February 2024)
- Amy K. Glasmeier, "Living Wage Calculator for Los Angeles County, California," Massachusetts Institute of Technology, 2025. Accessed on February 19, 2025, https://livingwage.mit.edu/counties/06037.

Definition of the Green Economy and Green Jobs

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy requires that all America's Job Center of California (AJCC), locally known as WorkSource and YouthSource Centers, use the definition of green jobs developed by the DOL's Bureau of Labor Statistics (BLS) to identify the number of green jobs and related training programs reported and tracked in the State's CalJOBS^{SM} system.

BACKGROUND
The Community Investment Department (CID) recognizes the transformative and socio-economic importance of the Green Economy for the Los Angeles region. The objective of a green economy is to facilitate economic growth while achieving sustainable development and preservation of the environment.

In March 2010, the Bureau of Labor Statistics (BLS) developed a definition of green jobs as part of their green jobs initiative, with the aim of identifying the number, updated trends, geographical distribution, industrial classification and wages of green jobs in the economy (last modified in January 2013). BLS defines green jobs as either:

- Jobs in businesses that produce goods or provide services that benefit the environment or conserve natural resources.
- Jobs in which workers' duties involve making their establishment's production processes more environmentally friendly or use fewer natural resources.

Critical to the understanding of the green economy and green jobs, the BLS definition will be the accepted definition throughout the City of Los Angeles Workforce Development system and will be applied throughout the WDS to capture training and employment data in the green economy.

In April 2015, the Mayor's Office released a Sustainable City plan (pLAn) that set sustainability as a core value for the City and a course for economic and environmental sustainability. As part of the pLAn strategy, the Mayor issued Executive Directive No. 7-Sustainable City pLAn, which orders all General Managers, Heads of Departments/Offices and Commissions to utilize the pLAn as a tool for strategic planning and program prioritization and to take ownership of associated components in their respective jurisdictions. In accordance with the pLAn and directive, the Workforce Development Board and CID work collaboratively with a variety of partners on the creation of services to green businesses and green jobs.

POLICY AND PROCEDURES
Consistent with the definition, all WIOA-funded contractors are required to report participants that have received "green training" and are placed into employment in green jobs. This data should be captured in CalJOBS at the time of closure (exit) of participants.

REFERENCES

- Sommers, Dixie, January 2013 Monthly Labor Review, Bureau of Labor Statistics Green Jobs Overview.
- City of Los Angeles Sustainability Plan
- Executive Directive No. 7, issued by Mayor Garcetti on April 8, 2015

Definition of Industry-Certified Training Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
To the greatest extent possible, participants enrolled in an accredited postsecondary education institution or industry/ occupational skills training program (excluding those in OJT and/or customized training) shall acquire technical skills and information required to perform a specific job or group of jobs and attain a recognized postsecondary credential.

BACKGROUND
The Workforce Innovation and Opportunity Act of 2014 defined the term "recognized postsecondary credential" as a "credential consisting of an industry-recognized certificate or certification, a certificate of completion of an apprenticeship, a license recognized by the State involved or Federal Government, or an associate or bachelor's degree." A recognized postsecondary credential is awarded in recognition of an individual's attainment of measurable technical or industry/occupation skills necessary to obtain employment or advance within an industry/occupation. These technical or industry/occupational skills generally are based on standards developed or endorsed by employers or industry associations.

Neither certificates awarded by workforce development boards, nor work readiness certificates, are included in this definition because neither type of certificate documents the measurable technical or industry/occupational skills necessary to gain employment or advance within an occupation. These certificates are also not recognized industry wide. Credentials must recognize technology or industry/occupational skills for the specific industry/occupation rather than general skills related to safety, hygiene, etc., even if such general skills certificates are broadly required to qualify for entry-level employment or advancement in employment. Credentials/certificates that are not recognized postsecondary credentials include, but are not limited to, Occupational Safety and Health Administration 10-hour course (OSHA 10), Microsoft Office, National Career Readiness Certification, ServSafe Food Handler's Certification, and Cardiopulmonary Resuscitation (CPR) Certification.

The State Plan calls for the production of one million industry-recognized credentials over the next ten years. In alignment with the vision articulated in the State Plan, the ideal characteristics of a quality industry-recognized credential should be:

- **Accessible** — Affordable and readily available at places and times convenient for working adults.
- **Transparent** — Clearly articulated costs and prerequisites, accurate picture of what skills, knowledge and abilities are benchmarked by a given credential, and the value it carries in the labor market.
- **Stackable** — One of multiple manageable chunks that add up to a more substantial credential, and do not require starting over at each new step.
- **Portable** — Transferable between firms, regions, and educational institutions.
- **Meaningful** — Has value in the labor market.
- **Connected** — Links to a job or an educational pathway.

The goal is for the workforce system to assess credentials based on the industry-recognized characteristics mentioned above.

The Labor Market Information Division (LMID) is the official source for California Labor Market Information by providing analyzed data on the State's labor force, industries, occupations, employment qualifications, employment projections, and wages. By using the resources provided by LMID, an informed decision regarding a participant's career and educational choices can be made.

POLICY AND PROCEDURES

For the purpose of this policy, CID shall apply the above definition of recognized postsecondary credential.

A variety of different public and private entities issue recognized postsecondary credentials (not all credentials by these entities meet the definition of recognized postsecondary credential).

- A state educational agency or a state agency responsible for administering vocational and technical education within a state.
- An institution of higher education described in Section 102 of the Higher Education Act (20 USC 1002) that is qualified to participate in the student financial assistance programs authorized by Title IV of that Act. This includes community colleges, proprietary schools, and all other institutions of higher education that are eligible to participate in federal student financial aid programs.
- A professional, industry, or employer organization (e.g., National Institute for Automotive Service Excellence certification, National Institute for Metalworking Skills, Inc., Machining Level I credential) or a product manufacturer or developer (e.g., Microsoft Certified IT Professional (MCITP), Certified Novell Engineer, Sun Certified Java Programmer) using a valid and reliable assessment of an individual's knowledge, skills, and abilities.
- DOL/ETA's Office of Apprenticeship or a recognized State Apprenticeship Agency.
- A public regulatory agency, which awards a credential upon an individual's fulfillment of educational, work experience, or skill requirements that are legally necessary for an individual to use an occupational or professional title or to practice an occupation or profession (e.g., FAA aviation mechanic license, state-licensed asbestos inspector).
- A program that has been approved by the Department of Veterans Affairs to offer education benefits to veterans and other eligible person.
- ETA's Job Corps program, which issues certificates for completing career training programs that are based on industry skills standards and certification requirements.
- An institution of higher education that is formally controlled, or has been formally sanctioned, or chartered, by the governing body of an Indian tribe or tribes.

The following are acceptable types of credentials that count toward the credential attainment indicator:

- Secondary School diploma or recognized equivalent (Youth participants only. Participants must be employed, or enrolled in an education or training program leading to a recognized postsecondary credential within one year following exit).
- Associate's degree.
- Bachelor's degree.
- Occupational licensure.
- Occupational certificate, including Registered Apprenticeship and Career and Technical Education educational certificates.
- Occupational certification.
- Other recognized certificates of industry/occupational skills completion sufficient to qualify for entry-level or advancement in employment.

Note: Graduate degrees are not included in the definition of a recognized postsecondary credential. Therefore, graduate degrees do not count towards credential attainment.

Sections 766-769 of the Higher Education Act of 1965 authorize the Model Comprehensive Transition and Postsecondary Programs for Students with Intellectual Disabilities. ED provides grants to institutions of higher education to enable them to create, or expand, high quality and inclusive transition and postsecondary programs for these students to help prepare them for employment. Students may or may not earn a recognized postsecondary credential upon completing these programs. Therefore, WIOA core programs must review whether participants who complete these programs earn a credential that meets the definition of a recognized postsecondary credential.

Credential Verification Tool:
Using LMID's Occupation Data tool at labormarketinfo.edd.ca.gov, an individual can research an industry and identify if a credential is required for employment. If a credential is required for employment, then that credential will often qualify for the credential attainment indicator. Contractors are strongly encouraged to access EDD's Labor Market Information Occupational Guides before determining if a credential and/or occupational certificate qualifies under the Credential Attainment indicator.

REFERENCES

- Training and Employment Guidance Letter (TEGL) 10-16, Change 2: Performance Accountability Guidance for Workforce Innovation and Opportunity Act (WIOA) Core Programs (September 15, 2022)

Definition of Substantial Layoff

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy clarifies the definition of substantial layoff and provides guidance to America's Job Center of California (AJCC)/WorkSource provider staff in determining eligibility for the Dislocated Worker Program.

BACKGROUND
WIOA Section 3(15) defines the term dislocated worker and identifies the various dislocated worker categories. The dislocated worker category relating to substantial layoff is defined as an individual who: "(B)(i) has been terminated or laid off, or has received a notice of termination or layoff, from employment as a result of any permanent closure of, or any substantial layoff at, a plant, facility, or enterprise; (ii) is employed at a facility at which the employer has made a general announcement that such facility will close within 180 days; or (iii) for purposes of eligibility to receive services other than training services described in section 134(c)(3), career services described in section 134(c)(2)(A)(xii), or supportive services, is employed at a facility at which the employer has made a general announcement that such facility will close." The WIOA regulations allow the local Workforce Development Boards to further define "substantial layoff."

POLICY AND PROCEDURES
The term substantial layoff is defined as the layoff of at least 10 employees from a plant, facility, military installation, or enterprise in a 30-day period.

This policy requires all City of Los Angeles WorkSource Center Operators to use the definition when determining eligibility for individuals applying for the Dislocated Worker program.

Documentation to verify substantial layoff includes, but is not limited to, WARN Notice (Separation Notice) or a Letter of authorization from the State WIOA Administrative Department.

Documenting and verifying the eligibility of participants in WIOA is mandatory. WIOA-funded agencies must confirm eligibility requirements through an examination of documents. Eligibility determination shall be made prior to enrollment in WIOA.

REFERENCES
- WIOA Section 3 (15)
- Final Regulations 680.120
- Final Regulations 680.130

Definition of Unlikely to Return

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy clarifies the definition of "unlikely to return" to previous occupation or industry from employment generally due to plant closures or downsizing and provides guidance to America's Job Center/WorkSource provider staff in determining eligibility for the Dislocated Worker Program.

BACKGROUND
WIOA Section 3(15) defines the term dislocated worker and identifies the various dislocated worker categories. The dislocated worker category relating to "unlikely to return" is defined as an individual who:
"(A)(i) has been terminated or laid off, or who has received a notice of termination or layoff, from employment; (ii)(I) is eligible for or has exhausted an entitlement to unemployment compensation; or (II) has been employed for a duration sufficient to demonstrate, to the appropriate entity at a one-stop center referred to in section 121(e), attachment to the workforce, but is not eligible for unemployment compensation due to insufficient earnings or having performed services for an employer that was not covered under a State unemployment compensation law; and (iii) is unlikely to return to a previous industry or occupation. The WIOA regulations allow the local Workforce Development Boards to further define "unlikely to return."

POLICY AND PROCEDURES
To be considered as unlikely to return to a previous industry or occupation, an individual must meet at least one of the following criteria:

- Worked in a declining industry/occupation, as documented on State or locally developed lists of such industries/occupations.
- Has had a lack of job offers as documented by local EDD Workforce Services or Unemployment Insurance staff, rejection letters from employers in the area, or other documentation of unsuccessful efforts to obtain employment in the prior industry/occupation.
- Is insufficiently educated, does not have the necessary skills or can no longer meet the minimum requirements of jobs available in field or occupation (e.g., a clerical worker without word processing skills) for reentry into the former industry/occupation, as documented through the assessment of the individual's educational achievement, testing, or other suitable means.
- Has a physical limitation or an injury which limits the individual's ability to perform the job from which they were dislocated, or other problems which would preclude reentry into the former industry/occupation, as documented by a physician or other professional (e.g., psychiatrist, psychiatric social worker, chiropractor, etc.).
- Has a poor employment history indicating a reduced capacity or ability to be re-employed in the former industry or occupation. Documentation to verify poor employment history may include but is not limited to proof that:
    - Employment has been limited to one or more part-time (20 hours per week or less), or short-term (four months or less), jobs within the prior year, which were for income maintenance rather than a career path (i.e., employment in "dead-end" jobs, which would

not prepare the individual for permanent reemployment in the previous industry or occupation).
    - Unemployment insurance and/or public assistance receipt in the prior year, with little or no employment in interim periods, indicating a poor work history.
    - Terminated or laid-off due to mechanization ("to do or operate by machinery, not by hand").
- Determination by the service provider staff that an individual's likelihood of returning to his/her previous industry or occupation is unlikely due to circumstances that cause significant barriers to employment. Such statuses that qualify as barriers to employment include:
    - Offender
    - High school dropout
    - Homeless
    - Cultural or language barrier
    - Older worker (Age 55+)
    - Basic skills deficient
    - Referred through the Worker Profiling and Reemployment System.
- Has exhausted UI Benefits and has been unable to find a job in their previous industry or occupation.
- Has been long-term unemployed (12 weeks of the last 20 months) and has been unable to find a job in their former industry or occupation.
- Needs additional assistance to retain employment leading to self-sufficiency.
- Has a change in a family situation that requires higher income, includes a claim of financial hardship supported by documentation. (e.g., pay stubs, bank statements, family or business financial records, tax documents, public benefits award letters)
- Does not have a specific recall date from the employer of the qualifying dislocation within 12 weeks of termination or layoff.
- Is likely to enter a new job that is different structurally or organizationally than their previous job.
- Is likely to enter a new job with lower seniority compared to their previous position.
- Has a gap in employment that decreases their chances of returning to the same level of occupation or type of job.
- Has limited employment opportunities in the occupation or industry within the local area.
- Has adequate skills but lacks a credential required by most employers.
- Has been actively seeking, but unable to find employment in their previous industry or occupation for a period of 60 days or more.

Layoffs/Major Dislocations

The City takes into account the negative economic conditions and the sudden economic impact on industries that the nation is currently experiencing, such as the COVID-19 outbreak, when determining "unlikely to return to a previous industry or occupation." Individuals are unlikely to return to a previous industry or occupation during a major economic catastrophic event when job openings are insufficient to offset high unemployment rates.

- **Mass Layoff or Closure** - Layoffs at one or more companies where the dislocation from each company impacts 50 or more workers. If at least one company has a large layoff of 50 or more workers, companies with smaller layoffs may be included if the primary layoff caused or contributed to the smaller layoffs.
- **Industry-Wide Layoffs** - Multiple company layoffs from companies in the same industry, including layoffs of less than 50 workers.

- **Community Impact** - Multiple small dislocations (less than 50 employees) occurring over a period of up to twelve months that have significantly increased the total number of unemployed individuals in a designated regional or local workforce area.

Unlikely to Return - Recently Separated Service Members
Recently separating service members who are within 48 months of discharge (other than dishonorable) or release from active military, naval, or air service automatically meet the dislocated worker requirement that the individual is unlikely to return to his or her previous industry or occupation.

Unlikely to Return – Military Spouses
A military spouse may be documented as "unlikely to return" if the spouse was required to leave employment due to a result of a military member's transfer. These circumstances do not position the spouse to return immediately to his/her previous occupation or industry for the following reasons:

- Even if a spouse resumes employment with the same employer, the employment is in a new location, and may not be the same structurally or organizationally as in the prior location.
- When military spouses do get jobs in their new locations, they often start at lower levels of seniority than the levels of their positions in their prior locations.
- There is frequently a gap in employment, which may lessen their likelihood of returning to the same level of occupation or job.
- The spouse's skills may be obsolete or inadequate to meet the advancing competency needs of the current workforce and economy.

Agency staff may use one of the rationales listed above to indicate that the military spouse is unlikely to return to their previous industry or occupation. As with all documentation, if there is no documented evidence from an official source, document the failed attempts to obtain the documents, and then a Self-Attestation form may be used.

WIOA-funded agencies may use one of the rationales listed above to indicate that a farmworker or individual who worked seasonally is unlikely to return to their previous industry or occupation.

This policy requires all City of Los Angeles WorkSource Center Operators use the definition when determining eligibility for individuals applying for the Dislocated Worker program.

Documentation to verify "unlikely to return" includes, but is not limited to, internet site that indicates lack of industry occupation availability, insufficient skills or significant wage variable; newspaper employment section that indicates lack of industry/occupational availability; doctor's statement verifying applicant's inability to return to previous occupation/industry due to physical limitations; documentation of IAW Profiling (WPRS); court records/telephone verification from Probation Officer; and documents listing age.

REFERENCES

- WIOA 3(15)(A)(iii);
- 20CFR 680.660

Definition of Youth Additional Assistance

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy seeks to define and/or provide clarification on what constitutes a youth who requires additional assistance as described in the Workforce Innovation and Opportunity Act (WIOA).

BACKGROUND
Under WIOA, no more than five percent of In-School (IS) youth enrolled in a given program year may be found eligible based solely on meeting the criterion, "requires additional assistance." This limitation applies to IS youth enrolled on or after July 1, 2015.

Local Boards are responsible for establishing local definitions and eligibility documentation requirements for "requires additional assistance" as it relates to both Out-of-School (OS) and IS youth.

The City of Los Angeles Workforce Development Board shall define Additional Assistance as individuals who meet one or more of the following:

1. Have repeated at least one secondary grade level or is one year over age for grade.
2. Have a core grade point average (GPA) of less than 1.5.
3. For each year of secondary education, are at least two semester credits behind the rate required to graduate from high school.
4. Are emancipated youth.
5. Have aged out of foster care.
6. Are previous dropouts, have been suspended five or more times, or have been expelled.
7. Have received court/agency referrals mandating school attendance.
8. Are deemed at risk of dropping out of school by a school official.
9. Have been referred to or are being treated by an agency for a substance abuse related problem.
10. Have experienced recent traumatic events, are victims of abuse, or resides in an abusive environment as documented by a school official or other qualified professional.
11. Have serious emotional, medical, or psychological problems as documented by a qualified professional.
12. Have never held a job (applies to OS youth).
13. Have been fired from a job within the 12 months prior to application (applies to OS youth).
14. Have never held a full-time job for more than 13 consecutive weeks (applies to OS youth).
    Documentation requirements will include a case note in the participant's file indicating the Additional Assistance category that applies and the participant's situation related to the Additional Assistance.

REFERENCES

- WIOA Section 2
- WIOA Section 129
- EDD Directive WSD 17-07
- DOL TEGL 8-15

Definition of Youth Not Attending School

EFFECTIVE DATE: JULY 1, 2026

POLICY STATEMENT
This policy provides clarification on the definition of a youth "not attending school," also referred to as an out-of-school youth under WIOA.

BACKGROUND
Under the Workforce Innovation and Opportunity Act (WIOA), at least 75 percent of available youth funds are to be used for out-of-school youth. An out-of-school youth is defined as an individual who is age 16 to 24 years, not attending any school (as defined by State law), and meets one or more of the following conditions:

- an eligible youth who is a school dropout.
- an eligible youth who is within the age of compulsory school attendance, but has not attended school for at least the most recent complete school year calendar quarter.
- an eligible youth who has either graduated from high school or holds a GED, a secondary school diploma, or its equivalent who is low-income and is either basic skills deficient or an English language learner.
- eligible youth subject to the juvenile or adult justice system.
- a homeless individual, homeless child or youth, a runaway, a child in foster care or that has aged out of the foster care system, a child eligible for assistance under section 477 of the Social Security Act, or a child in an out-of-home placement.
- an individual who is pregnant or parenting.
- a youth who is an individual with a disability.
- a low-income individual who requires additional assistance to enter or complete an educational program or to secure or hold employment.

The WIOA regulations allow the local Workforce Development Boards to further define "not attending school."

Youth "Not Attending School"

1. A youth who is not attending a secondary or postsecondary school. In addition, youth who are enrolled in the following programs would still be considered "not attending school":
    a) WIOA Title II Adult Education, YouthBuild, Job Corps, high school equivalency program, or dropout re-engagement programs. Youth attending high school equivalency programs funded by the public K-12 school system, who are classified by the school system as still enrolled in school, are an exception.
    b) Non-credit bearing postsecondary classes.
    c) A charter school program that provides instruction exclusively in partnership with WIOA, federally funded YouthBuild programs, federal Job Corps training or instruction, California Conservation Corps, or a state certified local conservation corps.
2. A youth who is within age of compulsory school attendance but has not attended for at least the most recent complete school year calendar quarter.

3. A youth who is chronically absent (as defined by LAUSD or other school district), meaning a youth who has missed 25 or more days of school year. *Refer to CDE Bulletin 3720.0 & LAUSD Attendance Manual and Policy & Procedures for Elementary, Secondary & Options Schools*.
4. A youth attending an Adult education program, who is not enrolled in an adult education program leading to a High School diploma or equivalent. *Refer to CDE Bulletin No. 2-74, Bulletin No. 4926.2 and LAUSD Attendance Manual and Policy & Procedures for Elementary, Secondary & Options Schools*

REFERENCES

- WIOA Section 3: Definitions
- EDD Directive WSD17-07 pg. 3-4
- DOL TEGL 21-16
- WIOA Fact Sheet: Youth Program

Eligibility

Authorization to Work Verification Requirements

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides guidance and establishes the procedures regarding verifying authorization to work and making services accessible to all populations.

BACKGROUND
The federal procedures for verifying an individual's authorization to work are included in Title 8 CFR, Section 274a.2. This section specifies that the requirements published in the USCIS Form I-9, Employment Eligibility Verification, are to be used in verifying and documenting that an individual is authorized to work in the United States.

In 1993, the passage of SB 733 created a state-imposed eligibility requirement for WIOA and Wagner-Peyser Act (WPA) services. The law required verification of an individual's citizenship status or authorization to work in the U.S. prior to providing employment services. Additionally, it required America's Job Center of California℠ (AJCC) locations to publicly post that only U.S. citizens and those authorized to work in the U.S. could receive services.

In 2016, Governor Brown signed AB 2532, which repealed these requirements. Therefore, California no longer has a state requirement to verify authorization to work. Additionally, there is no work authorization verification requirement in WIOA. However, the federal Immigration Reform and Control Act requires employers to verify a job seeker's authorization to work documents prior to employment. At the same time, federal immigration regulations authorize state employment agencies to verify authorization to work (Title 8 CFR, Section 274a.6).

Generally, WIOA participants receive job referrals during their period of participation in a program. Additionally, at times Local Areas are the employer of record for coordinating services concurrently with an employer. In these instances, an individual cannot participate unless they can provide documentation verifying their right to work in the U.S.

For these reasons, this policy provides guidance on verification of authorization to work documents, including which services require verification, when to ask, and where to refer individuals for additional services. This policy also provides a pathway to services for those individuals who do not possess authorization to work documents. The WDB seeks to prohibit discrimination and make workforce services accessible to all populations.

DEFINITIONS
Self-Service Basic Career Services – an individual independently uses services at an AJCC with minimal or no staff assistance (e.g., self-service labor market research, job Search, use of AJCC resource room, referral to a partner program, etc.). Self-service also includes staff establishing access to CalJOBS℠ for an individual or looking up a password. Individuals using self-services only do not count toward performance measures.

Basic Career Services – an individual requires an assessment by a Staff member of the individual's skills, education, or career objectives (e.g. Initial Assessment, proficiency testing, etc.).

Individualized Career Services – an individual receives WIOA-funded services that are appropriate for them to obtain or retain employment (e.g., development of an Individual Employment Plan, English as a second language services, work experience, etc.).

Training Services – an individual receives services that include WIOA-funded training (e.g. Occupational skills training, on-the-job training, skills upgrading and retraining) and/or support and coaching.

POLICY AND PROCEDURES

Authorization to work verification is not required for Basic Career Services that are self-service or information-only activities. For customers who receive self-service or information-only activities, only demographic information is collected and reported.

WorkSource and YouthSource Center staff providing WIOA employment services must verify an individual's authorization to work in accordance with the requirements of the USCIS Employment Eligibility Verification | USCIS, Employment Eligibility Verification. As specified in Form I-9, staff must accept as evidence of employment authorization, any of the documents listed on the last page of Form I-9 (https://www.uscis.gov/i-9). Individuals may present any List A document or a combination of a List B and a List C document. Additional guidance and information on acceptable documents can be found at https://www.uscis.gov/i-9-central/acceptable-documents. When verifying authorization to work, staff must retain either hard copies or scanned copies of the individual's Form I-9 documents. AJCC staff are also required to scan authorization to work documents into CalJOBS. Scanning documents into CalJOBS facilitates a one-time verification process should an individual visit a different AJCC.

Any documents that AJCC staff use to verify right to work must be uploaded into CalJOBS and documentation kept current throughout an individual's period of participation in a WIOA program. The period of participation refers to the period of time beginning when an individual becomes a participant and ending on the participant's date of exit from the program. Exit generally occurs when a participant has not received services for 90 days and has no additional services scheduled. AJCC staff should make note of any right to work documents that are soon to expire, and follow-up with participants to obtain updated documents. If right to work documents expire during program participation AJCC's may face disallowed costs for any services provided after expiration of right to work documents as eligibility is no longer current. AJCC operators may not use any expired document to verify right to work. Possessing authorization to work documents is not only critical for individuals to participate in workforce and training programs, but to fully integrate into society and the local economy. Often vulnerable populations who are legally authorized to work in the United States such as the homeless, ex-offenders, and transient youth lack physical copies of authorization to work documents due to various circumstances. AJCC's are strongly encouraged to enroll such individuals and use supportive services to help the individual obtain authorization to work documents. Supportive services such as legal aid are available to participants enrolled in Basic Career, Individualized Career, or Training services. For participants enrolled in Training services, supportive services may include needs related payments to help cover the cost of obtaining or renewing authorization to work documents.

Staff will also not need to verify the citizenship or authorization to work status for an individual receiving WPA services alone. If an individual is co-enrolled in WPA and WIOA services at the time of determination for WIOA individualized career or training services, staff should follow the WIOA procedures outlined above. Staff may not require Unemployment Insurance (UI) claimants to present I-9 documentation in order to receive EDD reemployment services. As a result, UI claimants do not need to bring photo identification or employment authorization documentation to Reemployment Services and

Eligibility Assessment (RESEA) or Personalized Job Search Assistance (PJSA) appointments. Since the EDD UI Branch has already verified a claimant's right to work during the benefit eligibility process, it is sufficient for RESEA and PJSA attendees to establish their identity and attendance through self-attestation. As long as the claimant's stated name matches the name staff has for the appointment, identity is considered to have been verified. This process will ensure maximum participation and avoid turning away individuals who do not have photo identification with them at the time.

PUBLIC NOTIFICATION

Because individuals may receive employment services and services from other partners in an AJCC without first providing their right to work documents, operators should remove any public notices that state employment services are available only to individuals who are U.S. citizens or legally authorized to work in the United States. Posting such signs may discourage individuals who are legally entitled to services from entering an AJCC.

REFERENCES

- Title 20 *Code of Federal Regulations* (CFR) "Workforce Innovation and Opportunity Act (WIOA), Final Rule", Sections 677.150, 680.900, and 680.910
- Title 8 Code of Federal Regulations (CFR) "Verification of Identity and Employment Authorization" Part 274a.6
- Workforce Innovation and Opportunity Act (WIOA) (Public Law 113-128), Section 188(a)(5)
- USCIS Form I-9, Employment Eligibility Verification
- Senate Bill (SB) 733 (Russell), Chapter 819, Statutes of 1993
- Assembly Bill (AB) 2532 (Chiu), Chapter 759, Statutes of 2016
- EDD Workforce Services Directive (WSD)18-03 Subject: "Pathway To Services, Referral, And Enrollment" (August 29, 2018)
- Training and Employment Guidance Letter (TEGL) 19-16, *Guidance on Services Provided through the Adult and Dislocated under the Workforce Innovation and Opportunity Act (WIOA) and the Wagner-Peyser Act Employment Service (ES), as amended by title III of WIOA, and for Implementation of the WIOA Final Rules* (March 1, 2017)
- Training and Employment Guidance Letter (TEGL) 10-16 Change 2, *Performance Accountability Guidance for WIOA Title I, Title II, Title III and Title IV Core Programs* (September 15, 2022)
- WSD 23-03: Performance Guidance (November 8, 2023)

*Eligibility Determination Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides guidance and establishes the procedures for determining an individual's eligibility to participate in the Workforce Innovation and Opportunity Act (WIOA) Title I programs, National Dislocated Worker Grants (NDWG), and State Funded Grant Programs. Verifying and documenting participants' eligibility is mandatory. WIOA-funded agencies must confirm eligibility requirements through an examination of documents. It provides guidance regarding participant eligibility, acceptable documentation, document verification, and clarifies areas of flexibility in eligibility policies, procedures, and definitions.

BACKGROUND
The WIOA authorizes a workforce development system to provide workforce preparation and employment services to eligible adults, dislocated workers, and youth. Verification of eligibility ensures the participant information system's reliability, guarantees services are provided to persons most in need, and avoids potential disallowed costs. Information must be collected from the individual to support a determination of eligibility. This information is collected through the individual's WIOA Program Application, which may be a paper application that is physically signed or an electronic application that is electronically signed.

Once an applicant is determined to be eligible, eligibility verification must be completed. Agency staff must enter WIOA participant data into CalJOBS^{SM} within 30 days from the date of service. WIOA services may only be provided once the participant has finished proof of eligibility to the enrolling agency.

POLICY AND PROCEDURES
To receive WIOA-funded services, other than basic career self-services or information-only activities, individuals must be registered and determined eligible. Documenting and verifying the eligibility of participants in WIOA is mandatory. WIOA-funded agencies must confirm eligibility requirements through an examination of documents.

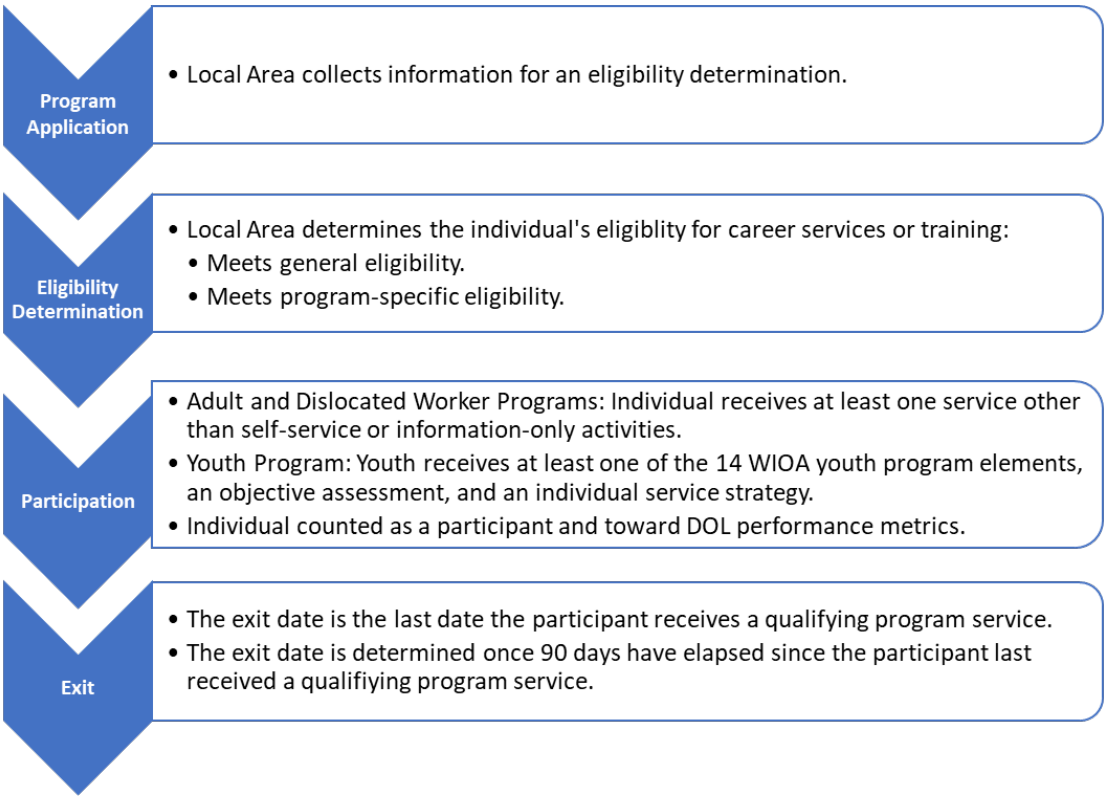
Personally Identifiable Information (PII) must be collected, used, and maintained properly. Medical or disability information must be collected and stored separately in accordance with Title 29 Code of Federal Regulations (CFR) Section 38.41(b)(3).

WIOA Title I Programs Submission Procedure
The procedure for determining eligibility and maintaining participant case records includes the following:

a) All WIOA applicants must provide 100% of the required eligibility documentation before accessing any services.
b) Applicants must complete a WIOA Application to receive WIOA-funded services.
c) The verification of supporting eligibility documentation will be uploaded in the participant's CalJOBS file and recorded in case notes as needed.
d) Initial documentation of applicant eligibility will be based on the date of application.

e) Participant records, including all required WIOA forms and eligibility documentation, case notes, and supporting documentation for training activities, will be maintained in the participant's CalJOBS file as appropriate.
f) WIOA-funded agencies are required to scan/upload documents for all fields requiring verification, including eligibility documentation.
g) All participant files are subject to monitoring and audit.

Enrollment Process
The following diagram illustrates the enrollment process:



WIOA Title I Eligibility Technical Assistance Guide
The State Employment Development Department (EDD) developed the WIOA Title I Eligibility Technical Assistance Guide to help local areas navigate eligibility requirements and document participant eligibility. It also provides a comprehensive list of acceptable documentation for program eligibility. To reference these resources, please see Attachment I and II in Workforce Services Directive (WSD) 24-04: WIOA Title I Eligibility Technical Assistance Guide on EDD's Active Directives website. All local AJCC staff should keep this guide saved as a resource to determine eligibility.

Eligibility for State Funded Grant Programs
The Employment Development Department (EDD) Workforce Services Branch (WSB) administers various state-funded grant programs. These programs prepare job seekers, including individuals with barriers to employment, with employment and training services for participation in the workforce. In managing multiple state-funded grant programs, the WSB aims at improving California's workforce programs and institutions to support a dynamic and globally successful state economy that offers all California residents an opportunity for a higher quality of life.

Eligibility for state-funded grant programs is determined by California Residency and proof of identification. Additional eligibility criteria may apply to individual grants, as outlined in each grant's Solicitation for Proposals. In accordance with Section 1621(d) of Title 8 of the United States Code, states have the authority to determine that individuals without right to work documentation are eligible to receive services from state funded grants through the enactment of state law. Contact your assigned project manager and/or review the specific grant's SFP to determine how this applies to a specific grant. For grants where this allowance applies, grantees shall not seek information that is unnecessary to determine eligibility including immigration status, citizenship status, or Selective Service registration.

Definitions
California Resident – The term "California Resident," includes (1) every individual who is in the state for other than a temporary or transitory purpose, and (2) every individual who is domiciled in the state who is outside the state for a temporary or transitory purpose. All other individuals are nonresidents.

Grantee – The direct recipient of a state-funded grant award from the EDD, responsible for overall management of a state-funded grant project. A grantee may be a Community Based Organization, adult education provider, California Community College district or college, other education or training provider, labor organization, labor management partnership, workforce intermediary, or a Local Workforce Development Area/Board or Administrator, or other type of organization as outlined in the applicant eligibility section of the respective Solicitation for Proposals (SFP).

State-Funded Grant Program – Funding provided by the California General Fund to the EDD to provide awards to grantees for a specific purpose as required by law.

State-Funded Grant Program Submission Procedure
Participant data for individuals served with state-funded grants must be entered into CalJOBS. An SSN is required to create an account for an individual in CalJOBS. If an individual provides their SSN, it should be used as part of the registration process to assist with reducing the duplication of accounts in the system and wage record matching for performance outcomes. If an individual does not provide an SSN, Local Workforce Development Areas should follow the guidance in Pseudo Social Security Number in CalJOBS (WSD20-11). Other grantees should contact their assigned Project Manager for guidance.

When completing the program application, Not Disclosed and Not Applicable can be selected for the Citizenship Status and Selective Service questions. Please note that if the individual is or will be co-enrolled in a Workforce Innovation and Opportunity Act (WIOA) funded grant or program, these responses should be reviewed at the time of conducting eligibility for WIOA.

For more information, please see EDD Workforce Services Directive 23-07: Eligibility for State Funded Grant Programs.

Eligibility for WIOA Discretionary Disaster Recovery (DR) and Employment Recovery (ER) National Dislocated Worker Grants (NDWG)
Participant eligibility for DR and ER NDWGs differs due to the purpose and functions of each type of NDWG, as described below.

Individuals eligible to enroll in allowable activities and receive services provided through a DR NDWG must be one of the following, per Title 20 CFR Section 687.170(b):

1. Individuals temporarily or permanently laid off as a consequence of the emergency or disaster.
2. Dislocated workers as defined in WIOA Section 3(15), including displaced homemakers as defined in WIOA Section 3(16); see TEGL 19-16 for more specific information on the flexibilities that WIOA provides to Governors with regard to establishing procedures for interpreting and applying the definition of dislocated worker to individuals.
3. Long-term unemployed individuals, as defined by the grant recipient.
4. Self-employed individuals who became unemployed or significantly underemployed as a result of the disaster or emergency.

For purposes of NDWGs only, the EDD adopts the definition of an individual "laid off as a consequence of the disaster" if they became unemployed because their work, living, or family conditions changed due to the disaster that prompted the DR NDWG. Individuals in this category remain eligible to participate in this grant even if they take substitute employment outside of their normal career field out of financial necessity.

For purposes of NDWGs only, the EDD adopts the following definition for "long-term unemployed worker:"

A long-term unemployed worker is an individual who meets any of the following criteria:

1. (a) Is not currently employed, (b) has not been employed for the previous four weeks, (c) has actively looked for work during the previous four weeks, and (d) is currently available for work.
2. (a) Is not currently employed, (b) has not been employed for the previous four weeks, (c) has or had a barrier to actively looking for work during the previous four weeks, and (d) is currently available for work or will be available for work once the barrier is addressed.
3. (a) Is not currently employed, (b) was unemployed for at least 15 of the previous 26 weeks, (c) was employed for at least one day within the previous four weeks, (d) exited the last employment for reasons other than being dismissed for misconduct, and (e) is currently available for work.
4. (a) Is not currently employed, (b) has no work history, and (c) is currently available for work.

For "long-term unemployed worker" definition 2(c), example barriers to actively looking for work include but are not limited to incarceration, illness, temporary or permanent disability, homelessness, and discouragement from workforce participation; other barriers may apply to potential participants.

For purposes of NDWGs only, the EDD adopts the following definition for "significantly underemployed" as it applies to potentially-eligible self-employed workers:

A significantly underemployed worker is an individual who meets any of the following criteria:

1. is highly skilled but is working in a low-paying job.
2. is highly skilled but is working in a low-skill job.
3. is working part-time but would prefer to work full-time and whose under-employment represents the loss of at least 25% of their pre-disaster income.

As a reminder, "significant underemployment" ONLY applies to self-employed individuals whose income was impacted by the disaster, not to any other group.

Note – Enrollment in allowable activities is not restricted to individuals impacted by the qualifying event. Enrollment is only limited to participants meeting the eligibility criteria above.

For ER NDWGs, the following individuals are eligible to receive employment and training assistance:

1. Dislocated worker as defined in WIOA Section 3(15), including displaced homemakers as defined in WIOA Section 3(16).
2. Civilian employee of the Department of Defense or the Department of Energy employed at a military installation that is being closed, or that will undergo realignment, within the next 24 months after the date of the determination of eligibility.
3. Individual who is employed in a non-managerial position with a Department of Defense contractor, who is determined by the Secretary of Defense to be at risk of termination from employment as a result of reductions in defense expenditures, and whose employer is converting operations from defense to nondefense applications in order to prevent worker layoffs.
4. Member of the Armed Forces who meets the following criteria:
    a. Was on active duty or full-time National Guard duty.
    b. Is involuntarily separated (as defined in section 1141 of title 10, United States Code) from active duty or full-time National Guard duty, or is separated from active duty or full-time National Guard duty pursuant to a special separation benefits program under 10 U.S.C. 1174a, or the voluntary separation incentive program under section 1175 of that title.
    c. Is not entitled to retired or retained pay incident to the separation described in Subclause b above.
    d. Applies for employment and training assistance within 180 days of that separation.

REFERENCES

- WIOA Section 3(2), WIOA Section 3(36), WIOA Section 3(24), WIOA 134(c)(2)&(3), 20 CFR 680.110, 20 CFR 680.120, 20 CFR 680.130, CFR 680.600, 20 CFR 680.660
- EDD Workforce Services Directive (WSD) 23-07: Eligibility for State Funded Grant Programs (April 4, 2024)
- EDD Workforce Services Directive (WSD) 24-04: WIOA Title I Eligibility Technical Assistance Guide (September 26, 2024)
- EDD Workforce Services Directive (WSD) 23-01: Operational Guidance for National Dislocated Worker Grants (July 12, 2023)

*Self-Sufficiency Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides guidance and establishes the procedures regarding self-sufficiency and the annual update of the U.S. Department of Labor (DOL) Lower Living Standard Income Level (LLSIL) and U.S. Department of Health and Human Services (HHS) poverty guidelines to determine low-income status as it relates to WIOA Title I program eligibility for the City of Los Angeles Workforce Development System.

BACKGROUND
The Lower Living Standard Income Level (LLSIL) and HHS poverty guidelines are used to establish low-income status for Workforce Innovation and Opportunity Act (WIOA) Title I programs. The DOL Employment and Training Administration (ETA) releases its update to the LLSIL annually. A Federal Register Notice (FRN) is published later in the year to announce the availability of the LLSIL, which is used in eligibility determinations for workforce programs. Further, HHS issues poverty guidelines to indicate the minimum income needed to meet basic needs. The guidelines are based on the Census Bureau's poverty thresholds. The January 2026 poverty guidelines are calculated by comparing the average monthly CPI-U for the current year with the average monthly CPI-U from the prior year. Because of the federal government shutdown in October 2025, the Bureau of Labor Statistics did not publish the Consumer Price Index for All Urban Consumers (CPI-U) for that month. As a result, the calculation of the 2026 poverty guidelines compares the average CPI-U for the 11 available months of 2025 (excluding October) with the average CPI-U for all 12 months of 2024.

The WIOA requires annual revisions to both sets of data. All Local Areas use the same poverty guidelines. However, the LLSIL identifies maximum qualifying income levels for residents in either of two broad geographic designations: metropolitan and non-metropolitan areas. Metropolitan income levels apply to residents living within Metropolitan Statistical Areas (MSA) as defined by the Office of Management and Budget. Non-metropolitan income levels apply to places with populations under 50,000.

The Lower Living Standard Income Level (LLSIL) reflects the cost of living increases for the Regions and major metro areas by calculating the percentage change in the most recent Consumer Price Index for All Urban Consumers (CPI-U) for an area then applying this calculation to each of the previous year's LLSIL figures.

Definition of Low-Income Individual and Self-Sufficiency
WIOA defines the term "low-income individual'' as one who qualifies under various criteria, including an individual in a family with total family income for a six-month period that does not exceed the higher level of the HHS poverty line or 70 percent of the LLSIL. For the purposes of WIOA, self-sufficiency means employment that pays at least 100 percent of the LLSIL as illustrated in the table below.

WIOA Section 3(36)(A) sets the criteria Local Areas must use to determine whether an individual is a low-income individual. These criteria include two sets of data: the poverty guidelines as published by HHS, and the 70 percent of the lower living standard income level as published by the DOL. Local Areas must use the higher of these two measures to establish low-income status for eligibility purposes of the WIOA Title I programs.

POLICY AND PROCEDURES

AJCC Operators/ WorkSource Centers shall use the following LLSIL and HHS Poverty Guidelines table to determine youth eligibility, eligibility of employed adults for certain services such as training eligibility, and to determine self-sufficiency.

Training services are available for individuals who, after interview, evaluation or assessment, and case management are determined to be unlikely or unable to obtain or retain employment that leads to self-sufficiency or wages comparable to or higher than wages from previous employment through career services alone.

LLSIL and 2026 HHS Poverty Guidelines

The LLSIL and HHS poverty guidelines illustrated below are to be used for determining low-income status for WIOA Title I programs. WIOA program staff should use the higher of either the 70% Annual LLSIL or HHS poverty guidelines for the appropriate family size to determine low-income status and use the Annual 100% LLSIL figure to determine self-sufficiency.

70% LLSIL and 2026 Poverty Guidelines for City of Los Angeles WDS							
Family Size							
	1	2	3	4	5	6	Each Add'l Add
Lower Living Standard Income Level (LLSIL)							
Annual 70%	$14,573	$23,880	$32,787	$40,475	$47,762	$55,864	+$8,102
Annual 100%	$20,818	$34,115	$46,838	$57,822	$68,231	$79,806	+$11,575
HHS 2026 Poverty Guidelines							
Annual	$15,960	$21,640	$27,320	$33,000	$38,680	$44,360	$5,680
6 Months	$7,980	$10,820	$13,660	$16,500	$19,340	$22,180	$2,840

Since the income received during the six-month period immediately prior to the individual's application for WIOA funded services is used for income determination, each chart below shows the six-months, as well as the annual, figures for each family size.

REFERENCES

- EDD Workforce Services Directive (WSD) 24-02: LLSIL and Poverty Guidelines (August 20, 2024)
- Workforce Innovation and Opportunity Act (WIOA) Sections 3(36), 127(b)(2)(C), 132(b)(1)(B)(v)(IV), and 134(d)(1)(A)(x)
- https://edd.ca.gov/en/jobs_and_training/federal-lower-living-standard-income-level-and-poverty-guidelines/
- https://aspe.hhs.gov/topics/poverty-economic-mobility/poverty-guidelines

Selective Service Registration Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides guidance and establishes the procedures for all programs and services established or receiving assistance under the Workforce Innovation and Opportunity Act (WIOA) which must comply with the Selective Service registration requirements. These requirements apply to both formula and discretionary grants awarded by the Department of Labor Employment and Training Administration under the WIOA. They do not apply to programs funded or solely authorized by the Wagner-Peyser Act.

BACKGROUND
Only those males who are subject to, and have complied with, the registration requirements of the Military Selective Service Act are eligible for participation in WIOA funded programs and services. Section 189(h) of the WIOA requires the Secretary of Labor to ensure that each individual participating in any WIOA program, or receiving any assistance under the Act, has not violated the requirements of Section 3 of the Military Selective Service Act. This section requires that every male citizen and every other male residing in the United States must register with Selective Service between their 18th and 26th birthday. This section also requires the Director of the Selective Service System and the Secretary of Labor to cooperate in carrying out these provisions.

POLICY AND PROCEDURES

Selective Service Registration Requirements
Males born on or after January 1, 1960, are required to register with the Selective Service within 30 days of their 18th birthday and up to, but not including their 26th birthday. This includes males who are:

- Citizens of the U.S.;
- Veterans discharged before their 26th birthday;
- Non-citizens, including undocumented immigrants, legal permanent residents, seasonal agricultural workers, and refugees who take up residency in the U.S. prior to their 26th birthday; and/or
- Dual nationals regardless of whether they live inside or outside of the U.S.
- For U.S. citizens, Selective Service registration is not required if the male falls within one of the following categories:
- Males who are serving in the military on full-time active duty;
- Males attending the service academies;
- Disabled males who were continually confined to a residence, hospital or institution;
- Males who are hospitalized, institutionalized, or incarcerated are not required to register during their confinement; however, they must register within 30 days after being released if they have not yet reached their 26th birthday; and/or
- Veterans discharged after their 26th birthday.
- For non-U.S. citizens, Selective Service registration is not required if the male falls within one of the following categories:
    - Non-U.S. male who entered the U.S. for the first time after his 26th birthday. Acceptable forms of supporting documentation include:
    - Date of entry stamp in his passport;
    - I-94 with date of entry stamp on it; or

  - Letter from the U.S. Citizenship and Immigration Services indicating the date the male entered the U.S. (shown along with documentation establishing the male's age).
- Non-U.S. male who entered the U.S. illegally after his 26th birthday. He must provide proof that he was not living in the U.S. from age 18 through 25.
- Non-U.S. male on a valid non-immigrant visa.

NOTE: The requirement for transsexual, transgendered, and intersex individuals to register with the Selective Service depends upon the gender recorded on their birth certificate. If an individual is recorded as a male, that individual would need to register for the Selective Service regardless of their present sexual identity (e.g. sex change from male to female). According to the Selective Service website, "[in] the event of a resumption of the draft, individuals born male who have changed their gender to female can file a claim for an exemption from military service if they receive an order to report for examination or induction."

This list of Selective Service registration requirements is not exhaustive; however, additional information regarding these requirements can be found on the Selective Service website at www.sss.gov. This website also provides a quick reference chart listing who must register at: https://www.sss.gov/Portals/0/PDFs/WhoMustRegisterChart.pdf .

Acceptable Documentation
In order to be eligible to receive WIOA-funded services, all males born on or after January 1, 1960, must present documentation showing compliance with the Selective Service registration requirement. Acceptable documentation to determine a person's eligibility for WIOA programs include:

- Selective Service Acknowledgement letter
- Form DD-214 "Report of Separation," (use only if veteran was discharged after his 26th birthday)
- Screen printout of the Selective Service Verification site:
- https://www.sss.gov/Home/Verification For males who already registered, this website can be used to confirm their Selective Service number as well as the date of registration, by entering a last name, social security number, and date of birth.
- Selective Service Registration Card
- Selective Service Verification Form (Form 3A) and/or
- Stamped Post Office Receipt of Registration

Registration Requirements for Males Under 26
Before being enrolled in WIOA-funded services, all males who are not registered with the Selective Service and have not reached their 26th birthday must register through the Selective Service website at www.sss.gov. If a male turns 18 while participating in WIOA-funded services, registration with Selective Service must be completed no later than 30 days after he becomes 18 in order to continue to receive WIOA-funded services. If a male under the age of 26 refuses to register with Selective Service, WIOA-funded services must be suspended until he registers.

Non-Registration by Males 26 and Older
Grantees, subgrantees or contractors, funded or authorized by WIOA, must establish a policy for those potential participants who are 26 or older that failed to register with the Selective Service. This policy may request either a Status Information Letter from a potential participant before making a determination of knowing and willful failure to register; or (2) initiate the process to determine if the potential participant's failure was knowing and willful without first requesting a Status Information

Letter. The second option may be preferable for entities that have time limits for enrolling participants (e.g. individuals recently released from incarceration).

Before enrolling in WIOA-funded services, all males 26 and older must provide either:

- Documentation showing they were not required to register; or
- If they were required to register, documentation establishing that their failure to register was not knowing or willful.

Individuals who did not register for the Selective Service or who cannot provide any of the documentation listed in the "Acceptable Documentation" section of this directive must obtain a Status Information Letter from the Selective Service indicating whether they are required to register. The Request for the Status Information Letter form and instructions can be accessed at https://www.sss.gov/Forms . The individual will need to describe, in detail, the circumstances that prevented him from registering (e.g., hospitalization, incarceration, military service) and provide documentation of those circumstances. The documentation should be specific as to the dates of the circumstances.

Status Information Letter

If the Status Information Letter indicates that an individual was not required to register for the Selective Service, then he is eligible to enroll in a WIOA-funded service. If the Status Information Letter indicates that the individual was required to register and did not register, he is presumed to be disqualified from participation in WIOA-funded activities and services until it can be determined that his failure to register was not knowing and willful. All costs associated with grant-funded services provided to non-eligible individuals may be disallowed.

An individual may obtain a Status Information Letter from the Selective Service if he:

- Believes he was not required to register; or
- Did register but cannot provide the appropriate documentation.

How to Determine "Knowing and Willful" Failure to Register

(Documentation and Model Questions)

If the individual was required but failed to register with the Selective Service, as determined by the Status Information Letter or by his own acknowledgement, the individual may only receive services if he establishes by a preponderance of the evidence that the failure to register was not knowing and willful. The grantee, subgrantee or contractor that enrolls individuals in WIOA-funded activities and is thereby authorized to approve the use of WIOA grant funds, is the entity responsible for evaluating the evidence presented by the individual and determining whether the failure to register was knowing and willful.

Documentation

Evidence presented may include the individual's written explanation and supporting documentation of his circumstances at the time of the required registration and the reason(s) for failure to register. The individual should be encouraged to offer as much evidence and in as much detail as possible to support his case. The following are examples of documentation that may be of assistance in making a determination in these cases:

- Service in Armed Forces. Evidence that a male has served honorably in the U.S. Armed Forces such as a Form DD-214 or his Honorable Discharge Certificate. These documents serve as evidence that his failure to register was not knowing and willful.

- Third Party Affidavits. Affidavits from parents, teachers, employers, doctors and others concerning reasons for not registering may help grantees in making determinations in cases regarding willful and knowing failure to register.
- Self-Attestation. Signed statement that explains the circumstance under which the individual's failure to register was not knowing and willful. This method of documentation may be sufficient if other forms of documentation or third-party corroboration are not available. For template, see Attachment 1 of WSD 16-18.

Model Questions

In order to establish consistency regarding the implementation of the requirement, local areas should consider the following questions as a model when determining whether a failure to register is knowing and willful.

In determining whether the failure was "knowing," authorized organizations should ask:

- Was the individual aware of the requirement to register?
- If the individual knew about the requirement to register, was he misinformed about the applicability of the requirement to him (e.g. veterans who were discharged before their 26th birthday were occasionally told that they did not need to register)?
- On which date did the individual first learn that he was required to register?
- Where did the individual live when he was between the ages of 18 and 26?
- Does the status information letter indicate that Selective Service sent letters to the individual at that address and did not receive a response?
- In determining whether the failure was "willful," authorized organizations should ask:
- Was the failure to register done deliberately and intentionally?
- Did the individual have the mental capacity to choose whether or not to register and decided not to register?
- What actions, if any, did the individual take when he learned of the requirement to register?

Finally, a participant's claim of ignorance (e.g. "I did not know…") regarding Selective Service registration requirements should not suffice as enough evidence to make a determination if his failure was knowing and willful. Ask him for more evidence to support his claim.

Results of Findings

If an authorized organization determines that an individual's failure to register with the Selective Service was not knowing and willful and the individual is otherwise eligible, services may be provided. However, if the authorized organization determines that evidence shows that the individual's failure to register was knowing and willful, WIOA services must be denied. Individuals denied services must be advised of available WIOA grievance procedures. Authorized organizations must keep documentation related to evidence presented in determinations on Selective Service.

REFERENCES

- Workforce Innovation and Opportunity Act (WIOA) (Public Law 133 – 128), Section 189(h)
- Title 50 United States Code, *Military Service Act*, Appendix 453
- Workforce Services Directive WSD 16-18, Subject: *Selective Service Registration* (April 19, 2017)

Youth Eligibility Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides guidance to youth contractors on how to establish participant eligibility for youth enrolled under the Workforce Innovation and Opportunity Act (WIOA).

BACKGROUND
The WIOA seeks to strengthen the workforce development system through innovation, alignment, and improvement of employment training and education programs in the United States by promoting individual and national economic growth.

POLICY AND PROCEDURES
To be eligible to participate in activities carried out under WIOA during any program year, an individual shall, at the time the eligibility determination is made, be an in-school or out-of-school youth as defined below.

An **in-school youth** is defined as follows:

- attending school, including secondary and postsecondary school (as defined by State law);
- not younger than age 14 or (unless an individual with a disability who is attending school under State law) older than age 21;
- a low-income individual; and
- one or more of the following:
  - Basic skills deficient.
  - An English language learner.
  - An offender.
  - A homeless individual, a homeless child or youth a runaway, in foster care or has aged out of the foster care system, a child eligible for assistance under section 477 of the Social Security Act (42 U.S.C. 677), or in an out-of-home placement.
  - Pregnant or parenting (custodial and non-custodial parent including non-custodial fathers).
  - A youth who is an individual with a disability.
  - An individual who requires additional assistance to complete an educational program or to secure or hold employment.

An **out-of-school** youth is defined as:

- not attending any school (not including Title II Adult Education, Job Corps, Youth Build, high school equivalency programs, non-credit bearing postsecondary classes, dropout reengagement programs, or charter schools that provide instruction exclusively in partnership with WIOA, Federally-funded YouthBuild programs, federal Job Corps training or instruction, California Conservation Corps, or a state certified local conservation corps).;
- not younger than age 16 or older than age 24; and
- one or more of the following:
  - A school dropout.
  - A youth who is within the age of compulsory school attendance but has not attended school for at least the most recent complete school year calendar quarter.

- A recipient of a secondary school diploma or its recognized equivalent who is a low-income individual and is—basic skills deficient; or an English language learner.
- An individual who is subject to the juvenile or adult justice system.
- A homeless individual or a runaway.
- An individual in foster care or has aged out of the foster care system, a child eligible for assistance under section 477 of the Social Security Act (42 U.S.C. 677), or in an out-of-home placement.
- An individual who is pregnant or parenting (custodial and non-custodial parent including non-custodial fathers).
- An individual with a disability.
- A low-income individual who requires additional assistance to enter or complete an educational program or to secure or hold employment.

The City was awarded two waivers from the DOL to increase the amount of service dollars being spent on the disconnected youth population. In-school youth enrolled under this waiver do not count against the 25 percent in-school youth enrolment and fiscal expenditures allowance. The criteria are:

- Youth between the ages of 16 and 24, and
- Living within the City of Los Angeles who are current or former foster youth or homeless/runaway youth.
- In addition to the aforementioned items, the WDB has identified the following additional eligibility requirements. Youth must be:
- A current resident of the City of Los Angeles;
- Eligible to work in the United States of America
- In compliance with Section 3 of the Military Selective Service Act (Males only)

REFERENCES

- A homeless individual as defined in section 41403(6) of the Violence Against Women Act of 1994 (42 U.S.C. 14043e–2(6)),
- a homeless child or youth (as defined in section 725(2) of the McKinney-Vento Homeless Assistance Act (42 U.S.C. 11434a(2)),
- a child eligible for assistance under section 477 of the Social Security Act (42 U.S.C. 677)
- California Education code, Title 2. Chapter 3, section 47612.1
- WIOA Section 129 (a).
- SPECIAL RULE. — For the purpose of this subsection, the term ‘‘low-income,’’ used with respect to an individual, also includes a youth living in a high-poverty area.
  - EXCEPTION AND LIMITATION. —
  - EXCEPTION FOR PERSONS WHO ARE NOT LOW-INCOME INDIVIDUALS. —
  - DEFINITION — In this subparagraph, the term ‘‘covered individual’’ means an in-school youth, or an out-of- school youth who is described in subclause (III) or (VIII) of paragraph (1)(B)(iii).
  - EXCEPTION — In each local area, not more than five percent of the individuals assisted under this section may be persons who would be covered individuals, except that the persons are not low-income individuals.
  - (B) LIMITATION — In each local area, not more than five percent of the in-school youth assisted under this section may be eligible under paragraph (1) because the youth are in-school youth described in paragraph (1)(C)(iv)(VII).

Equal Opportunity/ Complaints/ Incidents

Criminal Record Restrictions and Impact Based on Race and Nationality Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides guidance for employers and agencies within the City of Los Angeles Workforce Development System regarding services to clients with criminal histories.

BACKGROUND
In recent decades, the number of individuals who have had contact with the criminal justice system has drastically increased. In California, it is estimated that about one in four adults now has a criminal history record which often consists of an arrest that did not lead to conviction, a conviction without incarceration, or a conviction for a non- violent crime. This increase has also led to racial and ethnic disparities which may be reflected by higher incarceration rates and by other criminal history records. Federal and state programs have devoted significant resources to reducing barriers to employment of people with criminal records in an effort to also increase public safety. In December 2017, the Mayor and Council adopted the Los Angeles Fair Chance Initiative for Hiring Ordinance. This initiative prohibits City contractors and employers inquiring about criminal history in the initial stages of the hiring process.

POLICY AND PROCEDURES
Employers and agencies within the City of Los Angeles Workforce Development System should be aware of federal, State, and local anti-discrimination laws if they choose to rely on job applicants' criminal history records to help assess potential risk to employees, customers, and business assets. Hiring policies and practices that exclude individuals with criminal records may conflict with laws which prohibit intentional discrimination on the basis of race, national origin, or other protected groups, and policies or practices that have a disparate impact on these protected groups and cannot be justified as job related and consistent with business necessity.

Policies that exclude individuals from employment or other services based on the existence of a criminal history record, and do not take into account the age and nature of an offense, or the relationship of the record to the specific job duties, are likely to unjustifiably restrict the employment opportunities of individuals with conviction histories and, due to racial and ethnic disparities in the criminal justice system, are likely to violate federal, State, or local anti-discrimination laws.
Accordingly, employers and agencies should carefully consider their legal obligations before adopting such policies. Covered entities may also wish to direct employers to the Equal Employment Opportunity Commission (EEOC) website for Reentry Myth Buster which clarifies that an arrest or conviction record will not automatically bar individuals from employment. The nondiscrimination provisions that apply to the federally assisted workforce system prohibit:

- Disparate treatment - intentionally treating members of protected groups differently based on their protected status.
- Disparate impact - the use of policies or practices that are neutral on their face but have a disproportionate impact on members of protected groups and are not job-related and consistent with business necessity.

Title VII of the Civil Rights Act of 1964, as amended applies to employers with 15 or more employees, and prohibits employment discrimination based on race, color, religion, sex, or national origin. Title VII also contains provisions that specifically address employment agency activities. Entities within the public workforce system like One-Stop Career Centers may be regarded as “employment agencies” under the law and are not permitted to:

- Print, publish, or cause to be printed, any job announcement that discriminates based on race, color, religion, sex, or national origin unless there is a bona fide occupational qualification (BFOQ) for a preference based on religion, sex, or national origin. For example, for airline pilots, mandatory retirement age requirements were allowed because safety was the primary concern and airlines could show that older pilots were significantly less safe once they reached a certain age.
- Refuse to refer an individual for employment or otherwise to discriminate against any individual based on race, color, religion, sex, or national origin.

The EEOC, the federal agency that administers and enforces Title VII, has issued guidance on the use of arrest and conviction records in employment decisions. Based on this guidance: An employer’s neutral policy (e.g., excluding applicants from employment based on certain criminal conduct) may disproportionately impact some individuals protected.

Local Laws – In December 2017, the Mayor and Council adopted the Los Angeles Fair Chance Initiative for Hiring Ordinance. This initiative prohibits City contractors and employers from inquiring about criminal history in the initial stages of the hiring process. Employers and Contractors should also be referred to the Los Angeles Chance Initiative for Hiring Ordinance No. 184652 and No. 184653.

Under the ordinance, private employers with at least 10 employees are barred from inquiring about a job applicant's criminal history until a conditional offer of employment has been made.

The "Los Angeles Fair Chance Initiative for Hiring (Ban the Box)," was signed by Mayor Eric Garcetti on Dec. 9, 2017, and went into effect on Jan. 22, 2017. The City of Los Angeles Workforce Development Board, in conjunction with the Mayor’s office, helped to fund the California Employers’ Fair Chance Hiring Toolkit designed to help employers hire ex-offenders. A copy of this can be found at http://www.rootandrebound.org/resources/ca-employers-fair-chance-hiring-toolkit/.

Employment Service Complaint System Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides the guidance and establishes the procedures regarding the Employment Service (ES) Complaint System, including the intake of complaints involving ES regulations or employment-related law and the ES Complaint System poster. This policy applies to all partners within the America's Job Center of California℠ (AJCC) network and is effective immediately.

BACKGROUND
Under 20 CFR 658.410, the Employment Development Department (EDD) is required to establish and maintain a uniform system, known as ES, for accepting, investigating, resolving, and referring complaints through the Wagner-Peyser Act program (the federal law that established a nationwide system of public employment offices). The ES is a required partner in the AJCC network, providing labor exchange services to all job seekers and helping businesses meet their hiring needs by referring qualified workers.
The ES Complaint System manages complaints (a written, signed allegation) regarding ES regulations or employment-related law. ES regulations govern employment and include federal regulations found in Title 20 CFR Parts 651-654, and 658. Employment-Related Law(s) – Laws that relate to the employment relationship, such as those enforced by the U.S. Department of Labor's Wage and Hour Division, the California Department of Industrial Relations - Division of Occupational Safety and Health, or by other federal, state, or local agencies. It is important to note that the ES Complaint System is separate from the WIOA Grievance and Complaint Resolution Procedures (WSD18-05).

ES regulation related complaints are filed against an employer regarding a specific job a customer was referred to through the Wagner-Peyser program (i.e., through the CalJOBS system). These complaints include, but are not limited to, violation of the terms and conditions of the job order; health/safety; discrimination complaints against employer; unfair employment practices (immigration related); and complaints from individuals with disabilities. ES-related complaints can also be filed against EDD staff, policies, and/or procedures (including acts or omissions under ES regulations).

Employment-related law complaints are filed against an employer and include, but are not limited to, violations related to wages; working hours; workplace crimes; wrongful termination; contract compliance; employer-provided transportation or housing; child labor; pesticides; health/safety; discrimination; trafficking; sexual harassment, coercion, or assault. These complaints are not related to employment opportunities posted in the CalJOBS system.

The ES Complaint System does not cover complaints related to Unemployment Insurance or Disability Insurance

POLICY AND PROCEDURES
The ES Complaint System is administered by the EDD within the AJCC network. The EDD has Complaint Representatives stationed in AJCC offices throughout the state that accept and process complaints.

The ES Complaint System Poster: To ensure information pertaining to the use of the ES Complaint System is publicized, the ES Complaint System poster must be prominently displayed in every AJCC location. The poster publicizes the ES Complaint System and informs complainants how to file a complaint. The poster

must be displayed in a prominent location in each AJCC site and must contain contact information for the local Complaint System Representative, State Monitor Advocate, and individual who oversees language access, in the designated fields. Each AJCC site must populate the poster fields with the contact information that is applicable to their office. In order to assist AJCC staff in populating the poster, the EDD created the ES Complaint System Guidance webpage. The webpage also includes a link to download the ES Complaint System Poster in various languages. This page provides AJCC sites with a link to fill out and print the ES Complaint System Poster, the contact information for the State Monitor Advocate, and a list of AJCCs with EDD Complaint Representatives. As AJCC sites without co-located EDD staff do not have an EDD Complaint Representative, the EDD created a crosswalk to connect these AJCCs to a nearby AJCC with an EDD Complaint Representative where complaints can be referred.

Procedures for Taking Complaints:
The EDD has staff that are trained to take complaints and either attempt to resolve the issue at the local level or refer the complainant to the appropriate agency for assistance. These EDD Complaint Representatives are housed in each AJCC office with co-located EDD staff. If a customer would like to file a complaint regarding the ES regulations or employment-related law, please follow the appropriate steps below:

EDD staff are co-located in the AJCC:

- Refer the customer to an EDD staff partner. The EDD staff member will connect the customer with the EDD Complaint Representative. No further action is required.

EDD staff are not co-located in the AJCC:

- Verify the AJCC site designated to take complaints from your AJCC office. This information is listed on the EDD's ES Complaint System Guidance webpage. On the webpage, go to the AJCCs with EDD Complaint Representatives section. This section will display a list of AJCC sites and their assigned AJCC office with an EDD Complaint Representative.
- Gather contact information from the complainant and refer them to the assigned AJCC office with an EDD Complaint Representative. AJCC staff have two options for completing the referral:
  - Complete the AJCC site's internal referral form.
  - Complete the EDD's Complaint/Apparent Violation form. Include the complainant's information (name, address, and telephone number), respondent's information (name, address, and telephone number), and the description of the complaint. Have the complainant sign and date the form. This form can be completed and signed electronically or in hard copy.
- Email the AJCC site's internal referral form or the EDD's Complaint/Apparent Violation form to the assigned AJCC office with an EDD Complaint Representative.
- Inform the customer the EDD Complaint Representative will contact them within three business days.

REFERENCES

- EDD Workforce Services Directive (WSD) 23-09: Employment Service Complaint System (June 4, 2024)

Incident Reporting

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
The City of Los Angeles Community Investment Department (CID) has established procedures whereby upon being notified or finding any suspected incidents of Workforce Investment Opportunity Act (WIOA) related fraud, abuse, or other criminal activity, CID notifies the Department of Labor (DOL) Employment and Training Administration (ETA) and the Office of Inspector General (OIG), the Compliance Review Office (CRO) of the Employment Development Department (EDD), the City of Los Angeles, Office of the Controller (Controller), and the Ethics Commission. This policy applies to all WIOA-funded programs of CID.

BACKGROUND
Per Title 20 CFR Section 683.600 and 683.620 and DOL Training Employment and Guidance Letter 2-12, Employment and Training Administration (ETA) Grant Recipient Responsibilities for Reporting Instances of Suspected Fraud, Program Abuse and Criminal Conduct (July 12, 2012), mandates that information and complaints involving criminal fraud, waste, abuse or other criminal activity must be reported immediately to the Compliance Review Office (CRO) of the Employment Development Department (EDD) and the Department of Labor's (DOL) ETA and Office of Inspector General (OIG).

EDD Directive Number WDS24-03 issued September 17,2024, supersedes WSD20-12 dated May 11, 2021, and remains in effect and applicable to WIOA funding until revised by EDD. The City's policy has been revised as necessary to align with this EDD directive.

DEFINITIONS

Emergency – A situation involving imminent health or safety concerns or the imminent loss of funds exceeding an amount much larger than $50,000.

Employee/Participant Misconduct – Actions occurring during or outside work hours that reflect negatively on the EDD or its mission including, but not limited to: conflict of interest or the appearance of conflict of interest involving outside employment, business and professional activities; the receipt or giving of gifts, fees, entertainment, and favors; misuse of federal property; and, misuse of official information and such other activities as might adversely affect the confidence of the public in the integrity of the government (29 CFR Part 0 and 5 CFR Parts 2635 and 5201) as well as serious violations of federal and state laws

Fraud, Misfeasance, Nonfeasance or Malfeasance – Any alleged deliberate action or inaction which may be in violation of federal statutes and regulations. This category includes, but is not limited to, indications of bribery, forgery, extortion, embezzlement, theft of participant checks, kickbacks from participants or contractors, intentional payments to a contractor without the expectation of receiving services, payments to ghost (fake) enrollees, misuse of appropriated funds, and misrepresenting information in official reports.

Gross Mismanagement – Actions or situations arising out of management ineptitude or oversight and leading to a major violation of statutory (such as WIOA or W-P) processes, regulations, or contract/grant

provisions. Such actions or situations have the potential to severely hamper accomplishment of program goals, waste government resources, and jeopardize future support for a particular program or project. This category includes, but is not limited to, unauditable records, unsupported costs, highly inaccurate fiscal reports or program reports, payroll discrepancies, payroll deductions not paid to the Internal Revenue Service, and lack of good internal control procedures.

Incident Referrals – The OIG refers incidents and allegations concerning ETA programs to the ETA in instances where the OIG determines that the incident report does not have investigative or audit merit.

Misapplication of Funds – Any alleged deliberate use of funds, assets or property not authorized or provided for by legislation or regulations, grants, or contracts. This category includes, but is not limited to, nepotism, political patronage, use of participants for political activity, ineligible enrollees, conflicts of interest, failure to report income from federal funds, violation of contract/grant procedures, and the use of federal funds for other than specified purposes. An incident report should be filed when there appears to be an intent to misapply funds rather than merely for a case of minor mismanagement. It should be noted that there are some exceptions related to nepotism for the Indian and Native American programs, as described in 20 CFR Section 684.630(d).

Subrecipient - a non-federal entity that receives a subaward from a pass-through entity to carry out part of a federal program but does not include an individual that is a beneficiary of such program. A subrecipient may also be a recipient of other federal awards directly from a federal awarding agency. (Uniform Guidance Section 200.93)

Contractor - an entity that receives a contract as defined in 200.22 Contract. (Uniform Guidance Section 200.23)

Subaward - an award provided by a pass-through entity to a subrecipient for the subrecipient to carry out part of a federal award received by the pass-through entity. It does not include payments to a contractor or payments to an individual that is a beneficiary of a federal program. A subaward may be provided through any form of legal agreement, including an agreement that the pass-through entity considers a contract. (Uniform Guidance Section 200.92)

POLICY AND PROCEDURES

<u>First Tier Reporting – (Subrecipient/Workforce Development Board, City of Los Angeles</u>

As per EDD Directive number WSDD-208 (in effect till revised), all subrecipients that receive WIOA funds shall promptly report to the CRO, all allegations of WIOA-related fraud, abuse, and other criminal activity. The CRO is required to immediately report the allegations through the DOL's Incident Reporting System to the OIG with a copy simultaneously provided to the ETA. In addition to submitting allegations to the CRO, subrecipients may also report allegations directly to the OIG..

"Each subrecipient shall establish written incident reporting procedures to prevent and detect fraud, abuse, and criminal activity. These procedures must include the reporting process to ensure that the OIG and ETA are informed. CRO is notified immediately of any allegations of WIOA-related fraud, abuse, or criminal activity. Internal procedures must be in writing and include the designation of a person on the subrecipients' staff who will be responsible for such notifications."

Proof of this notification must be maintained in the funding entity's files. Subrecipients detecting the presence or appearance of fraud, abuse or other criminal activity must obtain sufficient information to

provide a clear concise report of each incident. Reports must include a statement of all facts, known at the time, as well as any known or estimated loss of WIOA funds resulting from the Incident. It is important that an initial report be made to the CRO within one working day of the detection of the incident. The submission of an Incident Report (IR) should not be delayed, even if all facts are not readily available. Any facts subsequently developed by the subrecipient are to be forwarded in a supplemental IR. Reporting procedures do not supersede the responsibility for subrecipients to safeguard WIOA funds by taking prompt and appropriate corrective action when any evidence of a violation of WIOA or its implementing regulations is found.

The Workforce Development Board (WDB), City of Los Angeles is a subrecipient referenced in EDD Directive WSDD-208. The City of Los Angeles Community Investment Department, is the administrative entity for the WDB. CID maintains internal procedures in writing, to gather, respond/report and resolve complaints and/or any allegations of WIOA-related fraud, abuse, or criminal activity. CID enforces EDD Directive number WSDD-208 by requiring subrecipient contractors to comply with required reporting.

Second Tier Reporting – Contractor(s)/WorkSource Center & YouthSource Center Operators
CID issued WDS Directive No. 20-18; Incident Reporting, dated February 20, 2020, which provides procedures for reporting incidents, including but not limited to criminal fraud, criminal abuse or other criminal activity, and noncriminal complaints, such as waste of WIOA funds, to the Community Investment Department, Compliance Review Office (CRO) of the Employment Development Department (EDD) and the Department of Labor's (DOL) Office of Inspector General (OIG).

The City's Contractors are advised by CID that all recipients of WIOA funds have the responsibility to be alert for, and report, any suspected instances of fraud, abuse, or other criminal activity, or non-criminal activity, including gross waste of funds, mismanagement, and dangers to the public health or safety committed by staff, contractors or program participants. In addition, all "lower tier subrecipients", (i.e. Workforce Development System Contractors) have the responsibility to report all suspected incidents of WIOA related fraud, abuse, or other criminal activity immediately within one workday of detection or discovery of information alleging fraud, abuse or criminal activity involving WIOA funds to the Compliance Review Office (CRO) of EDD and their funding agency, CID. Additionally, Contractors are required to bring WDS Directive No. 20-18 to the attention of all WorkSource/YouthSource Center staff by providing a copy of the directive to all staff funded by WIOA and for them to also acknowledge receipt of the Directive by signing an acknowledgement receipt (See Exhibit I).

REPORTING PROCEDURES
Upon receiving information reporting suspected incidents of WIOA related fraud, abuse or other criminal activity, the detecting entity shall prepare a written Incident Report. The report must be submitted on the Incident Report form, which can be found as an Attachment C to TEGL 2-12 (PDF), or a similar document containing the requested information to the CRO through one of the following methods:

Report IR submission information to the CRO through one of the following methods:
Mail:
State of California - Employment Development Department
Compliance Review Office
Compliance Resolution Unit
P.O. Box 826880, MIC 22
Sacramento, CA 94280-0001

Email: PACBROIncidentReports@edd.ca.gov

Reporting Incidents to the OIG:

Submit in two steps:
1. Complete the relevant fields on the OIG Hotline Portal. (www.oig.dol.gov/hotlinecontact.htm)
2. Send a copy of the incident report, including screenshots or photos of the three OIG Hotline Portal screens to ETAIncidentReporting@dol.gov.

Note – The OIG Hotline Portal should not be used for resolving employee grievances, Equal Employment Opportunity complaints, labor disputes, or other personnel concerns.

If Internet access is not available, incidents can be reported to the OIG through the following hotlines:
• Toll-free hotline 1-800-347-3756
• Non-toll-free hotline 1-202-693-6999

While all incidents should be reported as soon as possible, situations involving imminent health or safety concerns, or the imminent loss of funds exceeding an amount larger than $50,000 are considered emergencies and must be immediately reported to the OIG and ETA no later than one working day after the emergency discovery.

In instances where the OIG determines that the incident report does not have investigative or audit merit, the incident report will be referred to the ETA for resolution. The ETA will either forward the incident report to the EDD Compliance Review Office (CRO) to research and report back, or the ETA will work with the CRO to analyze and report on the incident.

Report IR Submission Information to:
City of Los Angeles Community Investment Department:
Equal Employment Opportunity Section
444 South Flower Street, 14th Floor
Los Angeles, CA 90071
Attn: EO Compliance Officer
Tel: (213) 744-9351

Allegations considered to be of an emergency nature may be reported by telephone to the Compliance Resolution Office Supervisor at 1 (916) 654-8354 and by calling the OIG Hotline at 1 (800) 347-3756 **followed immediately thereafter by a written report**.

REFERENCES

- Title 20 Code of Federal Regulations (CFR) Sections 683.600 and 683.620
- EDD Directive Number WSDD-208 dated February 7, 2020
- EDD Directive Number WSD24-03 dated September 17, 2024

Attachments:
Exhibit I – Acknowledgement of Responsibility to Report All Suspected or Proven WIOA Related Fraud, Abuse or other Criminal Activity, or Non-Criminal Activity

Exhibit I – Incident Reporting

ACKNOWLEDGEMENT OF RESPONSIBILITY TO REPORT ALL SUSPECTED OR PROVEN WIA/WIOA RELATED FRAUD, ABUSE, OR OTHER CRIMINAL ACTIVITY, OR NON-CRIMINAL ACTIVITY.

I, _____, understand that as an employee
Name (Print)

who is being paid with (Workforce Investment Opportunity Act (WIOA) funding, I have the responsibility to report all suspected or proven WIOA related fraud, abuse, or other criminal activity, or non-criminal activity including gross waste of funds, mismanagement, and dangers to the public health or safety immediately, or within one working day of detection of the incident, to the Office of the Inspector General of the U.S. Department of Labor, Compliance Review Office of the State Employment Development Department, Workforce Development System, CID and declare that I have received a copy of the Economic Development Department, WSD Directive No. 20-12 (dated May 11, 2021) regarding Incident Reporting.

Signature:_____ Date Signed_____

WorkSource/YouthSource Center:_____

Nondiscrimination and Equal Opportunity Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides guidance and establishes the procedures regarding the City of Los Angeles Workforce Development Board's (WDB) policy on the nondiscrimination and equal opportunity procedures for the Workforce Innovation and Opportunity Act (WIOA) Title I financially assisted programs or activities, and to ensure that all AJCC operators are responsible for complying with all provisions of Federal, State, and City of Los Angeles Equal Opportunity and Nondiscrimination regulations.

BACKGROUND
Compliance with Federal Equal Opportunity and Nondiscrimination Laws
In administering all aspects of the WIOA and providing employment and training services under the Act, the WDB and WIOA Title I contractors are responsible for complying with all provisions of Federal equal opportunity and nondiscrimination laws including, but not limited to, the following:

- Title VI of the Civil Rights Act of 1964;
- Title VII of the Civil Rights Act of 1964;
- The Age Discrimination Act of 1964, as amended;
- Title IX of the Education Act of 1972;
- Section 504 of the Rehabilitation Act of 1973;
- Pregnancy Discrimination Act of 1978;
- The Americans with Disabilities Act of 1990, as amended;
- Executive Order 13166 of 2000;
- Section 188 of the WIOA (29 CFR 38)
- Fair Employment and Housing Act, Government Code, Section 12900-12996
- Dymally-Alatorre Bilingual Services Act (DABSA), Government Code, Section 7290-7299.8.

Section 188 of the WIOA (final rule became effective January 3, 2017) provides the framework for the nondiscrimination and equal opportunity portions of the Act. Each State is required to establish a Nondiscrimination Plan, and outline how the State plans to ensure compliance with the Nondiscrimination and Equal Opportunity Regulations of Section 188 of the WIOA.

DEFINITION
A WIOA ***recipient*** is any entity to which financial assistance under the WIOA Title I is extended, either directly from the Department of Labor (DOL), through the Governor, or through the Local Area, but excluding the final beneficiaries. One-Stop partners are treated as recipients and are subject to the nondiscrimination and equal opportunity requirements of 29 CFR 38 to the extent they participate in the One-Stop delivery system.

POLICY AND PROCEDURES
The City of Los Angeles WDB is committed to complying with the provisions of the Nondiscrimination Plan. Most of the requirements have been extended to the contractor level.

The provisions of the Nondiscrimination Plan include:

- Designation of an Equal Opportunity Officer

The City of Los Angeles WDB has designated an EO Compliance Officer. Each WorkSource and YouthSource Center must designate an EO Complaints Officer, who is responsible for handling complaints, and who is the lead individual in ensuring the Center is in compliance with nondiscrimination regulations. This individual is expected to provide training for the Center staff. The EO Complaints Officer will be the lead person in organizing the annual EO site visit.

Each EO Complaints Officer will be required to attend periodic trainings. Attendance at these trainings will be a factor in the annual Performance Evaluation.

- Notice and Communication
  Initial and continuing notice must be provided by the WorkSource and YouthSource Centers that they do not discriminate on the basis of race, color, religion, sex (including pregnancy, childbirth, and related medical conditions, sex stereotyping, transgender status, and gender identity), national origin (including Limited English Proficient (LEP)), age, disability, or political affiliation or belief, or, against any beneficiary of, applicant to, or participant in programs financially assisted under Title I of the Workforce Innovation and Opportunity Act, on the basis of the individual's citizenship status or participation in any WIOA Title I financially assisted program or activity.

The required notices must be:

- posted prominently;
- included in employee and participant handbooks;
- provided to each participant, and a copy with the participant's signature must be kept in the file;
- be provided in alternate formats as needed;
- be provided in other languages as needed.

During each participant orientation, as well as new employee orientation, the WorkSource and YouthSource Centers must include a discussion of rights and responsibilities under the nondiscrimination and equal opportunity provisions of the WIOA Section 188, including the right to file a complaint of discrimination. This information must be communicated with appropriate languages and in formats accessible for persons with disabilities.

Each participant and employee must acknowledge receipt of the required notices on the receipt form provided by the Local Area (no other forms are allowed). All WorkSource and YouthSource Centers are required to include the following **unaltered** taglines on all forms of media:

This WIOA Title I financially assisted program or activity is an equal opportunity employer/program. Auxiliary aids and services are available upon request to individuals with disabilities.

The wording above **must be used verbatim**. If the flier is for a specific event, such as a job fair, additional information can be added on requesting a reasonable accommodation.

These taglines must be included on fliers, brochures, letterhead, and websites that promote WIOA funded services. When the print media or website provides a telephone number, a TTY phone number must be listed as well.

These notices must be provided in languages other than English where the number of individuals whose native language other than English is being served is "substantial." Centers must be prepared to offer Limited English Proficient (LEP) customers meaningful access to programs, services, and information.

1. Assurances
   The nondiscrimination assurances must be contained in all contracts, cooperative agreements (MOUs), individual training account (ITA) contracts, and policies and procedures. The nondiscrimination assurance must state that the parties to the agreement will "comply fully with the nondiscrimination and equal opportunity provisions of WIOA." It is the responsibility of the WorkSource or YouthSource Center to inform their partners and training providers as to the WIOA Complaint Procedures.

2. Universal Access
   It is the responsibility of each WorkSource and YouthSource Center to develop and implement an outreach plan to solicit participation by a wide cross-section of the community. In particular, this outreach plan should address:
   a. LEP individuals: the needs of each community should be identified, and outreach may need to be performed in multiple languages;
   b. Persons with Disabilities
   c. Persons of both sexes, various racial and ethnic groups, and various age groups.

   The City of Los Angeles WDB has appointed an LEP Coordinator and each WorkSource and YouthSource Center must designate an LEP Coordinator. This staff member should identify all bilingual staff members (including onsite partners), and share this knowledge with all staff. This information should be shared with all staff members so they can quickly guide an LEP customer to a staff member who can assist the individual in their native language. The designated LEP Coordinator will be required to attend periodic trainings. Attendance at these trainings will be a factor in the annual Performance Evaluation.

3. Obligation not to Discriminate on the Basis of Disability
   All WIOA Title I financially assisted programs must not discriminate against persons with a disability based on the disability. The City of Los Angeles has appointed a Disability Resource Coordinator, and each WorkSource and YouthSource Center must designate a Disability Coordinator. This staff member should develop expertise in serving persons with disabilities, including the Ticket to Work program, and should share this knowledge with all staff members. All WorkSource and YouthSource Centers must provide reasonable accommodations to participants with a known disability upon request. All Centers must ensure that services to persons with disabilities are provided in the most integrated setting. All Centers must provide for equally effective communication for those who are deaf, hard of hearing, or speech impaired.

   All WorkSource and YouthSource Centers must be physically accessible to persons with disabilities, and in compliance with the Americans with Disabilities Act Architectural Guidelines (ADAAG) as well as Title 24 of the California Building Code. Additionally, all WorkSource and YouthSource Centers must strive to be programmatically accessible, by providing materials in alternate formats, and providing assistance as needed.

4. Data Collection
   All WorkSource and YouthSource Centers are required to collect and input demographic data on their customers, utilizing CalJOBS^{SM}. This data includes:
   a. Race/Ethnicity
   b. Sex
   c. Age

d. Disability Status, (where known)
e. Limited English Proficiency
f. Preferred Language

This information must be kept confidential; customers should be advised the information will be handled as confidential.

Any medical or disability-related information obtained about a particular individual, including information that could lead to the disclosure of a disability, must be collected on separate forms. All such information, whether in hard copy, electronic, or both, must be maintained in one or more separate files, apart from other information about the individual, and treated as confidential. These files must be secured and locked.

5. Monitoring
All WorkSource and YouthSource Centers are required to perform periodic monitoring of any and all subrecipients, including ITA vendors. A case manager should visit the school at least once during the training, and notate in the case notes. For subrecipients, a written record of monitoring visits should be kept.

All WorkSource and YouthSource Centers are expected to cooperate fully with the EO Compliance Unit during EO site visits.

6. Complaint Procedures
All WorkSource and YouthSource Centers must follow the City of Los Angeles' Complaint Procedures. A copy of these procedures must be given to each participant at Orientation, and a signed receipt retained in the participant file.

WorkSource and YouthSource Centers are not allowed to alter or amend the Complaint Procedures; they must utilize them as published.

WorkSource and YouthSource Centers are expected to fully cooperate with the EO Compliance Unit during the processing of a complaint. They are also expected to cooperate with other agencies, such as the Department of Labor, Equal Employment Opportunity Commission, and the Employment Development Department.

7. Corrective Actions and Sanctions
If a WorkSource or YouthSource Center is in violation of these regulations, a Corrective Action Plan may be created. If the Center fails to meet and maintain compliance standards, sanctions may be levied.

REFERENCES

- Training and Employment Guidance Letter (TEGL) 05-23: Complying with Nondiscrimination Requirements: Discrimination Based on Actual or Perceived Religion, Shared Ancestry, or Ethnic Characteristics are Prohibited Forms of Discrimination in the Workforce Development System (November 3, 2023)
- WSD17-05 - Oversight and Monitoring of Nondiscrimination and EO Procedures (August 29, 2017)
- WSD17-01 - Nondiscrimination and Equal Opportunity Procedures (August 1, 2017)
- Section 188 of WIOA
- Title VI of the Civil Rights Act of 1964

WIOA Grievance and Complaint Procedures

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
The principles and procedures set forth in this WIOA Title I Complaint Resolution Procedure shall be used by all WorkSource and YouthSource Centers, and subcontractors with the City of Los Angeles to resolve complaints which arise in connection with programs operated under the WIOA Title I grant funded programs.

BACKGROUND
The City of Los Angeles, Workforce Development Board (WDB), hereby establishes this Workforce Innovation and Opportunity Act (WIOA) Complaint Resolution Procedure pursuant to Title 20 CFR Section 683.600-683.650, [Subpart F—Grievance Procedures, Complaints, and State Appeals Processes]; and, Title 29 CFR Part 38, [Implementation of the Nondiscrimination and Equal Opportunity Provisions of the Workforce Innovation and Opportunity Act]. The City's Workforce Innovation and Opportunity Act, WIOA, Title I programs are administered by the Workforce Development Division (WDD) of the Community Investment Department (CID).

POLICY AND PROCEDURES
Retaliation Prohibition
No person, organization or agency may discharge, or in any other manner discriminate or retaliate against any person, or deny any person a benefit to which that person is entitled under the provisions of the WIOA Title I regulations because such person has filed any complaint, instituted or caused to be instituted, any such proceeding or investigation, or has provided information or assisted in an investigation.

Confidentiality
The identity of any person who has furnished information relating to, or assisting in, the investigation of a possible violation of the Act shall be confidential to the extent possible, consistent with a fair determination of the issues.

In any case where the alleged violation of the Act or WIOA Title I regulations is also an alleged violation of another law, regulation or agreement, nothing shall preclude an individual or an organization from filing a complaint or grievance under the other law or agreement with respect to the non-WIOA Title I cause of action, as well as filing a complaint under the WIOA Title I in accordance with the procedures described herein.

Time Frames
All time frames specified in these procedures refer to consecutive calendar days including weekends and holidays. *When the time frame stated refers to a receipt of notice mailed certified return receipt requested, the time frame shall commence when the Postal Service first attempts delivery; (i.e., leaves a notice). It is the responsibility of all parties to pick up mail in a timely manner.*

"Complaint" means a written expression by a party alleging a violation of the Act, regulations promulgated under the Act, recipient grants, sub-agreements, or other specific agreements under the Act.

WORKSOURCE/YOUTHSOURCE CENTER COMPLAINT REQUIREMENTS

Each of the designated WorkSource/YouthSource Centers has the duty and responsibility to ensure that the WorkSource/YouthSource Agency is in compliance with the provisions of the WIOA complaint resolution procedure and shall work cooperatively with the City of Los Angeles' designated EO Compliance Officer to process all complaints filed with their agency involving WIOA Title I funded participant activities.

All recipients and subrecipients of WIOA Title I funds must make reasonable efforts to ensure their policies and corresponding information will be understood by affected participants and individuals, including youth and individuals with limited English proficiency. These efforts must comply with the language requirements of Title 29 CFR Section 38.9.

Local Areas must provide a copy of the local grievance and complaint procedures to each participant. These procedures must include the following:

- Notification that the participant has the right to file a grievance or complaint at any time within one year of the alleged violation.
- Instructions and timelines for filing a grievance or complaint.
- Notification that the participant has the right to receive technical assistance from the Local Area in filing the grievance or complaint.
- Notification that the participant may file an appeal or request a separate review by EDD if they experience an incident of restraint, coercion, or reprisal as a result of filing a complaint.

The local grievance and complaint procedures must be posted in a public location and made available to any interested parties or members of the public.

Local Areas and WorkSource/YouthSource Centers (Centers) have the responsibility to provide technical assistance to complainants, including those filing grievances or complaints against the Local Area or Center. Technical assistance includes, but is not limited to, providing instructions on how to file a complaint, and providing copies of relevant documents such as the WIOA, federal regulations, state laws and regulations, local procedures, and/or contracts. This does not require Local Areas or Centers to violate any rule of confidentiality or provide legal advice.

Orientation

At Orientation, each participant in the WIOA Title I program will be provided with a copy of the Summary of the WIOA Complaint Resolution Procedure. Each participant will sign a receipt indicating that he or she has received the complaint information and that receipt, along with a copy of the Summary of the Complaint Procedures, shall be maintained in the participant's file. This information shall be provided in other languages and in electronic format upon request.

These procedures will be available for use by all individual entities, including unsubsidized employees in an employment activity operating with WIOA Title I funds, participants in an employment activity operated with WIOA funds, subcontractors of WDB, entities and individuals that are applicants for WIOA program funding, labor unions, community-based organizations, education agencies, private employers and other interested parties.

TYPES OF COMPLAINTS COVERED UNDER WIOA

There are four distinct procedures for filing WIOA complaints. The WIOA Complaint procedures cover the following types of complaints:

1. **Program Complaint (Noncriminal)**

2. **Discrimination Complaint**
3. **Questioned/Disallowed Costs Complaint**
4. **Fraud, Waste and Abuse [20 CFR Part 683, Subpart B, Administrative Rules, Costs, and Limitations]**

Program complaint issues covered by the WIOA are:
Displacement [§683.270 & §680.840]
A participant in a program or activity authorized under Title I of WIOA must not displace (including a partial displacement, such as a reduction in the hours of non-overtime work, wages, or employment benefits) any currently employed employee (as of the date of the participation). Where an employment activity would violate a collective bargaining agreement, the regulations provide that the appropriate affected labor organization and employer must provide written concurrence before the employment activity can be undertaken. The employment or assignment of a WIOA participant or the filling of a position is prohibited when the employer has terminated any regular, unsubsidized employee or otherwise reduced its workforce with the intent of filling the vacancy with a WIOA participant. A WIOA participant may not be employed or assigned to a position where the employer has caused an involuntary reduction to less than full time in hours of an employee in the same or substantially equivalent job.

Health and Safety [§683.280]
Health and safety standards established under the Federal and State Law otherwise applicable to working conditions of employees are equally applicable to working conditions of participants engaged in programs and activities under Title I of the WIOA.

Workers' Compensation: To the extent that workers' compensation law applies, workers' compensation must be provided to participants in programs and activities under Title I of the WIOA **on the same basis as the compensation provided to other individuals in similar employment.**

NOTE: In the case of a complaint alleging a violation of health and safety standards by a contractor (employer), the contractor will be required to demonstrate its compliance with State and Federal regulations governing health and safety requirements for that industry [e.g., CAL/OSHA certification].

Wage and Labor Standards [§683.275 & §684.920]
Individuals in On-The-Job training or employed in activities under Title I of the WIOA must be paid at the same rates, including periodic increases, as trainees or employees who are similarly situated in similar occupations by the same employer and who have similar training, experience and skills. Such rates must be in accordance with applicable law [Fair Labor Standards Act of 1938, Section 6(a)(1) 29 U.S.C. 206(a)(1) or applicable State or local minimum wage law].

Violation of the Act, grant or agreement (including retaliation), [WIOA Section 188(a)]:
Terms and conditions of WIOA participant employment (On-the-Job Training, Customized Training, Work Experience):

Complaints filed under this section relate only to the terms and conditions of WIOA **participant** employment. Typical complaints under this section include disputes over wages or working hours, working conditions, employee and/or training evaluations and disciplinary actions, including termination for cause. The responsibility for resolving the complaint rests initially with the employer and/or contractor.

Discrimination Complaints [WIOA Section 188, 29 CFR Part 38]
All complaints received by the EO Compliance Unit are documented on a continuous basis and provided to the CID Workforce Development System (WDS). This information will be included in the Annual WDS evaluation process and is provided to the Workforce Development Board (WDB) every year. This information, however, will not be utilized by the WDS in the evaluation of WorkSource/YouthSource Centers.

Information to be reported:

- Number of complaints from each WorkSource/YouthSource Center
- Category of complaint: WIOA Complaint, Customer Service Issue, or Other Complaint (non-WIOA)

The collected data is provided to the Workforce Development Division (WDD) by the end of the second week of September on an annual basis.

PROGRAM COMPLAINTS: WIOA TITLE 20 CFR §683.600 (Subpart F)
These procedures will guide the receipt, hearing and resolution of noncriminal complaints filed at the City of Los Angles WDB level for complaints relating to WIOA programs and services.

- Only a complaint which alleges a violation of the WIOA, regulations promulgated under the Act, recipient grants, sub-agreements, or specific agreements under the Act, including terms and conditions of **participant** employment, may be filed.
- Complaints may be brought by any individual or organization including, but not limited to: WIOA applicants/participants, contractors, collaborators, vendors (ITA's), staff of the WDB or contractors, applicants for participation or financial assistance, labor unions, community-based organizations or any other interested persons.
- With the exception of complaints alleging fraud or criminal activity, the filing of a noncriminal complaint must be made within one (1) year of the alleged occurrence.
- A complainant who has not exhausted this procedure may appeal directly to the Governor's Office if the WDB has not rendered a decision within the 60 days of the filing of the complaint specified in the procedures, if the complainant believes the WDB's complaint procedure is not in compliance with the WIOA.

FILING OF A WIOA COMPLAINT:
Per WIOA regulations, every complaint must be in writing before the official complaint resolution process will commence. The complaint must be signed and dated. *A written complaint may be submitted via facsimile or scanned and sent as an e-mail attachment.*
The complaint must contain the following information:

- The full name, mailing address and telephone number of the Complainant;
- The full name, mailing address and telephone number of the Respondent;
- A clear and concise statement of the facts and dates describing the alleged violation(s);
- The provisions of the Act, regulations, grant or other agreements under the WIOA believed to have been violated. Complaints against individuals, including staff or participants, must indicate how those individuals did not comply with the WIOA law, regulation, or contract;
- Complaints may be amended to correct technical deficiencies at any time up to the time of the hearing. Complaints may not be amended to add new issues. The one (1) year time period in which a complaint may be filed is not extended for complaints that are re-filed with amendments. Complaints may be withdrawn at any time prior to the issuance of the hearing officer's decision;

- The remedy to the complaint which would satisfy the Complainant; If the Complainant fails to cooperate or is unavailable, the complaint may be dismissed upon reasonable notice to the last known address of the Complainant;

It is the responsibility of both the Complainant and the Respondent to notify the City of Los Angeles' EO Compliance Unit of any change of address.

LEVEL ONE — FILE WITH THE WORKSOURCE/YOUTHSOURCE CENTERS

- The WorkSource Center/YouthSource Center receiving WIOA funds through the Workforce Development Division grant programs agree to adopt the City of Los Angeles' WIOA Complaint Resolution procedures.
- It is the policy of the City of Los Angeles, WDB, that complaints under WIOA should be resolved at the lowest level possible. Therefore, under the City of Los Angeles' WIOA complaint resolution procedures, complaints filed under the WIOA (with the exception of those complaints involving allegation(s) of discrimination) must first be filed with the designated EO Complaints Officer at the WorkSource/YouthSource Center level.
- The WorkSource/YouthSource Center must notify the City WDB within 24 hours of the receipt of a written WIOA complaint. The notification should be sent to:

  City of Los Angeles
  Community Investment Department
  444 South Flower Street, 14th Floor
  Los Angeles, CA 90071

  Attn: Richard Cheng, EO Compliance Officer
  TTY: 711
  E-Mail: Richard.Cheng@LACity.Org

- The City of Los Angeles, WDB, reserves the right to intervene in the processing of any WIOA complaint at the informal resolution stage in order to assist in resolution, clarify the issues, provide technical assistance, conduct the informal resolution meeting or schedule a hearing before an impartial hearing officer in order to ensure due process and compliance with the 60 day time limit required for resolution pursuant to the WIOA regulations.
- The WorkSource/YouthSource Center has ten (10) days from the receipt of the written complaint to schedule and conduct an informal complaint resolution meeting at the WorkSource/YouthSource Center level.
- After the complaint is accepted, the Complainant will be notified by the WorkSource/YouthSource Center, in writing, of the date, time and place of the informal resolution meeting. At the informal resolution meeting an attempt to resolve the complaint will take place. Respondents must make "good faith" efforts to resolve all complaints prior to scheduling an administrative hearing in the matter.
- Failure on the part of any party in the complaint to exert good faith efforts shall not constitute a basis for dismissing a complaint, nor shall this be considered to be a part of the facts to be judged in the resolution process. The WDB or sub-grantees must assure that every complaint not resolved informally is given a formal hearing, regardless of the complaint's apparent merit or lack of merit.
- In the event of an informal resolution of the WIOA complaint at the WorkSource/YouthSource Center level, the WorkSource/YouthSource Center will provide a written settlement agreement to the Complainant which describes the issues, provides the date of the informal resolution

meeting, the attendees, and the terms of the agreement which has been reached by the parties as full and complete settlement of the complaint. The written agreement will be signed by the Executive management or their authorized representative and the Complainant. A copy of the signed settlement agreement will be maintained in the Complainant's participant file, in the complaint log of the WorkSource Center and at the WDB level for audit purposes. A copy of the signed settlement agreement will be faxed to the City WDBEO Compliance Unit within 24 hours.

- If no resolution is reached, the Complainant will be notified immediately in writing of the impasse and his/her right to request an administrative hearing. The WorkSource/YouthSource Center will also mail a copy of the notice of impasse certified mail return receipt requested. The request for administrative hearing must be made in writing; it may be transmitted by facsimile or e-mail.

Individual Training Account (ITA) Complaint Procedures

A. Denied Training Complaint Procedures

Should a participant be dissatisfied with a denial of request for training, the participant may request a WorkSource/YouthSource Center (WSC/YSC) ITA Panel review. A participant's request for WSC ITA Review Panel must be made within five (5) working days of the notification of the denial of the request for training. The WSC ITA Review Panel will **only** review requested training denial that is determined not to be in a demand occupation, or on issues relating to the assessment process. Denial based on training requests exceeding maximum limit ($7,500 for 12 months technical training) is reviewed on a case-by-case basis.

The WSC ITA Review Panel will be comprised of staff with decision-making authority and business members with industry-specific knowledge of technical skill sets. The panel should establish a written policy formulating the procedures the panel will follow in reviewing training denials.
The WSC ITA Review Panel must complete its review within five (5) working days of the request for review. The decision of the WSC ITA Review Panel must be made in writing and be included in the participant's file. The WSC must notify the participant and the City WDBEO Compliance Unit of a panel denial. The WSC also must notify the participant of the right to request a review by the City WDB within five (5) days of the notification of denial.

The complaint must be in writing, signed and dated; and addressed to the City of Los Angeles Community Investment Department at the address provided above.

B. Individual Training Accounts (ITA) Program Complaint Procedures

Participants who have program complaints while attending training must file their complaint with the WorkSource Center's EO Complaints Officer. The WorkSource Center shall maintain procedures for resolving disputes involving ITA participants in accordance with the requirement of the WIOA and City WDB Complaint Procedures. The WorkSource Center must forward a copy of a complaint filed with them against an ITA provider school to the City WDB within 24 hours of the receipt of a written WIOA complaint.

ITA Program Complaints, including claims that the training received at the ITA vendor school was incomplete or deficient, are handled by the WorkSource Center's EO Complaints Officer in accordance with the WIOA Complaint Procedures. The WorkSource Center shall have ten (10) days from the date of the receipt of the written complaint to schedule and conduct an informal resolution meeting with the participant and, if applicable, the ITA training provider in order to resolve the complaint informally. The WorkSource Center will then memorialize in writing the outcome of the informal resolution meeting to

resolve the complaint. The WorkSource Center will provide the Complainant with a written copy of the outcome (i.e., settlement agreement, a statement of impasse) within five (5) days of the informal resolution meeting.

ITA complaints alleging discrimination are to be filed with the City of Los Angeles WDBEO Compliance Unit.

Participants' Terms & Conditions of Employment Complaints (OJT)

Each WorkSource/YouthSource Center is required to establish procedures for resolving complaint matters relating to the terms and conditions of **participant** employment. In addition, third party contractors (OJT/Customized Training) are also required to establish and maintain procedures for resolving disputes involving the terms and conditions of **participant** employment. At a minimum these procedures must include the following:

- Written notice, upon enrollment into employment or training programs, of the scope and availability of such procedures. Contractors' complaint procedures shall be set forth in a written document and shall stipulate that a complaint will be resolved within 20 days of the date the complaint was filed. A copy of the contractors'/OJT employers' complaint resolution procedure shall be provided to each participant upon his/her enrollment into the program and at the time of placement into the job.
- Written notice, at the time the complaint is filed, of the procedures under which the complaint will be processed.
- Written notice to the City WDBEO Compliance Unit of the complaint within 24 hours of receipt of the written complaint.
- Written notification of the disposition of the complaint, and the reasons therefore, which shall be issued within 25 days of the filing of the complaint. *If the employer is required to use a certain grievance procedure under a covered collective bargaining agreement, then these procedures should be followed for the handling of the WIOA complaints under this Section.*
- Written notification of the Complainant's right to request a review of the WorkSource Center or third party contractor's decision by the City of Los Angeles Community Investment Department. Such requests for review must be filed within five (5) days upon the receipt of the contractor's written decision. The request for review shall include the following information:

  - ❑ The full name, telephone number and mailing address of the party requesting the review;
  - ❑ The name, address and telephone number of the other party;
  - ❑ A copy of the written decision issued by the employer and/or WIOA contractor;
  - ❑ A statement of why the request for review is being made and/or the section of the decision to be reviewed;
  - ❑ A statement of the relief (i.e., remedy) being sought.

Requests for review should be sent to:

City of Los Angeles
Community Investment Department
444 South Flower Street, 14th Floor
Los Angeles, CA 90071
Attn: Richard Cheng, EO Compliance Officer

TTY: 711
E-Mail: Richard.Cheng@LACity.Org

LEVEL TWO — REVIEW BY THE CITY OF LOS ANGELES WDB

If an informal resolution cannot be reached at the WorkSource Center level, the Complainant may request that an administrative hearing be scheduled before an impartial hearing officer. Request for an administrative hearing at the WDB level should be made within five (5) days of the Complainant's receipt of the written decision at the WSC level that an impasse has been reached in settling the complaint matter. This request can be transmitted by facsimile or e-mail. The request should be sent to the City of Los Angeles' Community Investment Department at the address above.

- If time permits and the parties agree, the WDB may conduct an informal resolution meeting prior to scheduling the hearing.
- Prior to the hearing, the Complainant may amend his/her complaint to correct technical deficiencies but not to add issues. The amendment must be submitted in writing to the City of Los Angeles' EO Compliance Officer at the address given above.
- Prior to the hearing, the Complainant and Respondent are entitled to technical assistance from the City WDB EO Compliance Unit. However, the City WDB EO Compliance Unit *cannot provide legal advice*.
- Prior to the hearing, the Complainant and Respondent are entitled to reasonable discovery requests for production of documents by the date specified in the notice of administrative hearing. In the event of a dispute, the hearing officer shall make the final determination of reasonable request for document production.
- Prior to the hearing, the Complainant and Respondent are entitled to request witnesses by the date specified in the notice of administrative hearing. Please note that the City WDB *does **not** have subpoena power* in these matters. Neither the Complainant nor the Respondent has the right to conduct a deposition of prospective witnesses.
- The recommendation(s) of the hearing officer are reviewed by the General Manager, Community Investment Department. The General Manager may adopt or reject, in whole or in part, the findings and/or recommendation(s) of the hearing officer and will render the Final Determination for the City of Los Angeles Local Workforce Development Area (WDB) within 60 days of filing of the complaint.

ADMINISTRATIVE HEARING [For Both Program & Discrimination Complaints]

- The administrative hearing will be conducted by an impartial hearing officer who has been appointed by the General Manager, Community Investment Department.
- Hearings on any complaint will be conducted within 30 days of the filing of the complaint.
- Within ten (10) days of the hearing, written notice of the date, time and place of the hearing, the manner in which it will be conducted, the issues to be decided and the rights of the parties will be sent to the Complainant and Respondent(s) by Certified Mail/Return Receipt Requested.
- Interested parties may also apply for the notice of hearing by contacting the EO Compliance Office. An interested party is defined as a person or organization potentially affected by the outcome. The notice to other interested parties will include the same information furnished to the Complainant and Respondent and state whether such interested parties may participate in the hearing and, if applicable, the method by which they may request such a hearing.
- Any request to withdraw a complaint *must be in writing* and received prior to the scheduled hearing.
- Requests to reschedule a hearing must also be made in writing and for good cause. Requests must be made at least 72 hours prior to the scheduled hearing. The General Manager,

Community Investment Department, will make the final decision on such requests. *Should any party fail to appear at the hearing without prior notice, the hearing officer may rule to continue the hearing in their absence.*

- Any party may be represented by an attorney or other representative at his/her own expense. The City WDB cannot appoint an attorney to represent either party nor can the WDB provide legal advice to either party. Any party represented by an attorney or other representative shall inform the EO Compliance Unit in advance of the hearing.
- Either party may bring witnesses and documentary evidence.
- Either party may have records or documents relevant to the issues produced by their custodian when such records or documents are kept by either party in the ordinary course of business. The Complainant may also request that the employees and/or participants of the Respondent, who have knowledge of the pertinent facts in the complaint, be available to testify at the hearing. Any requests for records, documents, and/or persons serving as witnesses must be made in writing and must first be submitted to the EO Compliance Unit of the Community Investment Department by the date specified on the notice of administrative hearing. The request must specify which records, documents, and/or individuals are presumed to be relevant to the issue(s) set forth in the complaint.
- The hearing officer will have the discretion to determine issues of relevancy at the time of the hearing. Failure on the part of either party to supply information and/or make persons available that have been requested may result in sanctions imposed by the hearing officer and/or the City WDB. If the failure is on the part of the Respondent (e.g., WIOA service provider/contractor) it may be considered a breach of the Respondent's WIOA contractual agreement with the City.
- The hearing will be conducted in an informal manner with strict rules of evidence not being applicable. Both parties have the right to present written and/or oral testimony and arguments; the right to call and question witnesses in support of their position; the right to examine records and documents relevant to the issues; and the right to be represented. The hearing will be recorded electronically.

FINAL DETERMINATION

No later than 60 days after the filing of the *program* complaint or 90 days after the filing of a *discrimination* complaint, the General Manager, Community Investment Department, will notify the Complainant and Respondent in writing of the recommendation(s) of the hearing officer and the "Final Determination" of the Community Investment Department. The written decision will contain the following information:

- The name(s) of the parties involved;
- A statement of the alleged violation(s) and the issues related to the alleged violations;
- A statement of the facts;
- The hearing officer's recommended decision and the reasons for the decision;
- The General Manager's review of the hearing officer's recommendation(s) and the Final Determination at the WDB level;
- A statement of corrective action or remedies for violations, if any, to be taken; and,
- Notice of the right of either party to request a review of the decision by the State Review Panel within ten (10) days of the receipt of the decision.

Appeal of Decision/Final Determination of a Program Complaint

If the Complainant does not receive a decision at the WDB level within 60 days of the filing of the complaint, or receives an adverse decision, the complainant has the right to file an appeal with the State. The Complainant may request a State hearing by submitting a written notice of appeal to:

Chief, Compliance Review Division, MIC-22-M
Employment Development Department
P.O. Box 826880
Sacramento, CA 94280-0001

LEVEL THREE – STATE APPEAL PROCESS FOR PROGRAM COMPLAINTS

- The State Review Panel (SRP) will review appeals of decisions issued at the WDB level. The SRP will not conduct any evidentiary hearings, but will review the record established by the WDB and issue a decision on the basis of the information contained therein.
- A request for a State review of the WDB's decision must be filed in writing and mailed to the Compliance Review Division (CRD) within ten (10) days of the receipt of the decision by the appealing party. The request for review should contain the following information:
    - Full name, telephone number, and mailing address of the Complainant;
    - Full name, telephone number, and mailing address of the Respondent;
    - A copy of the local hearing officer's decision;
    - A copy of the Final Determination issued by the WDB;
    - A brief statement of the reasons a State review is being requested. The statement must specify the errors of fact and/or statutory and regulatory interpretations that are alleged to have been made by the hearing officer/WDB. If appropriate, the statement must identify the elements of the hearing officer's decision to be reviewed; and,
    - A statement of the remedy sought by the appellant. If not provided elsewhere in the appeal, the appellant must provide a statement setting forth the arguments presented to the local hearing officer that the appellant considers to support the appropriateness of the remedy he or she is seeking.

On receipt of the Complainant's appeal of the adverse decision, the State shall provide for an independent review by SRP. The CRD will notify the parties concerned and the WDB administrative entity or sub grantee by first class mail of the request for the State review of the local hearing officer's decision. The SRP's decision will be final and issued to both the Complainant and the respondent by first class mail.

STATE GRIEVANCE COMPLAINT PROCEDURES FOR PROGRAM COMPLAINTS

- If no decision has been issued at the WDB or sub grantee-level within the 60 day time limit, a Complainant may file a complaint with the State.
- A request for an initial State hearing must be filed within 15 days, or if mailed, postmarked within 15 days of one of the following dates:
    - The date on which the WDB or sub grantee should have issued a decision regarding a locally filed grievance complaint.
    - The date after the filing of complaint when an instance of restraint, coercion, reprisals, or discrimination was alleged to have occurred as a result of filing the complaint.
- A request for a State hearing relating to allegedly deficient WDB and sub grantee complaint procedures, and to allegations of improper actions as a consequence of a grievance complaint, should be filed immediately.

Requests for State hearings shall be filed in writing to the Compliance Review Division (CRD), at the address listed below and must include the following information:

- Full name, telephone number, and mailing address of the Complainant;

- Full name, telephone number and mailing address of the WDB or sub grantee;
- A statement of the basis of the request;
- Copies of the relevant documents, such as the grievance complaint filed at the WDB or sub grantee.

Employment Development Department
Compliance Review Division, (CRD)
P.O. Box 826880, MIC-22M
Sacramento, CA 94280-0001

On receipt of the request for State hearing, if an evidentiary hearing was held at the WDB level, the State shall request the record of the hearing from the WDB and shall review the record without scheduling an additional hearing. If an evidentiary hearing was not held at the WDB level, the State shall instruct the WDB to hold a hearing within 30 days of receipt of the appeal or request for EDD review.

LEVEL FOUR – FEDERAL APPEAL PROCESS FOR PROGRAM COMPLAINTS

- If the State Review Panel (SRP) has issued an adverse decision regarding a grievance or complaint, or has not issued a decision within 60 days of receipt of a local level appeal, request for EDD review, or grievance or complaint, the complainant may file an appeal with the Secretary. This appeal process applies to grievances and complaints that originated at the local or state level.
- Appeals of an adverse decision must be filed within 60 days of receipt of the adverse decision from the SRP. In cases where the SRP did not issue a decision, the complainant must file an appeal within 120 days of either of the following:
  - The date on which the complainant filed the appeal of a local level decision or request for EDD review with the state.
  - The date on which the complainant filed the grievance or complaint with the state.
- All appeals to the Secretary must be sent to the DOL National Office via certified mail with return receipts requested. Copies of the appeal must simultaneously be provided to the DOL Employment and Training Administration (ETA) Regional Administrator and the respondent. Mailing addresses for the DOL National Office and ETA Regional Administrator are included below:

DOL National Office:
Secretary of Labor
Attn: Assistant Secretary of ETA
U.S. Department of Labor
200 Constitution Avenue, NW
Washington, DC 20210

ETA Regional Administrator:
Office of Regional Administrator
U.S. Department of Labor
P.O. Box 193767
San Francisco, CA 94119-3767

- Grievances or complaints filed directly with the Secretary that were not previously filed with the Local Area and/or state will be remanded to the Local Area or state, as appropriate.
- The Secretary shall issue a final determination no later than 120 days after receiving the appeal.

REMEDIES

- Remedies that may be imposed for a violation of any requirement under WIOA Title I shall be limited to the following:
    - Suspension or termination of payments under WIOA Title I.
    - Prohibition of placement of a participant with an employer that has violated any requirement under WIOA Title I.
    - Reinstatement of an employee, where applicable, payment of lost wages and benefits, and reestablishment of other relevant terms, conditions, and privileges of employment.
    - Other equitable relief, where appropriate.
- None of the above shall be construed to prohibit a complainant from pursuing a remedy authorized under another federal, state, or local law for a violation of WIOA Title I.

DISCRIMINATION COMPLAINTS

RESOLUTION OF WIOA COMPLAINTS ALLEGING DISCRIMINATION ON THE BASIS OF RACE, COLOR, RELIGION, SEX (INCLUDING PREGNANCY, CHILDBIRTH AND RELATED MEDICAL CONDITIONS, SEX STEREOTYPING, TRANSGENDER STATUS, AND GENDER IDENTITY), NATIONAL ORIGIN (INCLUDING LIMITED ENGLISH PROFICIENCY), AGE, DISABILITY, POLITICAL AFFILIATION OR BELIEF, RETALIATION, PARTICIPATION IN A WIOA PROGRAM, AND CITIZENSHIP, WHERE APPROPRIATE.

The City of Los Angeles, Workforce Development Board (WDB) has assured the U.S. Department of Labor (DOL) and the State of California Employment Development Department (EDD) that no one enrolled in the City's WIOA program will be discriminated against because of race, color, religion, sex (including pregnancy, childbirth and related medical conditions, sex stereotyping, transgender status, and gender identity), national origin (including Limited English Proficiency), age, disability, political affiliation or belief, retaliation, participation in a WIOA program, and citizenship, where appropriate. This means that:

- No benefits may be denied a WIOA participant because of race, color, religion, sex (including pregnancy, childbirth and related medical conditions, sex stereotyping, transgender status, and gender identity), national origin (including Limited English Proficiency), age, disability, political affiliation or belief, retaliation, participation in a WIOA program, and citizenship, where appropriate while being registered, interviewed, counseled, tested, or while working, engaged in a work activity or attending class as part of the program;
- WIOA participants must be provided with the same opportunities to use all the facilities available in the program as any other participants;
- Fair employment practices shall be provided to all employees with regard to recruitment, selection, assignment, transfer, promotion, training, compensation, benefits and termination regardless of race, color, religion, sex (including pregnancy, childbirth and related medical conditions, sex stereotyping, transgender status, and gender identity), national origin (including Limited English Proficiency), age, disability, political affiliation or belief, retaliation, participation in a WIOA program, and citizenship, where appropriate;
- In addition, sexual harassment is against the law. Acts of sexual harassment are grounds for a discrimination complaint based under Title VII of the Civil Rights Act of 1994;
- A discrimination complaint may be filed within 180 days of the alleged discrimination, either with the City of Los Angeles, Local Workforce Development Area (WDB) grant recipient, or with the Department of Labor, Civil Rights Center (CRC).

PROCEDURES FOR DISCRIMINATION COMPLAINTS FILED WITH THE CITY OF LOS ANGELES WDB

Any person who believes that he or she or any specific class of individuals has been, or is being, subjected to discrimination prohibited by the nondiscrimination and equal opportunity provisions of the WIOA regulations may file a written complaint or a representative may file the complaint on his or her behalf. Complaints filed with the City WDB should be mailed directly to:

City of Los Angeles
Community Investment Department
444 South Flower Street, 14th Floor
Los Angeles, CA 90071

Attn: Richard Cheng, EO Compliance Officer
TTY: 711
E-Mail: Richard.Cheng@LACity.Org

Complaints should be filed in writing and shall:

- Be signed and dated by the Complainant or his/her representative;
- Contain the Complainant's name, address, telephone or other means of contacting him/her;
- Identify the Respondent; and,
- Describe the Complainant's allegation in sufficient detail to allow the WDB EO staff to determine whether: (1) WDB or CRC has jurisdiction over the complaint; (2) the complaint was filed timely (i.e., within 180 days of the occurrence); and (3) the complaint has apparent merit, (i.e., whether the allegations, if true, would violate any of the nondiscrimination and equal opportunity provisions of the WIOA);
- Each Complainant and Respondent has the right to be represented by an attorney or other individual of his or her own choice;
- *Complaints may be submitted by facsimile but not by e-mail.*

The EO Compliance Officer will issue a written acknowledgement of receipt by the WDB of the complaint alleging discrimination by a WIOA Title I recipient. The notice will include the Complainant's right to representation in the complaint process. A copy of the complaint will be forwarded to the Equal Employment Opportunity Office, Employment Development Department.

Alternative Dispute Resolution (ADR)

The Complainant will be offered ADR immediately upon receipt of the discrimination complaint. *The choice of whether to use ADR rests with the Complainant*. The preferred form of ADR is mediation. Mediation is a voluntary process during which a neutral third party assists both parties (Complainant and Respondent) in communicating their concerns and come to an agreement to resolve a dispute. The mediator does not make decisions, rule as to who is right or wrong, nor take sides or advocate for one side or the other. The role of the mediator is to help with communication so that the parties can reach an understanding about how to resolve their differences.

As the law allows, mediation proceedings and the information shared are confidential and no information divulged during this mediation may be used in court or any legal or administrative proceedings.

If the parties do not reach an agreement under ADR, the Complainant may file directly with the Civil Rights Center (CRC) as described below. A party to any agreement reached under ADR may file a complaint with the CRC in the event the agreement is breached. In such circumstances, the following rules apply:

- The non-breaching party may file a complaint with the CRC within 30 days of the date on which the non-breaching party learns of the alleged breach.
- The CRC will evaluate the circumstances to determine whether the agreement has been breached. If the CRC determines that the agreement has been breached the Complainant may file a complaint with the CRC based upon his or her original allegation(s), and the CRC will waive the time deadline for filing such a complaint.

CONCILIATION

If the Complainant elects not to participate in the ADR process, the EO Officer will investigate the circumstances underlying the complainant. At any point in the investigation of the complaint, the Complainant, the Respondent, or the EO Officer may request that the parties attempt conciliation. The EO Officer shall facilitate such conciliation efforts.

Conciliation is a process whereby the parties to a dispute agree to utilize the services of a conciliator, who then meets with the parties separately in an attempt to resolve their differences. Conciliation differs from mediation in that the goal is to conciliate, most of the time by seeking concessions.
If the conciliator is successful in negotiating and understanding between the parties, said understanding will be committed to writing and signed by the parties. The "agreement" then becomes a legally binding contract and falls under contract law.

The WDB has 90 days to issue a Notice of Final Action.
For complaints filed with the City WDB, an investigation of the complaint shall be conducted and a written report shall be prepared and sent to the Complainant and the Respondent, and an attempt to resolve the complaint informally shall take place within 30 days of the filing of the complaint.

- A notice of administrative hearing shall be issued within ten (10) days of the request for hearing. A notice of Final Determination shall be issued within 90 days of the filing of the complaint. The "Notice of Final Determination" shall include notification of the right to file a complaint with the Department of Labor, Civil Rights Center (CRC).
- If the Complainant is dissatisfied with the resolution of the complaint, they may file a complaint with CRC within 30 days of the date that the Complainant received notice of the WDB's proposed resolution. If the Complainant has not received notice of resolution within 90 days of filing, the Complainant may file the complaint with the CRC.
- If the Complainant wishes to file a complaint with CRC, the Complainant must wait until the WDB issues a decision or until 90 days have passed since the filing of the original complaint with the WDB.

Discrimination Complaints filed with the Center of Civil Rights (CRC):
A complaint filed pursuant to this part must be filed within 180 days of the alleged discrimination. The CRC, for good cause shown, may extend the filing time. In order to receive an extension, the Complainant must be notified by the WDB that a waiver letter is to be filed with CRC. The waiver letter should include the reason the 180 day time period elapsed.

This time period for filing is for the administrative convenience of the CRC and does not create a defense for the Respondent. Complaints filed with the Civil Rights Center should be mailed directly to:

Director
Civil Rights Center (CRC)
U.S. Department of Labor
200 Constitution Avenue N.W., Room N-4123
Washington, D.C. 20210.

- Complaints should be filed, in writing, and shall:
  - Be signed by the Complainant or his or her representative;
  - Contain the Complainant's name, address, or other means of contacting him or her;
  - Identify the Respondent;
  - Describe the Complainant's allegation in sufficient detail to allow the CRC to determine whether: (1) the CRC or the WDB, has jurisdiction over the complaint; (2) the complaint was filed timely (i.e., within 180 days of the alleged occurrence); and, (3) the complaint has apparent merit, (i.e., whether the allegations, if true, would violate any of the nondiscrimination and equal opportunity provisions).
  - Both the Complainant and the Respondent have the right to be represented, at their own expense, by an attorney of other individual of their own choice.

Actions by CRC:

- The CRC determines acceptance of a complaint filed pursuant to Title 29 CFR Section 38.72. When CRC accepts a complaint for investigation it shall:
- Notify the WDB or sub grantee and the Complainant of the acceptance of the complaint for investigation; and,
- Advise the WDB or sub grantee and Complainant on the issues over which the CRC has accepted jurisdiction;
- The WDB, sub grantee, the Complainant, or a representative may contact the CRC for information regarding the complaint filed.
- When the complaint contains insufficient information, the CRC will seek the needed information from the Complainant. If the Complainant is unavailable after reasonable means have been used to locate him or her, or the information is not furnished within 15 days of the receipt of such request, the complaint file may be closed without prejudice upon notice sent to the Complainant's last known address.
- The CRC may issue a subpoena to the Complainant to appear and give testimony and/or produce documentary evidence, before a designated representative, relating to the complaint being investigated. Issuing a subpoena can be done anywhere in the United States, at any designated time or place.
- Where the CRC lacks jurisdiction over a complaint, the CRC shall:
  - Advise the Complainant, indicating why the complaint is not covered by the nondiscrimination and equal opportunity provisions outlined in WIOA or Title 29 CFR Part 38; and
  - Refer the Complainant to the appropriate federal, state, or local authority when possible.
- The CRC will contact the Complainant when a claim is not to be investigated and explain the basis for that determination.
  - The CRC will refer complaints governed by the Age Discrimination Act of 1975 to mediation as specified in Title 45 CFR Section 90.43(c)(3).

  - If the Complainant alleges more than one kind of complaint, "joint complaint," (e.g., individual employment discrimination, age discrimination, equal pay discrimination, etc.), the CRC shall refer such joint complaint to the Equal Employment Opportunity Commission (EEOC) for investigation and conciliation procedures for joint complaints at Title 29 CFR Part 1691. The CRC will advise the Complainant, the WDB, and the subgrantee of the referral.
  - At the conclusion of the investigation, the CRC shall issue an Initial Determination. The Initial Determination shall notify the Complainant and the WDB, or subgrantee, in writing of:
    - Specific findings of the investigation;
    - Proposed corrective or remedial action and the time by which the corrective or remedial action must be completed;
    - Whether it will be necessary for the WDB or subgrantee to enter into a written agreement and;
    - The opportunity to participate in voluntary compliance negotiations.
- Where no cause determination is made, the Complainant and the WDB or sub grantee shall be notified in writing. Such determination represents the final agency action of the Department.

Corrective Actions/Sanctions for Discrimination

Letter of Findings, Notice to Show Cause, or Initial Determination issued pursuant to Title 29 CFR Section 38.87; shall include the steps and the specific time period it will take the WDB or subgrantee to achieve voluntary compliance. (See Section 38.90 for corrective action steps.) **Monetary corrective action may not be paid from federal funds.**

The "Final Determination" will be mailed to the Complainant and Respondent. The "Final Determination" will contain the information as described above, with the exception that the Complainant has the right to file a complaint with the Department of Labor Civil Rights Center (refer to Alternative Dispute Resolution section).

QUESTIONED/DISALLOWED COSTS COMPLAINTS

Initial Determination

The contractor will be notified in writing by letter of the Initial Determination based on the audit review by the Workforce Development Division (WDD), or Audit Section Financial Management Division (FMD), as appropriate. The Initial Determination letter will include:

- A list of all questioned costs;
- Whether the costs are allowed or disallowed, including the reasons with appropriate citations for such actions;
- Acceptance or rejection of any corrective action taken to date, including correction on administrative findings;
- Possible sanctions; and,
- The opportunity for an informal resolution of no more than 60 days from the date of the Initial Determination.

Informal Resolution

- The contractor will have ten (10) days in which to request an informal resolution of the audit issues. The request must be in writing to the EO Compliance Unit.

- During the informal resolution, the contractor may provide documentation to support allowability of costs and proposed action of administrative findings. Negotiations of repayments may be initiated at this time.

Final Determination

- The FMD will issue a Final Determination. The Final Determination will include:
    - Reference to the Initial Determination;
    - Summation of the informal resolution meeting, if held;
    - Decisions regarding the disallowed costs listing each disallowed cost and noting the reason for each disallowance;
    - Questioned costs that have been allowed by the WDB and the reason for the allowance;
    - Demand for payment of the disallowed costs;
    - Description of the debt collection process and other sanctions that may be imposed if payment is not received;
    - Rights to a hearing;
    - Status of each administrative finding.
- The contractor will have 21 days after the Final Determination is issued to submit a written request for hearing with the EO Compliance Unit, CID. *If there is no appeal request, the Department's Final Determination shall be submitted to the Mayor for consideration by the Economic Development Committee (EDC) of the City of Los Angeles City Council.*
- The contractor will receive written notice of the scheduled hearing at least ten (10) days before the hearing. The ten (10) day notice may be shortened with the written consent of both parties. The contractor may withdraw the hearing request; the withdrawal request must be submitted in writing.
- The hearing officer's report, which will be completed within 20 days after the conclusion of the hearing, and any other reports or documentation, will be submitted to the Mayor for transmittal to the EDC. The EO Compliance Unit, CID, will notify the contractor of the date of the EDC meeting and provide the contractor with a copy of the Department's report to the Mayor on the hearing officer's findings and recommendations.
- For appeal of costs over $500,000, the hearing officer's report, which will be completed within 20 days after the conclusion of the hearing and any other reports or documentation, will be submitted to the Mayor for transmittal to the EDC. EO Compliance Unit, CID will notify the contractor of the date of the EDC meeting and provide the contractor with a copy of the Department's report to the Mayor, on the hearing officer's findings and recommendations.
- The EDC will review the matter and may allow testimony by the parties in accordance with its rules and procedures.
- The recommendation of the EDC will be sent to the City Council and Mayor for final consideration. The contractor will be notified in writing of the final decision of the City Council and Mayor. The written notification will include the items listed in Section C and shall be given 60 days from the date of the receipt of the contractor's request for appeal.
- In the event costs in addition to those recommended for disallowance by CID are disallowed by the Mayor and Council, the opportunity for a hearing concerning the additional disallowed cost matter will be at the Mayor, and Council level.
- If the contractor does not appeal the final finding of the Workforce Development Board(WDB), the contractor shall agree to a repayment plan within 30 days of the final decision of the City Council, and Mayor, or program funds may be discontinued.

FRAUD & PROGRAM ABUSE COMPLAINTS

The reporting requirements for Fraud and Program Abuse require that "information and complaints involving criminal, fraud, waste, abuse or other criminal activities shall be reported through the Department's Incident Reporting System, directly and immediately to the Department of Labor, Office of Inspector General, with a copy provided simultaneously to the Employment Development Department." WIOA contractors are required, therefore, to establish internal management procedures which insure that the City of Los Angeles WDB is *notified immediately* of any discovery of possible fraud, program abuse, or criminal activities.

Types of fraud include, but are not limited to: embezzlement, forgery, theft, falsification of records and claims regarding trainees (e.g., knowingly enrolling ineligible participants); misapplication of funds (e.g., intentional service to ineligible participants, violation of contact procedures); gross mismanagement (e.g., un-auditable records, unsupported costs, inaccurate fiscal and/or program reports and payroll deductions not made to the Internal Revenue Service of the State of California Franchise Board).

The WDB is not permitted to release information concerning an ongoing investigation except with the consent of the investigation agency/authority. Notification of any such discovery should be made within **24 hours** to:

City of Los Angeles
Community Investment Department
444 South Flower Street, 14th Floor
Los Angeles, CA 90071

Attn: Richard Cheng, EO Compliance Officer
TTY: 711
E-Mail: Richard.Cheng@LACity.Org

REFERENCES

- WIOA Section 181
- Title 20 CFR §683.600
- Title 29 CFR §38.35

Fiscal Management

Administrative Cost Limitation Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This Policy provides a definition and information related to administrative costs and limitations to their expenditure as set forth and defined in the Workforce Innovation and Opportunity Act (WIOA) 20 CFR Part 683.215. The City has implemented this policy and established a lower administrative costs cap for all its WIOA and other workforce-related programs.

BACKGROUND
The Workforce Innovation and Opportunity Act imposes an administrative cost limit of ten percent (10%) of the grant award. This limit is shared by the Community Investment Department (CID), the Workforce Development Board, City Controller, City Attorney, Personnel Departments, WorkSource and YouthSource Centers, and other service providers.

Under WIOA 20 CFR Part 683.215, the costs of administration are those expenditures associated with the functions described in the following paragraph and which are not related to the direct provision of workforce investment services, including services to participants and employers. These costs can be both personnel and non-personnel and both direct and indirect.

Overall general administrative functions and coordination of those functions under title I of WIOA:

- Accounting, budgeting, financial and cash management;
- Procurement and purchasing;
- Property management;
- Personnel management;
- Payroll;
- Coordinating the resolutions of findings arising from audits, reviews, investigations and incident reports;
- Audit;
- General legal services;
- Developing systems and procedures, including information systems, required for these administrative functions; and
- Fiscal agent responsibilities;
- Oversight and monitoring responsibilities related to WIOA administrative functions;
- Costs of goods and services required for administrative functions of the program, including goods and services such as rental or purchase of equipment, utilities, office supplies, postage, and rental and maintenance of office space;
- Travel costs incurred for official business in carrying out these administrative activities; and
- Costs of the information systems related to administrative functions.

Additional Guidelines

- Awards that are solely for the performance of administrative functions are classified as administrative costs.
- Personnel and related non-personnel costs of staff who perform both administrative functions and programmatic services or activities must be allocated as administrative or program costs to the benefitting cost objectives/categories.

- Specific costs charged to an overhead or indirect cost pool that can be identified directly as a program cost are to be charged as program cost. Documentation of such charges must be maintained.
- Continuous improvement activities are charged as administrative or program based on the purpose or nature of the activity to be improved. Documentation of such charges must be maintained.
- Costs of the following information systems including the purchase, systems development, and operational costs are charged as program category:
    - Tracking or monitoring of participant and performance information;
    - Employment statistics information, including job listing information, job skills information, and demand occupation information;
    - Performance and program cost information on eligible training providers, youth activities, and appropriate education activities;
    - Local area performance information; and
    - Information relating to supportive services and unemployment insurance claims for program participants.
- Where possible, all entities must make efforts to streamline administrative services to reduce administrative costs by minimizing duplication and effectively using information technology to improve services.

As a policy, CID follows the WIOA regulations and guidelines for WIOA and all other workforce grants. However, other grantors generally impose a strict administrative budget and may have varying definitions for what may be considered an administrative function.

POLICY AND PROCEDURES

In order to stay within WIOA's administrative cost limitation, other grantors' administrative budget, and meet various program expenditure thresholds, CID imposed an administrative cost cap for all its service providers.

Therefore, service providers are required to track and report administrative costs, including the administrative component of indirect costs recovered using an approved indirect cost rate, incurred during the contract period. The total administrative costs must not exceed the administrative cap set forth in the City contract and/or approved budget, generally set at 4% of the total City award.

Any administrative costs in excess of the administrative cap and/or administrative costs reported as program costs will be disallowed or subject to repayment.

REFERENCES

- 20 CFR Part 683.215

Allowable Cost Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides guidance on general cost principles and allowable costs under the 2 CFR 200 Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, Federal Acquisition Regulation Part 31.2, and other applicable Federal, State, Los Angeles County, City of Los Angeles, and other private sources awards regulations.

POLICY AND PROCEDURES
In general, to be an allowable charge, a cost must meet the following criteria:

- Be necessary and reasonable for the proper and efficient program performance and administration of the grant;
- Be allocable to the grant. A grantee may charge costs to the grant if those costs are clearly identifiable.as benefitting the grant. In order to be allocable, a cost must be treated consistently with like costs and incurred specifically for the program being operated;
- Conform to any limitations or exclusions set forth in the award;
- Be consistent with policies and procedures that apply uniformly to both federally-financed and other activities of the non-federal entity;
- Be accorded consistent treatment;
- Be determined in accordance with generally accepted accounting principles;
- Be adequately documented; and
- Not be used to meet cost sharing or matching requirements of any other federally financed program (without prior approval from the City).

The matrix below lists the various cost items referenced in Title 2 CFR Sections 200.420 through 200.475 (consideration for selected items of cost) and whether an item of cost is:

- A - Allowable,
- AP - Allowable with prior approval,
- AC - Allowable with condition,
- U - Unallowable, or
- NS - Not specified in the Uniform Guidance, the specific CFR sections, or in the comments section.

	Cost Item	Allowability	Uniform Guidance Section	Comments
1	Advertising and public relations	A/U	200.421	1) Unallowable if the costs are to promote other activities of the entity. 2) Costs for promotional items & memorabilia are unallowable.
2	Advisory councils	AC/U	200.422	Unallowable unless authorized by statue, the federal awarding agency or as an indirect cost.
3	Alcoholic beverages	U	200.423	
4	Alumni/ae activities	U	200.424	

	Cost Item	Allowability	Uniform Guidance Section	Comments
5	Audit services	AC/U	200.425	Any cost of auditing a non-federal entity that is exempted (Federal expenditures less than $750,000) from having an audit conducted under the Single Audit Act is unallowable.
6	Bad debts	U	200.426	
7	Bonding costs	A	200.427	
8	Collection of improper payments	A	200.428	
9	Commencement and convocation costs	AC/U	200.429	Unallowable except as indirect costs.
10	Compensation – personal services	A/U	200.430	Incentive compensation is allowable if it is based on cost reduction, or efficient performance, suggestion awards, safety awards, etc., is determined to be reasonable and entered into in good faith between the non-federal entity and the employees before the services were rendered. Per City guidelines, bonuses are not allowable.
11	Compensation – fringe benefits	A /U	200.431	Allowable provided that the benefits are reasonable and are required by law, non-federal entity-employee agreement, or an established policy of the non-federal entity.
12	Conferences	A	200.432	Under DOL guidelines, food is allowable under this section
13	Contingency provisions	AC/U	200.433	Allowable under strict conditions. Any type of “reserve” is unallowable.
14	Contributions and donations	U	200.434	
15	Defense and prosecution of criminal and civil proceedings, claims, appeals, and patent infringement	AC/U	200.435	Allowable if a specific term or condition of the federal award or a specific written direction of an authorized official of the federal awarding agency.
16	Depreciation	AC	200.436	Must be capitalized based on GAAP and no depreciation may be allowed on any assets that have outlived their depreciable lives. Use allowance method is no longer allowed. Where the depreciation method is introduced to replace the use allowance method, it must be computed as if the asset had been depreciated over its entire life. Also, the acquisition costs must be reduced by any portion of the cost of

	Cost Item	Allowability	Uniform Guidance Section	Comments
				buildings and equipment borne by or donated by the Federal Government.
17	Employee health and welfare costs	A	200.437	Must be included in the organization's written policy.
18	Entertainment costs	U/AP	200.438	Allowable where specific costs that might otherwise be considered entertainment have a programmatic purpose and are authorized either in the approved budget for the federal award or with prior written approval of the Federal awarding agency.
19	Equipment and other capital expenditures	AP/U	200.439	Allowable with prior written approval of the federal awarding agency or pass-through entity.
20	Exchange rates	AP	200.440	
21	Fines, penalties, damages and other settlements	U/AP	200.441	Unallowable except when incurred as a result for compliance with specific provisions of the federal award.
22	Food Cost	U	City Policy	Cost of food for any purpose cannot be charged to the grant. However, see Conferences 200.432.
23	Fundraising and investment management costs	U/AP/A	200.442	Allowable if fund raising costs are for the purposes of meeting the Federal program objectives with prior written approval from the Federal awarding agency.
24	Gains and losses on disposition of depreciable assets	AC	200.443	Must be included in the year in which they occur as credits or charges to the assets.
25	General cost of government	U	200.444	
26	Goods or services for personal use	U/AP	200.445	1) Unallowable regardless of whether the cost is reported as taxable income to the employees. 2) Costs of housing, housing allowances and personal living expenses are only allowable as direct costs and must be approved in advance by the federal awarding agency.
27	Idle facilities and idle capacity	AC/U	200.446	Idle Facilities: Unallowable except to the extent that: 1) They are necessary to meet fluctuation in workload requirements; 2) Although not necessary to meet fluctuations in workload, they were necessary when acquired and are now idle because of unforeseen causes;

	Cost Item	Allowability	Uniform Guidance Section	Comments
				3) Allowable for a reasonable period, ordinarily not to exceed one year, depending on the initiative taken to use, lease, or dispose of such facilities. Idle Capacity: Allowable if reasonably anticipated to be necessary to carry out the purpose of the Federal award or was originally reasonable and is not subject to reduction or elimination by use on other Federal awards.
28	Insurance and indemnification	AC/U	200.447	Allowable: a) Costs of insurance required or approved and maintained, pursuant to the federal award; b) Actual losses incurred under nominal deductible insurance coverage if in keeping with sound management practice; c) Minor losses not covered by insurance which occur in the ordinary course of operations. Allowable but subject to limitations: a) a) Costs of insurance in connection with the general conduct of activities; b) b) Contributions to a reserve for certain self-insurance programs including workers' compensation, unemployment compensation, and severance pay. c) Unallowable: d) Actual losses which could have been covered by permissible insurance.
29	Intellectual property	A/U	200.448	Costs of patents, copyrights and royalties are allowable if required by the Federal Government and by the federal award.
30	Interest	AC/U	200.449	1) Interest on borrowed capital, temporary use of endowment funds, or the use of the non-Federal entity's own funds, however represented, are unallowable. 2) Financing costs (including interest) to acquire, construct, or replace capital assets are allowable but subject to specific conditions.
31	Lobbying	U	200.450	
32	Losses on other awards or contracts	U	200.451	
33	Maintenance and repair costs	A	200.452	Allowable if necessary to keep property in an efficient operational condition and:

	Cost Item	Allowability	Uniform Guidance Section	Comments
				a) Does not add to the permanent value of the property; and/or b) Does not prolong the property's intended life.
34	Material and supplies costs, including costs of computing devices	A	200.453	City requires prior approval for computers and other electronic equipment
35	Memberships, subscriptions, and professional activity costs	A/U	200.454	Allowable: a) Costs of the non-federal entity's membership in business, technical, and professional organizations. b) Costs of the non-federal entity's subscriptions to business, professional, and technical periodicals. c) Costs of membership in any civic or community organization are allowable with prior approval by the federal awarding agency or pass-through entity. Unallowable: a) Costs of membership in any country club or social or dining club or organization. b) Costs of membership in organizations whose primary purpose is lobbying.
36	Organization costs	U/AP	200.455	Unallowable except with prior approval of the federal awarding agency.
37	Participant support costs	AP	200.456	Allowable with prior approval of the federal awarding agency. Participant support costs as defined in the annual plan are allowable.
38	Plant and security costs	A	200.457	
39	Pre-award costs	AP	200.458	Allowable if: a) Incurred directly pursuant to the negotiation and in anticipation of the Federal award where such costs are necessary for efficient and timely performance of the scope of work. b) They would have been allowable if incurred after the effective date; and c) Only with the written approval of the Federal awarding agency. Not allowable per City guidelines
40	Professional services costs	A	200.459	To determine allowability, consider the following factors; (1) The nature and scope of the service rendered in relation to the service required.

	Cost Item	Allowability	Uniform Guidance Section	Comments
				2) The necessity considering the non-Federal entity's capability in the particular area. (3) The past pattern of such costs, particularly in the years prior to federal awards. (4) The impact of federal awards on the non-federal entity's business. (5) Whether the proportion of Federal work to the non-federal entity's total business is such as to influence the non-federal entity in favor of incurring the cost. (6) Whether the service can be performed more economically by direct employment rather than contracting. (7) The qualifications of the individual or concern rendering the service and the customary fees charged, especially on non-federally funded activities. (8) Adequacy of the contractual agreement for the service. Retainer fees must be supported by evidence of bona fide services available or rendered. All professional services costs (including but not limited to single audit, audit and related services, and accounting) must be procured and have prior written approval from the City's program monitor.
41	Proposal costs	A	200.460	Costs of preparing bids, proposals, or applications on potential Federal and non-Federal awards or projects, including the development of data necessary to support the non-federal entity's bids or proposals. Should be treated as indirect costs and allocated currently to all activities of the non-federal entity.
42	Publication and printing costs	A	200.461	
43	Rearrangement and reconversion costs	A/AP	200.462	(a) Costs incurred for ordinary and normal rearrangement and alteration of facilities are allowable as indirect costs. (b) Costs incurred specifically for a Federal award are allowable as a direct cost with the prior approval of the federal awarding agency or pass-through entity.

	Cost Item	Allowability	Uniform Guidance Section	Comments
44	Recruiting costs	A/U	200.463	Allowable to the extent that such costs are incurred pursuant to the non-federal entity's standard recruitment program and with prior approval from the City's program monitor. Unallowable: a) Salaries, fringe benefits and allowances incurred to attract professional personnel that do not meet the test of reasonableness and/or do not conform to the non-federal entity's established hiring practices. b) Relocation costs incurred incident to recruitment of a new employee have been funded in whole or in part to a federal award, and the newly hired employee resigns for reasons within the employee's control within 12 months after hire.
45	Relocations costs of employees	AC/U	200.464	Allowable with prior approval from the City's program monitor and: 1) The move is for the benefit of the employer. (2) Reimbursement to the employee is in accordance with an established written policy consistently followed by the employer. (3) The reimbursement does not exceed the employee's actual (or reasonably estimated) expenses. Limitations do exist.
46	Rental costs of real property and equipment	AC/U	200.465	Allowable to the extent that the rates are reasonable: a) Rental arrangements should be reviewed periodically to determine if circumstances have changed and other options are available; b) Rental costs under "sale and lease back" arrangements are allowable only up to the amount that would be allowed had the non-federal entity continued to own the property. Unallowable: Rental of any property owned by any individuals or entities affiliated with the non-federal entity, to include commercial or residential real estate, for purposes such as the home office workspace.
47	Scholarships and student aid costs	AC	200.466	1) Costs of scholarships, fellowships, and other programs of student aid at IHEs are allowable only when:

	Cost Item	Allowability	Uniform Guidance Section	Comments
				a) The purpose of the federal award is to provide training to selected participants; and b) Approved by the federal awarding agency. 2) Tuition remission and other forms of compensation paid as, or in lieu of, wages to students performing necessary work are allowable provided that: a) The individual is conducting activities necessary to the Federal award; b) Provided in accordance with established policy of the IHE; and consistently provided in a like manner to students in return for similar activities conducted under Federal awards as well as other activities; and c) Payments are reasonable compensation for the work performed and are conditioned explicitly upon the performance of necessary work. d) It is the IHE's practice to similarly compensate students under federal awards as well as other activities.
48	Selling and marketing	U/AP	200.467	Costs of selling and marketing any products or services of the non-Federal entity are unallowable, except: a) As direct costs, with prior approval by the federal awarding agency; and b) When necessary for the performance of the federal award.
49	Specialized service facilities	AC	200.468	Costs of services provided by highly complex or specialized facilities operated by the non-federal entity, such as computing facilities, wind tunnels, and reactors are allowable with conditions.
50	Student activity costs	U/AP	200.469	Costs incurred for intramural activities, student publications, student clubs, and other student activities, are unallowable, unless specifically provided for in the federal award. DOL exception: Unallowable unless the activities meet a program requirement and have prior written approval from the federal awarding agency.
51	Taxes	AC	200.470	Taxes that a governmental unit is legally required to pay are allowable.

	Cost Item	Allowability	Uniform Guidance Section	Comments
52	Termination costs	AC/U	200.471	Reasonable costs that would not have arisen had the Federal award not been terminated.
53	Training and education costs	A	200.472	The cost of training and education provided for employee development are allowable.
54	Transportation costs	A	200.473	
55	Travel costs	AC	200.474	Allowable with the prior written approval of the Federal awarding agency or pass-through entity when they are specifically related to the Federal award.
56	Trustees	A	200.475	Travel and subsistence costs of trustees are allowable.

Subrecipients may use the matrix above as an initial tool, rather than as a final authority for making a determination of whether or not a cost would be considered allowable. When determining whether the cost of an item is allowable, subrecipients must also refer to the applicable sections of the Uniform Guidance, and other federal, state, and local grant regulations and City contracts.

If a cost item is denoted with two or more legend keys, subrecipients should look further into the various information sources as they may provide the additional clarity that is needed. The “NS” legend key means that information may not be readily available. The “AP” legend key means that prior written approval will be required from the City.

Prior Written Approval

The Uniform Guidance lists the following cost items that are allowable only with prior written approval.

Circumstance	Section
Use of grant agreements (including fixed amount awards), cooperative agreements, and contracts	§200.201, paragraph (b)(5)
Cost sharing or matching	§200.306
Use of program income including interests earned	§200.307 City contract section 404
Revision of budget and program plans	§200.308
Real property	§200.311
Equipment	§200.313
Fixed amount sub awards	§200.332
Direct costs	§200.413, paragraph (c)
Compensation – personal services	§200.430, paragraph (h)
Compensation – fringe benefits	§200.431
Entertainment costs	§200.438 For non-DOL programs, unallowable for DOL programs
Equipment and other capital expenditures	§200.439
Exchange rates	§200.440
Fines, penalties, damages and other settlements	§200.441
Fund raising and investment management costs	§200.442

Goods or services for personal use	§200.445
Insurance and indemnification	§200.447
Memberships, subscriptions, and professional activity costs	§200.454, paragraph (c)
Organization costs	§200.455
Participant support costs	§200.456
Pre-award costs	§200.458
Rearrangement and reconversion costs	§200.462
Selling and marketing costs	§200.467
Taxes (including Value Added Tax)	§200.470
Travel costs	§200.474

Subrecipients should thoroughly review the Uniform Guidance sections referenced above, all applicable Federal, State, City and Local guidelines to determine when prior written approval must be obtained from the City's program monitor and assess if their specific circumstance(s) require prior approval from the City. Please note that inclusion of item(s) in the budget when awarded **does not** constitute prior approval. Subrecipients must still follow all applicable policies and procedures outlined in this directive.

Property procurements with a unit acquisition cost of $5,000 or more must have prior written approval. A non-property related purchase or circumstance that fits into one of the above referenced categories may still require prior written approval, regardless of the dollar amount.

Prior Written Approval Procedures
Subrecipients must complete and submit the City's Prior Written Approval Request Form (Attachment 2) to their assigned program monitor along with all necessary supporting documentation, to their assigned Program Monitor no less than 30 days before the requested action is to occur.

The CID will consider the following factors in its review of the requests:

- Is this purchase necessary and reasonable?
- Have the best products been selected?
- What other costs are associated with the purchase?
- If applicable, what procurement method will be used?
- If applicable, was a lease option considered in lieu of the purchase?

REFERENCES

- Title 2 Code of Federal Regulations (CFR) Parts 200 and 300, 2400, 2800, 2900,
- WIOA (Public Law 113-128) Sections 184(a)(3), 134(4)-(d), and 129;
- Federal Acquisition Regulation Part 31.2 Contracts with Commercial Organizations;
- US DOL One-Stop Comprehensive Financial Management Technical Assistance Guide (TAG), Part II Chapters 11-13, Cost Principles; Chapter 11-14 Allowable Costs;
- Workforce Services Directive (WSD) 16-16: Allowable Costs and Prior Written Approval (February 21, 2017).
- Los Angeles County Directive Number CD-15-14, Cost Principles and Allowable Costs, August 25, 2015
- City of Los Angeles Contract, Section 403, Allowable and Unallowable Costs
- Training and Employment Guidance Letter (TEGL) 03-23: Allowable Uses of Funds for Outreach Activities for Federal Formula and Competitive Grant Awards (September 6, 2023)

Budget Submission Guidelines

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides guidance and requirements for the preparation and submission of contractor budgets.

BACKGROUND
A budget is an expenditure plan created to forecast any anticipated transactions. It identifies planned expenditures and provides estimated costs for those expenditures. The purpose of the budget is to ensure an organization's success by providing a framework within which management develops and implements financial plans necessary to achieve both long-term and short-term contract goals.

Financial control is achieved by carefully monitoring the budget in comparison to actual expenditures during the term of the contract. The financial control enables fiscal managers to assess whether the organization is operating within planned parameters.

POLICY AND PROCEDURES
The Workforce Innovation and Opportunity Act (WIOA) Formula, LA:RISE, Summer Youth Employment Program (SYEP), and County of Los Angeles programs, and other various workforce development system grants each have various funding streams that serve or fund a specific major program or initiative; therefore, a budget must be prepared for each funding stream to delineate expenses between funding streams. However, a single budget may be all that is required for some of the special programs, which may be either Discretionary Grant funds or possibly even private funds. Moreover, one contract may be let to fund a specific major program or initiative with multiple funding streams, yet a separate budget schedule is still required for each funding stream.

There are basic guidelines applied to the Formula programs that require compliance by its recipients. The requirements are as follows:

- A four percent (4%) Administrative cap on all three streams
- With the advent of Senate Bill (SB) 734, there is a mandated training set-aside except for the Youth.
- Additional guidelines may be stipulated by CID depending on the program.
- State of California required a minimum percentage of Formula Adult and Dislocated Worker, not including Youth, funds be spent on training services. A portion of this amount may be met by using leveraged resources (no more than ten percent) This amount must be reported to the State each year.

The program analyst is instrumental in calculating what the WorkSource Centers must set-aside from their budget, including what they can leverage, in order for CID to meet this requirement. The program analyst verifies this calculation as a percentage of the budget.

SUBMISSION PROCEDURES
Initial Submission
The initial budget for the Program Year (PY), which traditionally runs from July 1 to June 30, should be submitted to an assigned Program/Budget Analyst for review no later than **July 31** to ensure that the

agency has an approved budget in place by **August 31**. As mentioned in the Overview, an agency may be paid for the first month of the PY as long as their contract has been executed. However, expenses incurred after August 31, cannot be reimbursed without an approved budget.

Contractors are required to use current budget templates provided by the program analyst. Any budgets submitted using old templates will not be reviewed. In addition to the five budget forms, support documentation for the budgeted items will need to be submitted to the program analyst. This includes but is not limited to; facility and equipment leases, salary ranges, position descriptions, organizational chart, personnel handbook(s), telephone, insurance, utility bills, and maintenance or janitorial service statements. Bonus and Incentive payments are not allowable under the City's WIOA grant program.

The Spending Plan should be used to implement realistic future cash needs and should not reflect the funding allocation divided by twelve months or longer, depending on the term of the contract. When utilized appropriately, the spending plan can serve as a safeguard against prematurely exhausting the funding allocation prior to the end of the contract term.

While some of the expenditures such as cost of the lease are usually fixed and can be allocated equally over the contract term, there are other costs that should either be paid upfront or may vary at specific period(s) during the program term. Other costs are estimated by reviewing the history of actual expenditures by line item in past years, and considering fluctuations in program activity levels, implementation of new initiatives, along with various other anticipated operational and funding changes such as reduced or increased funding, new policies and procedures, application of Workforce Development Board (WDB) priorities and staff changes.

If furniture and equipment purchases are being requested, bids and technical specifications need to be submitted to the program analyst for approval prior to purchase. Should the cost of the furniture or equipment purchase exceed $9,999 in single unit cost, approval from the State of California Employment Development Department (EDD), and/or any other granting Federal Agency, must be obtained **prior to purchase.** CID will make this request on behalf of the Contractor to remain compliant with the U.S. Office of Management and Budget (OMB) Title 2 – Guidance for Federal Financial Assistance (previously known as the Uniform Guidance).

If subcontractors are listed in the budget, then procurement documents and the signed subcontracts themselves must also be submitted for review and approval. The Procurement Policy in the appropriate PY Annual Plan for the City of Los Angeles Workforce Development Board must be adhered to. Should an agency request a Return on Investment (ROI), the procedures outlined in WDS Directive No. 12-13 (issued on February 14, 2012) must be followed.

Contractors may be paid for the first month of their contract without an approved budget in place as long as they have an executed contract. In order to be paid for the remaining term, a complete budget must be submitted by July 31 and be reviewed and approved by the CID staff on or before August 31. A complete budget is made up of five sections. They are the Summary, Detail, Schedule of Personnel, Spending Plan, and Narrative.

Revisions

A budget may be revised within the PY with the consent of the program analyst. To process a budget modification, the agency should provide the program analyst with the request and the reason for the changes. Revisions should be kept to a minimum, and the Contractor should consider the complexity of

the intended modification and allow ample time for analysis and approval. Supplemental documentation should also be provided if required.

Final Submission
The final budget modification of the PY should be submitted to the program analyst no later than the third quarter of the contract term, which is on **March 31**. This allows ample time for the agency to project expenditures through the end of the contract term, and for the Workforce Development Division to provide the Financial Management Division (FMD) an approved budget with which to process invoices. Modifications may only be submitted after that deadline due to unforeseeable circumstances, and at the discretion of CID management.

REVIEW PROCESS
All budgets should be submitted electronically. Once the budgets are submitted the program analyst will review the documentation for completeness to ensure that all five budget forms have been submitted. A thorough analysis begins at this point to validate the mathematical calculations. Each budget must reflect the specific funding amount and term of the contract. The budget forms are in Excel format and are linked to each other.

The narrative section of the budget form is used as supporting documentation to validate the dollar figures presented and to describe the specific line items. Agencies are encouraged to provide as much information as possible in the narrative. If the program analyst is unclear about what a line item represents, or how a calculation was derived, they may need to contact the agency via e-mail or phone, which could cause potential delays in the approval of the budget.

Traditionally, the Schedule of Personnel is the highest percentage of the budget, so an in-depth review of that form occurs. The position descriptions, organizational chart, and salary range are matched against the Schedule to ensure accuracy. All positions listed in the Schedule must have names attached to them. Any positions without names will be made exceptions until filled.

The Schedule is completed by:

- Employee's monthly salary X the percentage of time they worked on the program X the number of months they will work on the program.
- This equates to the Total City Share.

The calculated salaries must be broken down into Program and/or Admin based on the appropriate function of the position. The Subtotal:

- Salaries of all employees are then multiplied by the Fringe Benefits Rate to determine the Subtotal
    - Fringe Benefits. When added together, this provides the Total Personnel Costs.
    - FICA is comprised of Medicare and Social Security and is set at **7.65%** or as adjusted by the Federal government/laws. The program analyst may request proof of any of the Fringe Benefits percentages.

The program analyst also verifies the calculations of the anticipated expenditures reported in the Spending Plan Worksheet, Budget Summary, and the Budget Detail. The program analyst will review each line item on the Detail page to verify that the item indicated is allowable under grant regulations and that there is a need for the requested amount. Any items that cannot be verified at the time of initial review will be made temporary exceptions and noted as such.

If there are issues with the budget or the letter itself, the budget coordinator will meet with the analyst for clarification or return the budget package to the program analyst for correction. The entire budget process is tracked from analyst review to distribution in the Coordinator Budget Tracking Report system for YouthSource, WorkSource, and Special Project contracts.

APPROVAL/DISTRIBUTION PROCESS

Once the review is complete, the program analyst will prepare a budget approval letter addressed to the Executive Director of the agency and submit the complete budget package on behalf of the contractor for the budget coordinator to review. After the approval of the budget package by the budget coordinator, the Workforce Development Director will provide final approval. An electronic copy of the approved budget will be emailed to the agencies Executive Director.

*Cash Advance Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides the requirements to receive cash advances from the Community Investment Department (CID).

BACKGROUND
The Uniform Guidance 2 CFR 200.305, Subpart D, states that payment methods must minimize the time elapsing between the transfer of funds and the disbursement of funds. In order to be allowed to receive cash advances, a subrecipient must be able to demonstrate that it meets the financial management system standards as set forth in the Uniform Guidance.

POLICY AND PROCEDURES

Requirements
A subrecipient receiving awards from the City will not automatically be allowed to receive cash advances. To receive cash advances, a subrecipient must submit a written request to CID's Financial Management Division (FMD) with a copy to the respective program manager/coordinator for concurrence, and meet the following conditions:

- Satisfactory cash management review by FMD;
- Satisfactory risk assessment by CID-FMD;
- Submission of expense reconciliation to true-up actual expense against the cash advance amount request to not-exceed the 60 days expiration day of the cash advance period or in the event the cash advance is more than 90 days, then the expense reconciliation report not more than 90 days; and
- Submission of a Special Bank Account Agreement signed by the subrecipient and the bank where cash advances will be deposited for cash advances that exceed more than 60 days of operational cash flow requested.

A separate depository account for cash advances is not required for cash advances that do not exceed 60 days of operational cash flow requested. However, the subrecipient must be able to account for the receipt, obligation, and expenditure of funds. For cash advances that may be considered and approved, a separate depository account for the cash advance is required to ensure the non-commingling of funds.

Cash advances must be deposited and maintained in insured and interest-bearing bank accounts. Interest earned on cash advances is considered and must be reported on the monthly Expenditure Report and returned to the City quarterly and with the final closeout report.

Cash Advance Payments
Subrecipients who have been approved for cash advance payments may request for an initial cash advance payment to cover up to the **first two months (60 days)** of the contract period. Subsequent cash advance requests will only be allowed with an approved budget and may exceed 60 days at the approval discretion of the General Manager, CID as may be allowed by the City Controller. The time period of each cash advance beyond 60 days may be considered upon the recommendation of the Director of Financial

Management or Assistant General Manager, Finance & Administration and approval by the General Manager, CID.

A request for cash advance Is limited to cover the subrecipient's anticipated cash needs of not more than **two months (60 days)** and may be submitted to FMD on the **20th day** of each month for consideration. Cash advance more than 60 days may require additional processing time and will require a separate repository bank account, including the recordation of interest income earned to be returned/repaid to CID on a monthly basis after the initial 60 day period.

Cash advances may be disallowed, withheld or reduced under the following conditions:

- Cash advance request is not in accordance with the approved Spending Plan and no explanation or justification was provided for the discrepancy;
- Delinquent submission of required financial reports --- i.e., Expenditure Reports (ER) and supporting schedules and/or supporting documentation (requested by FMD Auditor), attachments, General Ledger (GL), GL and ER reconciliation report, etc.;
- Subrecipient has fiscal monitoring review and/or audit findings related to cash management controls;
- Delinquent Single Audit report;
- Expired insurance coverage;
- Grant only allows cost reimbursements (e.g., LA County grants, Gang Injunction Curfew Settlement, Prison to Employment Initiative – P2E);
- A "specific condition" was imposed as a result of serious and/or repeated fiscal review and/or audit findings;
- Outstanding refund due to disallowed costs;
- High risk assessment during CID's risk assessment process; and/or
- Other special conditions, including at the discretion of CID.

If the subrecipient is determined to be in violation of requirements, CID may rescind the cash advance approval and place the subrecipient on cost reimbursement method of payment.

REFERENCES

- WIOA (Public Law 113-128)
- Office of Management and Budget (OMB), Title 2 Code of Federal Regulations (CFR) Part 200: "Uniform Administrative Requirements, Costs Principles, and Audit Requirements for Federal Awards" (Uniform Guidance)
- Office of Management and Budget (OMB), Title 2 Code of Federal Regulations (CFR) Part 200.305 "Payment" (Uniform Guidance)
- Office of Management and Budget (OMB), 2 CFR 200.302, Financial Management
- Office of Management and Budget (OMB), 2 CFR 200.303, Internal Controls.
- City Contract, Section 801, Defaults
- City Contract, Section 404 (B), Program Income
- See Uniform Guidance 2 CFR 200.208 – Specific Conditions and 200.339 – Remedies for Non-Compliance.

Disallowed Cost Resolution and Repayment Policy and Procedures

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides guidelines and establishes procedures for the resolution and repayment of disallowed costs determined as a result of audits, fiscal and program monitoring reviews, and/or special investigations conducted by Federal, State or local agencies, City of Los Angeles monitors and auditors, and other independent auditors conducting a Single Audit.

Disallowed costs, as defined in 2 CFR 200.1, are those charges to a Federal award that are found to be unallowable or unauthorized, in accordance with the applicable Federal statutes, regulations, or the terms and conditions of the federal award. As a policy, the City of Los Angeles follows this same definition for all federal and non-federal grants passing through the City and for all City-funded programs.

POLICY AND PROCEDURES

RESOLUTION OF DISALLOWED COSTS
CID must establish an audit resolution file to document the disposition of reported questioned costs and corrective actions taken for all findings. The audit file may be saved electronically, or in a physical file or binder. (Reference: EDD Workforce Services Directives (WSD) 22-06: Audit Resolution (November 14, 2022)

Initial Determination
The subrecipient is responsible for addressing all findings and questioned costs identified in an audit, CID fiscal or program review reports, and/or other special investigations. If the subrecipient fails to provide the necessary support or fails to address the findings, then CID will issue a Final Resolution/Initial Determination letter. The Initial Determination letter issued by and through the Director of Financial Management or the Assistant General Manager, Finance and Administration, will include:

- A list of all questioned costs;
- Determination as to whether the costs are allowed or disallowed, including the reason(s) with appropriate citations for such actions;
- Acceptance or rejection of any corrective action taken to date, including correction on administrative findings;
- Possible “specific conditions” or sanctions imposed (e.g., withholding of future payments, requiring additional reports and/or supporting documentation, etc.); and
- The opportunity for an informal resolution of no more than sixty (60) days from the date of the Initial Determination.

Informal Resolution
Following the issuance of the Initial Determination, the subrecipient will have ten (10) days to request an informal resolution of the findings. The written request must be sent to the CID’s EO Compliance Unit as follows:

City of Los Angeles
Community Investment Department
Attn: Richard Cheng

EO Compliance Unit
444 South Flower Street, 14th Floor
Los Angeles, CA 90071
Email Address: Richard.Cheng@lacity.org

During the informal resolution, the subrecipient may provide documentation to support allowability of costs and proposed action on administrative findings. Informal resolution discussions may be held by telephone, video conference or in person, if practicable. When a meeting is held, provide a sign-in sheet. The sign-in sheet must be retained as part of the audit file. The meeting must be documented either with a voice recording or written notes. (Reference: EDD Workforce Services Directives (WSD) 22-06: Audit Resolution (November 14, 2022). Negotiations of repayments may be initiated at this time.

Final Determination

CID will issue a Final Determination, by and through by and through the Director of Financial Management or the Assistant General Manager, Finance and Administration, which will include the following:

- Reference to the Initial Determination;
- Summation of the informal resolution meeting, if held;
- Decisions regarding the disallowed costs listing each disallowed cost and noting the reason(s) for each disallowance;
- Questioned costs that have been resolved and the reason(s) for the resolution;
- Demand for repayment of the disallowed costs;
- Description of the debt collection process and other sanctions that may be imposed if payment is not received;
- Rights to a hearing;
- Status of each administrative finding;
- Identified areas of disagreement between the parties
- Advise subrecipient that the determination is based on information that is currently available. If new information becomes available, the Final Determination may be reopened at the awarding agencies option.

  Note: The audit resolution process must be completed within six months after receipt of the subrecipient's audit report and must ensure that the subrecipient takes appropriate and timely corrective action. Also, the audit file must be assembled for reference in the event of future action. Electronic files must be saved in a logical order (generally chronological) and contain all supporting documentation. Physical files must be tabulated with the most current documentation first. All audit files should include the following:

  - Final Determination and proof of receipt by subrecipient.
  - Additional documentation submitted as part of the informal resolution process, including notes related to informal resolution and sign-in sheets from any informal resolution meetings:
  - Initial Determination and proof of receipt by subrecipient.
  - Response to the final audit report.
  - Final audit report. (Reference: EDD Workforce Services Directives (WSD) 22-06: Audit Resolution (November 14, 2022)

Administrative Hearing
The hearing allows both parties the right to present either written or oral testimony, call and question witnesses in support of their position, present oral and written arguments, examine records and documents relevant to the issues, and be represented.

The hearing shall be documented either with a voice recording, written notes, or by a court reporter. The subrecipient will have thirty (30) calendar days after the Final Determination is issued to submit a written request for hearing with the EO Compliance Unit, CID**. If there is no timely appeal request, the Final Determination shall constitute as the City's final action. The subrecipient shall pay the questioned and /or disallowed costs as set forth herein and implement the corrective action(s) on each administrative finding.**

CID shall ensure correction of any unresolved administrative findings and will determine the status of the unresolved administrative findings through its monitoring process and determine that appropriate corrective action has been taken. A copy of the monitoring report substantiating the implementation of the appropriate corrective action must be filed with the audit report.

If there is an appeal, the subrecipient will receive written notice of the scheduled hearing at least ten (10) days before the hearing. The 10-day notice may be shortened with the written consent of both parties. The subrecipient may withdraw the hearing by submitting a written request.

The hearing officer's report, which should be completed within sixty (60) days after the conclusion of the hearing, and any other reports or documentation, will be submitted to the Mayor for transmittal to the Committee of the City Council hearing items related to community or economic development or referred herein as the Economic Development and Jobs Committee (EDJ). The EO Compliance Unit, CID, will notify the subrecipient of the date of the EDJ meeting and provide the subrecipient with a copy of the Department's report to the Mayor on the hearing officer's findings and recommendations.

Note: Any hearing and issuance of the Final Determination are the final level for appeal of disallowed costs of up to $500,000.

The EDJ will review the matter and may allow testimony by the parties in accordance with its rules and procedures.

The recommendation of the EDJ will be sent to the City Council and the Mayor for final consideration. The subrecipient will be notified in writing of the final decision of the City Council and Mayor. The written notification will include a summation of the issues identified and determinations and shall be given 60 days from the date of the receipt of the subrecipient's request for appeal.

There is no administrative appeal beyond the City Council and the Mayor. Therefore, the decision by the City Council and Mayor is final. The subrecipient shall agree to a repayment plan within thirty (30) days of the final decision of the City Council and Mayor.

Records Retention
CID and subrecipients must retain all records of each WIOA allocation for a period of three years from the date of their last expenditure report submitted to the EDD Central Office Workforce Services Division. If any litigation, claim, or audit is started before the expiration of the three-year period, ALL

records must be retained until all findings have been resolved and final action taken (Uniform Guidance Section 200.333).

(Reference: EDD Workforce Services Directives (WSD) 22-06: Audit Resolution (November 14, 2022)

PAYMENT OF DISALLOWED COST

If the subrecipient agrees with the findings and the related questioned costs or if the disallowed costs have been determined and finalized under the City and applicable grant's resolution procedures, the subrecipient shall:

1. Pay the questioned and /or disallowed costs by issuing a check payable to the City of Los Angeles – CID;
2. Request for a repayment plan by submitting a written request to the General Manager of CID and comply with the approved repayment plan; and/or
3. Request to use stand-in costs in accordance with the conditions set forth by the City.

Upon notice to the subrecipient, the CID may withhold questioned or disallowed costs from amounts due to the subrecipient pending resolution or payment of questioned or disallowed costs.

INQUIRIES

If you require further information regarding this policy, please contact your CID Program Monitor or the Financial Management Division at (213) 744-9000.

REFERENCES

- Title 20 Code of Federal Regulations (CFR) 683.420-What procedures apply to the resolution of findings arising from audits, investigations, monitoring, and oversight reviews?
- Title 2 Code of Federal Regulations (CFR) 200.207, Specific Conditions
- 68 Controller General 247, B2088712, February 9. 1989, Procurement Payment/-Costs-Substitution
- U.S. Department of Labor One-Stop Comprehensive Financial Management Technical Assistance Guide Part II, Chapter 11-12, Audit and Audit Resolution.
- https://www.doleta.gov/grants/pdf/TAG_PartII_July2011.pdf
- Employment Development Directive WIADO05-17, May 25, 2006, Audit Resolution
- City of Los Angeles Workforce Innovation and Opportunity Act (WIOA) Complaint Resolution Procedures (rev. Oct. 2017)
- Workforce Development System (WDS) Directive No. 20-10, December 4,2019, Transmittal of Updated Summary of the City of Los Angeles Local Workforce Development Area (LWDA) Complaint Resolution Procedures and Signature Receipt
- EDD Workforce Services Directives (WSD) 22-06: Audit Resolution (November 14, 2022)
- EDD Workforce Services Directives (WSD) 22-07: Debt Collection (November 14, 2022)

*Financial Reporting Procedure

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides the financial reporting requirements for all subrecipients of the Community Investment Department (CID).

BACKGROUND
CID's Financial Management Division (FMD) is responsible for submitting required financial reports to grantors and City officials. Grant reporting requirements and submission deadlines vary based on each grantor's reporting requirements and any obligation and expenditure restrictions that may be in place. CID's financial reporting instructions for subrecipients are in place in order to allow FMD to manage the cash needed for continued operations, meet grantors' financial reporting requirements, and obtain critical financial information for the department's oversight and monitoring responsibilities over grant funds.

POLICY AND PROCEDURES
The Uniform Guidance 2 CFR 200 and the City Contract require that expenditures reported be accounted for in the grantee's financial systems and accounting records and supported with adequate documentation.

1) Monthly Reports

CID's subrecipients must submit the following reports, commonly known as the "invoice", on a monthly basis:

a) Cash Request

The Cash Request is used to request for cash as advance or cost reimbursement for expenditures incurred.

b) Expenditure Report

The Expenditure Report is used to report the following:

1) Actual cumulative expenditures incurred as of the reporting period, including accruals, by approved budget line item,
2) Expenditure breakdown, if required – e.g., administrative and program costs, micro enterprise and technical assistance, work experience, etc.,
3) Program income earned and expended by budget line item,
4) Non-federal match, if required, and
5) Total cash received, total disbursements made, and cash balance as of reporting period.

Since grantors may impose varying and/or additional financial reporting requirements, subrecipients should verify with FMD if a special Expenditure Report must be prepared for a specific grant that is different from the standard form attached to this policy, prior to incurrence of expenditures. This ensures that a subrecipient's financial system and reporting methodology is prepared to track financial information for reporting purposes.

c) Attachment to the Expenditure Report

The Attachment to the Expenditure Report is used if additional financial information not included in the Expenditure Report is required. As with the Expenditure Report, subrecipients should verify with FMD if this report is required for reporting purposes. Backup or supporting documentation to substantiate the expenditures claimed should be submitted with the Cash and Expense Report, such as labor reports, direct and non-direct cost through a general or subsidiary ledger or listing, indirect cost breakdown, etc.

d) Schedule of Personnel Costs

The Schedule of Personnel Costs is used to report employee salaries and fringe benefits charged to each City contract. This report should reflect actual direct or allocated hours worked by each employee by name, date, hours worked (charged), salary rate, and other relative payroll fields, program income earned, and expended for personnel costs, and non-federal matching share, if required.

e) **Schedule of Leveraged Resources,** if required.

Due Dates

Subrecipients who have been approved to receive cash advances may submit the Cash Request ten (10) days prior to the month the advance is for.

Subrecipients on cost reimbursement basis must submit the Cash Request together with the Expenditure Report and all required supporting schedules listed above on or before the applicable dates below following the reporting period:

LA County Grants	5th day of each month
Prison to Employment and CA For All Youth Initiatives	10th day of each month
All Other Grants	15th day of each month

If the deadline falls on a weekend or a holiday, the reports are due on the preceding business day of that weekend or holiday.

If necessary, earlier or later deadlines may be established as a result of a grantor's reporting deadlines, audit findings, and/or other special conditions.

For final closeout reports, FMD will issue a closeout directive with detailed instructions prior to the end of the fiscal year or grant's program year. If a subrecipient fails to submit a final closeout report, FMD will unilaterally close a contract based on the most recent Expenditure Report submitted.

Delinquent reporting may impede payment of invoices and will have a negative impact on a subrecipient's Annual Performance Evaluation.

II. Quarterly Reports

For the quarters ending September 30, December 31, March 31, and June 30, the following must also be submitted with the Expenditure Report:

- General Ledger,

- Reconciliation of General Ledger and Expenditure Report, including reconciliation of any outstanding checks issued not yet tendered or liquidated by the agency
- Payroll register,
- Individual Training Account (ITA)/On-the-Job Training (OJT) agreement, and payments to ITA/OJT providers,
- Support services payments, and
- Bank, check, and cash reconciliation (note: a rolling 90-day check reconciliation window is required yet quarter end reconciliation at the interval set forth above is highly recommended to ensure compliance by or within the quarter-end reporting time interval requirement of 90 days (one quarter).

Due Dates

These are due by the end of the month following each quarter (i.e., October 31st, January 31st, April 30th, and July 31st.).

III. Other Reporting Requirements

As part of the City's fiscal monitoring review process, FMD may request for additional reports and/or documentation. Below are examples:

- Time sheets to support payroll registers,
- Payroll registers,
- Cost/Time allocation schedules,
- Supporting documentation for any selected samples, and/or
- Other accounting records.

Additionally, FMD may impose specific conditions on high risk subrecipients and/or subrecipient with recurring and/or serious findings resulting from FMD's fiscal monitoring reviews, the subrecipient's Single Audit and/or special investigations. Depending on the reason for the specific condition, FMD may withhold payment, require additional reporting and/or documentation requirements, impose additional expenditure restrictions, etc. These specific conditions will be in place until FMD determines that deficiencies have been corrected and necessary corrective actions have been implemented.

REFERENCES

- WIOA (Public Law 113-128),
- Office of Management and Budget (OMB), Title 2 Code of Federal Regulations (CFR) Part 200: "Uniform Administrative Requirements, Costs Principles, and Audit Requirements for Federal Awards" (Uniform Guidance),
- Office of Management and Budget (OMB), Title 2 Code of Federal Regulations (CFR) Part 200.305 "Payment" (Uniform Guidance),
- State of California EDD WSD 19-05: "Monthly and Quarterly Financial Reporting Requirements",
- Financial Management Division (FMD) Directive 17-001: "New Financial Reporting Requirements for Workforce Innovation and Act (WIOA) Adult, Dislocated Worker, Youth, Governor's Discretionary, 25% Additional Assistance, and Special Grants,
- Financial Management Division (FMD) Directive 17-002: "New Financial Reporting Requirements Quarterly Submission of General Ledger.

*Fiscal Monitoring Review Policies and Procedures

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy establishes procedures for the performance of a fiscal monitoring review and resolution of any subsequent findings and observations.

BACKGROUND
The Community Investment Department (CID) awards federal, state, and local grants to for-profit and non-profit organizations (Subrecipient). It is the policy of the department to conduct desk and on-site fiscal monitoring reviews every fiscal year to determine the subrecipient's compliance with federal, state, local, and City grant regulations, including the requirements set forth in 2 CFR 200.331(d) – Requirements for Pass-Through Entities, and the audit requirements specified in 2 CFR 200.500 to 200.521, and ensure the resolution of any findings and questioned and/or disallowed costs.

The CID's Financial Management Division (FMD) Audit Section is responsible for conducting the fiscal monitoring reviews of subrecipients. The objectives of the fiscal reviews are to determine if:

- Subrecipient has good internal controls and adequate financial management systems in place to account for City funds;
- Funds are used for allowable activities;
- Expenditures are appropriately allocated to funding sources and required cost categories;
- Proper fiscal records are maintained and are auditable;
- Grant regulations and contract provisions are complied with; and
- Corrective actions from prior fiscal reviews and audits are being implemented.

POLICY AND PROCEDURES

I. PREPARATION FOR FISCAL REVIEW

A. Scheduling of the Site Visit

The FMD Auditor must coordinate with the subrecipient to schedule the field work. The date should be scheduled at least **ten business days** prior to the start of the field work to allow the subrecipient to prepare for the visit.

Once the dates have been confirmed, the FMD Auditor must send an appointment letter to:

- Confirm the dates of the site visit;
- Inform the subrecipient of records that should be ready and available for review; and
- Send a fiscal review checklist that must be completed and submitted by the subrecipient on or before the Entrance Conference.

B. Preparation for the Field Work

Prior to the field work, the FMD Auditor must perform an on-site and audit plan by reviewing the following:

- Background information about the subrecipient – current news, organization's website, etc.,
- Contracts,
- Status of specific conditions imposed, if any,
- Prior year's fiscal review reports and status of findings and corrective actions,

- Latest Single Audit report,
- Prior year closeout Expenditure Reports,
- Latest Expenditure Report,
- Approved budget,
- Latest indirect cost rate proposal,
- Program monitoring report and status of findings and corrective actions,
- Invoice payment analysis,
- General ledger and Expenditure Report reconciliation,
- Documentation of sampled expenditures, if any; and
- Others, as necessary.

II. FIELD WORK

The length of the field work ranges from **five to twenty business days**, depending on the results of the risk assessment, size, complexity and structure of the organization, the availability and auditability of fiscal records, availability and responsiveness of staff, and the number of contracts and fiscal years to be covered.

A. Entrance Conference

The entrance conference is the initial meeting with the subrecipient staff and starts off the field work. At this meeting, the following must be discussed:

- Objectives of the fiscal review,
- City contract(s) and fiscal year(s) to be covered,
- Planned on-site field work dates,
- Fiscal review procedures that will be performed and the standard timeline,
- Financial records to be reviewed,
- Completed Fiscal Review Checklist,
- Any changes in the subrecipient's accounting system, executive and fiscal personnel, etc.
- Subrecipient's other non-City funding sources,
- If preferred by the subrecipient, the assignment of a Single Point of Contact (SPOC) or contact persons for specific areas of the review,
- Requests for FMD Auditor working space, and
- Other questions and concerns the subrecipient may have.

It is preferable that the subrecipient's Executive Director attend the Entrance Conference in order to ensure full cooperation from staff most familiar with the financial system, internal control structure, and financial transactions. At the minimum, the subrecipient's Chief Financial Officer and senior accounting staff should attend the meeting.

B. Review

The FMD Auditor should conduct the review immediately after the entrance conference and perform the fiscal review procedures as discussed during entrance meeting.

During the review, the FMD Auditor must:

- Make every effort to minimize the disruption to the subrecipient's daily operations by scheduling interviews in advance and by coordinating requests for information and documentation in an organized and clear manner;

- Prepare Requests for Documentation for additional records or supporting documentation needed. Issue a Notice of Insufficient Documentation if documentation requested is incomplete or not received within **three business days**;
- When deemed necessary, offer or provide technical assistance on financial related matters such as grant regulations, proper internal controls, CID's financial reporting requirements, cost allocation, cost allowability, indirect cost proposals, fiscal monitoring, Single Audit, etc.; and
- Follow-up on any outstanding desk review and prior year fiscal review findings and Single Audit issues and/or deficiencies.

C. Exit Conference

The exit conference concludes the field work. At the meeting, the FMD Auditor must provide the subrecipient with an Exit Report that lists all preliminary findings and discuss the following:

- Elements of each preliminary finding --- i.e., criteria, condition, cause, effect, and recommendation;
- Any questioned costs;
- Additional information and/or supporting documentation the subrecipient can provide to resolve preliminary findings and questioned costs and when these should be submitted (See Section III-A);
- Implication of questioned costs becoming disallowed costs and the process for repayment to CID;
- Process for using stand-in costs; and
- Timetable for issuance of draft and final reports.

III. DRAFT REPORT

A. Pre-Issuance of Draft Fiscal Review Report

Within **five business days** after the date of the exit conference, the subrecipient must be allowed to:

- Submit additional information and/or supporting documentation to resolve any potential findings, as agreed upon at the Exit Conference or
- Submit a written request and justification for an extension to the deadline, subject to the review and approval of the FMD Audit Section head.

B. Issuance of Draft Fiscal Review Report

The FMD Auditor must issue the draft fiscal review report within **ten business days** from the date of the exit conference, the submission of the additional information and/or supporting documentation or the extended deadline.

The draft fiscal review report will include the following:

- Subrecipient's background information;
- City Contracts, funding sources and period covered by the fiscal review;
- Findings and resulting questioned costs, if any, that were not resolved during the field work and pre-issuance period;
- Applicable Federal, State, and/or local grant regulations and directives (e.g., 2 CFR 200) and City contract provisions that were violated, if any;
- Supporting schedules;
- Recommended corrective actions;
- Status of Prior Year's Fiscal Review findings;
- Status of Single Audit report deficiencies and findings;

- Other matters of concern; and
- Deadline to submit a written response to each finding.

IV. FINAL FISCAL REVIEW REPORT

A. Pre-Issuance of Final Fiscal Review Report

Upon issuance of the draft fiscal review report, the subrecipient has **fifteen business days** to submit a written response. During this fifteen-day period, the subrecipient may request for a meeting if necessary and/or if assistance is needed. If no written response is received from the subrecipient by the 10th business day, the FMD Auditor must make a follow-up on the status. If additional time to respond is needed, the subrecipient must send a written request and justification, at least **five business days** before the deadline and subject to the review and approval of the FMD Director,

B. Issuance of Final Fiscal Review Report

The FMD Auditor must issue the final fiscal review report within **ten business days** after receipt of the subrecipient's response. If no response was received from the subrecipient, the FMD Auditor must issue the final fiscal review report within **three business days** after the subrecipient's response was due.

The final fiscal review report must include all information included in the draft fiscal review report **plus** the following:

- Subrecipient's response (or lack of) to the findings;
- Status of findings and any changes in recommended corrective actions based on subrecipient's response;
- Amount of unearned grants and/or disallowed costs, supporting computations, and instructions on how to return funds to CID;
- Specific conditions and/or sanctions that may be imposed (e.g., withholding of cash request); and
- Other areas of concern.

C. Distribution of the Final Fiscal Review Report

The final fiscal review report must be sent to the subrecipient's:

- Executive Director and
- Chief Finance Officer.

The fiscal review report will be posted on CID's intra-departmental website with copies sent to the following CID managers:

- Program Monitor,
- Program Division Director,
- Program Assistant General Manager, and
- General Manager.

V. FISCAL REVIEW RESOLUTION (WIOA Grants Only)

The FMD auditor must do the following:

1. Review the final fiscal review report of subrecipients to ensure compliance with the requirements of Uniform Guidance 2 CFR Part 200, Subpart F. If there are no concerns, a

copy of the fiscal review must be kept on file and added to the fiscal review control log as being compliant. If there are concerns, follow the following steps.

2. Establish a fiscal review resolution file to document the disposition of reported questioned costs and corrective actions taken for all findings. The fiscal review file may be saved electronically, or in a physical file or binder.
3. Complete a fiscal review control log. The log must contain: date of the fiscal review, period covered by the fiscal review, date fiscal review was completed or received from outside CPA, auditor name, questioned costs (number of findings and amounts), administrative findings (number of findings), assigned fiscal review number (could be contract number), date or dates of Initial and Final Determinations, and documentation of decisions regarding administrative findings, disallowed costs, and appeals. This log should include the review of all fiscal reviews including those that are compliant.
4. Issue a Letter of **Initial Determination** to subrecipient based on the fiscal review. The Initial Determination letter includes the following:
    - A list of all questioned costs.
    - Whether the costs are allowed or disallowed, including the reasons with appropriate citations for such actions.
    - Acceptance or rejection of any corrective action taken to date including corrective action on non-monetary administrative findings.
    - Possible sanctions.
    - The opportunity for informal resolution of no more than 60 days from the date of Initial Determination.
5. During informal resolution, subrecipient may provide documentation to support allowability of costs and proposed corrective action of administrative findings. Informal resolution discussions may be held by telephone, video conference or in person, if practicable. When a meeting is held, provide a sign-in sheet. The sign-in sheet must be retained as part of the fiscal review file. The meeting must be documented either with a voice recording or written notes. Negotiations of repayments can be initiated at this time.
6. Issue a written **Final Determination** to subrecipient and include the following:
    - Reference to the initial determination.
    - Summation of the informal resolution meeting, if held.
    - Decisions regarding the disallowed costs, listing each disallowed cost and noting the reasons for each disallowance.
    - Questioned costs that have been allowed by the FMD and the basis for the allowance.
    - Demand for repayment of the disallowed costs.
    - Description of the debt collection process and other sanctions that may be imposed if payment is not received.
    - Rights to a hearing.
    - The status of each administrative finding.
    - Identified areas of disagreement between the parties.
    - Advise the subrecipient that the determination is based on information that is currently available. If new information becomes available, the Final Determination may be reopened at the FMD's option.

The fiscal review resolution process must be completed within **six months after** the completion of the subrecipient's final fiscal review report and must ensure that the subrecipient takes appropriate and timely corrective action.

The fiscal review file must be assembled for reference in the event of future action. Electronic files must be saved in a logical order (generally chronological) and contain all supporting documentation. Physical files must be tabulated with the most current documentation first. All fiscal review files should include the following:

- Final Determination and proof of receipt by their subrecipient.
- Additional documentation submitted as part of the informal resolution process.
- Notes related to the informal resolution.
- Sign-in sheets from any informal resolution meeting.
- Initial determination and proof of receipt by their subrecipient.
- Response to the final fiscal review report.
- Final fiscal review report.

The FMD must establish local-level hearing procedures and reserve the right to overturn a hearing officer's decision when it determines that noncompliance with the applicable act or its regulations still exists.

The hearing allows both parties the right to present either written or oral testimony, call and question witnesses in support of their position, present oral and written arguments, examine records and documents relevant to the issues, and be represented.

The hearing shall be documented either with a voice recording, written notes, or by court reporter. The subrecipient has 30 calendar days after the Final Determination is issued to submit a written request for a hearing. At least 10 calendar days before the hearing, written notice of the date and site of the hearing must be provided to the subrecipient. The 10-day notice may be shortened with written consent of both parties. The subrecipient may withdraw the hearing request; the withdrawal request must be submitted in writing. The hearing officer must issue a decision within 60 days of the request filing date. The subrecipient has 10 days from receipt of an adverse decision to file an appeal of the local hearing officer's adverse decision to the State Review Panel. If a local hearing is not held or the decision is not rendered timely, the subrecipient has 15 days from the date on which the hearing should have been held or the decision should have been issued to file an appeal with the State Review Panel. If the subrecipient appeals the decision of the FMD’s hearing officer to the state, the FMD will send the CRO the complete audit file and hearing transcripts for review by the State Review Panel. Within 30 days of receipt by the CRO of the subrecipients written appeal, the State Review Panel will be convened to review all evidence and issue a decision based on the evidence without consideration of any imposed sanctions.

There is no administrative appeal beyond the State Review Panel.

The FMD auditor shall ensure correction of any unresolved administrative findings and will determine the status of the unresolved administrative findings through its monitoring process and determine that appropriate corrective action has been taken. A copy of the monitoring report substantiating the implementation of the appropriate corrective action must be filed with the fiscal review report.

VI. FINAL DETERMINATION AND RESOLUTION OF FINDINGS (Non-WIOA Grants)

Upon issuance of the final fiscal review report, the subrecipient has ten business days to submit a written response to the remaining outstanding issues. The FMD Auditor must send the subrecipient a reminder letter if a written response is not received three business days before the due date.

If the subrecipient requests a meeting with the CID's Executive Management, the FMD Director must:

- Advise the subrecipient to contact the CID's Assistant General Manager and
- Brief the CID's Assistant General Manager of unresolved issues.

Within **ten business days** from the date the written response is due or received from the subrecipient, the FMD Auditor must issue a final resolution report that includes the subrecipient's additional responses and the FMD Auditor's final determination/resolution and recommended corrective actions, including the following:

- Reason(s) justifying the final determination/resolution for each finding,
- Questioned costs resolved and the reason(s) for allowance,
- Disallowed cost and the reason(s) for disallowance,
- Instructions for the repayment of disallowed costs,
- Instructions on how to request for installment payment arrangement for the disallowed costs,
- Sanctions that will be imposed for non-payment,
- Subrecipient's rights under the WIOA Complaint Resolution Procedures, and
- Other areas of concern.

VII. REPORT TO THE WORKFORCE DEVELOPMENT BOARD

Upon instruction of the General Manager, the FMD Director shall report to the Workforce Development Board a list of service providers with disallowed costs and/or financial stability issues.

VIII. SUMMARY OF TIMELINE

Task	**# of business days**
Preparation for field work	5
Field work	20
Draft fiscal review report – including review of additional supporting documentation	15
Subrecipient response	15
Final fiscal review report	15
Subrecipient response to remaining outstanding findings	10
Final determination and resolution letter	10
Total # of business days	**90**

IX. SUBRECIPIENT'S APPEAL RIGHTS

If the subrecipient disagrees with FMD Final Fiscal Review Determination/Resolution Report, it may exercise its appeal rights in accordance with the rules and regulations applicable to the grant affected. In the case of WIOA, the City of Los Angeles Workforce Innovation and Opportunity Act (WIOA) Complaint Resolution Procedures shall be followed. In such case, the FMD Final Fiscal Review Resolution shall

constitute the Initial Determination. Accordingly, fiscal review resolution shall follow the three-part process under the WIOA Complaint Resolution Procedures.

X. PAYMENT OF DISALLOWED COST

If the subrecipient agrees with the findings and the related questioned costs or if the disallowed costs have been determined and finalized under the City and applicable grant's resolution procedures, the subrecipient shall pay the disallowed costs as follows:

- Issue a check payable to the City of Los Angeles – CID;
- Apply stand-in costs in accordance with the conditions set forth below; and/or
- Request for a repayment plan through the FMD Director for approval of the General Manager and comply with the approved repayment plan.

Upon notice to the subrecipient, the CID may withhold questioned or disallowed costs from amounts due to the subrecipient pending resolution or payment of questioned or disallowed costs.

XI. STAND-IN COSTS

A subrecipient may propose the use of stand-in costs to substitute for questioned or disallowed costs during the audit resolution process. To be acceptable, the stand-in cost must meet the following criteria:

- It must be incurred for allowable program costs that have not been charged to the program.
- The cost must be included within the scope of the audit, accounted for in the subrecipient's financial system, and adequately documented as all other program costs.
- It must have been expended in support of the same grant, title and funding stream for WIOA grants, and program year as the costs they propose to replace.
- It must not cause a violation of the cost limitations (e.g., administrative cost limitation) and must be actual expenses paid with non-federal funds.
- The proposal to replace disallowed costs with stand-in costs must be submitted before the end of the informal resolution period.
- Stand-in costs may not be considered as a substitute for disallowed costs for which non-federal cash repayment is required.

CID will not accept proposed stand-in costs if costs were disallowed as result of fraud.

REFERENCES

- 2 CFR 200 Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards;
- 2 CFR 200 Sub Part D - Post Federal Awards Requirements- Subrecipient Monitoring and Management;
- 2 CFR 200.331 Requirements for Pass-thru Entities;
- 2 CFR 300 Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards – Department of Health and Human Services;
- 2 CFR 1000 Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards – Department of Treasury
- 2 CFR 2800 Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards – Department of Justice;
- 2 CFR 2900 Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards – Department of Labor;

- 31 CFR Part 35 Pandemic Relief Programs, Subpart A. Corona Virus State and Local Fiscal Recovery Funds – Department of Treasury
- Workforce Innovation and Opportunity Act, Subtitle E- Administration, Section 185(f)(2) Reports; Record Keeping; Investigations.
- 68 Controller General 247, B2088712 , February 9, 1989, Procurement Payment/-Costs-Substitution;
- 86 FR 4182, Department of the Treasury, Coronavirus Relief Fund for States, Tribal Governments, and Certain Eligible Local Governments;
- City Contract, Section 608 Audits and Inspections;
- WSD22-06 Directive, State of California Employment Development Department;

Indirect Cost Rate Policy

EFFECTIVE DATE: JULY 1, 2026

POLICY STATEMENT
This policy provides guidelines and establishes the procedures for requesting approval for an indirect cost rate from the subrecipient's Federal cognizant agency for indirect cost or from CID.

DEFINITIONS

Federal Cognizant Agency for Indirect Costs:
The federal agency responsible for reviewing, negotiating, and approving cost allocation plans or indirect cost proposals developed on behalf of all Federal agencies. (2 CFR 200.19)

Indirect (Facilities & Administrative (F&A) Costs:
Those costs incurred for a common or joint purpose benefitting more than one cost objective, and not readily assignable to the cost objectives specifically benefitted, without effort disproportionate to the results achieved. To facilitate equitable distribution of indirect expenses to the program, function, activity, award, organizational division, contract, or work unit served (2 CFR 200.28, Cost objective), it may be necessary to establish a number of pools of indirect (F&A) costs. Indirect (F&A) cost pools must be distributed to benefit cost objectives on bases that will produce an equitable result in consideration of relative benefits derived. (2 CFR 200.56)

Indirect Cost Rate:
The ratio between the total indirect expenses and some direct cost base. The indirect cost allocation methods used by each organization depend on its own structure, program functions, and accounting system. The use of an indirect cost rate enables the organization to determine the proportion of indirect cost each program should bear.

Indirect Cost Proposal:
The documentation to substantiate the request for the establishment of an indirect cost rate (2 CFR 200.57)

POLICY AND PROCEDURES

SUB-RECIPIENTS WITH FEDERAL COGNIZANT AGENCY FOR INDIRECT COST

- Develop and submit an Indirect Cost Rate Proposal to your Federal cognizant agency for indirect cost. The requirements for negotiation and approval of indirect cost rates are in the following:
  - 2 CFR 200 - Appendix III for Institutions of Higher Education (IHE),
  - 2 CFR 200 - Appendix IV for Non-Profits,
  - 2 CFR 200 - Appendix VII for State and Local Government (2 CFR 200.414(e), 2 CFR 200.57), and
  - Federal Acquisition Regulations (FAR), Part 31.2, Contracts with Commercial Organizations, and FAR Part 42.7, Indirect Cost rates, for commercial entities (https://www.acquisition.gov/Far/).

The U.S. Department of Labor, Office of Cost Determination, has also issued a Guide for Indirect Cost Determination (https://www.dol.gov/sites/dolgov/files/OASAM/boc/A-Guide-with-Respect-to-Indirect-Costs.ppt) that may be used as a guide.

Subrecipients must follow these requirements and regulations.

- Upon negotiation and approval of an Indirect Cost Rate, submit copies of the following to CID Financial Management Division:
  - Indirect Cost Rate Agreement from the Federal cognizant agency for indirect costs and
  - Indirect Cost Rate proposal submitted.
- This Indirect Cost Rate Agreement will be the basis for CID's approval of the sub-recipient's indirect cost rate, subject to funding availability and grant restrictions**.**
- For WIOA and other workforce-related City contracts subject to an administrative cost cap/limit (generally at 4% of total City contract or actual expenditures, if lower), the subrecipient must submit a detailed breakdown of its indirect cost components into administrative and program costs and the calculation of the proportion (percentage) of each category to the total indirect costs. If this breakdown and calculation is not submitted, indirect costs will be considered 100% administrative costs. In addition, indirect costs classified as program costs must be fully documented.

As a practice, CID uses the WIOA definition of administrative costs found in 29 CFR 683.215.

- The procedures or methodology for calculating indirect administrative and program costs are as follows:
  - Review all the costs included in the indirect pool and label them as program or administrative costs based on the WIOA definition (20 CFR 683.215, What WIOA functions and activities are subject to cost limitations);
  - Calculate the proportion (percentage) of total costs for each of the two categories;
  - Calculate the total dollar amount of indirect costs attributable to the particular WIOA program (i.e., apply the negotiated indirect cost rate to the specified base); and
  - Apply the percentages of administrative and program as calculated to the total dollar amount of indirect costs to establish the dollar amount that is to be recorded/reported as administrative costs and the amount that is program costs for that particular program

(Please see the U.S. Department of Labor One-Stop Comprehensive Financial Management Technical Assistance (TAG) Guide Part II) for additional guidance.)

SUBRECIPIENTS WITHOUT A FEDERAL COGNIZANT AGENCY

The subrecipient may do one of the following:

1. Request to use an approved indirect cost rate negotiated with another pass-through entity;
2. Select to use a direct allocation method for its indirect costs;
3. Select to use a 15% de minimis rate (discussed below); or
4. Submit an indirect cost rate proposal package to CID FMD. The package must include the following:

- Worksheet(s) showing the computation of the indirect cost rate – (including notes for adjustments);
- Audited financial statements – The direct and indirect costs in the worksheet should be traceable and reconcilable with the costs in the audited financial statements;
- A breakdown of its indirect cost components into administrative and program and the percentage of each to the total indirect costs in accordance with 20 CFR 683.215 and One-Stop Comprehensive Financial Management Technical Assistance Guide Part II (TAG);

- Certificate of Indirect Costs signed by a staff at a level no lower than Executive Director or Chief Financial Officer;
- A cost policy statement that identifies what the agency considers as direct and indirect costs and the rationale to support those costs;
- Latest Organization Chart;
- A cover letter forwarding these documents to the Director, Financial Management Division; and
- All other documents that CID may require.

If the proposal is complete and approved, CID FMD will issue a formal letter stating the following:

- Approved final or tentative indirect cost rate and period covered and
- Direct cost base (example direct salary, or total direct cost).

The tentative rate will be revised and a final rate approved for the same period when a new indirect cost rate proposal is submitted the following year.

DUE DATES TO SUBMIT AN INDIRECT COST PROPOSAL

For Direct Federal Award Recipients:
A subrecipient which has not previously established an indirect cost rate with a Federal agency must submit its initial indirect cost proposal immediately after the organization is advised that a Federal award will be made and, in no event, later than three months after the effective date of the Federal award, except when the organization has elected to use the 10% de minimis rate. (2 CFR 200, Appendix IV C (2) (b))

A subrecipient with previously submitted or established rates must submit a new indirect cost proposal to the Federal cognizant agency for indirect costs within six months after the close of each fiscal year, unless an extension has been approved in accordance with the procedures stated below. (2 CFR 200, Appendix IV C (2) (c))

For Subrecipients Requesting Approval from CID:
CID follows the same deadlines as described above for direct Federal award recipients.

EXTENSIONS
A subrecipient that has a current federally negotiated indirect cost rate may apply for a one-time extension of the rates in that agreement for a period of up to four years. This extension will be subject to the review and approval of the Federal cognizant agency for indirect costs.

If an extension is granted, the subrecipient may not request a rate review until the extension period ends. At the end of the 4-year extension, a subrecipient must re-apply to negotiate a rate.

Subsequent one-time extensions (up to four years) are permitted if a renegotiation is completed between each extension request (2 CFR 200.414(g)).

These rules on submission and extensions shall apply to indirect cost rates negotiated with the City.

15% DE MINIMIS RATE

2 CFR 200.414(f) allows any non-Federal entity (NFE) that does not have a current negotiated indirect cost rate to charge a *de minimis* rate of 15% of **modified total direct costs (MTDC)**. The City follows this same rule for all City contracts.

In accordance with the provisions of the Uniform Guidance 2 CFR §200.414 (f), Indirect (F&A) Costs, the use of the 15% de minimis rate shall be based on meeting the following eligibility criteria and requirements:

- The subrecipient does not have a current negotiated indirect cost rate from any Federal agency or from CID;
- The 15% rate will be applied to Modified Total Direct Costs (MTDC), as defined in 2 CFR §200.68.

MTDC shall include:

  - All direct salaries and wages, applicable fringe benefits,
  - Materials and supplies,
  - Services,
  - Travel, and
  - Up to the first $25,000 of each sub award (regardless of the period of performance of the sub awards).

- MTDC shall exclude:
  - Equipment, capital expenditures,
  - Charges for patient care,
  - Rental costs,
  - Tuition remission, scholarships and fellowships,
  - Participant support costs, and
  - The portion of each sub award in excess of $25,000.
  - Other items when necessary to avoid a serious inequity in the distribution of indirect costs.
- Participant related costs such as Individual Training Accounts (ITAs) and On-the-Job Training (OJTs) are considered flow-thru or pass-thru funds, These costs shall be excluded from MTDC when they cause distortion in the distribution of indirect costs;
- Costs must be consistently charged as either indirect or direct and not double charged or inconsistently charged as both (2 CFR §200.403, Factors affecting allow ability of costs);
- The subrecipient is responsible for the proper use and application of the de minimis rate;
- The subrecipient must disclose its election to use the 15% de minimis rate in its budget proposals or modifications with CID;
- The subrecipient must track all administrative costs as defined in 20 CFR §683.215 separately from program costs, including the administrative cost portion of the indirect cost pool. The total administrative costs may not exceed the established administrative cost limit (generally set at 4% of your award or actual expenditures, if lower).

The subrecipient must also provide a breakdown of the indirect costs between administrative and program indicating the percentage of each to the total indirect cost. The same breakdown must be used in reporting its monthly expenditures. The CID will not reimburse administrative costs in excess of the administrative cost limit and/or costs that are inherently administrative but are classified and reported as program without adequate supporting documentation.

Upon review of the request to use 15% de minimis rate, CID-FMD will issue a formal letter approving/disapproving the request based on the above criteria and requirements.

CID FMD will verify the organization's compliance with 2 CFR §200.414(f), 2 CFR §200.68, 2 CFR §200.403, 20 CFR §683.215, and City requirements.

The 15% de minimis indirect cost rate may be used indefinitely until the subrecipient elects to negotiate an indirect cost rate.

CHARGING INDIRECT COSTS TO CORONAVIRUS RELIEF FUNDS

The Coronavirus Aid, Relief, and Economic Security Act (CARES Act) established the Coronavirus Relief Fund (CRF). Based on the latest update (as of January 15, 2021) to Federal Register 86 FR 4182 issued by the Department of the Treasury, indirect cost rates may not be applied to CARES Act funds. However, a recipient/subrecipient may use these funds to cover employee salaries and benefits for time spent on **necessary** administrative work --- which may include disbursing payments, managing the program, and other related administrative work as long as the program qualifies as responding to a COVID-19 public health emergency and second-order effects of the emergency.

The Guidance, therefore, allows charging of indirect costs as **eligible direct costs** if:
(a) Proper timekeeping records were maintained to **track actual time spent on the program** and
(b) If these costs are **not** recovered either as direct or indirect costs from another Federal program.

REFERENCES

- Title 2 Code of Federal Regulations (CFR) Part 200 Uniform Administrative Requirements, Cost Principles, and Audit Requirements;
- Title 2 Code of Federal Regulations (CFR) Part 2900 Uniform Administrative Requirements, Cost Principles, and Audit Requirements – Department of Labor;
- 2 CFR 200.414 – Indirect (F&A) costs;
- 20 CFR 683.215, What WIOA administrative functions and activities constitute the costs of administration subject to administrative cost limitation?
- 86 FR 4182, Document No. 2021-00827 – Coronavirus Relief Fund for States, Tribal Governments, and Certain Eligible Local Governments – Department of the Treasury;
- U.S. Department of Labor One-Stop Comprehensive Financial Management Technical Assistance Guide Part II, Chapter 11-5, Cost Classification, Indirect Costs pages 11-5-6 to 11-5-7. https://www.dol.gov/sites/dolgov/files/ETA/grants/pdfs/TAG_PartII_July2011.pdf
- Federal Acquisition Regulations (FAR), Part 31.2, Contracts with Commercial Organizations, and FAR Part 42.7, Indirect Cost rates. (https://www.acquisition.gov/Far/)
- City Contract, Section 301 (F) Indirect Cost

Leveraged Resources Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides guidance to the City of Los Angeles America's Job Center of California[SM] (AJCC) operators, locally known as WorkSource Centers (WSC) and YouthSource Centers (YSC), on reporting leveraged resources that support program participants. In addition, the policy provides specific guidance for the AJCCs on reporting training leveraged resources mandated by California Senate Bill (SB) 734 as modified by California Assembly Bill (AB) 1149.

BACKGROUND
Leveraged resources are defined as federal and non-federal resources (cash contributions and in-kind contributions) used to support grant activity and outcomes that would normally be paid for using grant funds. Leveraged resources must be allowable and auditable under the Workforce Innovation and Opportunity Act (WIOA) program. Leveraged resources supplement WIOA formula funding, allowing centers to provide needed services, especially in times of decreasing funding.

General Leveraged Resources (WSC and YSC)
In the procurement of WSC and YSC contractors, proposers were required to identify a minimum amount of leveraged resources they would secure to support their WIOA programs. WSC. These amounts were incorporated into WSC and YSC contracts as performance requirements. The Community Investment Department (CID) requires all WSC and YSC operators to report all leveraged resources on a regular basis.

Training Leveraged Resources (WSC Only)
California Senate Bill (SB) 734 imposed a training expenditure requirement on local Workforce Development Boards carrying out WIOA funded programs that allowed a portion of the minimum training expenditure requirement may be met by applying specific leveraged resources used for training services. In 2017 the Governor signed into law Assembly Bill (AB) 1149, which expanded the types of services to which leveraged funds may be applied to include Supportive Services for those in training, and expanded the sources of leveraged funds that may be applied(See Training Expenditure Requirement Policy for additional information on training expenditure requirements related to SB 734 and AB 1149)

On January 31, 2019, the State of California Employment Development Department (EDD) issued Directive WSD 18-10 incorporating the modifications AB 1149 made to SB 734 requirements. Attached to that Directive was a Summary of Training Leveraged Resources form (Attachment 2) to capture the leveraged training resources. The Summary of Training Leverage Resources form listed the twelve categories that EDD will accept CID has modified that form for use by WSC contractors to report training leveraged resources.

CID issued Directive 20-13 on January 24, 2020, detailing the reporting requirements for both training leveraged resources, as well as those that do not count towards the training requirement. The Directive contained three forms; Match Funds form Employer Paid Portion of On-the-Job Training, Summary of Training Leveraged Resources Form, and an internal CID form to capture all other leveraged resources.

POLICY AND PROCEDURES

At the start of each fiscal year, which runs from July 1 through June 30, agencies are required to submit a Budget/Expenditure Plan that lists all planned leveraged resources separated by Cost Category. The total amount of leveraged resources (training and general) each WSC operator must report is determined by their response to the most recent Request for Proposals (RFP). CID requires all YouthSource operators to report $200,000 in leveraged resources. Adult Non-Training Leverage Resources and Youth Leveraged Resources may include those Personnel Costs, Other Costs (facility, materials, copiers etc.), Participant Related Costs (including supportive services and those forms of adult training that do not meet SB 734 and AB 1149 requirements), Subcontractor Costs, Furniture and Equipment Costs, and Indirect Costs that are not paid for with WIOA formula funds.

Each month WSC and YSC operators are to determine and validate through support documentation the amount of leveraged resources utilized for that month. For the WSCs this includes both those that qualify under AB 1149 as training leveraged resources, and those that do not. The Leveraged Resources forms must be completely filled out indicating the source, type, description, amount, program year, and the number of participants served. All forms should reflect a cumulative program year amount of leveraged resources.

For the WSCs the Summary of Training Leveraged Resources form also needs to be completed for training leveraged resources. As with invoices, one version of each form (training and non-training) needs to be completed for the Adult funding stream and one needs to be completed for the Dislocated Worker funding stream. This equates to four (4) possible leveraged resource forms that WSCs need to submit each month.

Monthly Invoices are due to the Financial Management Division (FMD) no later than the 15th of the month for expenses incurred in the prior month. Contractors must include leveraged resources forms with their expenditure reports, both of which are due the 15th of each month. Two copies of each form need to be **submitted each month, including for months where no new leveraged resources were utilized.** One copy of each form needs to be submitted to FMD, and one copy of each form needs to be submitted to an agency's assigned budget/program analyst. FMD does allow invoices to be e-mailed prior to the actual signed copy submission, so if e-mailing FMD, an agency must copy their analyst. When the agency submits hard copies, one copy must also be sent to the assigned Budget analyst.

FMD will compile the data and make that information available for use in the agency's annual performance evaluation. This information will also be made available to the Operations Division to help program analysts track their agency's progress throughout the program year and subsequently verify information during a site visit. Failure to conform to this requirement may adversely affect an agency's performance results.

REFERENCES

- SB 734 (DeSaulnier), Chapter 498, Statues of 2011
- AB 1149 (Arambula), Chapter 423, Statutes of 2017
- EDD Workforce Services Directive (WSD) 18-10: WIOA Training Expenditure Requirement (January 31, 2019)

*Property/Equipment Management – Purchasing, Inventory Control, and Disposition Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides guidance and establishes the procedures for the purchasing, inventory, and disposal of property and equipment using WIOA funds. The intent is to ensure that purchases of property and equipment are procured properly through fair and open competition, and managed according to proper inventory, maintenance, and disposition procedures.

DEFINITIONS
Property- real property or personal property (Uniform Guidance Section 200.81)

Intangible Property – property having no physical existence, such as a trademark, copyrights, patents and patent applications and property, such as loans, notes and other debt instruments, lease agreements, stock, and other instruments of property ownership (whether the property is tangible or intangible) Uniform Guidance Section 200.59)

Real Property – land, including land improvements, structures, and appurtenances thereto, but excludes movable machinery and equipment, and any parcel with legal interest in land (Uniform Guidance Section 200.85 and 2 CFR 200.1).

Personal Property – property other than Real Property. It may be tangible, having physical existence or intangible (Uniform Guidance Section 200.78).

Equipment – tangible, personal property (including information technology systems) having a useful life of more than one year and a per-unit acquisition cost which equals or exceeds the lesser of the capitalization level established by the non-federal entity for financial statement purposes, or $10,000 (Uniform Guidance Section 200.313, 200.33, and 200.439).

General Purpose Equipment – equipment which is not limited to research, medical, scientific, or other technical activities. Examples include office equipment and furnishings modular offices, telephone networks, information technology equipment and systems, air conditioning equipment, reproduction and printing equipment, and motor vehicles (Uniform Guidance Section 200.48).

Supplies – all tangible personal property other than Equipment (as defined above). A computing device is a supply if the acquisition cost is less than the lesser of the capitalization level established by the non-federal entity for financial statement purposes or $10,000, regardless of the length of its useful life. The supply disposition allows if the total price of unused supplies is $10,000, then the entity may retain or sell them (Uniform Guidance Section 200.94 and 2 CFR 200.1).

Information Technology Systems – computing devices, ancillary equipment, software, firmware, and similar procedures, services (including support services), licensing or subscriptions to software and software support services, and related services (Uniform Guidance Section 200.58). This includes fees for licensing or subscriptions to software and software support services. Even if a monthly subscription fee is

under $5,000, if the total annual cost for the subscription exceeds $5,000, then prior approval must be obtained (WSD 16-10).

Hardware – physical components of computer systems.

Software – programs, procedures, data, and routines used, accessed, and/or stored by computers.

Subscription – the regular remittance of pay for the licensed use of services, application/software, equipment, or property with a cost of $5,000 or more per unit, or cumulative cost within a twelve-month period.

POLICY AND PROCEDURES

Budget Plans
A contractor may occasionally submit budget plans that include a request to purchase property. However, the approval of the budget plan DOES NOT constitute approval of the purchase request. The contractor will be required to submit required procurement documentation per the contract to the Program Analyst for review and approval.

PURCHASE CONSIDERATIONS
To ensure funds are being spent in a fiscally prudent and efficient manner, subrecipients need to consider the following prior to purchasing property:

- Is the purchase reasonable?
- Why is the purchase needed?
- Have the best products been selected?
- What procurement method will be used?
- Has a lease option been considered?
- Does the State/City already provide the item, service, or software being considered for rent, purchase, or subscription?

PURCHASE PROCEDURES
Contractors should anticipate purchases prior to the start of each Program Year, and budget accordingly. Unanticipated purchases are still allowable, but must be accounted for in a revised budget, complete with a narrative justifying the need for purchase. Contractors must obtain prior approval from the Community Investment Department (CID) to purchase any equipment or property using WIOA funds.

Purchases must be made in accordance with the Procurement Policy as set forth in the Workforce Development Board's Annual Plan. The required documentation, including specifications and pricing, must be submitted to the Program Analyst for review. CID will make a decision and notify the contractor in writing of the decision.

Items with a per-unit cost of $10,000 or more also require prior approval from the State of California Employment Development Department (EDD). Once the documentation is provided to the Program Analyst, CID will submit a request to the State for the purchase. The contractor will be notified in writing of the State's decision.

All purchases using WIOA funds must be used for allowable activities under the terms of the contract, grant, or other agreement. Failure to follow these procedures may result in questioned or disallowed costs.

LEASING CONSIDERATION

The decision to lease or buy personal property should be governed by considerations of economy. Consideration for leasing may differ by property type and according to market conditions. The length of the contract period of the lease should also be considered. Leasing with an option to purchase is generally preferable to straight leasing. However, for real property, administrative requirements make leasing the *only* option, as the construction or purchase of real property is not allowed under the WIOA program except in certain limited circumstances, with prior written approval of the DOL Secretary (WSD 16-10).

INVENTORY RECORDS

Contractors must maintain an inventory control of all equipment and property purchased with WIOA funds. Items should be tagged with the assistance of the Program Analyst, and all pertinent information (description of property, purchase date, serial number, cost, location, tag number, condition, etc.) recorded on the City's Equipment Inventory form. Title to property and supplies purchased with WIOA funds are vested in CID. To ensure that regular maintenance of property and equipment is kept, contractors must take a physical property inventory and reconcile the inventory with the property records on an annual basis.

The transfer or removal of any equipment from the contractor's assigned inventory is prohibited unless first approved by CID. Contractors must also ensure adequate safeguards to City property to prevent loss, damage, or theft of such property. In the event that an item of City property is lost, vandalized, or stolen, the contractor has the responsibility to act promptly and notify local law enforcement and the City documenting the surrounding circumstances. If the City property is vandalized or stolen, the contractor must submit a copy of the police report to the assigned CID Program Analyst. Contractors must retain all records of each WIOA allocation for a period of three years from the date of their last expenditure report. If any litigation, claim, or audit is started before the expiration of the three-year period, ALL records must be retained until all findings have been resolved and final action taken.

DISPOSITION

Contractors that will not receive additional WIOA funds from the state must follow the disposition guidelines in Workforce Services Directive WSD16-10, Property – Prior Approval, Purchasing, Inventory, and Disposal, and submit the Property Closeout Inventory Certification form with their grant closeout package. CID will issue a grant closeout directive with detailed instructions including documentation procedures for ensuring all property and equipment are either transferred, retained with federal compensation, or disposed of correctly.

If property or equipment with a per unit fair market value (FMV) of $10,000 or more is no longer needed for the original project or program, the contractor may use the property for other activities currently or previously supported by the Department of Labor (DOL) and/or other federal grant awarding agency, as applicable. FMV is defined as the selling price of an item that is sold through auction, advertisement, or a dealer.

If the property or equipment is not needed for a DOL program/project, the contractor may either retain or sell the property and reimburse the State (via the City) for the WIOA federal funds' share. If equipment is valued at more than $10,000, then the recipient or sub-recipient may retain, from the federal share, $1,000 of the proceeds to cover expenses from selling and handling. Any excess must be refunded/reimbursed to the Federal Agency through the State (via the City). The amount of reimbursement is computed by applying the percentage of WIOA funds used to purchase the items to the current FMV of the property.

The City will send the funds from any sale of property or equipment to the following address:

Attn: Cash Control Unit
Fiscal Programs Division, MIC 70
Employment Development Department
P.O. Box 826217
Sacramento, CA 94230-6217

If the contractor has no further use for tagged and inventoried property and wishes to dispose of it in a manner other than selling, they must request City approval in writing prior to disposition. Contractors should contact their assigned City Monitor for a copy of the "Computer and Cellular Telephone Devices Salvage Certification Form" and "Request for Sale/Reuse" form. Property must be cataloged with its inventory numbers and an explanation for why the item is being salvaged. If the property disposition includes computers, then the contractor will need to submit a plan on how it intends to clear and erase the hard drives in order to prevent confidential information from being obtained. Once approved, the City will arrange the best pick up time for property disposition. Should the item be salvaged, the Inventory form must be kept and updated for any transaction in accordance with record retention procedures.

REFERENCES

- Title 2 Code of Federal Regulations (CFR) Part 200: Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance)
- 2 CFR 200.310-200.316, 2 CFR 200.311, 2 CFR 200.313
- Workforce Services Directive WSD 16-10, Subject: Property – Purchasing, Inventory, And Disposal (November 10, 2016)

*Payroll and Time Distribution Policy and Procedures

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This document is divided into two parts: (1) Payroll Policy and (2) Payroll Procedures. It references governing authorities including the Los Angeles Administrative Code (LAAC), Los Angeles Municipal Code (LAMC), City Controller's Manual, and federal regulations such as 2 CFR 200.430, 200.431, 200.463, 200.464, 200.334 and the Fair Labor Standards Act (FLSA, 29 CFR 516).

Part I: Payroll Policy

1. Introduction

This Payroll Policy and Procedures document establishes the framework for processing, documenting, and monitoring compensation for Community Investment Department (CID) staff. It ensures compliance with applicable federal regulations, including 2 CFR 200.430 (Compensation – personal services) and the Fair Labor Standards Act (FLSA, 29 CFR 516), as well as City of Los Angeles policies.

2. Policy Objectives

The objectives of this policy are to:
- Ensure compensation is reasonable and consistent with services rendered.
- Ensure payroll practices comply with 2 CFR 200.430 and City of Los Angeles
- rules.
- Provide reliable systems for documenting personal service expenses.
- Maintain appropriate internal controls over payroll and related costs.
- Support accurate allocation of salary and wages across funding sources.

3. Compensation Standards (2 CFR 200.430(a))

A. Compensation must be reasonable for the services rendered and conform to written City and departmental policies.

B. Compensation must be applied consistently to both federally-funded and non-federally-funded activities.

C. Appointments of personnel must follow applicable federal, state, local laws, rules, regulations, and departmental written policies.

4. Authority and References

This policy is established under the following authorities:
- Los Angeles Administrative Code (LAAC)
- Los Angeles Municipal Code (LAMC)
- City Controller's Payroll and Accounting Manuals
- Federal Uniform Guidance: 2 CFR 200.430 (Compensation – Personal Services)

- 2 CFR 200.431 (Compensation – Fringe Benefits)
- Fair Labor Standards Act (FLSA), 29 CFR Part 516 (Recordkeeping)

5. Policy Statement

The Community Investment Department (CID) shall administer payroll in a manner that ensures compensation is reasonable, consistent, and compliant with City, State, and Federal requirements. Compensation must reflect services actually rendered, adhere to established job classifications, and be applied uniformly to federally and non-federally funded activities.

6. Compensation Principles

A. Compensation is reasonable and tied to actual services provided.
B. Compensation conforms to City policies and is applied consistently to federal and non-federal activities.
C. Appointments and compensation decisions comply with LAAC, LAMC, civil service rules, and the Controller's Manual.
D. Incentive pay, extra service pay, and fringe benefits are allowable only if consistent with 2 CFR 200.430–431 and City regulations.

7. Documentation Principles

A. Payroll records must comply with internal control standards, ensuring accuracy and proper allocation.
B. Payroll records form part of the official records of the City of Los Angeles.
C. Documentation must reasonably reflect 100% of the employee's compensated activity.
D. Salary allocations must be supported by timesheets, certifications, or equivalent records, not solely budget estimates.

8. Compliance with FLSA

A. Non-exempt employees must maintain daily records of hours worked in compliance with 29 CFR 516.
B. Exempt employees must provide sufficient documentation of compensated activities when charged to multiple funding sources.

Part II: Payroll Procedures

1. Appointment and Onboarding

• HR verifies compliance with LAAC, LAMC, and civil service requirements.
• Job classification and salary step must align with the Controller's Manual and City pay scales.
• Appointment letters are filed in the official personnel records.

2. Timekeeping and Activity Reporting

• Non-exempt employees: Enter daily work hours (regular, overtime, leave) into the HRP System.
• Exempt employees: Certify effort to cost objectives through periodic activity reports when salaries are split across funds.

• Supervisors review and approve timesheets in compliance with 2 CFR 200.430(g)(3).

3. Payroll Data Entry and Verification
   • Payroll staff enter hours and allocations into the HRP and Financial Management Systems.
   • Funding codes must align with contract terms, City budget, and Uniform Guidance allowability requirements.
   • Adjustments require written justification and supervisory approval.

4. Payroll Processing
   • Payroll is processed through the City's centralized payroll system in accordance with the Controller's schedule.
   • Payroll reports are reconciled against timesheets and funding allocations.
   • Errors are corrected with supporting documentation and after-the-fact review.

5. Certification and Oversight
   • Department heads certify payroll distribution to federal and non-federal cost objectives.
   • Payroll is subject to periodic internal audits by CID Audit and Compliance Unit.
   • External audits and federal reviews may examine payroll compliance with 2 CFR 200.430.

6. Record Retention
   • Payroll records are retained according to City retention schedules and 2 CFR 200.334 (Record Retention).
   • Records must remain accessible for audit and monitoring purposes for a minimum of 3 years after submission of the final expenditure report.

REFERENCES

- Title 2 Code of Federal Regulations (CFR) Part 200.430 Compensation – Personal Services
- CFR 200.334 Record Retention
- CFR 200.431 Compensation Fringe Benefits
- CFR 200.463 Recruiting Cost
- CFR 200.464 Relocation Cost for Employees
- 29 CFR 516 – Records to Be Kept by Employers
- Fair Labor Standards Act (FLSA, 29 CFR 516)
- City of Los Angeles Payroll Policy – Office of the City Controller (including Living Wage Ordinance)

*Salary and Bonus Limitations for Calendar Years 2024 through 2026

EFFECTIVE DATE: January 1, 2026

POLICY STATEMENT
This policy provides the salary and bonus limitations for individuals compensated by Department of Labor-Employment and Training Administration (DOL ETA) funded programs for the calendar year 2024 through 2026. It applies to all City subrecipients expending Workforce Innovation and Opportunity Act (WIOA) and Department of Justice (DOJ) Second Chance funds.

BACKGROUND
On June 15, 2006, President Bush signed into law an emergency supplemental appropriation bill, Public Law 109-234. Section 7013 of this public law limits salary and bonus compensation for individuals who are paid by funds appropriated to DOL ETA and provided to recipients and subrecipients. Specifically, Section 7013 states:

"*None of the funds appropriated in Public Law 109-149 or prior acts under the heading 'Employment and Training' that are available for expenditure on or after the date of enactment of this section shall be used by a recipient or subrecipient of such funds to pay the salary and bonuses of an individual, either as direct costs or indirect costs, at a rate in excess of Executive Level II, except as provided for under section 101 of Public Law 109-149.*

This limit shall not apply to vendors providing goods and services as defined in OMB Circular A-133. Where States are recipients of such funds, States may establish a lower limit for salaries and bonuses of those receiving salaries and bonuses from subrecipients of such funds, taking into account factors including the relative cost-of-living in the State, the compensation levels for comparable State or local government employees, and the size of the organizations that administer the Federal programs involved including Employment and Training Administration programs."

Subsequently, on August 15, 2006, the DOL ETA issued TEGL 05-06. The State of CA Employment Development Department (EDD) also issues a directive every year, the latest of which is WSD 22-10, issued on March 21, 2023, applicable for 2023. These directives inform states and other DOLETA-funded recipients and subrecipients of limitations on salary and bonus payments, the programs affected by this provision, effective dates and funding cycles, covered individuals and transactions, application of the limitation, and related grant and contract modifications.

POLICY AND PROCEDURES
Public Law 109-234 sets the limit on salary and bonus compensation at a rate equivalent to no more than an Executive Level II. A salary table providing this rate is listed on the federal Office of Personnel Management website, under Policy, Data, Oversight "Pay and Leave" Executive Order for 2026 Pay Schedules. **These levels are adjusted annually**. The Executive Schedule Level II for 2026 and the last two years are as follows:

Year	Limit	Effective Date
2024	$221,900	January 1, 2024
2025	$225,700	January 1, 2025
2026	$228,000	January 1, 2026

Additional guidelines regarding the limitation:

- It applies to both the gross amounts of salaries and bonuses. The sum of all bonuses received over the twelve-month period when added to the employee's salary may not, at any time, exceed the limitation.
- It does not apply to benefits that are not salaries and bonuses. For example, fringe benefits, insurance premiums, and/or pension plans are not included in the calculation.
- **It is prorated based on the amount of time the employee is dedicated to the DOL ETA-funded program(s).**

***Example #1**:*
Executive Director's 2024 W-2 Gross Compensation is $175,000. He worked part-time (.60 FTE) all year but 100% of his time benefited the City WIOA contract:

Description	**Amount**
2024 Salary & Bonus Limit	221,900
Prorated Salary & Bonus Limit [$221,900 x (.60 x 100%)]	133,140
Executive Director's Total Gross Compensation	175,000
Salary Benefiting City WIOA Contract ($175,000 x 100%)	175,000
Compensation in Excess of Limitation ($175,000 - $133,140)	41,860

Example #2:
Executive Director's 2024 W-2 Gross Compensation is $175,000. He worked part-time (.50 FTE) all year and only 80% of his time benefited the City WIOA contract.

Description	**Amount**
2024 Salary & Bonus Limit	221,900
Prorated Salary & Bonus Limit [$221,900 x (.50 x 80%)]	88,760
Executive Director's Total Gross Compensation	175,000
Salary Benefiting City WIOA Contract ($175,000 x 80%)	140,000
Compensation in Excess of Limitation ($140,000 - $88,760)	51,240

Example #3:
Executive Director's 2024 W-2 Gross Compensation is $175,000. He worked full-time all year but only 50% of his time benefited from the City WIOA contract.

Description	**Amount**
2024 Salary & Bonus Limit	221,900
Prorated Salary & Bonus Limit ($221,900 x 50%)	110,950

Executive Director's Total Gross Compensation	175,000
Salary Benefiting City WIOA Contract ($1750,000 x 50%)	87,500
Compensation in Excess of Limitation ($87,500 < $110,950)	**0**

- It applies to salaries and bonuses regardless of whether they are paid as a direct or an indirect cost.
- It does not apply to "contractors" as defined in 2 CFR 200.23.
- The City will use the limitation imposed by the State EDD if and when it sets a limit below Executive Level II.

REFERENCES

- Public Law 109-234
- DOL Training and Employment Guidance Letter (TEGL) 05-06: Implementing the Salary and Bonus Limitations in Public Law 109-234 (August 15, 2006)
- U.S. Office of Personnel Management (OPM) Salaries and Wages, https://www.opm.gov/policy-data-oversight/pay-leave/salaries-wages/
- U.S. Office of Personnel Management (OPM) Executive Senior Level - Pay Table of Rates of Pay for the Executive Schedule Level II for 2025 https://www.opm.gov/policy-data-oversight/pay-leave/salaries-wages/2025/executive-senior-level
- U.S. Office of Personnel Management (OPM) Executive Senior Level - Pay Table of Rates of Pay for the Executive Schedule Level II for 2026 https://www.opm.gov/policy-data-oversight/pay-leave/salaries-wages/2026/executive-senior-level
- State of California Employment Development Department Workforce Services Directive, WSD 22-10, Salary and Bonus Limitations for 2023, dated March 21, 2023.

*Single Audit Policy and Procedures

EFFECTIVE DATE: JULY 1, 2026

POLICY STATEMENT
This policy provides guidance to all Community Investment Department (CID) subrecipients on the revised audit requirements for Federal awards in accordance with the provisions of the Uniform Guidance 2 CFR 200, Sub Part F, 200.500 to 200.521, Audit Requirements.

POLICY AND PROCEDURES

Requirement for Audit
The Uniform Guidance 2 CFR 200.501 requires subrecipients that expend $1,000,000 or more of Federal awards and sub-awards during the entity's fiscal year to have a single audit or a program-specific audit conducted for that year in accordance with the provisions of the Uniform Guidance.

Single Audit
A subrecipient that expends $1,000,000 or more of Federal awards and sub awards during the entity's fiscal year must conduct a single audit.

Program-Specific Audit
When a subrecipient expends $1,000,000 or more during the entity's fiscal year under only one Federal program, the subrecipient may elect to have a program-specific audit conducted in accordance with the provisions of the Uniform Guidance. The cost of a program specific audit is allowable to that program.

Exemption from Audit
When Federal awards and sub-awards expended are less than $1,000,000 during the entity's fiscal year, a subrecipient is exempt from Federal audit requirements for that year. In those instances, CID requires the subrecipient to submit a written certification stating the exemption. CID will require the subrecipient to instruct its auditor to follow the guidance for performing a program specific audit.

For-profit Subrecipient
The audit requirements in 2 CFR 200.500 to 200.521 do not apply to for-profit subrecipients. Those requirements make the pass-through entity responsible for establishing requirements, as necessary, to ensure compliance by for-profit subrecipients. In accordance with that direction, CID requires all for-profit subrecipients to follow the guidance established in this policy and procedures for the conduct of audits, either single audits or program specific audits, depending on whether the entity is multi-funded or receives only one source of Federal funds, and the level of total Federal expenditures incurred in the organization's fiscal year.

Subrecipients and Contractors
An auditee may simultaneously be a subrecipient and a contractor. Federal awards expended as a subrecipient are subject to audit. The payments received for goods or services provided as a contractor are not Federal awards.

In most cases, the auditee's compliance responsibility for contractors is only to ensure that the procurement, receipt, and payment for goods and services comply with Federal statutes, regulations,

and the terms and conditions of Federal awards. Federal award compliance requirements normally do not pass through to contractors. However, the auditee is responsible for ensuring compliance for procurement transactions which are structured such that the contractor is responsible for program compliance or the contractor's records must be reviewed to determine program compliance. Also, when these procurement transactions relate to a major program, the scope of the audit must include determining whether these transactions are in compliance with Federal statutes, regulations, and the terms and conditions of Federal awards.

Frequency of Audits (2 CFR 200.504)
Audits must be performed annually with the exception of nonprofits that had biennial audits for all biennial periods ending between July 1, 1992, and January 1, 1995. In those instances, the nonprofit is permitted to undergo its audits biennially. Any biennial audit must cover both years within the biennial period.

Sanctions (2 CFR 200.505)
In cases of continued inability or unwillingness to have an audit conducted in accordance with these requirements, the CID will impose sanctions which may include but are not limited to suspension of payments or termination of City contract(s). CID may, at its sole discretion, have a single audit or program specific audit conducted in accordance with the provisions of the Uniform Guidance. The cost of such audit will be chargeable to the subrecipient.

Auditee Responsibilities (2 CFR 200.508)
The auditee must:

- Procure or otherwise arrange for the audit (2 CFR 200.509, Auditor Selection);
- Provide CID with a copy of the engagement letter no later than 6 months prior to the audit submission due date;
- Prepare the appropriate financial statements and the schedule of expenditures of Federal awards for the fiscal year audited (2 CFR 200.510, Financial Statements);
- Promptly follow up and take corrective action on audit findings, including preparation of a summary schedule of prior audit findings and a corrective action plan (2 CFR 200.511, Audit Findings); and
- Provide the auditor with access to personnel, accounts, books, records, supporting documentation, and other information as needed for the auditor to perform the audit (2 CFR 200.508(d)).

Report Submission

- The single audit report package must be completed and submitted electronically to the Federal Audit Clearinghouse (FAC) within the earlier of 30 calendar days after receipt of the auditor's report(s) or nine months after the end of the audit period (2 CFR 200.512, Report Submission).
- A copy of the single audit report must also be submitted within the same period stated above to:

City of Los Angeles
Community Investment Department
Attn: Financial Management Division (FMD)–Audit Section
444 South Flower Street, 14th Floor
Los Angeles, CA 90071

- If the due date falls on a weekend or Federal holiday, the reporting package is due the next business day.
- The auditee must make copies available for public inspection. Auditees and auditors must ensure that their respective parts of the reporting package do not include protected personally identifiable information.

Audit Resolution

A. CID FMD auditor must do the following:

1. Review the audit report of their subrecipients to ensure compliance with the requirements of Uniform Guidance 2 CFR Part 200, Subpart F. If there are no concerns, a copy of the single audit must be kept on file and added to the audit control log as being compliant. If there are concerns, follow the following steps.
2. Establish an audit resolution file to document the disposition of reported questioned costs and corrective actions taken for all findings. The audit file may be saved electronically, or in a physical file or binder.
3. Complete an audit control log. The log must contain date of the audit, period covered by the audit, date audit was received, auditor name, questioned costs (number of findings and amounts), administrative findings (number of findings), assigned audit number, date or dates of Initial and Final Determinations, and documentation of decisions regarding administrative findings, disallowed costs, and appeals. This log should include the review of all single audits including those that are compliant.
4. Issue a Letter of Initial Determination to the subrecipient based on the audit review. The Initial Determination letter includes the following:
    - A list of all questioned costs and administrative findings.
    - Whether the costs are allowed or disallowed, including the reasons with appropriate citations for such actions
    - Acceptance or rejection of any corrective action taken to date, including corrective action on non- monetary administrative findings, and request contractors to submit Corrective Action Plan identified in Single Audit Report.
    - Possible sanctions.
    - The opportunity for informal resolution of no more than 60 days from the date of Initial Determination.
    - During informal resolution, the subrecipient may provide documentation to support allowability of costs and proposed corrective action of administrative findings.
5. During informal resolution, the subrecipient may provide documentation to support allowability of costs and proposed corrective action of administrative findings.

    Informal resolution discussions may be held by telephone, video conference or in person, if practicable. When a meeting is held, provide a sign-in sheet. The sign-in sheet must be retained as part of the audit file. The meeting must be documented either with a voice recording or written notes. Negotiations of repayments can be initiated at this time.
6. Issue a written Final Determination to the subrecipient and include the following:
    - Reference to the Initial Determination
    - Summation of the informal resolution meeting, if held.

- Decisions regarding the disallowed costs, listing each disallowed cost and noting the reasons for each disallowance.
- Questioned costs that have been allowed by the awarding agency and the basis for the allowance.
- Demand for repayment of the disallowed costs.
- Description of the debt collection process and other sanctions that may be imposed if payment is not received. See the debt collection process in Debt Collection (WSD22-07)
- Rights to a hearing.
- The status of each administrative finding.
- Identified areas of disagreement between the parties.
- Advise the subrecipient that the determination is based on information that is currently available. If new information becomes available, the Final Determination may be reopened at the CID FMD's option.

B. The audit resolution process must be completed within six months after receipt of the subrecipient's audit report and must ensure that the subrecipient takes appropriate and timely corrective action.

C. The audit file must be assembled for reference in the event of future action. Electronic files must be saved in a logical order (generally chronological) and contain all supporting documentation. Physical files must be tabulated with the most current documentation first. All audit files should include the following:
    - Final Determination and proof of receipt by the subrecipient.
    - Additional documentation submitted as part of the informal resolution process.
        - Notes related to the informal resolution.
        - Sign-in sheets from any informal resolution meetings.
    - Initial Determination and proof of receipt by their subrecipient.
    - Response to the final audit report.
    - Final audit report.

D. CID-FMD must establish local-level hearing procedures and reserve the right to overturn a hearing officer's decision when it determines that noncompliance with the applicable act or its regulations still exists.

The hearing allows both parties the right to present either written or oral testimony, call and question witnesses in support of their position, present oral and written arguments, examine records and documents relevant to the issues, and be represented. The hearing shall be documented either with a voice recording, written notes, or by court reporter.

The subrecipient has 30 calendar days after the Final Determination is issued to submit a written request for a hearing. At least 10 calendar days before the hearing, written notice of the date and site of the hearing must be provided to the subrecipient. The 10-day notice

may be shortened with written consent of both parties. The subrecipient may withdraw the hearing request; the withdrawal request must be submitted in writing.

The hearing officer must issue a decision within 60 days of the request filing date.

The subrecipient has 10 days from receipt of an adverse decision to file an appeal of the local hearing officer's adverse decision to the State Review Panel. If a local hearing is not held or the decision is not rendered timely, the subrecipient has 15 days from the date on which the hearing should have been held, or the decision should have been issued to file an appeal with the State Review Panel.

If the subrecipient appeals the decision of the CID-FMD's hearing officer to the state, CID-FMD will send the CRO the complete audit file and hearing transcripts for review by the State Review Panel. Within 30 days of receipt by the CRO of the subrecipient's written appeal, the State Review Panel will be convened to review all evidence and issue a decision based on evidence without consideration of any imposed sanctions.

E. There is no administrative panel beyond the State Review Panel.
F. The CID-FMD auditor shall ensure correction of any unresolved administrative findings and will determine the status of the unresolved administrative findings through its monitoring process and determine that appropriate corrective action has been taken. A copy of the monitoring report substantiating the implementation of the appropriate corrective action must be filed with the audit report.

Audit Documentation and Access to Documentation (2 CFR 200.517)
The auditee must ensure that the auditor retains audit documentation and reports for a minimum of three years after the date of issuance of the auditor's report(s) to the auditee, unless the auditor is notified in writing by the cognizant agency for audit, oversight agency for audit, cognizant agency for indirect costs, or CID to extend the retention period.

When the auditor is aware that the Federal agency, CID, or auditee is contesting an audit finding, the auditor must contact the parties contesting the audit finding for guidance prior to destruction of the audit documentation and reports.

Audit documentation must be made available upon request from the cognizant or oversight agency for audit or its designee, cognizant agency for indirect cost, the General Accounting Office, and/or CID and its representatives at the completion of the audit, as part of a quality review, to resolve audit findings, or to carry out oversight responsibilities. Access to audit documentation includes the right of the above agencies to obtain copies of audit documentation, as is reasonable and necessary.

Action
CID and its subrecipients shall follow this policy. This policy shall remain in effect until such time that a revision is required.

REFERENCES

- Uniform Guidance 2 CFR 200, Sub Part F, Audit Requirements, 200.501 to 200.521
- Uniform Guidance 2 CFR 200, Sub Part D, Post Federal Awards Requirements, 200.331, Requirements for Pass-Thru Entities
- WSD 20-03 Audit Requirements
- City Directive FMD 17-003, Audit Requirements-Policies and Procedures
- City Contract, Section 608, Audit and Inspections

Stand-In Cost Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy establishes guidelines for the proposal and approval of stand-in costs to replace disallowed costs.

BACKGROUND
Stand-in costs are non-Federal costs that may be substituted for disallowed costs identified through monitoring, audits, special investigations, and/or other types of review, when certain conditions are met. This policy applies to all funded programs of the Community Investment Department (CID).

POLICY AND PROCEDURES
Stand-in costs must meet the following criteria to be considered and accepted:

- Must be allowable costs that were actually incurred for the benefit of the funded program and paid by non-Federal funding sources. Thus, for example, the dollar value of in-kind donations cannot be recognized as stand-in costs. Additionally, since costs must be net of credits under the governing cost principles, the dollar value of discounts cannot be considered allowable costs.
- Must have been included within the scope of the organization's single audit (not necessarily tested but potentially subject to testing). This means that the costs must be recorded and included in the financial statements presented by the agency to the auditor for audit. Failure to include unbilled costs disqualifies the costs for stand-in consideration.
- Must have been accounted for in the subrecipient's financial system. This means that the unbilled expense must be recorded and documented in the books of accounts. It cannot be presented as a separate consideration outside the entity's accounting system.
- Must be adequately documented in the same manner as all other program costs. This means that the unbilled expense must be treated in a manner consistent with cost principles affecting other expenses, including but not limited to the cost allocation methodology and supporting documentation requirements.
- Must be reported to the City in the period in which it was incurred. The subrecipient must report stand-in costs on the Stand-in line item in its report of expenditures to the City. The subrecipient shall submit a written request to use stand-in costs stating the purpose, amount of stand-in and disallowed costs to be substituted, and the documentation to support the stand-in for City audit. City staff will make a determination whether the stand-in costs will be accepted as a resolution for disallowed costs.

The source of stand-in costs is intended to be limited to the same entity that incurred the disallowed costs. If the cause of the disallowed costs was fraud, the City will not consider proposals of stand-in costs to substitute for such costs.

Examples of Stand-In Costs:

- Staff salaries and benefits paid from the subrecipients' own funds;
- Facility costs paid for by the subrecipient from its own funds,
- Supplies, transportation expenses, and other program related expenditures paid for by the subrecipient’s own funds,
- Cash match (i.e., expenditures of the organization used as non-federal match share) in excess of the required match may also be considered for use as stand-in costs.

Exclusions to Stand-in Costs:

Stand-in costs cannot be created using circumstances or conditions that appear to be legitimate liabilities if no actual costs are incurred by any entity. Certain costs, including in-kind contributions, are not considered unpaid program liabilities but rather as in-kind match. Therefore, they cannot be used as stand-in costs because they cannot be charged to the federal grant.

Examples of other costs that are not allowable as stand-in costs are:

- Uncompensated overtime;
- Unbilled premises costs associated with fully depreciated publicly owned buildings;
- Discounts and rebates;
- Allocated costs derived from an improper allocation methodology; and
- Any State share of the cost of State and community college tuition.

REFERENCES

- Workforce Innovation and Opportunity Act, Subtitle E- Administration, Section 185(f)(2) Reports; record keeping; investigations
- US Department of Labor One-Stop Comprehensive Financial Management Technical Assistance Guide Part II, Chapter 12, Audits and Audit Resolution, pages 12-12 to 12-14, https://www.doleta.gov/grants/pdf/TAG_PartII_July2011.pdf
- 68 Comptroller General 247, B-208871.2, February 9, 1989, Procurement Payment/Discharge - Costs – Substitution https://www.gao.gov/products/464734
- Employment Development Directive WIAD05-17, Audit Resolution https://www.edd.ca.gov/jobs_and_training/Active_Directives.htm

Stevens Amendment – Public Communications Regarding Federally Funded Programs

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
The Stevens Amendment is an appropriations provision that requires a federal grant funding disclosure statement on all state and local projects or programs using federal funds to promote transparency and accountability.

BACKGROUND
The Stevens Amendment requires grantees, including pass-through entities, of the U.S. Department of Labor (DOL), Department of Health and Human Services (HHS), and the Department of Education (ED) to include a federal grant funding disclosure when communicating projects that are federally financed in whole or in part for a grant project or program.

All grantees, including pass-through entities, who receive funding from the aforementioned agencies are required to comply with the Stevens Amendment. This requirement is part of the terms and conditions in grant agreements and contracts, as applicable.

POLICY AND PROCEDURES
When issuing statements, press releases, requests for proposals, bid solicitations, and other documents describing projects or programs funded in whole, or in part, with Federal money, a federal grant funding disclosure statement must clearly state the following:

- The percentage of the total costs of the program or project which will be financed with federal money.
- The dollar amount of federal funds for the project or program.
- The percentage and dollar amount of the total costs of the project or program that will be financed with non-federal sources.

The federal grant funding disclosure statement is required on any public-facing communication that describes a program or project that is funded in whole or in part with federal money. Additionally, the federal funding disclosure statement will be included in all project-related grant agreements.

The term “other documents” refers to any public-facing communication including, but not limited to, public statements, social media, toolkits, resource guides, websites, and visual presentations. The Stevens Amendment provision requirement does not apply to internal policy documents, program intake or application forms, invoices, etc.
The general format should include the following: “This [Insert Name of Project or Publication] was funded by [a grant award] totaling [insert total allocation amount and percentage from the [insert name of federal agency] with [insert total allocation and percentage] financed from non-federal sources.

EXAMPLES
Example #1 – Federal disclosure statement with zero financed from non-federal sources:
This Equity and Special Populations Grant Program is funded by a grant award totaling $11.5 million (100%) from the US Department of Labor, with $0.00 (0%) financed from non-federal sources.

Alternatively:
This Equity and Special Populations Grant Program is fully funded by a grant award totaling $361,633 (100%) from the US Department of Labor.

Example #2 – Federal disclosure statement with multiple funding sources, with some financed by non-federal sources:
This Equity and Special Populations Grant Program is funded by grant awards totaling $1,000,000 (85%) from the US Departments of Labor, Health and Human Services, and Education, with $176,470 (15%) financed from State and local sources.

Example #3 – Federal disclosure statement with multiple funding sources, with zero financed by non-federal sources stated:
The Equity and Special Populations Grant Program is fully funded by grant awards totaling $1 million (100%) from the US Departments of Labor, Health and Human Services, and Education, with $0.00 (0%) financed from non-federal sources.

Subcontractor Monitoring Policies and Procedures

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy establishes guidelines and procedures for the performance of subcontractor monitoring and resolution of any subsequent findings and concerns or observations by all Community Investment Department (CID) subrecipients.

DEFINITIONS
Concern or Observation – statement or comment on a matter which the monitor believes may possibly result in a finding if not addressed. Generally, a concern or observation does not require a corrective action plan.

Corrective Action Plan (CAP) - A list of specific steps that subcontractors must take within a stated period of time in order to achieve compliance.

Finding – A violation of a specific compliance requirement contained in laws, regulations, federal, state and City policies and directives, Uniform Guidance, and grant terms and conditions that requires specific corrective action plan. Findings may result in questioned costs, and/or disallowed costs.

Monitoring – The monitoring review is an oversight activity that may lead to opportunities for technical assistance and/or corrective action. A monitoring review is a process used to measure progress, identify areas of compliance, offer opportunities for technical assistance to help resolve non-compliance issues, and ensure that federal funds are used responsibly.

Oversight – Performed by subrecipients in various ways such as on-site monitoring, risk assessment, desk reviews, and analysis of performance and financial reports.

Subrecipient – A non-federal entity that expends federal awards received from the City as pass-through entity to carry out a federal program but does not include an individual that is a beneficiary of such a program. A subrecipient may also be a recipient of other federal awards directly from a federal awarding agency. 2 CFR Section 200.93). Characteristics which support the classification of the non-Federal entity as a subrecipient include when the non-Federal entity:
(1) Determines who is eligible to receive what Federal assistance;
(2) Has its performance measured in relation to whether objectives of a Federal program were met;
(3) Has responsibility for programmatic decision making;
(4) Is responsible for adherence to applicable Federal program requirements specified in the Federal award; and
(5) In accordance with its agreement, uses the Federal funds to carry out a program for a public purpose specified in authorizing statute, as opposed to providing goods or services for the benefit of the pass-through entity.

Subcontractor – in this policy and procedures, is an entity that receives funding from a subrecipient to carry out a part of federal or City program and is subject to federal, state and City compliance requirements. The subrecipient's other contracts/vendor agreements are not covered in this policy and procedures.

POLICY AND PROCEDURES

The Community Investment Department (CID) awards federal, state, and local grants to for-profit and nonprofit subrecipients. It is the policy of the department to require its subrecipients to conduct annual on-site fiscal and programmatic reviews of their subcontractors to assure compliance with federal, state, local, and City grant regulations. Desk and on-site monitoring reviews provide the subrecipients with sufficient fiscal oversight of their subcontractors, ensuring that public funds are safeguarded and utilized for goods and services necessary for program operations.

Subcontractor monitoring must include the following procedures:

- Evaluation of the subcontractors' internal control systems,
- Verification of expenditures against supporting documents,
- Review of the necessity and reasonableness of billed expenses,
- Verification of recording in the books of accounts,
- Verification of compliance with the subcontractor agreement, and
- Performance of additional procedures as appropriate.

Subcontractor monitoring may be conducted using one or a combination of on-site visit or desk review. Subrecipients' approach will depend on whether or not the subcontractor is at the same time a subrecipient of CID or receives direct funding from CID. CID shall provide a list of subrecipients annually.

- **On-site Visit** – Use this approach if the subcontractor does not receive direct funding from CID.
    - Visit subcontractor on-site and perform the above monitoring procedures.
- **Desk Review** – Use this approach if the subcontractor receives direct funding from CID.
    - Require subcontractor to submit general ledgers,
    - Verify reported expenditures against the subcontractor's general ledgers,
    - Review supporting documentation for selected samples,
    - Review and ensure adherence to the approved budget, expenditure cost limitations, cost classifications, and other reporting requirements, and
    - Obtain, a copy of the latest fiscal review report and single audit report from CID and note relevant findings and concerns.

Subrecipients must maintain documentation of subcontractor monitoring, be it on-site or desk review. At a minimum, the subrecipient must have on file for CID verification, a written report or memorandum communicating to the subcontractor the results of the review including the findings and basis, if any, and their resolution. Subrecipients may take appropriate action, such as withholding of funds, if a subcontractor fails to comply with these sub monitoring requirements and/or be nonresponsive in providing the necessary documents for review. In such cases, the subrecipient should immediately notify CID in writing stating the reasons for withholding funds, and if applicable, return funds to CID.

A complete monitoring log must be maintained for all monitored entities. The log must contain the following details:

- Date of Review – The specific date review was conducted.
- Type of Review – The type of review being performed (e.g., fiscal, programmatic).
- Period Reviewed – The period covered by the review.
- Monitor – The name of the person or team conducting the review.
- Report Information – Include the following details in the monitoring log:

- Draft/Final Report Date – The date when the draft/final report was issued. o Findings – Any issues or discrepancies identified during the review. o Corrective Actions – The actions required to address the findings.
  - Initial Determination – The preliminary conclusions based on the review.
  - Final Determinations – The final conclusions of the report to include corrective actions needed to resolve deficiencies.
  - Recovery of Disallowed Costs – Any amounts that must be recovered due to the disallowed costs identified during the review.
- Documentation – The location of working papers, and dates and number of attempts made to contact subrecipient for responses to draft and/or final report.

Subrecipients may request technical assistance or guidance from CID fiscal and program monitors regarding on-site program and fiscal monitoring and desk review procedures, federal, state, local, and City grant regulations.

In cases of extraordinary circumstances, such as natural disasters or public health emergencies, subrecipients may implement alternative monitoring methods, such as virtual reviews or extended timelines. These alternative approaches must be documented and justified in writing, aligning with risk-based monitoring principles outlined in Uniform Guidance Section 200.332(b). Subrecipients are encouraged to prioritize higher risk subcontractors for more frequent or detailed reviews.

REFERENCES

- 2 CFR 200 Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards;
- 2 CFR 200 Sub Part D - Post Federal Awards Requirements- Performance and Financial Monitoring and Reporting (200.327, 200.328)
- 2 CFR 200 Sub Part D - Post Federal Awards Requirements- Subrecipient Monitoring and Management; (200.330, 200.331)
- 2 CFR 300 Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards – Department of Health and Human Services;
- 2 CFR 2800 Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards – Department of Justice;
- 2 CFR 2900 Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards – Department of Labor;
- 20 CFR 683.400 (C) (1), (D) - What are the Federal and State monitoring and oversight responsibilities.
- 20 CFR 683.410 (a) (1) through (4) – What are the roles and responsibilities of recipients and subrecipients.
- Employment Development Department Directive WSD 18-06, Subrecipient and Contractor Distinctions.
- Employment Development Department Directive WSD24-11, Oversight and Monitoring Standards for Substate Entities (January 24, 2025)

*Supportive Services/Needs-Related Payments/Stipends and Incentive Payments Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides guidance and establishes the procedures to the City of Los Angeles America's Job Center of California (AJCC)[SM] Operators, locally known as WorkSource and YouthSource Centers, in providing supportive services that are necessary to enable WIOA eligible individuals who cannot afford to pay for such services to participate in authorized Workforce Innovation and Opportunity Act (WIOA) activities and State of California General funds, including formula allocated funds, 15 Percent Governor's discretionary funds, and any WIOA-funded discretionary program. This policy also sets procedures for needs-related payments, stipends and incentive payments.

Further, this policy provides general guidance for non-WIOA service providers or programs (such as LA:RISE, Californians for All, City General Fund, Youth at Work, and other special non-WIOA formula grants).

BACKGROUND
Supportive Services provide participants of WIOA activities with key assistance beyond career and training services necessary to achieve success. Supportive services, like assistance with transportation or childcare, allow participants to successfully engage with WIOA career and training activities, such as Registered Apprenticeships or classroom training, that are vital to entering or re-entering the workforce.

Supportive Services are available for WIOA Title I Adult, Dislocated Worker, and Youth programs and other non-WIOA special grants funded by CID. All Support Service costs must be necessary, reasonable, and allowable.

WIOA regulations allow Workforce Development Boards to establish limits on the provision of supportive services or provide the WorkSource and YouthSource Centers with the authority to establish such limits, including a maximum amount funding and maximum length of time for supportive services (including needs-related payments) to be available to customers.

WorkSource Centers shall include a minimum amount of $10,000 for Support Services in their annual budget. YouthSource Centers shall allocate funds for Support Services in their annual budget based on the amounts required in contracts. Procedures may also be established to allow WorkSource and YouthSource Centers to grant exceptions to the limits established under this provision.

Additionally, WIOA regulations mandate that post-employment follow-up services must be made available for a minimum of 12 months after registered customers are placed into unsubsidized employment; WIOA regulations require that Youth be provided follow-up services for not less than 12 months after the completion of participation. Follow-up services may include supportive services, provided the services are clearly documented in a participant's CalJOBS profile.

DEFINITION
Supportive services are customer services that are necessary to enable WIOA eligible individuals, who cannot afford to pay for such services, to participate in authorized WIOA activities. For Youth

participants, (those enrolled in a YouthSource Center, or programs funded for youth participants, typically ages 14-24), such activities must correspond to the required WIOA Elements or other authorized Workforce Development Youth Programs.

Supportive Services may include, but are not limited, to the following:

- Assistance with Childcare and dependent care for dependents of the participant.
- Assistance with uniforms or other appropriate work attire and work-related tools, including such items as eyeglasses, protective eye gear and other essential safety equipment while participating in WIOA activities and during job interviews.
- Assistance with Housing - Temporary shelter, housing assistance and referral services;
- Linkages to community services - Alcohol/drug/gang intervention counseling, drop-out prevention, pregnancy prevention, money management, tutoring or other purposes;
- Referrals to medical services/health care - Referral services to appropriate medical service providers;
- Reasonable accommodations for individuals with disabilities;
- Assistance with Transportation - Expenses for commuting to and from WIOA and special program activities such as public transportation fare, carpool arrangement, or gas for personal auto;
- Assistance with educational testing;
- Assistance with books, fees, school supplies, and other necessary items for students enrolled in postsecondary education classes;
- Payments and fees for employment and training-related applications, tests, and certifications.
- Emergency Support Services – these are services exclusively allowed depending on the funding availability, parameter, and guidelines of special projects such as State Additional Assistance, National Dislocated Worker, or other emergency grants. Such services may include but are not limited to utility assistance, rental assistance, and food insecurity;
- Needs-related payments, as described in the policy below;
- Other – Program-specific services that are consistent with these policies and when justification is maintained in the participant's CalJOBS profile.

Disallowed Supportive Services

Supportive services will not be provided for expenses incurred prior to participant's enrollment in WIOA career services and training. Some examples of disallowed supportive services may include, but are not limited, to the following:

- Fines, penalties, interest payments, traffic violations, late finance charges, damages and other settlements;
- Refundable deposits;
- Taxes;
- Child support payments;
- Membership fees (i.e fitness club, social club, annual fees, etc.)
- Entertainment;
- Auto loan or mortgage payment;
- Alcohol, tobacco or recreational drugs;
- Pet products;
- Plants or plant supplies;
- Items for family members, friends, or anyone who is not the participant; or
- Personal medical/health expenses
- Cell phone bills

- Expenses incurred prior to enrollment or after participation in a WIOA program.

Note: Please contact your assigned program monitor for additional technical assistance. For more information on allowable program costs, see the Allowable Cost Policy.

POLICY AND PROCEDURES

I. Supportive Services Policy

Eligible Customers

Supportive Services are available for customers enrolled in WIOA Title I Adult, Dislocated Worker, and Youth programs. Support services are also available for customers enrolled in other CID non-WIOA formula special grants.

Supportive Services provide participants of WIOA activities with key assistance beyond career and training services necessary to achieve success. Supportive services, like assistance with transportation or childcare, allow participants to successfully engage with WIOA career and training activities, such as Registered Apprenticeships or classroom training, that are vital to entering or re-entering the workforce.

The utilization of Supportive Services is determined on an individual basis. Fund distribution is determined by the AJCC operator with guidance from the Case Manager as needed. Eligibility or enrollment in WIOA does not constitute entitlement to Supportive Services. Supportive Services dollars are not guaranteed as they are based on availability of program funds.

Supportive Service Purpose and Justification

All Support Service costs must be necessary, reasonable, and allowable.

Supportive Services may only be provided to participants when it is necessary to enable individuals to participate in activities tied to a specific service. Such needs are typically identified through the objective assessment process and outlined in the Individual Employment Plan (IEP). Supportive services are payments made to or on behalf of eligible participants for one-time or temporary services required to support the IEP. WIOA Title I will only pay for expenses incurred while a participant is enrolled in the program and actively participating in activities authorized under WIOA.

Supportive Services are not intended to assist in paying for expenses refundable to the participant. All Supportive Services must be approved in advance by the AJCC Case Manager. As a part of the objective assessment process and development of the IEP, determine a participant's need for Support Services and appropriate community resources and referrals.

Supportive services are services that are reasonable and necessary to enable a participant to take part in other services and activities related to their Employment Plan.
Supportive services should not duplicate a service a participant could receive from another program in the community.

Supportive Services are not intended to meet every need of the participant. Rather, they provide temporary assistance. For this reason, staff should assist the participant in developing a plan to cover the supported costs once WIOA Title I funds are no longer appropriate for the individual. This plan must be documented in a CalJOBS case note.

AJCC Procedures and Responsibilities

The AJCC operator shall ensure the costs for Support Services are reasonable, necessary, and allowable under federal guidelines and City of Los Angeles CID policies.

Support Service Documentation

WIOA Documentation:

Supportive services must be documented and uploaded into a participant's CalJOBS profile and identified as a barrier as part of the individual's Individual Employment Plan (IEP), or Youth Individual Service Strategy (ISS). This should also include a needs assessment for how the supportive services will assist with the barrier and justification for supportive services, amount of planned funding, and verification that services were received. This should be thoroughly documented in customer's case notes.

Documentation of supportive services must include a receipt and affidavit in the participant's CalJOBS profile to validate that services were received and to ensure that payments are made for authorized WIOA services. Contracted providers must utilize CalJOBS to update Case Notes and report actual date support services were provided. Documentation will be verified by WDD monitors in CalJOBS.

Non-WIOA and Special Grants Documentation:

Supportive services must be documented and uploaded into a participant's CalJOBS profile. For non-WIOA Workforce Development program Youth participants and other special grants, supportive services shall be provided if there is a need for items or services to aid in the successful completion of the program in which the youth is enrolled. For non-WIOA Workforce Development Youth programs, documentation of supportive services must include program enrollment verification, justification (dress code requirements from employers, class syllabus, and similar documents indicating the items requested are needed), receipts, and a document to validate that services/items were received by the youth participant.

Direct Payment to Vendors

AJCC Operators/WIOA Youth Providers must strive to pay vendors directly whenever possible to ensure that Supportive Services are administered in a reasonable manner on behalf of the participant. If unable to pay vendors directly, the AJCC Operators have the responsibility of reviewing receipts for reimbursements to ensure costs are allowable.

Basic Documentation for Monitoring and Audits

In all cases, contractors must always have the following basic documentation in a participant's CalJOBS profile, which must always be made available for review by CID program and/or fiscal monitors, and grant auditors:

1. Approved Budget for current fiscal year with support service line items
2. Program Eligibility of Recipient
3. Request for Support Service (service provider internal process)
4. Case Manager's identification and evaluation of supportive service
5. Approval of Support Service and amount (including CID approvals if required)
6. Verification of Support Service received (participant certification/signature, proof of check, vendor payment, vendor receipt)
7. Vendor Receipt, Billing statement for purchased items/services rendered
8. Vendor/Service Provider Name Address, Phone no., Purchase/Service dates
9. Supportive services are to be documented in the participant's profile, reported in CalJOBS, and case noted accordingly.

Following are types of "Allowable" support services and the type of acceptable documentation:

Supportive Services*		
Types of Supportive Services	**Applicable Programs**	**Acceptable Documentation**
Childcare	WIOA Adult, Dislocated Worker, WIOA Youth, Youth at Work, Californians for All and City General Fund and Measure H (when applicable)	• Day Care Agreement/Contract, Invoice, and Proof of Enrollment
Clothing	WIOA Adult, Dislocated Worker, WIOA Youth, Youth at Work, Californians for All and City General Fund and Measure H (when applicable)	• Interview Clothing Receipts • Work Uniform Receipts
Housing	WIOA Adult, Dislocated Worker, WIOA Youth, Youth at Work, Californians for All and City General Fund and Measure H(when applicable)	• Rental Agreement and Current Rental invoice or receipt that shows total cost. • Current Utility Bill • Dept of Water and Power (DWP) • Gas Company • Internet Provider (Internet ONLY, may not extend to "bundle" of cable) • Phone (Cellphone or landline) • YOUTH - temporary dwelling receipt (i.e. hotel, motel) • Invoice or Room Bill with name of location, total cost incurred and check in date
Transportation	WIOA Adult, Dislocated Worker, WIOA Youth, Youth at Work, Californians for All and City General Fund and Measure H (when applicable)	• Gasoline Reimbursement • Driver's License, Proof of Insurance, registration, and gas receipts • Rideshare Services (Uber, Lyft), Metro Bus Pass (Daily, Weekly or Monthly) copy of pass (front and back) and receipt of purchase
Food	WIOA Youth and City General Fund	• Original Receipts • Sign-in Attendance Sheets • Agendas • Invoices *For detailed information on allowable costs and documentation, please see the Food as a Supportive Service Policy below.*

Other	WIOA Adult, Dislocated Worker, WIOA Youth, Youth at Work, Californians for All and City General Fund and Measure H (when applicable)	• Work equipment such as boots, tools or eyeglasses and protective eye gear. • Items for school such as books and required materials. • Other Youth program-specific items as needed.
**This table does not include all acceptable supportive service and corresponding documentation. For program-specific guidance, please contact the assigned program monitor for additional technical assistance. For more information on allowable program costs, see the Allowable Cost Policy.*		

Note: *For certain non-WIOA formula Special Grants - Self Attestation may be considered acceptable documentation, if no other documentation can be made available by the enrolled participant. The operator must maintain details related to failed attempts to obtain documents in the participant's file. This may not be used as the primary method of verification for supportive services, and prior approval must be obtained from the City. Mortgage payments may also be considered an allowable support for these special grant projects. The participant must first provide proof of an attempt to lower payments, or enter forbearance, through the lender. Additionally, supporting documentation showing the cost of the mortgage and participant's obligation will be required. For other non-WIOA formula special program guidance, please contact the assigned program monitor for additional technical assistance.*

Supportive Services and Follow-up Services for Adults and Dislocated Workers
Follow-up services must be provided to all participants for a minimum duration of 12 months. Supportive services may be provided to WIOA title I adult and DW participants as necessary to enable an individual to participate in career services and/or training services. As stated in TEGL 19-16, individuals identified as needing ongoing supportive services must still be participating in career services (other than follow-up), training activities, or both to continue to receive supportive services. Follow-up services may be provided to participants placed in unsubsidized employment, for not less than 12 months after the first date of employment as appropriate. For performance reporting purposes follow-up services do not extend the exit date but can take place after exit and therefore do not make an individual a participant on their own.

Supportive Services and Follow-Up Services for YouthSource Center customers
Follow-up services, which for youth may include supportive services, must be provided to all participants for a minimum duration of 12 months.

Supportive services can be provided to WIOA title I Youth during program participation and during follow-up services. There are no specific requirements for when to provide supportive services. They may be provided based on the needs of the participant as identified in the youth's Individual Service Strategy (ISS). Supportive services are 1 of the 5 types of WIOA title I Youth program elements that may be provided during follow-up as discussed in 20 CFR 681.580. If supportive services are provided as a follow-up service, they do not extend the date of exit.

II. Needs-Related Payments Policy

Needs-related payments are supportive services in the form of monetary assistance necessary to enable individuals to participate in training services. Needs-related payments are provided through cash assistance or arrangement with another human resource agency.

- Needs-related payments may be provided to participants in the WIOA Adult or Dislocated Worker programs.

- Needs-Related Payments may be provided during the entire length of time that a customer utilizes a WIOA training program or unpaid work experience but may not be continued after the customer completes training. If necessary, needs related payments may be provided to an eligible participant within 30 calendar days of acceptance into a training program.
- Needs-related payments may be provided to WIOA Youth participants at any level of the provision of WIOA Youth services during the entire length of time that a Youth participant remains in the WIOA Youth program. Needs-related payments are not an allowable post-exit follow-up service.
- Needs-related payments must be documented in a participant's CalJOBS profile and include justification for services, amount of planned funding, and verification that services were received by customer(s).
- Eligibility for Needs-related payments:
    - Adults must be unemployed, not qualify for or have ceased to qualify for unemployment insurance (UI) and be enrolled in a program of training services under WIOA.
    - In addition, a Dislocated Worker may be eligible to receive needs-related payments, only if such worker was enrolled in training services:
    - By the end of the 13th week after the most recent layoff that resulted in a determination of the worker's eligibility for employment and training activities for dislocated worker; or
    - If later, by the end of the 8th week after the worker is informed that a short-term layoff will exceed 6 months; or
    - Dislocated Workers must be unemployed and cease to qualify for UI or trade adjustment allowance under Trade Adjustment Assistance (TAA) and be enrolled in a program of training services.
    - All WIOA Youth participants may receive need-based payments. An urgent need for such payments must be demonstrated and uploaded into the participant's CalJOBS profile.
- Limits on payments
    - For adults, establish that the maximum is the current minimum wage for every hour of documented participation in WIOA classroom training. Payment may not exceed the applicable weekly level of the UI.
    - For dislocated workers, payments must not exceed the greater of the following two levels:
    - For customers who were eligible for UI as a result of a qualifying dislocation, payment may not exceed the applicable weekly level of the UI. Payment is based on every hour of documented participation in WIOA classroom training.
    - For customers who did not qualify for UI as a result of a qualifying layoff, the weekly payment may not exceed the poverty level for an equivalent period. Payment is based on every hour of documented participant in WIOA classroom training.
    - For Youth, the maximum needs-based payment is $1,200 per participant per year.
    - A participant may not receive needs-related payments for either post-employment or post exit follow-up services as he/she is no longer participating in an eligible WIOA activity but may still receive all other support services for up to 12 months after exiting the program.

III. Food Policy (Youth Only)

The WIOA Youth program allows providers to pay for food as a supportive service when needed to enable youth and young adults to fully participate in the program. Food may be provided to WIOA youth participants when it will assist or enable the participant to participate in youth program activities and to reach their employment and training goals, thereby achieving the program's overall performance goals.

Youth service providers should coordinate with other programs to ensure that participants who are eligible for the Supplemental Nutrition Assistance Program (SNAP) or other food services are enrolled in such programs.

Note: *For additional guidance on food as an allowable supportive service, please contact your program monitor.*

IV. Stipends and Incentive Payments Policy

Stipends and incentive payments can be made available to eligible participants enrolled in WIOA Title I Adult, Dislocated Worker and Youth programs or State of California General funds. Stipends and incentive payments to participants are strong motivators that help enable participation and lead to more successful outcomes for workforce program participants. Stipends can help alleviate financial stress by providing participants with the funds they need in order to be successful in the program. Stipends cover the costs associated with attending training, lost wages due to time spent in training, and ultimately ensure that participants do not drop out and return to lower wage, lower skilled occupations to meet immediate financial needs. Stipends cannot be used to replace wages. Non-WIOA formula special grants shall follow this guidance unless explicit language exists stating that stipends or incentive payments are not allowable activities under the grant program. For guidance on the stipend methodology and payment schedule, please contact your program monitor.

Incentive payments, on the other hand, are provided as recognition for achievements, and can help motivate participants to achieve successful outcomes that will lead to long term financial self-sufficiency. Incentives are considered awards and are used to encourage participants to complete training, remain in jobs, or complete program activities. Incentives may be given for a participant's achievement in training, education, work readiness skills and/or an occupational skills attainment goal as identified in the Individual Service Strategy (ISS) or Individual Employment Plan (IEP). These payments may be awarded in the form of cash, check, gift card, or other type of card.

Definitions

Stipends - Fixed payments paid to program participants for participation in a training or other workforce activity that requires a substantial regularly scheduled time commitment. Stipends are a form of financial support paid to a participant to help cover the costs associated with living expenses, travel, and/or materials needed to be successful in training or other workforce activities.

Incentives - Payments paid to program participants for recognition and achievement directly tied to work experience, education, and training.

For WIOA Youth, incentive payments are funds paid to Youth participants in the form of cash and/or gift cards based on attendance, successful performance, or completion of an activity that leads to attainment of a goal as identified in the participant's Individual Service Strategy. Such payments are intended to provide participants with an incentive to remain in the activity or be a reward for good performance. Incentives may be provided when participants reach certain milestones such as credential

attainment, measurable skill gains, completion of Career Assessment, Job-Readiness Training, or Grant specific task, and employment and retention.

Note: Each program year, WorkSource and YouthSource Centers must establish their internal limits for stipends and incentive payments and submit their own written Incentive Payments Policy to CID for review and approval prior to the implementation of stipends and incentive payments. For more information on these requirements, please contact the Adult or Youth Operations Unit at CID.

Requirements for the Provision of Stipend Payments

Stipends must enable individuals to achieve their goals; and cannot be paid in lieu of wages. In order to provide stipends to program participants, recipients of funding from the City must have policies and procedures in place that meet the following criteria:

A. Provides appropriate justification for how the provision of stipends is aligned with the goals of the specific program(s), including who is being served, what type of training, and why stipends are needed for participants to be successful.
B. Aligns with the local program's organizational policies.
C. Is in accordance with the requirements contained in 2 CFR part 200. (e.g., federal funds must not be spent on entertainment). This applies to federal funds through 2 CFR part 200 and is adopted to apply to state funds, by incorporation in this Directive.
D. Outlines that stipends will not be used to replace wages. In cases where wages are the most appropriate form of payment to the participant, wages must be paid in accordance with existing work based learning and other policies.
E. Outlines methodology for the determination of need for stipends, the determination of stipend amounts, and how determinations will be documented.

Appropriately differentiates criteria between stipends and incentives if both types of payments are allowed within the program.

Requirements for the Provision of Incentive Payments

Incentive payments must be for the recognition and achievement directly tied to training activities and work experiences; and cannot be paid in lieu of wages. In order to provide incentives to program participants, recipients of funding from the state must have policies and procedures in place that meet the following criteria:

A. Provides appropriate justification for how the provision of incentives is aligned with the goals of the specific program(s), including who is being served, and what type of activities and outcomes are being incentivized with the payments.
B. Aligns with the local program's organizational policies.
C. Is in accordance with the requirements contained in 2 CFR part 200 (e.g., federal funds must not be spent on entertainment). This applies to federal funds through 2 CFR part 200 and is adopted to apply to state funds, by incorporation in this Directive.
D. Outlines that incentives will not be used to replace wages. In cases where wages are the most appropriate form of payment to the participant, wages must be paid in accordance with existing work-based learning and other policies.
E. Outlines methodology for determining the appropriate use of incentives based on how they will help participants achieve goals, milestones, or outcomes, incentive amounts, and how determinations will be documented.
F. Appropriately differentiates criteria between stipends and incentives if both types of payments are allowed.

Appropriate Incentives: Per WIOA Sec 129; 20 CFR § 681.640; 2 CFR Part 200 incentives must not include entertainment, such as movie or sporting event tickets or gift cards to movie theaters or other venues whose sole purpose is entertainment. Additionally, there are requirements related to internal controls to safeguard cash, which also apply to safeguarding of gift cards, which are essentially cash. Contracted providers will establish limits for incentives.

Documentation of Stipends and Incentive Payments
All stipends and incentive payments must be documented in CalJOBS through case notes and appropriate activity code(s). When providing stipends and/or incentive payments, the following must be documented in the participant case file (case note): (1) Justification for why stipends and/or incentives are being provided, (2) the contribution it makes to the participant's success, and (3) how the stipend or incentive payment was calculated and why the dollar amount provided is necessary and reasonable.

Stipends must also be recorded using the appropriate activity code:

- Stipends to Adult participants must be recorded using activity code 197 Supportive Services: Stipends
- Stipends to Youth participants must be recorded using activity code 494 Supportive Services: Stipends

Incentive Payments must also be recorded using the appropriate activity code:

- Incentive Payments to Adult participants must be recorded using activity code 183 Supportive Service: Incentives/Bonuses
- Incentive Payments to Youth participants must be recorded using activity code 419 Incentive Payment

Recipients of funds from the state must maintain appropriate and identifiable expenditure records of stipends and incentive payments for the purposes of local, state, and federal monitoring/audits. When writing stipend and incentive policies, the EDD encourages entities to adhere to Internal Revenue Service guidelines to understand the differences between stipends, incentives, and wages. It is critical to correctly identify payments to avoid a disallowed cost if deemed as wages. The recipient of funds is responsible for properly educating participants on any potential tax implications or impact to public benefits, like federal disability benefits or other benefit types that are impacted by earned or unearned income.

Eligibility Requirements: Participants are eligible for incentives provided for recognition and achievement directly tied to training activities and work experiences. Incentive payments must be tied to the goals of the specific program; outlined in writing before the commencement of the program that may provide incentive payments; align with the local program's organizational policies; and are in accordance with the requirements contained in 2 CFR part 200.

V. Expenditure Reporting Requirements

Service providers should not assume the allowability of support services expenses (reference 2 CFR 200 Subpart E – Cost Principles & CID's Allowable Costs Policy).

WorkSource Centers shall include a minimum amount of $10,000 for Support Services in their annual budget.

YouthSource Centers shall allocate funds for Support Services in their annual budget based on the amounts required in contracts.

At the start of each fiscal year, which runs from July 1 through June 30, agencies are required to submit a Budget/Expenditure Plan that lists the total amount set aside for Supportive Services.

The AJCC or service provider should establish their own Supportive Services policy and procedures to support expenditures. At a minimum, the policy should make considerations to:

- Review and verify if participants are eligible,
- Review and verify the amounts that were paid on behalf of participants, and
- Review and verify participant acknowledgement, request forms, and official receipts.

For WIOA, the Monthly Expenditure Reports are due to the Financial Management Division (FMD) of the CID no later than the 15th of the month for support services provided in the prior month. Agencies need to include those support services provided, as well as those support services leveraged and report them accordingly on to the Non-training Leverage Resources Form.

A copy of the Non-training Leverage Resources Form should reflect the supportive services provided to Adult and Dislocated Worker participants. The form should include the participant's name, grant code, description of support services and amount.

Two copies of each form must be submitted each month. One copy of each form must be submitted to FMD, and one copy of each form must be submitted to your assigned budget/program analyst. FMD does allow invoices to be e-mailed prior to submitting a signed/hard copy. If emailing FMD, ensure your assigned analyst is copied in your electronic submission. If the agency only submits hard copies, one copy needs to be sent to the assigned analyst.

REFERENCES

- WIOA (Public Law 113-128) Sections 3 and 134
- SB 734 (DeSaulnier), Chapter 498, Statues of 2011
- EDD Workforce Services Directive (WSD) 18-10: WIOA Training Expenditure Requirement (January 31, 2019)
- WIOA Sec 129; 20 CFR § 681.640; 2 CFR Part 200
- Title 2 Code of Federal Regulations (CFR) Section 200.438, Entertainment Costs
- Uniform Guidance at 2 CFR 200.403
- EDD Workforce Services Directive (WSD) 17-07: WIOA Youth Program Requirements (January 16, 2018)
- EDD Workforce Services Directive (WSD) 23-08: Stipends and Incentive Payments (May 23, 2024)
- EDD Workforce Services Directive (WSD) 24-05: CalJOBS Activity Codes (October 10, 2024)

Procurement and Contracting

Assignment of WorkSource and YouthSource Center Agreements Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
Contractors must immediately inform the City of any facts that may materially affect the performance of their agreements or impact the City's decision to continue an agreement with the Contractor. Contractors shall not transfer their agreement to another entity without prior City approval. If there is a need to replace a contractor, specific procedures will be followed as described herein.

BACKGROUND
The AJCC locations are the core of California's workforce system. The AJCC Operators and Adult and Dislocated Worker Career Services Providers play a critical role to ensure that AJCCs are serving as all-inclusive access points to education and training programs for a wide range of customers.

Local Boards are required to conduct an open and competitive process to select their AJCC Operators. The Local Board, with the agreement of the Chief Elected Official and the Governor, may provide Adult and Dislocated Worker Career Services, or by awarding contracts. Although not required by statute, Local Boards are encouraged to use a competitive process to select their Adult and Dislocated Worker Career Services Providers, similar to the AJCC Operator, to promote efficiency and effectiveness of these roles by regularly examining performance and costs.

POLICY AND PROCEDURES
Contractors must immediately provide the City written notice of any facts that may materially affect the performance of their agreements or impact the City's decision to continue an agreement with the Contractor. Among the items to be disclosed are negotiations leading to the sale, merger or acquisition of the Contractor. Contractor may not assign, delegate, or transfer their agreements, nor assign or transfer any right, interest or obligation in their agreements, including the right to payment, without the prior written consent of the City.

When any City Workforce Innovation and Opportunity Act (WIOA) funded WorkSource or YouthSource Center operator proposes to assign their agreement to another organization due to sale, acquisition or merger, the Department shall submit to the Workforce Development Board (WDB) a recommendation as to whether or not to accept said assignment.

If the Department and/or WDB do not approve the contractor's request to assign their agreement or when any City WIOA WorkSource or YouthSource Center operator:

- Proposes to assign their agreement to another organization for reasons not stated above,
- Fails to meet certification requirements, or
- Proposes termination of their agreement for any other reason.

The Department shall submit to the WDB a recommendation whether to continue WorkSource or YouthSource Center operations at the specified location.

If the WDB agrees to continue operations at the specified location, the selection of the replacement operator shall be made based on the established Replacement Operator Policy.

The Department shall maintain a list of qualified replacement operators based on proposers to the WorkSource and YouthSource Requests for Proposals (RFP) who attained a predefined passing score. The list shall remain in effect for the same term as the underlying RFP.

REFERENCES

- EDD Workforce Services Directive (WSD) 22-13: Selection of AJCC Operators and Career Service Providers (May 1, 2023)
- WIOA (Public Law 113-128)
- Title 2 Code of Federal Regulations (CFR) Part 200: Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance)
- Title 2 CFR Part 2900: Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Department of Labor [DOL] Exceptions)
- Title 20 CFR Part 678: Description of the One-Stop Delivery System Under Title I of the Workforce Innovation and Opportunity Act
- Title 20 CFR Part 679: Statewide and Local Governance of the Workforce Development System Under Title I of the Workforce Innovation and Opportunity Act
- Training and Employment Guidance Letter (TEGL) 15-16, Competitive Selection of One-Stop Operators (January 17, 2017)

Conflict of Interest Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
The City's Agreement(s) and Directives prohibit Contractors from allowing employees who work in a decision-making capacity from engaging in any activity, including participation in the selection, award, or administration of a sub-grant or contract where there is a conflict of interest, either real or perceived. Additionally, no employees shall be allowed to be members of its Board of Directors if the employee receives any financial benefit from the City Agreement. This policy applies to all funded programs of the Community Investment Department (CID).

BACKGROUND
CID is funded by several grant sources, each with different regulations related to prohibiting conflicts of interest. The City is required to apply conflict of interest laws cumulatively, meaning the strictest law is what controls a given situation.

All Contractors are required to ensure that none of its directors, officers, employees, or agents shall participate in selecting, or administering any sub-contract supported (in whole or in part) by City funds (regardless of source) where such person is a director, officer, employee or agent of the subcontractor; or where the selection of subcontractors is or has the appearance of being motivated by a desire for personal gain for themselves or others such as family business, etc.; or where such person knows or should have known that:

1. A member of such person's immediate family, or domestic partner or organization has a financial interest in the subcontract; or
2. The subcontractor is someone with whom such person has or is negotiating any prospective employment; or
3. The participation of such a person would be prohibited by the California Political Reform Act, California Government Code §87100 et seq. if such person were a public officer, because such person would have a "financial or other interest" in the subcontract.
4. Definitions:
    a. The term "immediate family" includes but is not limited to domestic partner and/or those persons related by blood or marriage, such as husband, wife, father, mother, brother, sister, son, daughter, father-in-law, mother-in-law, brother-in-law, sister-in-law, son-in-law, daughter-in-law.
    b. The term "financial or other interest" includes but is not limited to:
        i. Any direct or indirect financial interest in the specific contract, including a commission or fee, a share of the proceeds, prospect of a promotion or of future employment, a profit, or any other form of financial reward.
        ii. Any of the following interests in the subcontractor ownership: partnership interest or other beneficial interest of five percent or more; ownership of five percent or more of the stock; employment in a managerial capacity; or membership on the board of directors or governing body.
        iii. A subcontract is any agreement entered into by Contractor for the purchase of goods or services with any funds provided by this Agreement.
5. Minutes of Board Meetings must reflect disclosure of transactions where Board Members may have had a direct or indirect interest/benefit in the action.

6. No director, officer, employee (or agent) of the Contractor may be on the Board of Directors if they receive any financial benefit provided by any City Agreement.
7. The Contractor further covenants that no officer, director, employee, or agent shall solicit or accept gratuities, favors, anything of monetary value from any actual or potential subcontractor, supplier, a party to a sub agreement, (or persons who are otherwise in a position to benefit from the actions of any officer, employee, or agent).
8. The Contractor shall not subcontract with a former director, officer, or employee within a one-year period following the termination of the relationship between said person and the Contractor.

POLICY AND PROCEDURES

All new contractors will be provided a copy of the City's current Code of Conduct/Policy on Conflict of Interest and required to adopt or provide documentation of compliance with requirements of the City's Code of Conduct via Board Resolution. City staff will provide all new contractors with standardized Board Resolution forms that need to be completed by the Contractor as part of conditions precedent to execution of a contract. Upon discussion and adoption of the City's Code of Conduct/Policy on Conflict of Interest by the Board of Directors, the Contractor shall complete the required forms and return them to their assigned program monitor for further review.

The City will not execute any Agreements and/or Amendments with Contractors where an employee (an individual who is paid or receives any financial benefit from funds from the Agreement with the City), is a member of the Board of Directors. The Board minutes must reflect this requirement.

All Contractors/Sub-Contractors are required to notify the City immediately upon discovery that a potential conflict of interest situation exists or may come into existence due to upcoming contractual/business dealings prior to each year's execution of a new City Agreement or Amendment.

If an existing or pending conflict of interest situation(s) is not brought to the attention of the City prior to execution of the Agreement or Amendment, and subsequent audit or monitoring visits determine that a conflict of interest does exist, the City will **NOT** approve a Contractor/Sub-Contractor's request for waiver/exception of the conflict of interest. Further, the City will question and may disallow any and all costs associated with the conflict of interest. All exceptions/waivers to conflicts of interest that have been previously granted must be reviewed before execution of a new City funded Agreement or Amendment.

REFERENCES

- CID WDS Directive No. 17-08 Policy on Conflict of Interest or subsequent Directives that are issued to supersede WDS Directive No. 17-08,
- §x STANDARD PROVISIONS, subsection "x". The section and/or subsection number may vary dependent on program; Refer to "Conflict of Interest" in table of contents within CID Contract.
- Political Reform Act – Gov. Code Section 87100 et seq Conflict of Interest

Contract Execution Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides guidelines and timeframe for the execution of City of Los Angeles Workforce Development System (WDS) contracts.

BACKGROUND
The Workforce Development Board (WDB), along with the City Council and the Mayor develop the WDB Annual Plan. The Annual Plan outlines how the City will deliver services and meet workforce development needs through the WDS. The WDS requires over 200 contracts and amendments be executed throughout the program year.

POLICY AND PROCEDURES
The WDS will make its best effort to execute contracts within 60 days of final approval from the Workforce Development Board (WDB), City Council, and/or Mayor, whichever occurs last. The WDS will track the contract execution cycle, and report to the WDB any contracts that do not meet this standard.

Contractors shall submit to the Community Investment Department (CID) all documentation required for contract execution, including signature pages, within 10 working days following issuance of their final contract package. Contractors must provide timely notification of their inability to meet any deadlines to CID's Contract Unit and their assigned program analyst.

*Procurement and Contract Execution Guidelines

EFFECTIVE DATE: JULY 1, 2026

POLICY STATEMENT

The purpose of these procedures is to ensure that all procurement activities conducted by the Community Investment Department (CID) are in accordance with established federal, state, and local guidelines, and that all procurement is conducted in an ethical, legal, consistent, and timely manner. These procedures shall serve as guidelines both for CID and for CID-funded subrecipients.

BACKGROUND

Procurement provides CID with the mechanism to identify organizations that have the integrity, business ethics, financial, personnel and physical plant resources, demonstrated ability and the overall potential ability to deliver the services solicited by CID in a timely manner and at a reasonable price. It will also ensure the avoidance of the purchasing of unnecessary or duplicate items or services.

POLICY AND PROCEDURES

Procurement Planning

Management of Procurement

Procurement shall be managed by CID's Procurement and Contract Development (PCD) staff. If procurement is conducted by other staff in CID, documents that are identified in the "Maintenance of Records'' section of these Guidelines shall be submitted to PCD to be maintained in the Procurement Central Files.

Authority to Procure

City Council and Mayor approvals are required to conduct any procurement, with two exceptions:

1. Transactions less than $25,000, which the CID General Manager has the authority to execute; and
2. Workforce Innovation and Opportunity Act (WIOA) transactions up to and including $250,000, for which only Workforce Development Board (WDB) approval is required.

A request to the City Council and the Mayor for approval to conduct procurement shall be prepared in the form of a Committee Transmittal Report. The draft procurement document shall not be included with the transmittal.

Lease vs. Purchase Consideration

The decision to lease or buy personal property should be governed by considerations of economy. Consideration for leasing may differ by property type and according to market conditions. The length of the contract period of the lease should also be considered. Leasing with an option to purchase is generally preferable to a straight lease.

Procurement Development

Procurement Cycle

Funding of an organization through any one of the procurement methods shall be for a period of up to four years.

Pre-Solicitation Items

Once the Scope of Work has been determined and a decision is made to prepare a procurement, the Notice of intent to Contract and Charter Section 1022 Determination procedure must be initiated prior to advancing any other aspect of the project. Pre-Solicitation items are completed and automated through the City's internal procurement platform, Los Angeles Procurement Opportunity Portal (LAPOP).

Notice of Intent to Contract

Pursuant to AB 339, a minimum 45-day notice must be submitted to unions representing City employees prior to releasing solicitations on RAMP. This notice applies to solicitations that include labor components that are within the scope of work of City job classifications represented by the recognized unions, with some exemptions and exceptions. This Notification must include the following five elements:

- Anticipated Duration
- Scope of Work
- Estimated Cost
- Draft Solicitation (or similar information)
- Reason the contract is necessary

Stevens Amendment Adherence

The Stevens Amendment requires a funding disclosure statement for all state and local projects using federal money. When publicly sharing Requests for Proposals and Bid solicitations about a federally funded project or program, the disclosure statement must clearly state:

- The percentage of total costs paid by federal funds.
- The dollar amount of federal funding.
- The percentage and dollar amount of costs covered by non-federal sources (if any).

The rule does not apply to internal documents, invoices, or program applications.

For additional information, please reference the Policy pertaining to the Stevens Amendment – Public Communications Regarding Federally Funded Programs, contained in the Annual Plan.

Competitive Bidding

To the greatest extent possible, procurement shall be conducted in a manner that provides full and open competition. The following are examples of requirements that are restrictive of competition and must be avoided:

- Placing unreasonable requirements on firms or organizations as conditions to qualify to do business.
- Requiring unnecessary experience or excessive bonding.
- Imposing noncompetitive pricing practices between firms or organizations, or between affiliated companies or organizations.
- Granting noncompetitive awards to consultants that are on retainer contracts.
- Organizational conflicts of interest.
- Specifying only "brand name" products.
- Imposing overly restrictive specifications.
- Imposing any arbitrary action in the procurement process.

Methods of Procurement

Within the context of open competition, there are five methods by which agencies may procure goods and services: micro-purchase, small purchase, sealed bids, competitive proposals, and noncompetitive proposals. For a transaction of less than $250,000, the small purchase method may be used. However, the sealed bid and competitive proposal may also be selected. For transactions of $250,000 or more, the sealed bid or competitive proposal must be used.

Method	Threshold	Required Action
Micro-Purchase	≤$50,000	May be awarded without quotes if the entity considers the price to be reasonable
Small Purchase	$50,001–$250,000	3+ written quotes; lowest responsive bidder selected
Sealed Bids (RFB)	>$250,000 (easily defined)	Publicly advertised; award to lowest responsible bidder
Competitive Proposals (RFP, RFQ)	>$250,000 (complex)	Evaluated on non-price factors (e.g., design, expertise)
Noncompetitive	Exceptions only	Justification required (e.g., single-source, emergency)
RFI	Variable	Awarded to current WDS operators based on interest and past performance

Micro-Purchase Procurement – This method shall be used for the purchase of goods or services, the aggregate dollar amount of which does not exceed $50,000 (formerly $25,000). The increased Micro Purchase threshold shall become effective upon CID self-certification pursuant to 2CFR 200.320(a)(1)(iv). To the extent practicable, the non-Federal entity must distribute micro-purchases equitably among qualified suppliers. Micro-purchases may be awarded without soliciting competitive quotations if the entity considers the price to be reasonable.

Small Purchase Procurement – This method shall be used for the purchase of goods or services up to $250,000. Quotations must be solicited from vendors that can reasonably be expected to provide the goods or services needed. Such quotations should include vendor contact information, and a description of the goods or services being offered.

For small purchases between $50,001 and $250,000, a Request for Quote must be used. The request shall be provided in writing (including email) to the vendors and should specify the quantity, time frames, and all the requirements of the product or services being sought. Three or more written quotes must be obtained with this method. All responses shall be in writing. A memorandum to file that identifies the selection process, the written solicitation, and all written responses shall serve as sufficient documentation.

For all quotations, the lowest price, most responsive and responsible estimate shall serve as the primary criterion for selection. If the selected proposers did not offer the lowest price, justification must be incorporated into the memorandum to file and/or Workforce Development Board Report documenting the criteria for selection and the relevance of the criteria to the need and benefit.

Proper documentation for a small purchase includes:

- The reason for selecting the small purchase method.
- An estimate of the potential purchase price.
- A description of the goods or services being purchased, including the quantity and any additional criteria used to determine the procurement decision. A copy of the RFQ would suffice.
- All providers contacted/considered and the prices offered using current catalogs, price lists, prior sales receipts, or formal quotes depending on the amount of the purchase.
- Why the provider was selected, including how the provider met any additional criteria, and the price analysis.
- Copy of the purchase document (sales receipt, contract).

Sealed Bids – This method shall be used when the nature of the good or service to be purchased will be more than $250,000 and can be precisely defined. Sealed bids shall be solicited publicly for a fixed-price contract through a Requests for Bids (RFB). The RFB will be publicly solicited or advertised through the Regional Alliance Marketplace for Procure (RAMP), newspapers, local advertising and/or trade papers. RFB defines the quantity, timeframes, and product requirements. Vendors are notified of the purchase requirements and submit a sealed bid to a specified location by a specified date and time. The bids are then opened at a specific date and time. A diligent effort should be made to secure at least three competitive bids. The responsible bidder (a bidder that can meet the technical requirements of the procurements) that submits the lowest bid is usually awarded the contract. Any bidder that falls outside of the parameters will normally have their bid rejected. Award of a firm fixed-price or fixed unit price contract by written notice is sent to the lowest responsible bidder. If only one bid is obtained and that

bidder is deemed to be responsible, then the noncompetitive or sole source process may be used. Contract offers shall be made to the most responsible bidder whose bid conforms to all of the material terms and conditions of the RFB and is the lowest price.

Proper documentation for a sealed bid purchase includes:

- The reason for selecting the sealed bid method.
- An estimate of the potential purchase price.
- A copy of the IFB/RFB.
- Bids received.
- Determination of the responsibility of the bidder.
- Why the provider was selected.
- Copy of the award document.

Competitive Proposals (RFP) – This method shall be used for procurements in excess of $250,000 when the nature of the goods or services to be acquired cannot be defined as required by the sealed bid method; specifically, when factors other than price are important in the selection decision. Competitive proposals shall be managed through a Request For Proposals process with the objective to offer a fixed price or cost-reimbursement type of contract.

The RFP must indicate the scope of work, the deadline for receipt of proposals, and the appeals process. The RFP will be made available on the City's Regional Alliance Marketplace for Procurement (RAMP) at RAMPLA.org**.** A bidders' conference will be held to present the RFP to interested parties, if applicable. Bidders are required to submit their proposals to a specified location by a specified date and time. Each RFP is reviewed and evaluated as to the merits of the proposal. This review includes a cost reasonableness analysis. There should be a documented methodology for technical evaluation of each proposal. Careful documentation of the successful bidder selection should be maintained for reference. A public notice of intent to award is issued, followed by the award and the execution of the contract. If only one proposal is obtained and that proposal is deemed to be responsible, then the noncompetitive or sole source process may be used.

Proper documentation for a competitive proposal purchase includes:

- The reason for selecting the competitive proposal method.
- An estimate of the potential purchase price.
- A copy of the RFP.
- Questions and answers posed during the RFP process.
- Bids received.
- The scoring criteria and the evaluation/scoring sheets for each proposal, including determination of the responsibility of the bidder and the cost analysis.
- Why the provider was selected.
- The public notice of intent to award.
- Copy of the award document.

*Note: RFB versus RFP – The RFB is used when there is a clear understanding of the project requirements, scope of work and technical specifications. The Request for Proposal (RFP) is used in cases where the specific requirements and technical specifications of a project are of a functional nature or unclear. The RFP then provides a guideline for potential proposers to use in preparing a

bid/proposal.

Request for Qualifications (RFQ) – This method of procurement may be used when CID is seeking to establish a list of qualified organizations that provide highly specialized or technical services. By establishing the list of qualified organizations, CID or its subrecipients may elect to contract with one or more of the organizations on an "as needed" basis.

Noncompetitive Procurements – There are specific circumstances in which noncompetitive procurement can be used.

Noncompetitive procurements utilizing federal WIOA funds can only be awarded if one or more of the following circumstances apply (2 CFR 200.320(c)):

1. The acquisition of property or services, the aggregate dollar amount of which does not exceed the micro-purchase threshold;
2. The item is available only from a single source;
3. The public exigency or emergency for the requirement will not permit a delay resulting from publicizing a competitive solicitation;
4. The Federal awarding agency or pass-through entity expressly authorizes a noncompetitive procurement in response to a written request from the non-Federal entity; or
5. After soliciting several sources, competition is determined inadequate.

Proper documentation for a non-competitive Sole Source Justification Memorandum includes:

- The reason for selecting the non-competitive method, including why the procurement was infeasible under one of the other procurement methods and which of the additional non-competitive conditions the procurement met.
- A description of the services to be provided.
- An estimate of the potential purchase price and the funding source.
- A determination of the responsibility of the bidder and the cost analysis.
- Why the provider was selected.
- Copy of the award document.

To the greatest extent possible, this method of procurement shall be avoided.

Piggyback Method – This method of procurement may be used when an organization has been procured by another federal, state, local agency, or City department within the past two years (or current procurement cycle) and CID seeks to contract with that organization for comparable services. In this instance, CID shall secure and retain copies of the other agency's procurement document, a detailed summary of the procurement process, and elected official approval of the procurement process and selection. CID shall prepare written justification for such action and secure City Attorney approval. CID may authorize a funded subrecipient to use a vendor that has been procured by the City without requiring a further procurement process.

Request for Interest (RFI) – This method of procurement is used to allocate program funds to the existing operators of the Workforce Development System (WDS). RFIs will be solicited via WDS directives and are to include a program background/description, program duration, estimated funding allocation, and expected performance levels. Operators who are interested will submit an appropriate response indicating their interest in participating in the program. CID will then allocate funds based on interest

and past performance.

Development of Solicitations
PCD shall designate a Procurement Coordinator for each procurement process. It shall be the responsibility of the Procurement Coordinator to ensure compliance with the procedures set forth herein, and to ensure that all procurement is conducted in a confidential manner.

Guiding principles and a procurement schedule shall be presented to the appropriate Commission or Board for comment and or approval. PCD will brief the CID General Manager on the procurement document and associated schedule on a regular basis.

Prior to its release, PCD shall submit the procurement document to the City Attorney for review and approval as to form and legality.

CID shall include projected annual funding levels based on its own budget estimate.

Procurement Release and Advertisement
PCD will work with the CID Information and Technology Division to issue public notification through an announcement in a local public medium, the CID webpage, the City's Early Notification System, Regional Alliance Marketplace for Procurement (RAMP) at RAMPLA.org, and other customary and reasonable means of notifying the public, advising of the release of the procurement document.

All procurement documents shall remain open for a minimum of three (3) weeks from the date of release. Any modifications and amendments to a procurement process will be publicly noticed and incorporated into the procurement document through posting on the RAMPLA.org website. CID may request a mandatory Letter of Intent to Propose from potential proposers.

PCD will advise all CID staff of the release of the procurement document together with instructions that staff is prohibited from assisting any proposer in the preparation of a proposal; from discussing the process and/or the merits of any potential proposer with any third party; and to forward any unattended procurement documents left in common areas to the Procurement Coordinator.

A minimum of one (1) Bidders' Conference shall be conducted for RFP's with funding greater than $250,000 or as indicated in the solicitation document. The date, time and location of the session shall be specified in the procurement document. All technical assistance questions from potential proposers shall be posed through e-mail communication, and all responses provided by CID shall be shared with all potential proposers on the RAMPLA.org website.

To promote open competition, a Performance Verification form that allows non-City contractors to certify their demonstrated ability on performance measures that mirror those against which City contractors are evaluated shall be included, when appropriate. The certification shall include contact information of third parties who can verify the proposer's performance.

Acceptance of Proposals
One of two methods will be identified in the procurement document for the submission of proposals:

Online Submission -- All proposals must be completed and submitted per the instructions set forth in

the procurement document using the on-line platform identified. Proposals submitted by any other manner including those hand-delivered will not be accepted or considered for funding. Also, on-line submissions
not meeting the deadline, as set forth in the procurement document, will have no standing for an appeal.

Hard-Copy Submission -- One (1) week prior to the deadline for submission, all CID staff shall be advised of the proposal deadline and instructed to direct any proposers attempting to submit proposals immediately to the CID Front Desk staff for formal receipt and to have their proposals be date- and time-stamped. On the day of the deadline for the submission of proposals, as set forth in the procurement document, PCD staff shall be stationed to receive proposals. Such proposals shall immediately be stamped with the date and time of the receipt of each proposal. Following the deadline for proposal submission, the receiving staff shall immediately deliver all date- and time-stamped proposals to the designated Procurement Coordinator.

Proposals not received by the deadline, as set forth in the procurement document, shall not be accepted.

Proposal Evaluation and Rating
The Procurement Coordinator shall coordinate the review and evaluation of proposals and assign staff responsibilities.

PCD staff shall prepare and maintain a log that identifies all proposers, funds requested, collaborators, services to be provided, area to be served, number of individuals to be served, proposed outcomes, and any other elements of the proposal that shall serve as the executive summary of all proposals received.

PCD staff shall conduct an eligibility and responsiveness review to determine if each proposer is eligible to apply, including whether the proposer has been debarred by the State of California and whether all sections of the proposal have been completed as identified on the proposal checklist.

PCD will develop a worksheet or checklist for determining the eligibility and responsiveness of each proposal. If a proposer is found to be ineligible or non-responsive, their proposal will not be scored.

PCD staff shall ensure that each proposer has complied with the City's RAMP and Business Inclusion Program (BIP) requirements.

PCD staff shall review the documentation that all subcontractors identified in a proposal have been competitively procured by the proposer prior to submission of the proposal.

PCD staff shall be responsible for the review and evaluation of the non-narrative sections of the "Demonstrated Ability" and "Cost Reasonableness" categories of the proposals.

Evaluation Criteria
Clear evaluation criteria and a standard proposal evaluation instrument shall be developed. At a minimum, all proposals shall be evaluated for Demonstrated Ability (requiring a minimum of two years of experience within a defined period of time in providing comparable services), Program Design, and

Cost Reasonableness. All attempts should be made so that the criteria for Demonstrated Ability shall neither favor nor discriminate against existing City contractors or entities that have not contracted with the City.

Determination of cost reasonableness will be evaluated by CID. This analysis may include a comparison of each proposed contract price to: 1) all other proposals received; 2) current contract prices; 3) published market prices; 4) CID's own cost estimate; and 5) various metrics such as the cost per individual served. All proposed costs shall also be reviewed to determine that they are allowable, allocable, and necessary in keeping with federal, state and City procurement guidelines.

Cost Analysis vs. Price Analysis

A cost or price analysis must be performed in connection with every procurement action in excess of the Simplified Acquisition Threshold including contract modifications. The method and degree of analysis is dependent on the facts surrounding the particular procurement situation, but as a starting point, the non-Federal entity must make independent estimates before receiving bids or proposals. CFR § 200.324

A cost analysis will be necessary when adequate price competition is lacking, and for non-competitive procurements, including contract modifications or change orders. A cost analysis may not be necessary if one can establish price reasonableness on the basis of a catalog or market price of a commercial product sold in substantial quantities to the general public or based on prices set by law or regulation.

A price analysis will be used in all other circumstances to determine the reasonableness of the proposed contract price. Price analysis may be accomplished in various ways, including the comparison of price quotations submitted, market prices and similar indicia, together with discounts.

Proposal Rating

The Procurement Coordinator shall ensure that no conflict of interest exists for any individual, firm, or organization participating in the rating process. This process refers to internal and external raters of procurements and a Conflict of Interest form shall be signed.

To the extent possible, the review and evaluation of proposals shall be conducted by individuals ***independent of the City of Los Angeles***, who are experts in the subject matter of the procurement. All reviewers must be briefed on and acknowledge in writing that they will abide by the Conflict of Interest requirements described in the Code of Conduct section of this policy. For procurements in which CID was not successful in identifying sufficient outside raters, the PCD may utilize internal raters as long as there are no financial conflicts of interest.

Formal training sessions shall be conducted by the Procurement Coordinator for all individuals who are to review proposals. Training materials shall include the procurement document, the evaluation instrument, and the conflict of interest declaration.

Proposals shall be reviewed by a team of at least two raters, with each rater reviewing proposals independently of one another and then convening to form a single, consensus final evaluation score.

Each review team shall be assigned to review and evaluate multiple proposals that focus on specific

communities, populations, or services. For example, a team would be assigned to review proposals submitted to serve the East Region, while another team would review proposals submitted to serve the North Valley Region, in order to achieve a consistency of scoring within a specific region.

Consensus meetings for each review team shall be facilitated by CID staff. The consensus meeting will result in a single consensus scoring document for each proposal, which will be submitted to CID.

Proposed costs that cannot be accurately determined as a result of errors and/or omissions in preparation of the proposed budget shall not be considered reasonable and shall not be scored. All proposed indirect costs shall be supported by a letter from the cognizant federal agency. All proposed profit must be reviewed to determine that it is in accordance with any relevant Directives that are current for the proposed contract period.

CID staff shall review all scores provided by the raters to ensure that there is consistency in the review of the proposals and that consensus has been reached by the raters. For existing CID contractors, Demonstrated Ability shall be evaluated on the basis of past performance as documented in the Annual Performance Evaluation completed by CID.

To maintain the integrity of the process, a minimum of two (2) staff members shall review sections of proposals that cannot be reviewed by outside reviewers.

In the event that the CID Operations (OPS) notifies PCD of its intent to respond to a procurement issued by PCD, a clearly defined firewall must be established between PCD as the administrator of the procurement and OPS as the proposer.

The following actions shall be taken:

- The CID General Manager and the Assistant General Managers of Workforce Development and Finance and Administrative Services shall be notified in writing of such intent;
- CID Operations (OPS) staff shall be prohibited from participating, discussing, or inquiring of PCD staff in any way, regarding the development, review, and/or scoring of such proposal, with the exception of any publicly held meeting of which the procurement and proposal are the subject; and
- PCD staff and OPS staff, including the respective Assistant General Managers, are prohibited from engaging in any discussions regarding the procurement until the procurement review has been concluded and the scores have been formally released to the proposers and to the appropriate governing board.

In the event that a City Department notifies PCD of its intent to respond to a procurement issued by PCD, a clearly defined boundary must be established between PCD, as the administrator of the procurement, and the City Department as the proposer.

The following actions shall be taken:

- The CID General Manager and the Assistant General Managers of Workforce Development and Finance and Administrative Services shall be notified in writing of such intent;
- City Department staff shall be prohibited from participating, discussing, or inquiring of PCD staff in any way, regarding the development, review, and/or scoring of such proposal, with the

exception of any publicly held meeting of which the procurement and proposal are the subject; and

- PCD staff and City Department staff, including the respective Assistant General Managers, are prohibited from engaging in any discussions regarding the procurement until the procurement review has been concluded and the scores have been formally released to the proposers and to the Workforce Development Board.

To be considered for funding, a proposal must receive a score of at least 70 percent of attainable points. However, a score of 70 percent or more is not a guarantee of funding. In addition, a high score does not necessarily guarantee funding.

CID shall reserve the right to determine that a procurement process has failed. The basis for failure may include a lack of sufficient responses and/or a lack of responses that meet the requirements of the procurement document. In the event that CID determines that procurement has failed, CID shall notify all proposers of such determination in writing.

Presentation of Scores and Funding Recommendations to Appropriate Governing Board
PCD shall present the results of the procurement, including the scoring, to the appropriate committee on the governing board in a Funding Recommendation Report addressed to the relevant Board president.

The Funding Recommendation Report shall provide:

- The summary of the facts pertaining to the procurement;
- The purpose of the procurement;
- When the procurement was conducted;
- The number of proposals received;
- The method of evaluating the proposals;
- The meeting(s) conducted with proposers; and
- The results of any appeals hearing(s).

The results of the procurement may be concurrently released to the proposers. The relevant committee shall meet within a reasonable time following the conclusion of the review process and consider CID's recommendations.

Approval of Funding Recommendations

Commission and/or Board Approval
Upon approval of the funding recommendations by the Executive Committee of the appropriate governing board, CID shall prepare a City Council Committee transmittal that outlines the procurement process and results.

In accordance with CID policy, all transmittals shall be executed by CID executive staff and the General Manager at the regularly scheduled transmittal meeting. Transmittals that pertain to the use of WIOA funds shall be jointly addressed to the Mayor and City Council and signed by both the CID General Manager and the WDB Chair.

PCD shall draft an "Offer Sheet" to be issued to successful proposers. The Offer Sheet contains a summary of the services to be provided, the cost of such services, performance goals, and the term of the agreement.

No proposer shall be recommended for funding if the State of California or the City of Los Angeles has established that there is a debt against a proposer that has not been repaid, or for which a repayment agreement has not been executed.

No proposer shall be recommended for funding that has been debarred, suspended, or otherwise excluded from participation in federal assistance programs. All contracts shall include a self-certification by the subrecipient that it is not a debarred party. The federal government System for Award Management website (www.sam.gov) shall be searched for exclusion records, and a copy of said search shall be maintained with scoring documents.

Notwithstanding a designation of being "high risk," a proposer may be recommended for funding where there is documentation of the proposer's demonstrated ability to perform under the agreement.

High Risk is defined as having a demonstrated history of unsatisfactory performance, financial instability, poor administrative practices, or failure to comply with the terms and conditions of previously awarded agreements.

In the event a high-risk proposer is recommended for funding, special conditions shall be imposed and set forth in the agreement with the City. Such special conditions shall include:

- Compensation to the subrecipient solely on a cost-reimbursement basis with no opportunity for the receipt of advance payments for services performed;
- Requiring the subrecipient to subcontract with a third party to perform those duties and responsibilities that the subrecipient has a demonstrated inability to perform, or to secure technical assistance;
- Increased monitoring by the City and/or increased reporting by the subrecipient;
- Requiring prior approvals of personnel and other actions.
- The subrecipients shall be advised of any special conditions included in the agreement prior to the execution of the agreement with the City and the reasons for the imposition of such special conditions. The process for requesting the reconsideration or termination of such special conditions shall be set forth in the agreement.

City Council and Mayor Approval

Upon approval by the City Council and Mayor of CID's funding recommendations under the procurement, PCD shall notify all proposers in writing of the final results of the procurement.

The letter shall include an offer to contract, a.k.a. the Offer Sheet, to the successful proposers. The letter shall include a request that the successful proposer accept, in writing, the terms set forth in the Offer Sheet within five (5) days of receipt. If the successful proposer does not accept the terms, the proposer may request a meeting to negotiate the outstanding terms.

Appeals Procedures

Applicants to these procurements shall be advised of their right to appeal the procurement

process.

Request for Quotes solicitations are not subject to appeals.

For all WIOA-funded procurements, the Appeals Board shall be established in accordance with the WDB/LEO (Local Elected Official) agreement.

All Appeals Board hearings are public hearings; however, if necessary, a part of the meeting may be conducted in closed session. Closed sessions may be called during the course of a meeting or public hearing in order to allow the members to obtain advice from counsel. Members are not permitted to deliberate among themselves unless in an open, public session.

All Appeals Board members shall be provided with a copy of the procurement document, a copy of this document (Procurement Guidelines), a summary of facts regarding the specific procurement that includes a written summary of the procurement process, and each written appeal together with a departmental response.

In the Appeals Hearing, appellants shall have five (5) minutes to make their oral presentation, which shall be followed by a five (5) minute response from the department and subsequently a question and answer period not to exceed fifteen (15) minutes at the discretion of the Board.

At the conclusion of the Appeals Hearing, the Board shall take one (1) of the following actions:
- Uphold the score awarded by CID; or
- Sustain the appeal and remand the proposal to CID with direction.

For WIOA-funded programs, the Appeals Board's decision shall be considered final. The results of the Appeals Hearing shall be compiled into a report and submitted to the executive committee of the appropriate commission or board.

Maintenance of Procurement Records

CID shall maintain records documenting each procurement, including:

- A copy of the procurement document.
- The cost or price analysis, if procurement is in excess of the Simplified Acquisition Threshold.
- Document showing check of Excluded Parties List System (SAM.gov) to verify the entity is not excluded or disqualified.
- The scoring instrument.
- A description of the scoring methodology.
- The public notice of release of the procurement.
- Technical assistance questions and answers.
- A copy of proposals.
- A copy of the letters notifying the proposers of their scores.
- A copy of the report to the governing authority seeking approval of the scores awarded.
- A copy of the materials provided to the Appeals Board, if convened.
- A copy of the letters notifying the proposers of the Appeals Boards' action(s) and their funding recommendations, if appeals process was required.

- A copy of the report to the governing authority advising of the Appeals Boards' actions(s) and requesting approval of the funding recommendations, if the appeals process was required.
- A copy of the transmittal to the Council and Mayor documenting the procurement process and requesting approval of the proposal results, if necessary.
- A copy of the final City Council and Mayor action, if necessary.
- A copy of letters to the proposers notifying them of the City Council and Mayor approved action.

Such records shall be electronically archived and placed in a location that is accessible for monitoring and auditing purposes.

Records shall be retained for a minimum of three (3) years following termination of the agreement and after final disposition of pending matters. Pending matters include audits, litigation, and other business associated with the procurement process. CID shall consult with the City Attorney prior to the destruction of any records.

Public Records Requests

Requests to review scoring instruments, the scores of other proposals, time and date stamp logs, or any other documents that are part of the procurement process must be submitted in writing in accordance with the California Public Records Act. The Communications Group of CID shall be notified any such request. CID shall seek City Attorney guidance prior to responding to any such requests.

Code of Conduct

No staff of the Community Investment Department (CID) who works in a decision-making capacity shall engage in any activity, including participation in the selection, award, or administration of a sub-grant or contract, where there is a conflict of interest, either real or perceived. A conflict of interest would arise where the CID staff member, any member of that person's immediate family, domestic partner, or organization that employs, or is about to employ, a member of the staff member's immediate family has a financial or other interest in the firm or organization competing for an award under an CID procurement.

The term "immediate family" includes those persons related by blood or marriage, such as husband, wife, father, mother, brother, sister, son, daughter, father-in-law, mother-in-law, brother-in-law, son-in law and daughter-in-law.

The term "financial or other interest" includes:

- Any direct or indirect financial interest in a specific contract including a commission or fee, a share of the proceeds, the prospect of a promotion or of future employment, a profit, or any other form of financial gain.
- Any of the following interests in the subrecipient ownership: a partnership interest or other beneficial interest of five (5) percent or more; the ownership of five (5) percent or more of stock; employment in a managerial capacity; or membership on the board of directors or governing body.

No CID staff member shall solicit or accept gratuities, favors, or anything of monetary value from proposers, subrecipients, potential subrecipients or parties to sub-agreements.

All CID staff members that are assigned to participate in a procurement process shall participate in the City's ethics training program.

Contract Negotiations and Execution
OPS is responsible for all contract negotiations and contract execution, in accordance with CID's Contracting Procedures.

For Reference: Request for Proposals (RFP) Format
The following shall serve as a general guideline for the content of an RFP document:

Cover Page – The cover page should identify the funding source, program, issuance date, submission deadline, anticipated term of contracts, submission address, and information on technical assistance.

Table of Contents (TOC) – TOC should note all sections below along with identifying all exhibits, forms, appendices and attachments.

Background/Introduction – The background shall include a discussion of CID as the administrative entity for the RFP, a brief overview of the solicitation, and the purpose of the solicitation.

RFP Specifications – This section shall include a discussion of the contract term, eligibility requirements, source of funds and funding request amounts, a preliminary schedule, the proposer's conference, technical assistance, deadline for submission, proposal review process, proposal award, and appeals process.

Program Design – This section shall include a discussion of the scope of the work solicited.

Evaluation Criteria – This section shall include an overview of the major proposal evaluation categories and maximum points possible for award.

Proposal Package – This section shall include a description of the narrative responses to be prepared by the proposer and general proposal preparation guidelines.

General Proposal Preparation Guidelines – This section shall include a discussion of specific required proposal guidelines, including but not limited to:

- Overview – Guidelines for completion and submission of proposal
- Proposal Contents Checklist
- Required Documents Submitted with Proposal

General RFP and City Contracting Information – This section may include:

- Costs Incurred by Proposers
- Best Offer
- Alternatives
- Proposal Errors
- Waiver of Minor Administrative Irregularities

- Interpretations and Clarifications
- Optional Materials/Services
- Accuracy and Completeness
- Withdrawal of Proposals
- Addendum
- Representations
- Acceptance of Terms and Conditions
- Multiple Proposals
- Applicable Laws and Regulations
- Standard Provisions for City Contracts
- Standing of Proposer
- Proprietary Interests of the City
- Discount Terms
- Assurances

Additional RFP and City Contracting Information and Documents – This section may include: • Municipal Lobbying Ordinance

- Contractor Responsibility Ordinance
- Equal Benefits Ordinance
- Living Wage and Service Worker Retention Ordinance
- Nondiscrimination, Equal Employment Practices and Affirmative Action
- Program
- Slavery Disclosure Ordinance
- Americans with Disabilities Act
- Child Support Assignment Orders
- First Source Hiring Ordinance
- Federal Funding Accountability and Transparency Act Reporting
- Articles of Incorporation and By-Laws
- Current roster of proposing company's Board of Directors with contact information
- Resolution of Executorial Authority – PCD will review this document, along with board minutes listing attendees, to verify board authorization to submit proposal and execute contract. PCD may also interview Board Chair or designee, if necessary.
- Bidder Certification City Ethics Commission (CEC) Forms
- Certification Regarding American Disabilities Act
- Business Inclusion Program Outreach
- Nonprofit Status Documentation from the Internal Revenue Service
- City Business Tax Registration Certificate
- Audited financial statements from those organizations not previously funded by the Department

Contract Execution Requirements – This section may include, but is not limited to, the description of the following requirements and information:

- Insurance Certificates
- Corporate Documents
- City Business License Number
- Proof of IRS Number

- Certifications
- Affirmative Action Plan
- Collaboration
- Contracting Method/Payment for Services
- Program Income
- Contract Cost
- Records Retention
- Security Clearance and TB Testing
- Governing Law
- Commitment to Carry out All Contractor Responsibilities
- City Attorney Contract Approval
- Contractor Non-Performance
- Breach of Contract
- Amendments/Modifications/Change Orders
- Prime Contractor
- Subcontractors/Joint Ventures
- Copies of Subcontractor Agreements
- Supplier Performance Feedback Meeting
- Periodic Independent Audit
- Financial Audit
- Contractor Evaluation Ordinance – Including notification of prospective proposers that their performance on a City service contract will be subject to City evaluation
- Federal Award Identification Number (FAIN) including Award Date and identification of whether award is Research & Development
- SAM.gov search results to verify non-exclusion

In drafting a Request for Proposals, CID staff shall use the most recently released RFP as an exemplar. Given that City contracting requirements are subject to revision, the draft will always be reviewed by the City Attorney to ensure that it is current and accurate.

REFERENCES

OMB Memo #M-18-18: Implementing Statutory Changes to the Micro-Purchase and the Simplified Acquisition Thresholds for Financial Assistance (June 20, 2018)
2 CFR 200.319: Competition (as of February 26, 2026)
2 CFR 200.320: Procurement Methods (as of February 26, 2026)
EDD Federal Grant Funding Disclosure: Stevens Amendment edd.ca.gov/en/jobs_and_training/federal-grant-funding-disclosure-stevens-amendment/

Replacement Operator Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides guidance and establishes the procedures to be followed if there is a need to replace an America's Job Center of California℠ (AJCC) operator, locally known as WorkSource or YouthSource Centers, in the City of Los Angeles Workforce Development System.

BACKGROUND
From time to time, it may become necessary to either terminate service or replace current WorkSource or YouthSource agreements at certain centers. Such instances include, but are not limited to, when:

1. The Contractor provides the City written notice of any facts that may materially affect the performance of their agreements or impact the City's decision to continue an agreement with the Contractor;
2. The Contractor fails to meet certification standards; and/or
3. The Department and/or Workforce Development Board (WDB) do not approve the contractor's request to assign their agreement.

POLICY AND PROCEDURES
In the event WorkSource or YouthSource Center agreements are to be terminated with an existing contractor, the Community Investment Department (Department) staff shall prepare a report to the WBD regarding the impact of such actions on the community, together with recommendations to either discontinue services or identify a replacement operator.

Proposers to the WorkSource and YouthSource Requests for Proposals (RFP) who attain a passing score shall be placed on the Qualified Operator Replacement List (list of eligible providers). Inclusion on this list does not automatically result in a contract; rather, it establishes a list of qualified operators from which the City may select a replacement operator, if needed. The list shall remain in effect for the same term as the underlying RFP.

The Department shall, at all times, maintain a list of qualified replacement operators.

Replacement operators may only be drawn from the list of eligible replacement operators. All efforts to prevent or minimize a disruption in services to existing customers must be considered. If there is a need to replace a current operator, the evaluation factors to be reviewed may consist of:

1. The replacement operator's original proposed area of service and/or final score;
2. The replacement operator's financial stability at the time of evaluation;
3. The replacement operator's current program and fiscal performance;
4. The replacement operator's partnering and leveraging of community resources (preferably in the region to be assumed); and

<u>Responsibilities of the selected replacement operator shall be as follows</u>:
If assuming an existing location:

a) Assume the management of the day-to-day operations of an existing WorkSource/YouthSource Center;

b) Transition existing WorkSource/YouthSource Center staff to the replacement operator's payroll, in accordance with the City's Worker Retention Ordinance;
c) Assume a facility lease from the City or negotiate a new lease;
d) Assume all responsibility for the WorkSource/YouthSource Center facility management, including all City-owned furniture and equipment;
e) Assume responsibility for all active WorkSource/YouthSource Center customers and exited customers in follow-up;
f) Assume all active Individual Training Accounts (ITA), on-the-job training, customized training, and work experience (WE) agreements, and any other agreements which may have been entered into by the previous WorkSource/YouthSource Center operator.

If establishing a new service location:

a) Locate and negotiate a lease for the new service location of the WorkSource/YouthSource Center in the designated service delivery area;
b) Coordinate the transition of City-owned furniture and equipment to the new location;
c) Transition existing WorkSource/YouthSource Center staff to the replacement operator's payroll, in accordance with the City's Worker Retention Ordinance;
d) Manage the day-to-day operations of the WorkSource/YouthSource Center;
e) Assume responsibility for all active WorkSource/YouthSource Center customers and exited customers in follow-up; and
f) Assume all active ITA, on-the-job training, customized training, and WE agreements and any other agreements which may have been entered into by the previous WorkSource/YouthSource Center operator.

REFERENCES

- WSD22-13 - Selection of AJCC Operators and Career Services Providers

WDB Notification Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
The Workforce Development Board (WDB) of the City of Los Angeles, is to be notified by the City of Los Angeles, Community Investment Department (CID) upon finding or being notified of any performance and/or administrative issues, sanctions, disallowed costs, financial stability concerns, or any official government investigations involving a service provider(s) to CID, funded by Workforce Innovation Opportunity Act (WIOA) funds.

BACKGROUND
The Workforce Development System (WDS) currently reports performance and administrative issues to the WDB annually through its Annual Performance Evaluation. Additionally, CID currently makes all funding and contract renewal recommendations for existing contractors to the WDB prior to executing new agreements through the Annual Plan approval process.

CID has updated its policies and procedures to ensure that the WDB is notified of performance and/or administrative issues, sanctions, or disallowed costs, financial stability concerns, and any official government investigations involving a WorkSource (WSC) or YouthSource (YSC) Center provider subject to confidentiality parameters and approval by the Los Angeles City Attorney.

POLICY AND PROCEDURES
CID will notify the WDB through a WDB Report when a WSC or YSC service provider has been deemed to have any outstanding disallowed costs, financial stability concerns or any investigations in addition to performance and administrative issues. Additionally, all complaints received by CID's Equal Opportunity (EO) Compliance Unit will be documented on a continuous basis. Information pertaining to the number and category of complaints received relative to each WSC/YSC will be reported to the WDB on an annual basis.

Service providers will be provided due process with regards to ongoing performance and/or administrative issues, sanctions, questioned or disallowed costs, financial stability concerns and any official government investigations, prior to the WDB being notified.

Thresholds to be reached include:

Fiscal
- Financial Management Division (FMD) to have commenced and completed its Fiscal Resolution process to determine if a questioned cost is disallowed.
- Financial Management Division (FMD) to have commenced and completed its audit process to determine that an organization has financial stability concerns.

Administrative
- CID Incident Response (IR) Group to determine that an ongoing internal or external investigation can be reported to the WDB, subject to confidentiality parameters and approval by the Los Angeles City Attorney. IR Group includes, CID Executive Staff, affected Division Directors, City Attorney and IR Coordinator.

Upon reaching the necessary thresholds, CID will prepare and deliver a report to the WDB.

Reporting Timeframes
The WDB shall be updated as to the status of WSC service providers with performance, administrative, outstanding questioned and/or disallowed costs, financial stability concerns or any pending investigations:

- Annual Plan Process: March - June
- Performance Evaluation Process: November - December
- As needed when Certification may be revoked or an agreement may be terminated due to extenuating circumstances such as but not limited to, poor performance or confirmed organizational findings of fraud and abuse, and/or financial issues discussed herein.

Program Monitoring

AJCC Operator Annual Performance Evaluation Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides guidance and establishes the procedures regarding the Annual Performance Evaluation of all America's Job Center of California (AJCC) operators, locally known as WorkSource and YouthSource Centers, henceforth known as contractors by the City of Los Angeles Workforce Development Board (WDB), and requires they be successful in meeting annual contract performance goals.

BACKGROUND
The WIOA establishes a framework under which Local Boards are responsible for maintaining a network of high-quality, effective AJCCs that align a wide variety of publicly or privately funded education, employment, and training programs.

Annual Performance Evaluation Guidelines
Contractors shall be evaluated by the WDB, on an annual basis, through a formal performance evaluation.

Performance Evaluation
Evaluations will be conducted annually at the completion of the program year, evaluating results for the entire 12 months. Contractors will be evaluated in four categories:

- Customer Satisfaction
- Performance Outcomes
- Customer Flow
- Administrative Capability (Financial, Human Resources & Organizational Effectiveness)

Success rates for performance measures compare actual performance with performance goals. Generally, success rates are expressed as a percentage and are computed by dividing actual performance by the performance goal.

The Department may develop criteria to recognize outstanding performance. Evaluation results, including any outstanding performance and administrative issues related to WSC/YSC operators, and certification recommendations will be compiled by the Department and presented to the appropriate WDB Committee(s) following the end of the program year. See Attachment I for a reference of the local Annual Performance Evaluation Measures.

REFERENCES
- Workforce Innovation and Opportunity Act (WIOA) (Public Law 113-128) Sections 121(g) and 188
- Title 20 CFR Part 679: Statewide and Local Governance of the Workforce Development System Under Title I of the Workforce Innovation and Opportunity Act, Section 679.370(q)
- Title 34 CFR WIOA, Joint Rule for Unified and Combined State Plans, Performance Accountability, and the One-Stop System Joint Provisions (WIOA Joint Final Rule)
- Training and Employment Guidance Letter (TEGL) 16-16: One-Stop Operations Guidance for the American Job Center Network (January 18, 2017)
- TEGL 04-15, Vision for the One-Stop Delivery System Under the WIOA (August 13, 2015)
- WSD18-12, WIOA Memorandums of Understanding (April 30, 2019)

Attachment I: Annual Performance Evaluation Measures

Measures may include, but are not limited to the following:

1. Satisfaction

Measure	WorkSource	YouthSource
a. Customer Satisfaction (intercept/telephone)	X	X
b. Exiter Satisfaction (telephone)	X	

2. Outcomes (Products & Services)

a. Employment Rate (WSC)/ Employment/Education Rate (YSC) 2nd Quarter after exit	X	X
b. Employment Rate (WSC)/ Employment/Education Rate (YSC) 4th Quarter after exit	X	X
c. Median Earnings 2nd Quarter after exit	X	X
d. Attainment of a Postsecondary Credential, or secondary school diploma (or equivalent) if employed/in education or training for postsecondary credential.	X	X
e. Measurable Skills Gains	X	X
f. Effectiveness in Serving Employers (pilot)	X	

3. Flow (Customers Served)

a. Number of Enrolled and/or Exited Customers (including Hard to Serve Adults for WorkSource)	X	X
b. Percentage of Out-of-School Youth Served		X
c. Number of Employer Customers	X	
d. Number of walk-in customers (served through system of support, not enrolled in WIOA)		X
e. Total number of youth receiving educational assessments from the PSA Counselor		X
f. As implemented by the LAUSD PSA Counselors, a system goal for the number of out-of-school youth meeting with PSA Counselors who return to school		X
g. Minimum number of enrollments by December 31.	X	X

4. Administrative Capability/Annual Plan Priorities

a. Assessment of contractor administrative practices related to work performance, timeliness, and financial processes.	X	X
b. Assessment of fiscal capability, including any audit issues.	X	X
c. Expenditure of a minimum 42% of funding on training (may include up to an amount equal to 14% of funding in approved leveraged resources)	X	
d. Expenditure of a minimum 23% of funding on Work Experience		X

*Program Monitoring Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides the guidance and establishes the procedures regarding the standards for Program Monitoring of City of Los Angeles contractors and subrecipients.

BACKGROUND
WIOA Section 107(d)(8) requires Local Workforce Development Boards (WDB) to conduct comprehensive monitoring of subrecipients and America's Job Center of California (AJCC) using standardized tools and procedures to ensure WIOA programs comply with the mandates of Title I for federally funded workforce development activities. The WIOA Sections 184(a)(2)(A) and 184(a)(3)(A) require that each state and Local Area and provider receiving funds under Title I must comply with the applicable uniform cost principles and administrative requirements for grants and agreements applicable for the type of entity receiving the funds, as published in the Office of Management and Budget's Uniform Guidance.

Uniform Guidance Section 200.501(g) requires subrecipients to ensure that the procurement, receipt, and payment for goods and services received comply with federal and state laws, regulations, and subrecipient polices, and the provisions of contractors' contracts and agreements. The WSD17-08, Procurement of Equipment and Related Services, provides guidance regarding the procurement of goods and services. The WSD17-01, Nondiscrimination and Equal Opportunity Procedures, provides guidance regarding nondiscrimination and equal opportunity in contracts, job training plans, and policies and procedures.

POLICY AND PROCEDURES
This policy establishes the guidelines and procedures for Program Monitoring of grant-funded workforce contracts such as the Workforce Innovation and Opportunity Act (WIOA) programs and special projects. Program Monitoring is conducted to ensure compliance with the regulations and requirements of the funding source, to review progress toward achieving contract performance goals, and to identify both best practices for effectively serving clients and opportunities for improvement.

Program Monitoring is essential to ensure compliance with applicable laws, WIOA regulations, state and local policies, procedures, and quality of service delivery expectations. Program Monitoring for WIOA formula funded programs will be conducted a *minimum* of two (2) times during a Program Year (PY) that includes one (1) Desk Review and one (1) Quality of Service On-Site Visits. Additional Monitoring may be performed on an as needed basis and will be determined by a contractor or subrecipients Risk Assessment. Notification of the monitoring schedule and focus topics will be communicated to Contractors by their assigned Program Monitor.

Desk Reviews include a review of participant profiles in CalJOBS and will be followed by a Monitoring Progress Report which will identify compliance issues including data integrity issues, suggested action required and/or request for a Corrective Action Plan (CAP) within 30 days to ensure that contractor is achieving performance objectives on schedule and within budget. The Quality of Service On-Site will be followed by a Quality of Service Monitoring Report which will capture issues observed including physical location and facility, signage, equipment checks, and compliance with customer flow and integrated customer flow procedures.

In addition to conducting a Desk Review and a Quality-of-Service On-Site Visit, Program Monitors will also conduct Technical Assistance (TA) sessions. The TA sessions will be based on observations/ information gathered during the Desk Review or Quality of Service On-Site Visit. These TA sessions will be logged to track dates, attendees, and topics discussed.

In cases of extraordinary circumstances, such as natural disasters or public health emergencies, Program Monitoring may be done through alternative methods, such as virtual reviews or extended timelines. These alternative approaches must be documented and justified in writing, aligning with risk-based monitoring principles outlined in Uniform Guidance Section 200.332(b). Higher risk programs will be prioritized for more frequent or detailed reviews.

Standards for Oversight and Monitoring

Monitoring Log Requirements
A complete monitoring log will be maintained for all monitored entities. The log will contain the following details:

- *Date of Review* – The specific date review was conducted.
- *Type of Review* – The type of review being performed (e.g., fiscal, programmatic).
- *Period Reviewed* – The period covered by the review.
- *Monitor* – The name of the person or team conducting the review.
- *Report Information* – Include the following details in the monitoring log:
    - *Draft/Final Report Date* – The date when the draft/final report was issued.
    - *Findings* – Any issues or discrepancies identified during the review.
    - *Corrective Actions* – The actions required to address the findings.
        - *Initial Determination* – The preliminary conclusions based on the review.
        - *Final Determinations* – The final conclusions of the report to include corrective actions needed to resolve deficiencies.
- *Documentation* – The location of working papers, and dates and number of attempts made to contact subrecipient for responses to draft and/or final report.

Report Process
The reviews must result in written reports that include the following:

- A record of findings.
- Areas of concerns or observations.
- Questioned costs (if applicable).
- Any needed corrective actions and due dates for compliance.

Standardized Review Methodology
Monitoring of subrecipients must follow a standardized review methodology that will result in written reports which record Findings and Areas of Concerns or Observations, disallowed costs (if applicable), any needed corrective actions, and due dates for the accomplishment of corrective actions. Follow-up must be completed to ensure the necessary corrective action has been taken. The subrecipients must submit specific and timely documentation of progress until deficiencies are corrected and not repeated. The following standardized tools will be using to perform program monitoring:

- *Desk Reviews and Quality of Service On-Site Visits*- Review of participant case files and outcomes, as well observations including physical location and facility, signage, equipment checks, and compliance with customer flow and integrated customer flow procedures.

- *Expanded Sample Testing* – Staff will request expanded sample testing during monitoring reviews for areas of concern (e.g., participant data/files, procurement, expenditures, etc.).
- *Risk Assessment Analysis* – Staff will conduct risk assessments to determine the potential for non-compliances.
- *Performance Analysis* – Staff will analyze performance metrics and reports to identify trends and issues.

Documentation of Risk Assessment

Uniform Guidance Section 200.332 (b) requires pass-through entities to evaluate each subrecipient's risk of noncompliance with federal statues, regulations, and the terms and conditions of the subaward for the purpose of determining the appropriate level of subrecipient monitoring. Monitoring staff will conduct risk assessments to determine the potential for non-compliances and maintain proper documentation. The risk factors outlined in Uniform Guidance Section 200.332, may include, but are not limited to, consideration of such factors as follows:

- Changes in the subrecipient's personnel/staff or business operations.
- History of performance. The applicant's record in managing Federal awards, if it is a prior recipient of Federal awards, including timeliness of compliance with applicable reporting requirements, conformance to the terms and conditions of previous Federal awards, and if applicable, the extent to which any previously awarded amounts will be expended prior to future awards.
- Previous monitoring findings. History of fraud, disallowed costs, or monitoring findings.
- Assessment of whether the entity has met WIOA primary indicators of performance.

Special Projects

Special Projects include, but are not limited to; programs that are funded with WIOA non-formula and/or discretionary federal grants, WIOA 15% Governor's Discretionary Funded Projects, Community Development Block Grant (CDBG) funds, discretionary state grants, local grants, etc. Special Projects will be monitored at minimum of one (1) time per year and may follow a similar monitoring process to the one used for WIOA contracts to produce one (1) Desk Review Monitoring Report or one (1) Quality of Service Monitoring Report. Monitoring reports to include Monitoring logs, and focused reviews to include, but not be limited to, enrollments, expenditures, and the outcomes/impact of the grant/program. For additional guidance, please contact your assigned program monitor.

REFERENCES

- WSD24-11, Oversight and Monitoring Standards for Substate Entities (January 24, 2025)
- WSD17-08 - Procurement of Equipment and Related Services (March 14, 2018)
- WSD17-05 - Oversight and Monitoring of Nondiscrimination and EO Procedures (August 29, 2017)
- WSD17-01 - Nondiscrimination and Equal Opportunity Procedures (August 1, 2017).

Training and Employment

Alternative Training Programs Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides instructions on alternative training programs for the City of Los Angeles Workforce Development System. In order to open sector and other training to a wider and more diverse participant base, the City of Los Angeles Workforce Development Board (WDB) adopted an alternative training policy for special populations with multiple barriers to employment to provide Vocational English as a Second Language (VESL) instruction, academic preparation, transitional work, and bridge programs for participants unable to qualify initially for Individual Training Accounts (ITA) and sector-based training.

BACKGROUND
This policy is applicable to WIOA Title I Adult, Dislocated Worker, and Youth programs. Except for certain types of customized, incumbent, and On-the-Job training, transitional jobs, and WDB contracts with institutions of higher learning, only training providers through their training programs listed on the Eligible Training Provider List (ETPL) are eligible to receive Workforce Innovation and Opportunity Act (WIOA) funds to train adults and dislocated workers through participant ITAs.

However, in order to provide special populations with multiple barriers to employment maximum opportunities to benefit from WIOA programs, alternatives to traditional ITA training programs may be employed. For example, short-term pre-vocational services, including development of learning and communication skills, may be provided as "Career Services" and do not require the establishment of an ITA.

POLICY AND PROCEDURES
In lieu of traditional ITA training, contracts for alternative training programs may be authorized when:

- Such services are on-the-job training provided by an employer, or customized training.
- The WDB determines that it would be most appropriate to contract with an institution of higher education or other provider of training services in order to facilitate the training of multiple individuals in in-demand industry sectors or occupations, provided that the contract does not limit customer choice.
- The WDB determines that there are an insufficient number of eligible providers of training services in the local area involved to accomplish the purposes of a system of individual training accounts.
- The Local Plan must describe the process to be used in selecting the providers under a contract for services.
- This process must include a public comment period for interested providers of at least 30 days.
- The WDB determines that there is a training services program of demonstrated effectiveness offered in the local area by a community-based organization or another private organization to serve targeted low-income special participant populations that face barriers to employment. Special participant populations that face barriers to employment include:
    - Displaced homemakers;
    - Low–income individuals;
    - Native Americans;
    - Individuals with disabilities;
    - Older individuals, i.e., those aged 55 or older;

- Ex-offenders;
- Homeless individuals;
- Youth who are in or have aged out of the foster care system;
- Individuals who are English language learners, individuals who have low levels of literacy, and/or individuals facing substantial cultural barriers;
- Eligible migrant and seasonal farmworkers;
- Individuals within two years of exhausting lifetime eligibility under TANF; or
- Other groups determined by the Governor to have barriers to employment.

The following criteria will be used to determine demonstrated effectiveness of training service programs:

- Financial stability of the organization;
- Demonstrated performance in the delivery of services to individuals with barriers to employment through such means as program completion rate; attainment of skills, certificates, or degrees the program is designed to provide; placement after training in unsubsidized employment; and retention in employment;
- How the specific program relates to the workforce investment needs identified
- in the local plan; and
- How the use of the program supports WDB priorities.

Those training providers operating under the ITA exceptions still must qualify as eligible providers. Qualifying is as follows:

- Appropriate service providers may be selected as long as the WDB takes into consideration the specific geographic and demographic factors where the program operates, and the characteristics of the special population being served.
- The WDB must require performance data for all WIOA Title I funded participants participating in any program of contracted training services.

Progress Reports and Attendance Records

A participant enrolled in a training program that can bypass the CA ETPL upon the determination of the Workforce Development Board for reasons, such as higher education, lack of providers, barriers to employment, etc. This activity should be coded in CalJOBS^{SM} as 330- Local Board Determination Training and requires staff to provide justification in CalJOBS^{SM} under case notes.

In addition, the alternative training providers must provide evidence on the participant's progress and attendance to the WorkSource Center staff on a regular basis to ensure the participant is attending classes. The WorkSource Center staff must file the progress reports and attendance sheets in the participant's profile. If the participant fails to attend school, the training provider must inform the WorkSource Center staff within three (3) days of consecutive non-attendance. All information obtained from the training provider must be entered into CalJOBS^{SM}.

REFERENCES

- Training and Employment Guidance Letter (TEGL) 21-22: Increasing Equitable Service Access and Employment Outcomes for All Jobseekers in Workforce Innovation and Opportunity Act Adult and Dislocated Worker Programs (June 9, 2023)
- Training and Employment Guidance Letter (TEGL) 19-16: Guidance on Services provided through the Adult and Dislocated Worker Programs under the Workforce Innovation and Opportunity Act

(WIOA) and the Wagner-Peyser Act Employment Service (ES), as amended by title III of WIOA, and for Implementation of the WIOA Final Rules (March 1, 2017)

- Training and Employment Guidance Letter (TEGL) 08-19: Workforce Innovation and Opportunity Act (WIOA) Title I Training Provider Eligibility and State List of Eligible Training Providers (ETPs) and Programs (January 2, 2020)
- President Biden issued Executive Order (EO 13985) Advancing Racial Equity and Support for Underserved Communities Through the Federal Government (January 20, 2021)
- Training and Employment Guidance Letter (TEGL) 10-16, Change 2: Performance Accountability Guidance for Workforce Innovation and Opportunity Act (WIOA) Core Programs (September 15, 2022)

Apprenticeship Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides guidance and establishes the procedures regarding the use of Workforce Innovation and Opportunity Act (WIOA) funds for individuals in occupations with available apprenticeships, including pre-apprenticeship training. It is the shared vision of the City of Los Angeles Mayor, City Council, and Workforce Development Board (WDB) to have a robust apprenticeship policy that leads the nation in apprenticeship development, placement, and outcomes.

BACKGROUND
Both the Workforce Innovation and Opportunity Act (WIOA) and the California State Unified Plan (SUP) promote the "earn and learn" training model, which the SUP defines as "using training and education best practices that combine applied learning opportunities with material compensation while facilitating skills development in the context of actual labor market participation." This definition is echoed in Senate Bill 342 (H.B. Jackson, Chapter 507, Statutes of 2015).

The State of California issued draft directive WSDD-178 in late March 2018, entitled "Quality Apprenticeship and Pre-Apprenticeship Opportunity." WSDD-178 applies to Local Workforce Development Boards (WDB) and Local Workforce Development Areas and includes only state-imposed requirements.

In 2011, Assembly Bill (AB) 554 modified California Unemployment Insurance Code (CUIC) Section 14230(e) to require Local WDBs to ensure that WIOA-funded programs and services involving apprenticeships and pre-apprenticeships are coordinated with apprenticeship programs already approved by the Department of Industrial Relations-Division of Apprenticeship Standards (DIR-DAS) under specific conditions, and include the fostering of collaboration between community colleges and approved apprenticeship programs.

Other specifications include increasing the representation of women in pre-apprenticeship programs in the building and construction trades; following Multi-Craft Core Curriculum (MC3) in building and construction; and providing the apprenticeship and pre-apprenticeship programs and services geared toward the geographic location of the apprenticeable industries.

DEFINITION
The Workforce Innovation and Opportunity Act (WIOA) defines Registered Apprenticeship as a proven model of job preparation that combines paid on-the-job training (OJT) with related instruction to progressively increase workers' skill levels and wages. Graduates of Registered Apprenticeship programs receive nationally- recognized, portable credentials, and their training may be applied toward further post- secondary education.

All Registered Apprenticeship programs consist of the five core components:

- Direct Business Involvement – Businesses must play an active role in building Registered Apprenticeship programs and are involved in every step of their design and execution.
- On-the-Job Training (OJT) – Every Registered Apprenticeship program includes structured OJT. Companies hire apprentices and provide hands-on training from an experienced mentor. This

training is developed by mapping the skills and knowledge the apprentice must learn over the course of the program to be fully proficient at the job.

- Related Instruction – Apprentices receive related instruction or classroom style training which can be provided at the school, online, or at the work site that complements the OJT. This instruction helps refine the technical and academic skills that apply to the job.
- Rewards for Skills Gain – Apprentices receive progressive wage gain as their skills and knowledge increase.
- National Occupation Credential – Every graduate of a Registered Apprenticeship receives nationally recognized credential issued by the USDOL or a federally recognized SAA. Many of the high-growth industries offer interim credentials as apprentices master skills as part of a career pathway.

The length of training and the skills and competencies required for mastery of an occupation are set by the industry. The Registered Apprenticeship system currently approves time-based, competency based and hybrid programs.

POLICY AND PROCEDURES

The Community Investment Department (CID) Apprenticeship Policy emphasizes the following key principles:

1. Build a robust apprenticeship program (which includes non-traditional industries) across the Los Angeles Region;
2. Leverage strategic partnerships with the WorkSource Center (WSC) and YouthSource Center (YSC) systems, businesses/corporations, economic development organizations, sector intermediaries, community colleges, K-12, trade unions/associations, State and local government, and government workforce groups, as well as develop key partnerships with the Department of Corrections to service the re-entry population, and with The Department of Industrial Relations-Division of Apprenticeship Standards and the Department of Labor;
3. Implement an apprenticeship program that will include participation across City departments to ensure stated goals are met Citywide;
4. Actively promote and enroll eligible candidates from the City's WSC and YSC programs.

Per WSDD-178, the Local WDB must follow the guidelines in CUIC Section 14230(e), which include conducting the WIOA-funded apprenticeship programs and pre-apprenticeship training "in coordination with one or more apprenticeship programs approved by the Division of Apprenticeship Standards for the occupation and geographic area." Additionally, a policy must be developed regarding "fostering collaboration between community colleges and approved apprenticeship programs in the geographic area to provide pre-apprenticeship training, apprenticeship training, and continuing education in apprenticeable occupations through the approved apprenticeship programs."

Furthermore, per CUIC Section 14230(e), WIOA-funded apprenticeships and pre-apprenticeship training must, "to the maximum extent feasible," align with and follow MC3, and work to increase representation of women in pre-apprenticeship training.

WSDD-178 also notes that Local WDBs "must establish the following:

- WIOA funded programs are operated in coordination with at least one DIR-DAS approved apprentice program in the relevant geographic area for the relevant apprenticeable occupation.
- WIOA funded pre-apprenticeship training in the building and construction trades utilizes the MC3 curriculum.

- Pre-apprenticeship program operators funded with WIOA have a plan detailing, in writing, how they will conduct outreach to and ensure the retention of women in the pre-apprenticeship program."
- Local WDBS are also required by WSDD-178 to:
- Retain a list of all programs they work with, noting which ones are WIOA-funded and "who the relevant DIR-DAS approved apprentice programs are for the relevant geographic area and occupations, and the manner in which the WIOA funded apprentice and pre-apprentice programs are coordinating with the relevant programs";
- Retain "a copy of all written outreach and retention plans developed to meet the statutory and policy mandates detailed in this policy directive. Local Boards may be required to submit the foregoing information as part of their Local Plans and any future High-Performance Board Certifications."

The Department of Labor (DOL) Employment and Training Administration (ETA) encourages the workforce system to use WIOA funds to support Registered Apprenticeships. WIOA Title I funds can be used to support Registered Apprenticeship (RA) programs in following ways:

- Individual Training Accounts (ITA) – RA sponsors are able to use ITA funds to support the education portion (i.e., related instruction component) of the registered apprenticeship for eligible apprentices.
- On-the-Job Training (OJT) – WIOA expands the potential for utilizing OJT to support RA. Unlike the related instruction component, the OJT is supported by contract, not an ITA. In certain circumstances, up to 75 percent of the apprentices' wages may be reimbursed by the public workforce system contributions if the employer meet criteria for a designated period of time.
- Customized Training – Local WDBs can support RA program sponsors and apprentices through customized training agreement.
- Contracted Classes for Training Cohort for Related Instruction – In certain circumstances a Local WDBs may contract with ETP to train a cohort of apprentices in in-demand industry sectors or occupations instead of an ITA. The grantees must ensure that contracts with training providers, including for profit training providers, meet the procurement standards found in the Uniform Guidance.
- Supportive Services – WIOA funds can provide for a variety of supportive services for apprentices, including books, supplies, childcare, transportation, tools and uniform.

REFERENCES

- EDD WSDD-178: Quality Apprenticeship and Pre-Apprenticeship Opportunity (March 12, 2018)
- Senate Bill 342 (H.B. Jackson, Chapter 507, Statutes of 2015)
- WIOA, Public Law 113-128
- California Unemployment Insurance Code Section 14230(e)
- Assembly Bill (AB) 554, Chapter 499, Statutes of 2011
- AB 2288, Chapter 692, Statutes of 2016
- Title 8 regulations, California Apprenticeship Council, Chapter 2, "Subchapter 1. Apprenticeship" (Sections 200-242.6), at https://www.dir.ca.gov/t8/ch2sb1.html (Note: Sections 204, 211, 214, 216, 217, 219, 220 through 223, 225 [Article 8], 226, 231.1 through 231.4, 233, 234, and 242 [Article 12] have been repealed)
- Department of Labor, https://www.dol.gov/apprenticeship/

- TEN 20-15, Change 1: New ApprenticeshipUSA Brand Information and Updated Technical Assistance Resources for Expanding and Modernizing Registered Apprenticeship Programs (January 5, 2023)
- TEGL 13-16, Change 1: Registered Apprenticeship Provisions and Opportunities under WIOA (May 17, 2021)
- TEGL 8-19, Change 1: Eligible Training Providers and Eligible Training Provider Lists under WIOA (May 17, 2021)

Customized Training Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides the guidance and establishes the procedures regarding Customized Training under the Workforce Innovation and Opportunity Act (WIOA) for the City of Los Angeles Workforce Development System.

BACKGROUND
Customized training is designed to meet the specific requirements of an employer or group of employers with the commitment that the business, or businesses employ an individual(s) upon successful completion of the training. In most instances, the business must pay for a significant portion of the cost of training, as determined by the WDB.

POLICY AND PROCEDURES
Certified AJCC contractors or Sector Intermediary Organizations may submit Customized Training proposals. An evaluation of Customized Training proposals will be determined by the Community Investment Department. Both WorkSource and YouthSource Centers may enter into Customized Training agreements.

Individuals considered for customized training must meet eligibility requirements for WIOA Adult, Dislocated Worker, or Youth programs. Employed individuals may be considered for customized training under specific conditions.

Each Customized Training participant must receive an objective assessment and have completed the Individual Employment Plan (IEP) or Individual Service Strategy (ISS) documents supporting the need for the Customized Training as the best option for obtaining secure employment. No individual may be placed in a WIOA employment activity if a member of that person's immediate family is directly supervised by or directly supervises that individual.

1. For approval to participate in customized training, an employer must: Be current in unemployment insurance and workers' compensation taxes, penalties and interest, or related payment plan;
2. Be in need of assistance in training future or current employees;
3. Be able to contract for customized, short term, training services (typically between six to twelve months.
4. Not have laid off any other individual from the same or any substantially equivalent job. WIOA Section 181. (b). (3). (A-C)
5. Not have any real, implied, or apparent conflict of interest with the service (training) provider.

To be considered for customized training, proposals should include the following:

- Identify employer or industry group with projected growth in the industry by labor market information and obtain a written commitment by the participating employer(s) to hire a minimum of 80 percent of those participants that successfully complete the training.
- Include Vocational English as a Second Language (VESL) component, when appropriate.

- Include both a classroom and worksite training component (classroom training does not have to appear on the State ETPL).
- Include subsidies and/or needs based payments for time spent in classroom training.
- Be in a demand occupation and within a target training sector defined and/or allowed by the Workforce Development Board (WDB) and identify a career ladder.
- Result in a wage at placement that meets or exceeds the City's Living Wage Standard, and which includes medical benefits.
- Identify Employment (2nd & 4th quarters) Rates and Median Earnings (2nd quarter after exit) that will assist the City in meeting its Department of Labor performance standards.
- Include a detailed line-item budget that identifies a minimum 50 percent cash match or in-kind contribution by the participating employer(s) or industry group. Employer contributions of less than 50 percent are subject to prior approval. In considering such approval, the Department may consider:
    - The size of the employer;
    - The number of training participants;
    - Wage and benefit levels (at present and anticipated upon completion of training);
    - Relation of the training to the competitiveness of the trainee; and
    - Other employer-provided training and advancement opportunities.
- Demonstrate a regional approach by detailing the participation of other WorkSource Centers or YouthSource Centers and their job seekers.
- Customized Training of an eligible employed individual may be provided for an employer or group of employers when:
    - The employee is not earning a self-sufficient wage as stated in the Annual Plan Self-Sufficiency Policy or wages comparable to or higher than wages from previous employment; and
    - The Customized Training relates to the introduction of new technologies or new production or service procedures, upgrading to new jobs that require additional skills, workplace literacy, other appropriate purposes identified by the WDB.

Progress Reports and Attendance Records

In addition, the customized training provider must provide evidence on the participant's progress and attendance to the WorkSource Center staff on a regular basis to ensure the participant is attending classes as part of the customized training agreement. The WorkSource Center staff must file the progress reports and attendance sheets in the participant hard file. If the participant fails to attend school, the training provider must inform the WorkSource Center staff within three (3) days of consecutive non-attendance. All information obtained from the training provider must be entered into CalJOBS℠.

REFERENCES

- Training and Employment Guidance Letter (TEGL) 21-22: Increasing Equitable Service Access and Employment Outcomes for All Jobseekers in Workforce Innovation and Opportunity Act Adult and Dislocated Worker Programs (June 9, 2023)
- Training and Employment Guidance Letter (TEGL) 08-19: Workforce Innovation and Opportunity Act (WIOA) Title I Training Provider Eligibility and State List of Eligible Training Providers (ETPs) and Programs (January 2, 2020)
- Training and Employment Guidance Letter (TEGL) 10-16, Change 2: Performance Accountability Guidance for Workforce Innovation and Opportunity Act (WIOA) Core Programs (September 15, 2022)

*High-Growth Sector Strategy Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
The goal of this strategy is to develop industry sector expertise within the WorkSource Centers (WSC) to fully utilize sector-based employment strategies that lead to career pathways for program participants. A sector strategy is a dual customer approach because it meets the needs of employers while taking into consideration the needs of jobseekers. This strategy offers effective ways to create pathways to sustainable careers through job placements linked to post-secondary education and career ladders with opportunities for growth.

BACKGROUND
Targeting the right sectors is essential and requires that policy makers use economic and labor market data to determine which industry sectors are best positioned to make gains if investments in workforce development are made. Investment decisions may be contingent on the degree to which a sector faces critical workforce supply problems.

The Workforce Development Board (WDB) has identified and prioritized several industry sectors regionally in Los Angeles based on economic trends and indicators of growth industries that can create opportunities to meet the employment needs of businesses to help produce better employment outcomes. In alignment with the Five-Year Workforce Development Plan, these sectors include:

1. Biosciences
2. Blue & Green Economy
3. City of Los Angeles & Public Sector Agencies
4. Construction
5. Entertainment, Motion Picture, and Sound Recording
6. Healthcare & Social Assistance
7. Performing Arts, Spectator Events, and Related Industries
8. Transportation

POLICY AND PROCEDURES
Sector investments should be prioritized where overall economic returns are likely to be highest, specifically in those sectors that will generate significant gains in terms of jobs and income. Investments should take into consideration the quality of jobs for which training resources are being made available. Training should result in livable wage jobs with benefits.

Individual WSCs are required to formally incorporate the High-Demand Industry Occupation strategies adopted by the WDB into the WSC program design. Individual WSCs are required to specialize in specific sectors as approved by the Community Investment Department (CID). WorkSource Centers specializing in a specific sector are expected to implement program designs that are inclusive of all city residents and businesses representing the specific sector. WSCs will collaborate with regional and system WSCs in the implementation of Sector Strategies.

The WDB may prioritize additional sectors as long as it can be demonstrated through current labor market data that new initiatives meet the criteria for sector initiatives.

*Incumbent Worker Training Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides a definition and guidance related to Incumbent Worker Training (IWT) based on information provided by the Workforce Investment and Opportunity Act (WIOA).

BACKGROUND
Under WIOA, IWT provides both workers and employers with the opportunity to build and maintain a quality workforce and increase both participants' and employers' competitiveness. IWT is a type of work-based training and upskilling designed to ensure workers can acquire and develop the skills necessary to avert layoff or increase the skill levels of employees so they can be promoted within the company and create backfill opportunities for employers.

Definitions
An "incumbent worker" is a worker who is:

- Employed;
- Meets the Fair Labor Standards Act (FSLA) requirements for an employer-employee relationship;
- Has an established employment history with the employer for 6 months or more, with the following exception: In the event that the incumbent worker training is being provided to a cohort of employees, not every employee in the cohort must have an established employment history for 6 months or more as long as a majority of those employees being trained do meet the employment requirement; and
- Meets the Selective Services requirements

An incumbent worker does not necessarily have to meet the eligibility requirements for career and training services for adults and dislocated workers under WIOA, unless they are also enrolled as a participant in the WIOA adult or dislocated worker program.

Incumbent Worker Training is:

- Designed to meet the special requirements of an employer (including a group of employers) to retain a skilled workforce or avert the need to lay off employees by assisting the workers in obtaining the skills necessary to retain employment, and/or provide training that will result in progression on a career pathway and income mobility.
- Conducted with a commitment by the employer to retain or avert the layoffs of the incumbent worker(s) trained for a period of six months following completion of the training, or promote incumbent workers to higher paying positions,
- Increases the competitiveness of the employer or employee, and
- Gives employees the opportunity to progress on their career pathway by providing opportunities to obtain certificates or credentials based on the employer's need.

Local areas may reserve up to 20 percent of their combined total of adult and dislocated allotments for incumbent worker training. Note – Incumbent worker training expenditures can be counted toward the training expenditure requirement in Assembly Bill (AB) 1149. (Reference the *Training Expenditure*

Requirement Policy) The employer contributions for incumbent worker training can be counted as leveraged dollars.

POLICY AND PROCEDURES

IWT contracts with WIOA formula funds are subject to CID approval and oversight. In order for an employer to be eligible to receive incumbent worker training funds, the following must be considered:

- The characteristics of the participants in the program;
- The relationship of the training to the competitiveness of a participant and the employer;
- The number of employees trained;
- Wages and benefits including post-training increases; and
- The existence of other training opportunities provided by the employer.

Employers are required to pay for a significant cost of training for those participants in incumbent worker training; this can be done through both cash and/or in-kind payments. The wages paid to participants while in training may be considered as a source of matching funds. The minimum amount of the employer share in the incumbent worker training depends on the size of the employer:

- At least 10 percent of the cost, for employers with 50 or fewer employees;
- At least 25 percent of the cost, for employers with 51 to 100 employees; and
- At least 50 percent of the cost, for employers with more than 100 employees.

The WIOA defines IWT as a business service, therefore, the delivery of incumbent worker training does not require the use of an Individual Training Account or that the training program be listed on the Eligible Training Provider List.

Monitoring

All documentation, including certificates of completion for each incumbent worker training initiative must be retained in participant files by the WorkSource Center/AJCC operator. Funds spent on incumbent worker training must be tracked and reported to the CID Financial Management Division (FMD) and assigned program monitors.

CalJOBS^{SM} Reporting

All recipients of incumbent worker training must be reported to DOL, regardless of whether they become a participant in one of the other WIOA programs. Individuals who participate in incumbent worker training must be registered in CalJOBS^{SM}. Additionally, employers participating in incumbent worker training must be registered as a preferred employer (recruiting employer) in CalJOBS^{SM}. It is the WorkSource Center/AJCC operator's responsibility to capture and enter credential information, according to the following guidelines:

- Title I – Workforce Development Application with an Incumbent Worker eligibility date entered. The application and eligibility requirements for IWT requires minimal information.

- On the Eligibility Summary tab of the Title I application: set 'Incumbent Worker Eligibility" to yes. Add the appropriate IWT grant code, then select [Finish] to save the application.

- CalJOBS^{SM} Activity Code 308 – IWT should be added to the application and associated with the appropriate funding stream for the duration of the IWT. If utilizing WIOA formula funds, staff

must associate grant code 2284 – Incumbent Worker Training Formula to the 308 – IWT activity code.

To reduce the reporting burden on employers and the WorkSource Center/AJCC operator, the DOL encourages the collection of Social Security Numbers (SSNs) as part of the training contract with the employer. For all individuals where an SSN is collected, the EDD will conduct a base wage match to obtain their employment and earnings. For those individuals that have a pseudo-SSN, it is the WorkSource Center/AJCC operator's responsibility to provide supplemental data.

IWT Performance and Reporting Requirements

Since eligibility for IWT is determined at the employer level (not the individual level), the Department of Labor (DOL) does not consider individuals in IWT to be a participant in the Adult and/or Dislocated Worker program. Individuals who only receive IWT are not included in the WIOA Adult or Dislocated Worker program performance calculations. However, the DOL requires Local Boards and the State to report certain participant and performance data on all individuals participating in IWT. The required information for these individuals is limited to demographic information, and information necessary to calculate employment in the 2nd and 4th quarters after exit, median earnings in the 2nd quarter after exit, measurable skill gains, and credential attainment. For the purpose of calculating these metrics for IWT-only individuals, the exit date is the last date of training, as indicated in the training contract.

REFERENCES

- Workforce Innovation and Opportunity Act (WIOA) (Public Law) Sections, 122(h)(i), 134(d)(4), 134(G)(ii), 134(c)(3)(H), and 194(4)
- Title 20 Code of Federal Regulations (CFR) Sections §680.780 – 680.820
- TEGL 10-16, Change 2: Performance Accountability Guidance for Workforce Innovation and Opportunity Act (WIOA) Core Programs (September 15, 2022)
- EDD Workforce Services Directive (WSD) 19-01: Incumbent Worker Training (July 2, 2019)
- TEGL 19-16: Guidance on Services provided through the Adult and Dislocated Worker Programs under the Workforce Innovation and Opportunity Act (WIOA) and the Wagner-Peyser Act Employment Services (ES) as amended by title III of WIOA, and for Implementation of the WIOA Final Rules (March 1, 2017)
- TEGL 21-22: Increasing Equitable Service Access and Employment Outcomes for All Jobseekers in Workforce Innovation and Opportunity Act Adult and Dislocated Worker Programs (June 9, 2023)
- Workforce Services Directive (WSD) 18-10: WIOA Training Expenditure Requirement, (January 31, 2019)

*Individual Training Accounts (ITA) Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides guidance regarding the requirements for establishing an Individual Training Account (ITA) in conformance with the State approved, Eligible Training Providers List (ETPL).

BACKGROUND
Training services for eligible individuals are typically provided by training providers who receive payment for their services through an ITA. The ITA is a payment agreement established on behalf of a participant with a training provider. Per the Workforce Innovation and Opportunity Act (WIOA) regulations for an Individual Training Accounts (ITA) may be established on behalf of customers to purchase classroom-training services from the State approved, Eligible Training Providers List (ETPL).

A WorkSource/YouthSource Center or America's Job Center of California (AJCC) may issue an Individual Training Account (ITA) to fund training for adults and dislocated workers who after an interview, evaluation, or assessment, and after career planning have been determined by the one-stop operator or one-stop partner, as appropriate, to be in need of training to obtain employment or remain employed. The individual can then compare the offerings on the ETPL, and, with the advice of One-Stop staff, select the most appropriate training program. In this way, the ETPL helps to provide customer choice, while also supporting quality training programs.

WIOA Section 122 requires states to establish and maintain a list of training providers who are eligible to receive WIOA Title I, subtitle funds for training services. An AJCC may issue an Individual Training Account (ITA) to a WIOA Title I, subtitle B eligible individual (out of school youth aged 16-24, adult or dislocated worker) to fund training services. The Employment Development Department (EDD) is the entity responsible for publishing, disseminating, and maintaining the comprehensive California (CA) ETPL with performance and cost information.

In cooperation with stakeholders, the State has adopted the following principles when developing the CA ETPL policies and procedures:

1. **Simplicity**- Avoid imposing burdens that inhibit the participation of quality training providers.
2. **Customer Focus**- The policies and procedures support the collection and presentation of easily accessible and reliable training program information for both individuals seeking career and occupational training information, and career planners who assist participants eligible for training services.
3. **Informed Customer Choice**- The CA ETPL includes locally approved training programs that lead to self-sustainable careers in the local regional economy, as supported by current labor market information identifying industry sectors and occupational clusters that are high-growth, high demand, projecting skills shortages, and/or vital to the regional economy.
4. **Training Delivery Flexibility**- Policies and procedures that support the inclusion of various types of training delivery that expand opportunities for consumer choice.
5. **Quality**- Ensure a comprehensive list of quality training programs that meet minimum performance standards and provide industry-valued skills in priority industry sectors. Information must be accurate, transparent, accessible, and user friendly.

6. **Respect for Local**- The policy remains supportive of the autonomy WIOA grants to the Local Boards.

In addition, this policy and Local Boards policies should align with three policy objectives outlined in the California United Strategic Workforce Development Plan:

1. **Fostering demand- driven skills attainment**- Workforce and education programs need to align program content with the state's industry sector needs so as to provide California's employers and businesses with the skilled workforce necessary to compete in the global economy.
2. **Enabling upward mobility for all Californians**- Workforce and education programs need to accessible for all Californians, especially populations with barriers to employment, and ensure that everyone has access to marketable set of skills and is able to access the level of education necessary to get a good job that ensures both long-term economic self-sufficiency and economic security.
3. **Aligning, coordinating, and integrating programs and services**- Workforce and education programs must economize limited resources to achieve scale and impact, while also providing the right services to clients, based on each client's particular and potentially unique needs, including any needs for skills-development.

POLICY AND PROCEDURES

With the exception of certain types of customized, incumbent, and On-the-Job Training (OJT);WDB contracts with institutions of higher learning; and the alternatives to traditional ITA training programs described in the Alternative Training Programs Policy, only training providers who have their training programs listed on the ETPL are eligible to receive WIOA funds to train adults and dislocated workers. This list is available on the Internet at: Workforce Services – California's Eligible Training Provider List (ETPL) | California EDD Eligible Training Provider List (ca.gov). ITAs may be established for City of Los Angeles WIOA customers of both the WorkSource and YouthSource Centers and only if the conditions set herein are met:

- The customer is unemployed or employed at a wage that is below the level of self-sufficiency consistent with the adopted policy of self-sufficiency approved by the Workforce Development Board (WDB).
- The customer was determined unlikely or unable to obtain or retain employment that leads to economic self-sufficiency or wages comparable to or higher than wages from previous employment through career services.
- The customer was determined to need of training services to obtain or retain employment that leads to self-sufficiency or wages comparable to or higher than wages from previous employment.
- The customer was determined to have the skills and qualifications to successfully participate in the selected program of training services.
- The customer has been unable to secure other financial assistance to cover the cost of training. WorkSource Centers must coordinate training funds available and make funding arrangements with one-stop partners and other agencies to apply this provision.
- WorkSource Centers must consider the availability of other sources of grants to pay for training costs such as Temporary Assistance for Needy Families (TANF), state-funded training funds such as Employment Training Panel (ETP) funds, and Federal Pell Grants, so that WIOA funds supplement other sources of training grants.
    - An ITA may be provided to individuals who require assistance beyond that made available under other grant assistance programs, including Federal Pell Grants.

    - In regards to Pell Grants:
        - Registered participants ineligible for Pell Grant assistance will not be denied access to training.
        - A participant may enroll in a WIOA-subsidized training while his/her application for a Pell Grant is pending as long as the WorkSource Center operator has made arrangements with the training provider and the participant regarding allocation of the Pell Grant. The training provider must reimburse the WorkSource Centers operator for the amount the Pell Grant subsequently awarded to customer. Reimbursement is not required from the portion of Pell Grant assistance disbursed to the WIOA participant for education-related expenses.
- If training services are provided through the adult funding stream, the customer must be determined eligible in accordance with the Priority of Service Policy.
- The customer has not participated in WIOA funded ITA training for 24 months following their last date of attendance in, or completion of, a WIOA funded training through the City of Los Angeles. In cases where there is a viable reason to provide additional training within 24 months, the service provider must obtain prior City approval.
- The customer has been unable to identify and/or enroll in a comparable course offered by local public educational institution.
- The customer has selected a training course or combination of courses from the ETPL in consultation with a case manager and consistent with customer's Individual Employment Plan (IEP).
- The training must lead to employment in a demand or growth occupation with a defined career ladder. The determination of demand or growth occupations must be consistent with the Annual Plan's policy regarding the definition of demand occupations and utilize to the fullest extent possible the labor market information system of the EDD.
- The training must result in a wage at placement, which meets or exceeds the City's Living Wage standard, with the goal of attaining self-sufficiency.
- The training must result in the attainment of an industry-recognized certificate, if available, or the attainment of skills of a generally accepted standard.

Other Conditions

- Any customer who has met the above conditions, it is recommended they be referred to the training provider of choice unless the program has exhausted training funds for the program year. The program year approved budget shall reflect the training funds available.
- An AJCC operator or AJCC partner is not required to conduct a new interview, evaluation, or assessment of a participant if the one-stop operator or one-stop partner determines that it is appropriate to use a recent interview, evaluation, or assessment of the participant conducted pursuant to another education or training program.
- An individual is not required to receive career services prior to receiving training services.
- All classroom training providers are required to be on the ETPL. and offer a certificate of completion or state credential.
- Supportive services and needs based payments must be provided consistent with the WDB approved policy on Supportive Services and Needs Based Payments; unless, through a financial needs assessment, it has been determined that the customer is ineligible for such support or has sufficient resources to remain in training. The assessment should be documented and be part of the IEP and placed in individual participant folder.
- EDD Directive WIAD06-17 requires a policy on the amount and duration of an ITA, based on the market rate for local training programs. Therefore, this policy establishes that no customer shall

be referred to a course offering with a total tuition of greater than $7,500 or duration longer than twelve months without prior City approval. Customers may, however, use other sources of funds to cover those costs that exceed $7,500. The customer's file should show the leveraging of funds for the customer covering either the full training or payment in excess of $7,500 in training fees.

- Notwithstanding the leveraging of funds, in cases where there is a viable reason to subsidize a training costing in excess of $7,500 and/or provide training longer than twelve months in duration, the service provider shall obtain prior City approval. In such cases, this policy prohibits the issuance of a training voucher prior to the approval of the City; therefore, it is the sole responsibility of the service provider to submit its written request, indicating the reasons for the exemption(s), in a timely manner so as not to impede the registration of the WIOA customer in the course of choice consistent with his/her Individual Employment Plan (IEP).
- Priority for ITAs funded through the adult and dislocated worker programs must be given first to WIOA qualified job seekers who are Veterans and/or their eligible spouses (EDD Directive WSD19-04 (Priority of Service (Veterans) - Final - Directive Template.docx (ca.gov), then for training services funded with WIOA adult funds, priority of service must be given to recipients of public assistance, other low-income individuals, or individuals who are basic skills deficient.
- The City reserves the right to prohibit the referral of customers to schools that have poor performance records in serving City customers.
- Any revisions to the ITA policy after an Annual Plan has been released for the program year shall be issued through a City Directive. The City's WDB adopted policies and City Directives on ITA shall not be inconsistent with those requirements mandated by DOL and EDD.
- A copy of this approved policy, together with a complete explanation of the limited funds available, should be shared with potential ITA customers before training services are provided.

Progress Reports and Attendance Records

The training provider must provide evidence on the participant's progress and attendance to the WorkSource Center staff on a regular basis to ensure the participant is attending classes as part of the ITA Agreement. The WorkSource Center staff must file the progress reports and attendance sheets in the participant hard file. In the event that the participant fails to attend school, the training provider must inform the WorkSource Center staff within three (3) days of consecutive non-attendance. In the event the student is terminated for non-attendance, the school must refund the unused WIOA training funds within ten (10) working days of the student's last date of attendance. All information attained from the training provider must be entered into CalJOBS.

Training Agreement Invoice

WorkSource/YouthSource subrecipients should obtain the designated training provider's standard policy regarding the amount of tuition that must be paid in advance to enroll or accept a participant. The Department of Labor's One-Stop Comprehensive Financial Management Technical Assistance Guide (TAG) Section II-6-10 states that "unless specifically required as a condition of attendance, as in a tuition payment required before beginning a formal training course, payment should not be made in advance of the receipt of services." Subrecipients should negotiate any advanced payments with the training provider in order to minimize out of pocket expense prior to the start of training.

The assigned Center staff must receive an invoice from the contracted training provider within ten (10) working days of the first negotiated milestone (if any). Any such invoice should be processed for payment by the Center within 30 days. The final payment should be made by the Center for any

remaining ITA amount once the participant completes the training and the Center staff has received all required attendance records, progress reports and certificate of completion.

Recovery of Unused WIOA Training Monies
To ensure prompt return of any unused training monies, Center staff shall track the participant's monthly progress. An internal ITA Tracking system needs to be developed to track participant activity. Center staff is responsible for immediately notifying the Program Manager when there is an early ITA termination of a participant's training. The Program Manager will notify the Fiscal section and update the ITA tracking system to reflect the early termination of training. The Center's Fiscal section is responsible for the collection process of any outstanding training and/or tuition refund.

Case managers must verify the following:

- The refund policy of the training provider for early termination from the training program
- A requirement for the training provider to notify the case manager of early participant dropout
- The percentage of the advanced payment to be returned
- Turnaround timeframe for the refund
- Time spent in training before a refund will no longer be honored.

Participant File Documentation
Justification for, and continued funding of an ITA must be supported by the following documentation located in the participant file or case notes.

1. Assessment results supporting the selected program of study. The assessment must support the need for training including a determination by a case manager that the participant will be unlikely or unable to obtain or retain employment that leads to self- sufficiency or higher wages from previous employment through career services alone; and that the selected program of study will result in employment leading to economic self-sufficiency or wages comparable to or higher than wages from previous employment.
2. Completed IEP documenting the selected program of study, anticipated and actual start/end dates and training outcomes
3. Eligibility for other training grant funding
4. Case Notes documenting that the training provider is on the Eligible Training Provider List (ETPL)
5. Documentation of the participant's progress and attendance.
6. A Certificate of completion or state credential which should be uploaded onto CalJOBS.

ETPL Reciprocal Agreements
The LA City WIOA WSC system can utilize an approved reciprocal agreement to send eligible program participants who qualify for an ITA to an Out-of-State training provider's program approved to be on that state's ETPL. WSC cannot use the approved reciprocal agreement to send program participants to Distance Education Training Providers, Apprenticeship programs, or providers with a training site(s) in CA.

In an effort to support CA businesses, priority must be provided to CA ETPL training programs; a reciprocal agreement should only be leveraged if an equivalent program within a reasonable commute is not eligible, or is not willing, to be listed on the CA ETPL.

When sending a program participant to training program on another state's ETPL, the following items must be in CalJOBS:

- The training provider and program news to be created as a local provider. This ensures the training-related information is available for federal reporting purposes.
- CalJOBS Activity Code 346 - Out-of-State Training Provider other ETPL (requires case-note to indicate other state's ETPL) must be added to their program application and associated with the local training provider created. Please note that this activity code is set up as a non-ITA activity code in CalJOBS; however, the training must be funded through an ITA.
- A case note indicating the others state's ETPL and a justification for the use of the reciprocal agreement must be added.
- Local Boards are responsible for collecting and tracking any credentials of measurable skills gains received as a result of the training.

Local ETPL Coordinator

The South Bay Workforce Investment Board (SBWIB) is contracted as the local ETPL coordinator to act on behalf of the City of Los Angeles Workforce Development Area relative to training vendors' initial and subsequent eligibility for placement onto the ETPL and I-TRAIN systems, and for maintenance and update services of such information as authorized by the State of California Employment Development Department Directive Number WSD 21-03, dated November 10, 2021, which states, "Local boards may delegate their responsibility of the ETPL to another Local Board to act on their behalf in making nominations for training providers and programs to be listed on the CA ETPL, and the creation of their local ETPL." As the City's ETPL Coordinator, the SBWIB has established ETPL internal policies and procedures for accepting applications from potential training providers. For the ETPL Policies and Procedures, please reference Attachment I: SBWIB Local ETPL Policy.

REFERENCES

- 20 CFR §680.300-310
- EDD Directive WSD21-03: ETPL Policy and Procedures (November 10, 2021)
- EDD Directive WSD 22-08: ETPL Reciprocal Agreements (January 17, 2023)
- Training and Employment Guidance Letter (TEGL) 21-22: Increasing Equitable Service Access and Employment Outcomes for All Jobseekers in Workforce Innovation and Opportunity Act Adult and Dislocated Worker Programs (June 9, 2023)

Attachment I: Local Eligible Training Provider List

SBWIB LOCAL ETPL POLICY

SERVICE AND QUALITY CONTROL PLAN • I-TRAIN • CA ETPL

SERVICE AREA

South Bay Workforce Investment Board (SBWIB) serves as the Eligible Training Provider List (ETPL) coordinator for training providers headquartered in one of the following areas:

Anaheim Service Area: Anaheim

Contra Costa Service Area: Antioch, Brentwood, Clayton, Concorde, Danville, El Cerrito, Hercules, Lafayette, Martinez, Moraga, Oakley, Orinda, Pinole, Pittsburg, Pleasant Hill, San Pablo, Richmond, San Ramon, Walnut Creek

Foothill Service Area: Arcadia, Duarte, Pasadena, Sierra Madre, South Pasadena

Golden Sierra Service Area: Auburn, Colfax, Lincoln, Loomis, Placerville, Rocklin, Roseville, South Lake Tahoe

LA City Service Area: Harbor City, Harbor Gateway, LA City, Pacific Palisades, San Pedro, Watts, Wilmington

LA County Service Area: Agoura Hills, Alhambra, Avalon, Azusa, Baldwin Park, Bell, Bell Gardens, Beverly Hills, Bradbury, Calabasas, Claremont, Commerce, Compton, Covina, Cudahy, Culver City, Diamond Bar, El Monte, Glendora, Hidden Hills, Huntington Park, Industry, Irwindale, La Habra Heights, La Mirada, Lancaster, La Puente, La Verne, Lynwood, Malibu, Maywood, Monrovia, Montebello, Monterey Park, Palmdale, Palos Verdes Estates, Pico Rivera, Pomona, Ranco Palos Verdes, Rolling Hills, Rolling Hills Estates, Rosemead, San Dimas, San Fernando, San Gabriel, San Marino, Santa Clarita, Santa Fe Springs, Santa Monica, South El Monte, South Gate, Temple City, Vernon, Walnut, West Covina, West Hollywood, Westlake Village, Whittier

NOVA Works Service Area: Atherton, Belmont, Brisbane, Burlingame, Colma, Cupertino, Daly City, East Palo Alto, Foster City, Half Moon Bay, Hillsborough, Los Altos, Menlo Park, Millbrae, Milpitas, Mountain View, Pacifica, Palo Alto, Portola Valley, Redwood City, San Bruno, San Carlos, San Mateo, Santa Clara, South San Francisco, Sunnyvale, Woodside

Orange County Service Area: Aliso Viejo, Brea, Buena Park, Costa Mesa, Cypress, Dana Point, Fountain Valley, Fullerton, Garden Grove, Huntington Beach, Irvine, Laguna Beach, Laguna Hills, Laguna Nigel, Laguna Woods, La Habra, Lake Forrest, La Palma, Los Alamitos, Mission Viejo, Newport Beach, Orange, Placentia, Rancho Santa Margarita, San Clemente, San Juan Capistrano, Seal Beach, Stanton, Tustin, Villa Park, Westminster, Yorba Linda

Santa Ana Service Area: Santa Ana

SBWIB Service Area: Hawthorne, Inglewood, Gardena, Carson, Lawndale, El Segundo, Manhattan Beach, Redondo Beach, Hermosa Beach, Torrance and Lomita

SELACO Service Area: Artesia, Bellflower, Cerritos, Downey, Hawaiian Gardens, Lakewood, Norwalk, Paramount

Verdugo Service Area: Burbank, Glendale, La Canada Flintridge

APPLICATION

Providers interested in being listed on the CA ETPL must complete and submit the SBWIB application designated for their area. Applications must be typed and submitted in the original format. They cannot be re-designed or re-formatted in any way.

Applications will be evaluated by SBWIB staff. Providers who meet all initial eligibility requirements per WSD21-03 will be recommended to pursue and will be listed on the CA ETPL via the CalJOBS system. Training Providers who do not meet the initial eligibility requirements will be notified in writing stating the reason(s) for the decision and advised of the appeal process. Applications that are submitted incomplete and/or requested documentation are not submitted in a timely manner will be removed from active review. Providers may resubmit their application at any time.

The evaluation process is approximately 30 calendar days from receipt of application. The standard is based on accurate completion of the application and the submission of all required documentation.

All decisions made by the Local Board regarding ETPs and their programs will comply with the requirements of WIOA Section 107(h), which outlines the specific responsibilities of Local Workforce Development Boards in selecting and approving training providers and programs. The Local Board will ensure that the process of approving ETPs includes an objective review of the provider's performance and adherence to state and federal standards.

TECHNICAL ASSISTANCE

Providers interested in learning about WIOA rules and regulations or requirements for being listed on the CA ETPL are eligible for technical assistance. The technical assistance is provided by way of detailed emails, one-on-one meetings, and/or monthly scheduled training sessions. Technical assistance includes but is not limited to, guidance on:

- Understanding the eligibility and documentation requirements for the CA ETPL and local ETPL.
- Ensuring that the programs meet the standards set by the state for quality and performance.
- Navigating the application and submission process for listing on the CA ETPL.
- Addressing any gaps in the provider's processes, data, or systems that may prevent successful listing.

Our goal of providing technical assistance is to ensure that all training providers have the resources and support needed to meet the requirements and be successfully listed on the CA ETPL, allowing them to serve job seekers and connect with employers effectively.

For a list of upcoming Technical Assistance Sessions, please visit: https://wioa.i-train.org/itrain/

INITIAL ELIGIBILITY – PROVIDER TYPE

The following institution types are eligible for inclusion on the CA ETPL:

- **Adult Education Secondary Schools**
  - Must be an eligible provider of adult education and literacy activities under Title II of WIOA. Adult education and/or literacy activities must be offered concurrently, or in combination with occupational skills training.
- **Pre-apprenticeship Providers**
  - Training providers must have a letter of commitment from a DOL registered or DIR DAS approved apprenticeship program. To be listed on the CA ETPL, the pre-apprenticeship program must award an industry-recognized credential or certificate.
- **Apprenticeship Providers**
  - Department of Labor (DOL) registered apprenticeships and department of Industrial Relations, Division of Apprenticeship Standards (DIR DAS) approved apprenticeships are automatically eligible to be listed on the CA ETPL and do not have any eligibility requirements.
- **Private postsecondary institutions**
  - *Providers must meet one of the following:*
    - *Have accreditation by the Accrediting Commission for Schools (ACS) Western Association of Schools and Colleges (WASC)*
    - *Have WASC Senior College and University Commission (WSCUC) Accreditation*
    - *Have current BPPE Approval to Operate (all training locations must be approved)*
    - *Have a current Verification of Exemption by BPPE (Note that Providers that fall under exemptions (a), (d), (f), or (h) of CEC Section 94874 are not eligible for the ETPL.)*
    - *Be deemed exempt per California Education Code (CEC) Section 94874.*
- **Public postsecondary institutions**
  - *Public Postsecondary Community Colleges must be accredited by the WASC Accrediting Commission for Community and Junior Colleges (ACCJC).*
  - *CA State University (CSU) and University of CA (UC) providers must be accredited by the WSCUC.*

**Please note that all institutions must be in-state training providers.*

Training providers who are deemed exempt per California Education Code (CEC) *Section 94874*, and are not regionally accredited by an accrediting institution must submit/meet the following:

- Verification of the instructor's credentials or experience.
- Ensure the financial stability of the training provider.
- Annual inspection of the schools or training programs.
- Ensure that actual instruction is taking place.
- Ensure instructional equipment and instruction meet current industry standards.

INITIAL ELIGIBILITY – PROVIDER REQUIREMENTS

- The provider must comply with the Equal Opportunity and Nondiscrimination requirements found in Section 188 of WIOA.
- Provide information supporting the provider's partnership with business.
- Complete and submit the *CA ETP Assurances Form. This must be done annually.*

INITIAL ELIGIBILITY – PROGRAM REQUIREMENTS

- Training programs must be for occupations in in-demand industry sectors identified by the state, region, or Local Board.
- Program provides training services that lead to an industry-recognized credential, national or state certificate, or degree, including all industry appropriate competencies, licensing and/or certification requirements, or employment in a specific occupation after receiving measurable technical skills.
- Program cost must be published on the provider's website and match the Cost Details tab in CalJOBS. This should be the cost of a member of the public enrolling in the program without assistance from WIOA.
- The mode of instruction, and class schedule(s) are consistent with the provider's advertised brochure/website as approved by the respective agency.

INITIAL ELIGIBILITY – PROGRAM PERFORMANCE

Programs must provide the following performance metrics based on aggregate data for all students in the program for the prior complete program year (July 1 – June 30).

- Of individuals that exited the program, the percentage who successfully completed the training program (did not withdraw or transfer out of the program).
- Of individuals that successfully completed the training program, the percentage who are employed within six months of graduating from the training program. For occupations for which the state requires passing an examination, the six-month period begins after the

announcement of the examination results for the first examination available after a student completes the program.

Private Postsecondary Institutions are required to meet and provide the following performance data:

- Of individuals who exited the program, 50% successfully completed the training program (did not withdraw or transfer out of the program).
- Of individuals who successfully completed the training program, 50% are employed within six months of graduating from the training program. For occupations for which the state requires passing an examination, the six-month period begins after the announcement of the examination results for the first examination available after a student completes the program.

I-TRAIN ELIGIBILITY

Providers who wish to be placed on SBWIB's local ETPL, I-TRAIN, must meet the following additional requirements.

- A minimum of two years legally organized to do business in the State of California
- In good standing with the Internal Revenue Service (IRS) and the State of California
- Ability to show proof of financial stability
- Ability to pass the Pre-Award Site visit covering administrative systems, staff qualifications, facility, classroom(s), current industry standard for books, tools, equipment, technology, ADA architectural and program accessibility
- The current default rate must fall below 25% (if applicable)
- Have a tuition reimbursement policy
- Grievance procedure is posted

Programs must meet the following requirements:

- Must be commercially available
- Must meet the Demand Occupation criteria
- Meet the minimum and average training related wages at placement
- Price per participant and/or price per training hour cannot exceed the market average by more than 15% per individual program
- Demonstrate proven effectiveness in the proposed training program(s) (a minimum of 10 graduates with at least a 70% placement rate of within the current twelve months) including supportive placement documentation

These following items, as applicable, must be submitted prior to contracting with the SBWIB and provider/programs being listed on the I-TRAIN system.

LICENSING:

- Current Certification(s) by an approving or accrediting body for each proposed program and training location and/or BPPE Approval

- Curriculum
- Director and Associate Director's Certification, license, and Resume
- Instructor's Certification or licensure and Resume

LEGAL STATUS DOCUMENTS

- Articles of Incorporation with State of California Certification
- By-laws of Corporation
- Fictitious Name Statement (if applicable)
- General/Partnership agreement, if applicable
- Business License for each proposed training location
- Federal Student Loan Default rate (if applicable)
- Program Orientation Packet
- Grievance Procedures
- Vendor Policies, including, but not limited to, absentee/lateness policy, Holiday schedule, disciplinary procedures

OTHER DOCUMENTS

- A current catalog with a tuition price list(s)
- Listing of items students will receive & cost breakdown for each proposed program on agency's signed letterhead
- Most recent Audited Financial Report (letter of confirmation from accounting agent/agency must be attached)
- School organizational chart
- Directors resume and applicable licenses or credentials
- Instructors' resumes with applicable licenses or credentials
- Required Insurance Certificates must be received prior or upon notice of approval
- Certificate of General Liability Coverage with required endorsement in the amount of $1,000,000
- Automobile Liability Coverage with required endorsement in the amount of $1,000,000. If automobiles are not utilized during training, a letter of waiver may be submitted in lieu of Automobile Insurance.
- Proof of Workers' Compensation Coverage

Providers and Programs that meet the requirements will be listed on the CA ETPL, I-TRAIN or both. No providers may be listed on I-TRAIN, if they do not meet the CA ETPL requirements as indicated in WSD21-03.

CONTINUED ELIGIBILITY – PROVIDER REVIEW

Continued eligibility applies to all training providers listed on the CA ETPL at any time and whose initial eligibility has expired. A training provider's initial and continued eligibility is valid for 365 days after the provider is approved for the CA ETPL. To remain on the CA ETPL, each training provider

must verify that it continues to meet the requirements outlined in the Initial Eligibility section as well as the Continued Eligibility requirements in Attachment 1 of WSD21-03.

DOL registered apprenticeships and DIR DAS approved apprenticeships do not have any continued eligibility requirements and will remain on the CA ETPL.

SBWIB will notify all approved providers of their upcoming continued eligibility review and will provide a checklist of required items.

Continued eligibility review:

- Providers must continue to meet Initial Eligibility
- Submit current Assurances Form
- Providers that were on the CA ETPL for two full program years (July 1 – June 30) must have at least one Title I, subtitle B enrollment during the previous two program years.
- Submit Business Partnership Support Letter (if additional letter is requested)

CONTINUED ELIGIBILITY – PROGRAM REVIEW

Continued eligibility applies to all training programs listed on the CA ETPL at any time and whose initial eligibility has expired. A training program's initial and continued eligibility is valid for 365 days after the programs are approved for the CA ETPL.

Programs registered by DOL and/or DIR DAS do not have any continued eligibility requirements and will remain on the CA ETPL.

SBWIB will notify all approved providers whose programs are due for continued eligibility review and will provide a checklist of required items.

Continued eligibility review:

- Training program continues to meet initial eligibility criteria
- Training Program information is reviewed and updated in CalJOBS, as applicable
- Program cost must be published
- The price listed on the Cost Details on CalJOBS must match what is publicly advertised to the public.

CONTINUED ELIGIBILITY – PROGRAM PERFORMANCE

Aggregate Data

- Aggregate Program Data must be collected and uploaded to CalJOBS.
    - Of individuals that exited the program, the percentage who successfully completed the training program (did not withdraw or transfer out of the program).
        - 50% successful completion rate required for private providers
    - Of the individuals that successfully completed the training program, the percentage who are employed within six months of graduating from the training program.

- 50% employment rate required for private providers

WIOA Performance

- Private Providers that have been on the CA ETPL for two prior years and whose programs have complete data for two prior program years are held to WIOA performance metrics.
  - EDD will negotiate with DOL to establish yearly performance goals based on the WIOA primary indicators of performance.
  - Current WIOA performance Indicators are listed below:

State-Negotiated Performance Goals

Indicators	PY 2024 & 2025 (Current Goals)
Employment Rate 2nd Quarter After Exit	67.50%
Employment Rate 4th Quarter After Exit	65.50%
Median Earnings 2nd Quarter After Exit	$7,800
Credential Attainment Rate	66%

QUARTERLY PERFORMANCE

All Training Providers listed on I-TRAIN are subject to quarterly performance evaluations. Programs are evaluated by SBWIB each quarter. Programs with 4 or more terminations/exits will be evaluated and performance will be verified.

Performance is measured by using an Entered Employment Rate (EER), which is calculated by dividing the total number of placements by the total number of terminations/exits.

- Programs with an EER of 70% or better requires no action
- Programs with an EER of 50% - 69% are placed on Probation Status
  - Programs on probation are eligible to receive referrals but are being monitored. Programs on probation for two consecutive quarters are placed on hold.
- Programs with an EER less than 50% will be placed on Hold Status
  - Programs that are on hold are not eligible to receive referrals.

ANNUAL MONITORING

All providers approved on the CA ETPL and/or I-TRAIN are subject to annual monitoring. Providers are required to maintain adequate records and ensure these records are accessible for monitoring or auditing by the Local Board and/or the state. Providers will be monitored once each program year according to the most current approved monitoring tool. This may include a desk review, onsite visit and/or virtual review.

SBWIB staff reviews the following:

- Training provider's campus remains safe and conductive to learning
- Classrooms and labs are open and operational
- The required equipment is present and operational
- Facility is ADA compliant
- Provider's approval or accreditation is still valid
- BPPE Annual Report (for private providers)
- Tuition reimbursement policy
- Grievance procedure is posted
- Placement services are offered, and employment verifications are on file for all students
- Provider is compliant with Section 188 of WIOA
- Provider's previous year's financials are received and reviewed by SBWIB Fiscal Department (This is a requirement for Private Providers only)
- Training Provider's WIOA files (This is a requirement for Private Providers only)
    - Review of Enrollment Agreement
    - Review ITA (Price is cross referenced with enrollment price and contracted price)
    - Review of Attendance Records and drops
    - Review of items received
    - Review of progress reports and competency verification
    - Viewing of certificate of completion
    - Placement and wage information as available

Completed monitoring reviews are filed in each training provider's file.
Providers who are not compliant with one or more CA ETPL and/or I-TRAIN requirement(s) may receive findings, a Corrective Action Plan or a recommendation for delisting.
If a provider receives a finding with recommendations, but no corrective action plan, a letter is sent to the provider and saved in their file.

BI-ANNUAL CONTRACT RENEWAL AND DESK REVIEW

Upon initial approval, all I-TRAIN approved providers are given a Classroom Training Agreement with a two-year term. Several months prior to the expiration of the agreement, the provider is given renewal instructions.
To remain active on the I-TRAIN directory, providers must submit:

- Current Training Provider Information Sheet with Signature
- Current accreditation or approval (WASC, Department of Education, BPPE, Standards)
- Current Catalog
- Exhibit A (for changes and/or new programs)
- Exhibit B (for new program)
- Performance Matrix (for new program) and supportive documents
- I-TRAIN Program Description (for new program)
- Itemized Cost Breakdown (for cost increases and/or new programs)
- Current General liability, Automobile Insurance or Waiver and Proof of Workers' Compensation Insurance

SBWIB staff will review the training provider's status as an approved institution and complete a renewal desk review. If all required documents are submitted and the provider passes the desk review, the provider will be granted another two-year term. The same process continues every two years.
If the provider does not pass the desk review, or the provider chooses to be delisted, SBWIB staff will follow the appropriate steps for delisting.

INTERNAL CONTROLS

All documents, status change forms, recommendations, etc. are to be submitted to the department manager/or alternate for review via the Citrix Workflow system. Submissions must adhere to the prescribed format, structure, and deadlines set by the department. Staff should ensure that all required supporting documentation, data, or resources are included with their submission. Each submission will be reviewed by the department manager/or alternate for completeness, and for compliance with WSD21-03 and/or the local policies and procedures. Submission will either be approved, declined or revision requested. If revisions are required, the reviewer will provide clear, specific instructions for what needs to be revised. The staff members submitting the work will be expected to make the necessary revisions and resubmit the document within a reasonable timeframe. After revisions have been made, the document will be reviewed again for final approval. The reviewer will confirm that the revisions address all the required changes and/or clarifications. Upon approval in the workflow, the submission must be sent via RightSignature to the department manager/or alternate and the board designee for signature. Once the document has been signed by all individuals, the submission is complete.

CONFLICTS OF INTEREST

SBWIB is committed to ensuring that its operations, decisions, and actions remain impartial, objective, and free from any potential conflicts of interest with training providers. This policy outlines the requirements to prevent, identify, and address conflicts of interest that may arise between the Local Board and the providers. This policy applies to all members of the Local Board, employees of the Local Board, including AJCC staff and training providers contracted by or in partnership with the Local Board.

Definition of Conflict of Interest:
A conflict of interest arises when an individual's personal, financial, or professional interests interfere, or appear to interfere, with their ability to act in the best interest of the WIOA funds, and/or the Local Board. This includes situations where the Local Board member, staff or AJCC staff has a personal stake in a provider's operations, financial gain, or decision-making process.

Policy Requirements:

1. Disclosure of Interests:
    - All members of the Local Board and staff must disclose any personal, familial, or financial interest in a provider, or any relationships that could create a conflict of interest, at the outset of their involvement with the Local Board.

- Providers must also disclose any conflicts of interest when entering into agreements or contracts with the Local Board.

2. No Financial or Personal Gain:
    - Local Board members and staff are prohibited from using their position for personal or financial gain in relation to providers, either directly or indirectly.
    - Providers are expected to avoid any arrangements that could lead to financial or personal benefits for Local Board members or staff outside the scope of their official duties.
3. Impartial Decision-Making:
    - Decisions made by the Local Board or its staff must be based solely on objective criteria, without undue influence from personal or financial interests. Board members or staff with a conflict of interest must recuse themselves from relevant discussions, decisions, and voting.
4. Monitoring and Enforcement:
    - The Local Board will regularly monitor relationships and transactions with providers to ensure compliance with this policy.
    - Any potential conflicts of interest will be reviewed and addressed promptly. In cases where a conflict of interest cannot be resolved, the individual involved may be asked to resign from the board or terminate their relationship with the Local Board.
5. Training and Education:
    - The Local Board will provide regular training for board members and staff on identifying, disclosing, and addressing conflicts of interest.
    - Providers will be educated about the expectations surrounding conflicts of interest and their role in maintaining transparency in all dealings with the Local Board.

Enforcement:
Failure to comply with this policy may result in disciplinary action, including removal from the Local Board or termination of contracts with providers.

PARTICIPANT & COMPLAINT MONITORING

Case managers assist their participants with the selection process of a training provider. Upon referral and enrollment into training, the case manager assists in maintaining contact with the participant and training provider to assess the participants attendance, progress, and performance of achieving the planned skilled training. The overall quality and satisfaction of training may also be reviewed. Case managers request and receive monthly attendance and

evaluation reports and often serve as the first point of contact to report any concerns or complaints.

Participants who would like to submit a complaint regarding the training provider and/or program that they are attending or have attended must first notify their case manager. Case managers will ask the participant to submit a written complaint to the Compliance Department of the SBWIB. Upon receipt of the written complaint, SBWIB staff will review the complaint and detail each individual issue in the complaint monitoring report. A call will then be scheduled with the participant to obtain additional clarification as needed.

SBWIB staff will then conduct an unannounced site visit. Upon arriving at the training site, the provider is notified that staff are investigating a complaint that was submitted against the school. The provider is not privy to who submitted the complaint. During the site visit, staff will review and discuss each issue listed in the complaint.

After the site visit, staff will complete the Evaluation Report and determine the next steps: issue a Corrective Action Plan, issue a recommendation or neither. The Evaluation Report with the appropriate recommendation is submitted to the Department Manager and/or the Board Designee. After approval, a letter is sent to the provider with the determination.

- If it was recommended to place the provider on hold or to be delisted, the provider is notified in writing. The provider will be placed on hold and/or removed from the I-TRAIN system. If applicable, the provider will be removed from the CA ETPL upon EDD's approval.
- If the provider is issued a Corrective Action Plan, the process detailed in the CAP section will be followed.
- If it is recommended that no action be taken, the provider is notified in writing.

After the complaint evaluation is completed, the complainant is notified in writing of such.
All notes, reports, recommendations, evaluations, Corrective Action Plans and letters pertaining to the complaint are saved in the provider's file and entered into the Quarterly Activity Summary Report.

CORRECTIVE ACTION PLAN

Corrective Action Plans (CAP) are issued to providers who failed to meet one or more of the CA ETPL and/or I-TRAIN requirements. The provider is sent a letter detailing the findings, the corrective action plan and the timeframe on which to correct all findings.

Providers are generally given 30 days to resolve their Corrective Action Plan (CAP), however, the timeframe is determined on a case-by-case basis. Provider must clear all CAP deficiencies to avoid being placed on Hold or recommended to be removed from I-TRAIN and/or the CA ETPL.
After the appropriate timeframe, staff will review all findings and determine if the provider corrected all deficiencies. This may include an onsite visit, a virtual meeting and/or desk review.
If all CAP deficiencies have been resolved, a Review Evaluation is submitted to the Department Manager and/or the Board Designee. A final letter will be sent to the training provider notifying them of the completed CAP. All notes, reports, recommendations, evaluations, and letters

pertaining to the CAP are saved in the provider's file and entered into the Quarterly Activity Summary Report.

If all CAP deficiencies have not been resolved, a Recommendation to place the provider on hold or delist the provider is submitted to the Department Manager and/or the Board Designee. Upon approval, a final letter will be sent to the training provider notifying them of the determination. The provider will be placed on hold and/or removed from the I-TRAIN system. If applicable, the provider will be removed from the CA ETPL upon EDD's approval. All notes, reports, recommendations, evaluations, and letters pertaining to the CAP are saved in the provider's file and entered into the Quarterly Activity Summary Report.

UNINTERRUPTED SERVICE

SBWIB is a non-union workplace. We do not have collective bargaining agreements or the possibility of strikes. In the event of a national disaster, such as, but not limited to the COVID-19 Pandemic, SBWIB has established a remote work policy and technologies so that staff can continue to work from home or other safe locations, avoiding disruptions caused by transportation issues or office closures. We use tools like Zoom and Microsoft Teams for virtual meetings, collaboration, and team communication. This helps employees stay connected and continue projects even during a disaster. The Compliance Department's files, documents, and project management systems are hosted in the cloud so that all employees can access the information they need, regardless of their physical location. Training Provider Files including their initial and continued eligibility review and documents are stored electronically and will be made available to EDD or contractor within five business days if requested. SBWIB uses automated systems to reduce reliance on human labor for critical operations that can be automated and ensure that essential services or operations can be conducted remotely if necessary, allowing for continuity even when key personnel are unavailable due to the natural disaster.

In the event a training provider is unable to continue the duties as defined in their Classroom Training Agreement due to a strike, national disaster, unannounced closure, or any other reason, SBWIB has established relationships with backup training providers or subcontractors who can take over services if necessary. Our organization has the capability to cover essential services during the disruption. Providers that have approval to operate under the Bureau of Private Postsecondary Education (BPPE) are required to coordinate closures with BPPE's Office of Student Assistant Relief.

In such an event, all contracting agencies and case managers are notified of the issue. All participants that are actively enrolled in training with the provider are identified and notified. SBWIB staff will work closely with participant's case manager(s) to determine the amount of training received and the training needed to receive their industry recognized credential. In collaboration with the case manager(s) and participant(s), SBWIB Staff will identify another training provide that will assume the training responsibility and completion of the training for the identified participants.

DELISTING PROVIDERS

To ensure the integrity of the CA ETPL, the Local Board or the EDD will remove a training provider or program from the CA ETPL at any time for the items below:

1. The training provider will be immediately removed from the CA ETPL for any of the following reasons until such time as they meet continued eligibility. A provider who has been removed from the list for any of the following reasons is liable to repay all Adult and Dislocated Worker training funds received during the period of noncompliance:
    a. The training provider has lost its accreditation or its approval to operate from its regulating agency.
    b. A private postsecondary training provider no longer meets the exempt criteria per CEC Section 94874, or the provider's Verification of Exemption by BPPE (if required by the EDD) expired or is revoked, and the provider does not have a new Verification of Exemption, or BPPE Approval to Operate.
    c. The nonprofit Community Based Organization no longer qualifies under Section 501(c)(3) of the Federal Internal Revenue Code.
    d. The apprenticeship program is no longer registered with the DOL under the National Apprenticeship Act or is no longer approved by DIR DAS. The State ETPL Coordinator is responsible for removing apprenticeship programs.
    e. The pre-apprenticeship program no longer has a Letter of Commitment from a DOL registered or DIR DAS approved apprenticeship program or no longer leads to an industry-recognized postsecondary credential.
    f. It is determined the provider sub-contracted instruction of the program to another entity without approval from WASC or BPPE. See *ETPL Definitions* (Attachment 2) for the definition of third-party subcontracting.
    g. The provider is not in compliance with WIOA Section 188.
2. A training provider will be immediately removed from the CA ETPL for a period of no less than two years for any of the reasons listed in this section. A provider who has been removed from the list for any of the following reasons is liable to repay all Adult and Dislocated Worker training funds received during the period of noncompliance:
    a. The state identifies the Local Board and training provider are participating in pay-to-play activities (commonly known as kickbacks) that include, but are not limited to: the Local Board received monetary or gift exchanges for (or in the hope for) referrals to a specific training provider, and/or exchanges of money or gifts to have the training provider listed on ETPL. As part of the annual on-site monitoring of Local Boards, if it is determined the Local Board is engaging in pay-to-play

activities, a corrective action is required, and failure to take timely action to comply may result in decertification of the Local Board involved.

b. It is determined the training provider falsely reported information.

c. The training provider substantially violated a provision of Title I of WIOA, or its implementing regulations.

d. The training provider's top-level leadership (e.g., owner, CEO, Director, etc.) is convicted of violating any federal or state law associated to the operation of the institution.

3. The EDD, in coordination with the Local Board, can remove a provider for any of the following reasons. Reactivation to the list is at the discretion of the State ETPL Coordinator and the Local Board:

    a. It is determined the provider is not serving or providing value to WIOA participants and is listed on the CA ETPL solely for other purposes, such as the utilization of Workers' Compensation Supplemental Job Displacement Benefit vouchers.

    b. The provider has not served at least one Title I, subtitle B enrollment during the previous two program years. See "Training Provider Continued Eligibility Criteria" for requirements to be reinstated to the ETPL.

    c. The provider's CalJOBS profile and/or program information is inaccurate or incomplete.

    d. The training provider has not demonstrated a good faith effort in providing the ETP Report data to EDD.

    e. The provider no longer wishes to be listed on the CA ETPL.

4. In an effort to safeguard WIOA funds, the training provider will be suspended from the CA ETPL if the training provider is under any federal, state, or local investigation. During the period of suspension, no new enrollments may occur, but the training provider can continue to serve existing WIOA-funded enrollments. Once the investigation is complete, a review of the findings by the state will determine if the provider can be reinstated to the CA ETPL.

If a training provider/program is removed from the CA ETPL, the EDD must inform the Local Board of the denial and the reason(s) for the delisting within 30 days of the removal. The Local Board must in turn inform the training provider in writing with the reason(s) for the delisting, and provide information on the Local Board appeal process within 30 days of receipt of the EDD's decision. A copy of the written notification provided to the provider must be uploaded to the document section of the Provider Profile in CalJOBS within 10 business days of issuance.

All training provider/programs removed from the CA ETPL must be removed from the local ETPL immediately upon notification from the EDD, as any new enrollments into a training program not eligible to be on the CA ETPL will result in disallowed costs.

It is the responsibility of the EDD and the Local Board to work together to ensure any participants currently enrolled in a training program removed under items 1 and 2 experience minimal disruption. If the training provider or program is removed due to items 1, 3, or 4, any participants already enrolled (attended at least one day of instruction) can continue participation in the program until the training is complete, but no new enrollments may occur.

PROHIBITION ON REFERRAL FEE PAYMENTS

SBWIB aims to maintain the integrity and impartiality of the Local Board and its staff by prohibiting the payment of referral fees by training providers to Local Board staff, including staff working for America's Job Center of CaliforniaSM (AJCC) operators. This policy ensures that all decisions and referrals made are based solely on the best interests of job seekers and not influenced by financial incentives.

To avoid conflicts of interest and ensure that all referrals are made based on merit, training providers are prohibited from offering or paying referral fees, commissions, or any other form of financial compensation to Local Board staff or AJCC operator staff for referring individuals to their training programs or services.

Policy Requirements:

1. Prohibition of Referral Fees:

- Training providers are not permitted to pay, offer, or promise any referral fees, commissions, or financial incentives to Local Board staff or AJCC operator staff for referring job seekers to their training programs or services.

2. Impartiality in Referrals:

- Referrals made by Local Board staff and AJCC operator staff must be based solely on the needs of the job seeker, the suitability of the training program, and the qualifications of the provider. Financial considerations or incentives must not influence the referral process.

3. Transparency:

- All referrals and associated processes must be transparent and documented to ensure compliance with this policy. Any training provider found offering or accepting referral fees will be subject to review and potential termination of their relationship with the Local Board.

4. Training and Awareness:

- Local Board staff and AJCC operator staff will receive regular training on this policy to ensure they understand the prohibition on referral fees and the importance of impartiality in making referrals.
- Training providers will be informed of this policy to ensure they comply with the prohibition on referral fee payments.

5. Monitoring and Compliance:

- The Local Board will periodically monitor relationships with training providers to ensure compliance with this policy.
- Any suspected violations of this policy should be reported immediately, and appropriate corrective actions will be taken.

Enforcement:
Violations of this policy will be investigated, and any training provider found in violation of the prohibition on referral fees may face actions ranging from a warning to the termination of their eligibility for inclusion on the California Eligible Training Provider List (CA ETPL) or other contractual agreements with the Local Board.
Review and Amendments:
This policy will be reviewed periodically to ensure its effectiveness and compliance with applicable laws and regulations. Any necessary amendments will be communicated to all relevant parties.

SBWIB APPEAL PROCESS

A provider wishing to appeal a denial or delisting decision must submit their appeal to SBWIB within 30 days of the issuance of the notification. The appeal must be in writing and include:

- A statement of the desire to appeal
- Specification of the program in question
- The reason(s) for the appeal (i.e. grounds)
- Documentation supporting the grounds for the appeal
- Signature of the appropriate provider official.

The provider will be given the option of having an informal meeting between SBWIB staff and the training provider. The purpose of this meeting is to identify if there is a simple solution to resolve the dispute.

If the provider is not satisfied with the outcome of the informal meeting, the provider will have the opportunity to have a formal hearing. SBWIB staff will issue a letter detailing the date, time and location at which the appeal will be heard by the impartial committee. At that time, the provider may present their argument and justification against SBWIB's decision. Both parties shall have the opportunity to present oral and written testimony under oath, to call and question witnesses, request documents relevant to the proceedings, and have legal representation.

The final decision must be made within 60 days of receipt of the appeal, and the provider will be notified in writing of the final decision by the appointed committee.

A copy of the final decision will be emailed to the State ETPL Coordinator (wsbetpl@edd.ca.gov) and uploaded to the Provider Profile section of CalJOBS.

EDD APPEAL PROCESS

Distance Education and Apprenticeship programs can appeal directly to the EDD. All other training providers may appeal to the EDD only if the local appeal process has been exhausted, and the provider is dissatisfied with the Local Board's final decision.

- A training provider wishing to appeal a Local Board's decision must submit a written appeal to the EDD within 30 days from the date of the Local Board's final decision. The request for appeal must include a statement of the desire to appeal, specification of the training

program in question, the reason(s) for the appeal (i.e., grounds), Local Board's final decision document, and the signature of the appropriate training provider official. The appeal should be sent to: wsbetpl@edd.ca.gov.

- The EDD will promptly notify the appropriate Local Board when the EDD receives a request for appeal and when a final decision has been rendered.
- The EDD will review appeals received, make a decision, and notify the training provider and the Local Board.
- The EDD will upload the state's final decision to the Provider Profile in CalJOBS.

To find additional information regarding implementation of the Workforce Innovation and Opportunity Act (WIOA) and the CA ETPL click on the corresponding links.

STAFF QUALIFICATIONS AND DEVELOPMENT

Quality Assurance and Compliance staff possess educational and professional credentials to ensure they are qualified for their role based on the job description. Staff undergo comprehensive training which reviews WSD21-03, Contracts Handbook, and Local board policies including Protection of Personal Identifiable Information (PII). Staff receive an initial evaluation upon the conclusion of their probation and are evaluated annually thereafter. The forms are developed by the SBWIB Human Resources Department.

Quality improvement is an ongoing process that the Department uses to ensure that services, programs, and operations continually meet the needs of our contractors. The department has developed and implemented clear and standardized procedures for all major activities, ensuring consistency and efficiency in service delivery. We have set clear expectations for performance, with mechanisms for holding staff accountable for quality outcomes.

The department assesses barriers like insufficient training, inconsistent communication, and ineffective resource allocation through leadership, systematic planning, and continuous monitoring. In an effort to address these barriers, the department has implemented the following:

- QA and Compliance Manager conducts routine assessments of key performance indicators to ensure that staff meet quality standards.
- Staff's progress is reviewed in periodic calls
- Professional development, including soft skills and digital competency continues through monthly staff meetings and training calls.
- The department holds regular team meetings to foster open communication, identify challenges, and propose solutions.
- Staff attend all training sessions hosted by EDD regarding WSD21-03
- Staff are continually updated on the latest practices, regulations, and innovations to improve the quality of services.
- Other potential barriers/deficiencies are identified, and solutions are implemented
- Staff are engaged in the creation of new or revised procedures to ensure they are practical and relevant.

On-the-Job Training Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides a definition and information related to On-The-Job-Training (OJT) based on information provided by the Workforce Investment and Opportunity Act (WIOA).

On the Job Training (OJT) is provided under the contract with an employer in the public, private non-profit, or private sector. Through the OJT contract, occupational training is provided for the WIOA participant in exchange for reimbursement of up to 50 percent of the wage rate to compensate for the employer's extraordinary costs of training.

BACKGROUND
Through the effective use of OJT activities, eligible WIOA participants are afforded employment opportunities that provide occupational skills training while earning a sustainable income. OJT is a permissible training expenditure under WIOA Section 134(c)(H). OJT is critical to providing businesses with qualified participants who are eager to work but need the specialized training only an employer can provide. OJT can be used to defray a portion of the extraordinary costs of this training through the partial reimbursement of the trainee's wages. This encourages businesses to utilize OJT as a low-risk high-value means to hire new talent, mitigate the learning curve for new employees, minimize business disruption while providing training, and ultimately benefit the business with improved operations and an excellent return on investment.

Definition
The Workforce Innovation and Opportunity Act (WIOA) Section 3, Definitions (44), defines on-the-job training (OJT) as:

Training by an employer that is provided to a paid participant while engaged in productive work in a job that:

- Provides knowledge or skills essential to the full and adequate performance of the job;
- Is made available through a program that provides reimbursement to the employer of up to 50 percent of the wage rate of the participant, except as provided in section 134(c)(3)(H),* for the extraordinary costs or providing the training and additional supervision related to training; and
- Is limited in duration as appropriate to the occupation for which the participant is being trained, taking into account the content of the training, the prior work experience of the participant, and the service strategy of the participant, as appropriate.

In considering this definition, four key concepts should be noted:

- OJT is a training program;
- The trainee is referred to and hired by an employer;
- Productive work, which is the actual training is defined by the employer and performed by the individual; and
- The work and prearranged training in the OJT contract are related to knowledge or skills that are essential to performing the job.

POLICY AND PROCEDURES

1. An OJT is allowable for both the WorkSource Center and YouthSource Center participants.
2. OJT participants must meet WIOA program eligibility requirements.
3. The minimum wage should be $16.78 an hour with a minimum of 32 per week based on LA County requirements after July 2023.
4. OJT contracts must be limited to the period time required for a participant to become proficient in the occupation for which the OJT is being provided. In determining the appropriate length of the contract, consideration should be given to the skill requirements of the occupation, the academic and occupational skill level of the participant, prior work experience, and the participants' IEP or Individual Service Strategy (ISS). This shall be documented in the participant file through the assessment process and subsequent IEP/ISS development and included in the case notes.
5. Segregation of Duties as it pertains to OJT, the WorkSource Center staff person who brokers the OJT shall not be the same staff person who will do the monitoring of the training agreement. This will preclude collusion or appearance of it and provides effective and efficient oversite.
6. As required by WIOA Section 181(b)(3) and 20 CFR Section 683.270(c), a WIOA participant may not be employed in, or assigned to, a job if any of the following is true:

- Any other individual is on layoff from the same or any substantially equivalent job.
- The employer has terminated the employment of any regular, unsubsidized employee or otherwise caused an involuntary reduction in its workforce with the intention of filling the vacancy created with the WIOA participant.
- The job is created in a promotional line that infringes in any way on the promotional opportunities of currently employed workers as of the date of the participation.

OJT Oversight

Service providers issuing the OJT agreement shall monitor the OJT employer or the entity performing the training during the term of the agreement. The purpose of monitoring the OJT agreement is to:

- Ensure that the validity and propriety of amounts claimed for reimbursement are substantiated by payroll and time attendance records;
- Ensure that the training is being provided as specified in the agreement;
- Ensure that all parties are adhering to the contract provisions; and
- Ensure that the WIOA participant will acquire the industry recognized occupational skill, and that the employer will issue to the WIOA participant a Performance Review and Certificate of Completion upon successful completion.

OJT Participants

While the sequence of services is eliminated under WIOA, training should still be made available to individuals only after an interview, assessment or evaluation determines that the individual requires training to obtain employment or remain employed.

An appropriate OJT participant:

- Has received an objective assessment and has completed the Individual Employment Plan (IEP) documents supporting the need for OJT as the best option for obtaining secure employment;
- Is not already been hired in the same or similar job (except for skills upgrades); and
- Will not work for their previous employer unless the OJT is for the purpose of skills upgrade.

Before developing an IEP for each OJT enrollee, the participating WorkSource center will work with the participating employer to identify needed, job-specific skills. OJT agreements may be written for eligible employed workers when:

- The employee is not earning a self-sufficient wage as described in the Annual Plan's Self-Sufficiency Policy, or subsequent directives, or wages comparable to or higher than wages from previous employment; and
- The OJT relates to the introduction of new technologies, introduction to new production or service procedures, upgrading to new jobs that require additional skills, workplace literacy, or other appropriate purposes identified by the Local Board.

Employer Requirements

- OJT is provided under an agreement with an employer or registered apprenticeship sponsor in the public, private non-profit or private sector.
- Pre-screening will be conducted prior to an agreement to ascertain the employer meets the standards set forth in the OJT Agreement, and the employer can provide both training and long-term employment to the OJT participant.
- Agreements must not be entered into with an employer that received payments under previous OJT agreements under WIOA if the employer has exhibited a pattern of failing to provide OJT participants with continued long-term employment as a regular employee with wages, employee benefits, or working conditions at the same level as other employees performing the same type of work for the same length of time.

Employer Reimbursement

OJT payments are to be compensation to the employer for the extraordinary costs associated with training participants and potentially lower productivity of participants while in the OJT. Generally, extraordinary costs are those costs the employer has in training participants who may not yet have the knowledge or skills to obtain the job through an employer's normal recruitment process.

Employers may be reimbursed up to 50 percent of the wage rate of an OJT participant. Local Boards may increase the reimbursement rate for OJT agreements up to 75 percent, when taking into account the following factors:

- The characteristics of the participants taking into consideration whether they are "individuals with barriers to employment," as defined in WIOA §3(24);
- The size of the employer, with an emphasis on small business;
- The quality of employer-provided training and advancement opportunities (for examples for an in-demand occupation and will lead to an industry-recognized credential; and
- Other factors the local board may determine to be appropriate, which may include the number of employees participating, wage and benefit levels of the employees (both at present and after completion, and relation of the training to the competitiveness of the participant.

Local Boards must document the factors used when deciding to increase the wage reimbursement levels above 50 percent*.

Recordkeeping - OJT Attendance and Progress Reports

WorkSource Centers shall maintain records to support participant attendance, compensation, participant progress and provision of services as well as adherence to CalJOBS^{SM} data entry requirements. Hard copy documents must be maintained in participant file to facilitate audits and file reviews.

REFERENCES

- EDD Workforce Services Directive (WSD) 19-02: Worker Displacement Prohibition (July 11, 2019)
- Training and Employment Guidance Letter (TEGL) 21-22: Increasing Equitable Service Access and Employment Outcomes for All Jobseekers in Workforce Innovation and Opportunity Act Adult and Dislocated Worker Programs (June 9, 2023)
- *WIOA section 134(c)(3)(H) describes situations in which the Local Board may increase the reimbursement rate for OJT agreements from 50 percent up to 75 percent.
- ** Special grants, i.e. NEGs (non-formula WIOA) may limit OJT training to certain timeframes and may be subject to upper limits of hourly wages used to calculate employer reimbursement.
- *** OJT's are excluded from the credential attainment goal

Rapid Response Services Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides an overview of required Rapid Response activities and processes in collaboration with the Workforce Development System.

BACKGROUND
The City's Rapid Response Program is designed to assist employers and employees affected by industry declines, economic dislocations, and natural disasters by quickly maximizing public and private resources. Through linkages with the U.S. Department of Labor (DOL), various divisions of the State of California Employment Development Department (EDD), City of Los Angeles WorkSource Center system, and other public and private partners, the City's deployment of its Rapid Response Coordinators (RRC) mitigate the disruption of layoffs by providing affected workers with early intervention, information on private resources and public assistance, and information on economic opportunities that can lead to them quickly reentering the job market. The RRC also assists employers by exploring human resource solutions that offer alternatives to layoffs, and referrals to other business service needs.

Layoff Aversion is a significant strategy under Rapid Response that helps retain workers in their current jobs and/or provides rapid transitions to new employment, minimizing periods of unemployment. This strategy includes "early warning systems" that include (but is not limited to) close communication with employer representatives, industry groups, local elected officials, organized labor, utilities, or local media. This close communication is intended to identify an "at-risk" company well in advance or layoffs, get executive level commitment to work together, assess the needs of the company, and deliver services to address risk factors.

The City's Rapid Response Program also complies with the State's required activity which directs the Local Area to provide a "rapid response" to Worker Adjustment and Retraining Notifications (WARNs) that are issued by employers whenever there are impending business closures and/or worker layoffs of fifty or more individuals. The RRC, however, responds to all layoffs, plant closures, and/or hour reductions regardless of the number of affected employees (Non-WARN).

POLICY AND PROCEDURES
City of Los Angeles Rapid Response Coordinators (RRCs) will contact affected employers within 48 hours of WARN or Non-WARN notification. RRCs will coordinate with EDD (Workforce Services and Unemployment Benefits Branches), Department of Labor, City of Los Angeles WorkSource System, Labor Unions, and other relevant and key partners to schedule a planning meeting, orientations, and any other services requested by the affected employer and employees at times and dates convenient to them. In addition, RRCs will:

- Work with EDD to determine if affected employers are eligible for the California's Work Sharing program (which allows for the payment of unemployment insurance benefits to individuals whose wages and hours have been reduced) as an alternative to layoffs.
- Provide WorkSource Centers (WSCs), who attend a Rapid Response Orientation, with copies of the Rapid Response Questionnaires (forms collecting basic contact, employment & education

information, and service needs) completed by affected workers (within 48 hours). When more than one WSC attends, the Questionnaires are divided in equal numbers and at random.

- Provide a "Verification of Employer Service(s)" form, when warranted, to each WSC for purposes of documenting businesses served. Issuance of this form will be determined on a case-by-case basis by the RR Unit based on the guidelines specified on the form.

Note: For WSCs to count their participation in this process towards meeting their goal of 70 businesses to be served during the program year, WSCs are to have an established relationship with the employer prior to the layoff and be the entity that referred the affected employer to the Rapid Response Unit.

- Provide each WSC a Rapid Response Dislocated Worker roster with contact information of all individuals completing a Questionnaire who live within their designated zip codes on a quarterly basis (City & County zip codes have been pre-assigned to each WSC based on location).
- As needed, provide talking points to the WSC representative participating in the RR Orientation to ensure the message is clear and consistent throughout the presentations, and provide any other technical assistance as requested by the WSC in support of services to Dislocated Workers (DWs) - provided resources are available to meet request.
- Partner with WSCs to ensure the best available services are provided to the Dislocated Workers and promote each of the City's WSCs cadre of services available to DWs and their families beyond the WIOA required activities.
- WORKSOURCE CENTERS (WSCs) form an integral partnership with the City and are key to the effectiveness of its rapid response and layoff aversion strategy. The WSCs shall support rapid response activities by sharing pertinent information with the RRC assigned to their facility, participating in rapid response activities, and by engaging workers who may potentially be laid-off or dislocated workers who have been recently separated from employment. WSCs are to notify their designated RRC of impending layoffs, plant closures, or hourly reductions for workers as this information becomes available. Further, the WSCs are required to:
- Assess the DWs to determine if they are eligible for customized training or incumbent worker training as alternatives to layoffs.
- Participate in Rapid Response Planning Meetings and/or Orientations to present the "WorkSource System", upon confirmation with the employer, and as requested by the RRC. In addition, participate, as needed in other Dislocated Worker-related Rapid Response activities (such as Hiring Fairs, workshops, etc.).
- Contact potential DWs within 48 hours of having received copies of the questionnaires collected during a Rapid Response Orientation by the RRC.
- Contact the individuals listed on the Dislocated Workers quarterly rosters (generated by zip codes) and report their status within 2 weeks of receipt (e.g., employed, unemployed, retired, name of WSC visited, etc.) to their lead RRC. Individuals who are contacted and express a need for dislocated worker services shall be assessed for eligibility and enrolled in the DW program.
- Track the number of DWs visiting the City's WorkSource System following a Rapid Response Orientation by developing an internal process that identifies and tracks individuals who attended a Rapid Response Orientation. This may include adding a self-identifying question at Intake, collecting Rapid Response Referral cards issued to participants during a live Orientation, and/or reviewing internal Dislocated Workers rosters. A program year cumulative roster that includes the name of the WSC, participants' name, former company, lay off date, and services being provided shall be submitted quarterly to the Rapid Response Unit as follows: October 10th, January 10th, April 10th, and July 10th.

- Provide the RRC available WSC-specific promotional flyers, etc., they want to be made available at all Orientations regardless of the session location (RRCs can provide further outreach as participants in each Rapid Response Orientation come from the Greater L.A. area)
- Designate a key staff member to act as their Rapid Response Liaison (RRL) who will be responsible for coordinating services and maintaining on-going communication with the RRC. Also, notify the Rapid Response Unit Manager of Liaison changes to schedule Rapid Response training for the new staff within 5 working days of change.
- Track RR Orientation participants who become employed because of on-site recruitment or other WSC activities and Report to the RRC all participants employed within forty-five days from the official layoff date. In order for the City to report these individuals as "Layoff Aversion" re-employment outcomes to the State, provide the following information:
    - Participant Name
    - Name of the employer participant was laid off from
    - Layoff Date
    - Name of New Employer
    - Hire Date
    - Employment verification (such as correspondence on new employer letterhead or new employer direct email to WSC indicating the hire date; or Dislocated Worker earnings statement; etc.)
- Partner with the City's Layoff Aversion Provider (LAEDC) as needed to maximize available resources to meet business needs.

REFERENCES

- EDD WSD 16-04: Rapid Response and Layoff Aversion Activities (July 22, 2016)

Training Expenditure Requirement Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy establishes certain requirements for the amount of formula funding that must be expended on training activities as defined by WIOA.

BACKGROUND
State Senate Bill (SB) 734 imposed training expenditure requirements on local boards carrying out WIOA funded programs. Local boards are required to spend at least 30 percent of their adult and dislocated worker WIOA formula fund allocations on workforce training services (this minimum training expenditure requirement does not apply to the youth formula fund allocations). A portion of the minimum training expenditure requirement (an amount of up to 10 percent of the adult and dislocated worker formula fund allocation) may be met by applying designated leveraged training resources (as defined in this policy) used for training services.

State Assembly Bill (AB) 1149, signed September 27, 2017, expanded the types of services to which leveraged funds may be applied to include supportive services and expands the types of leveraged funds that may be applied to the 10% credit, described above, to include specified federal, local, state, and private funds. In addition to the seven categories of leveraged resources permitted under SB 734, AB 1149 allows the following types of leveraged funds to count toward meeting the local area's 30 percent minimum training expenditure requirement:

- Temporary Assistance for Needy Families (TANF) funds spent on supportive services,
- TANF funds spent on transitional and subsidized employment,
- Local, state, or federal funds spent on training or supportive services, and
- Any other public or private funds spent on training or supportive services, for individuals enrolled in training. Subject to State Board approval.

POLICY AND PROCEDURES
In order to be applied toward the training expenditure requirement, training services must meet the following criteria:

1. Must be provided to WIOA adult or dislocated worker participants enrolled in a training activity in CalJOBS℠.
2. Must meet the definition of training services provided in WIOA Section 134(c)(3)(D). Training services may include the following:
    a. Occupational skills training, including training for nontraditional employment.
    b. On-the-job training.
    c. Incumbent worker training.
    d. Programs that combine workplace training with related instruction, which may include cooperative education programs.
    e. Training programs operated by the private sector.
    f. Skill upgrading and retraining.
    g. Entrepreneurial training.
    h. Transitional jobs.
    i. Job readiness training provided in combination with any of the services in (a)-(h)

   j. Adult education and literacy activities provided concurrently or in combination with any of the services in (a)-(g).
   k. Customized training conducted with a commitment by an employer or group of employers to employ an individual upon successful completion of the training.
3. Must meet the definition of a training service as provided in Title 20 CFR Section 680.420: A program of training services is one or more courses or classes, or a structured regimen that provides the services in Title 20 CFR Section 680.200 and leads to one of the following:
   a. An industry-recognized certificate or certification, a certificate of completion of a registered apprenticeship, a license recognized by the state involved or the federal government, an associate or baccalaureate degree.
   b. A secondary school diploma or its equivalent.
   c. Employment.
   d. Measurable skill gains toward a credential described in (a) or (b) above, or employment.
4. Must pass the following three-pronged test:
   a. Is the service defined as a basic or individualized career service under WIOA? If so, the service cannot be counted toward the training expenditure requirement.
   b. Is the service defined as training under WIOA section 134(c)(3)(D)? If so, the service can be counted toward the training expenditure requirement.
   c. Is the service not listed under WIOA section 134(c)(3)(D) but meets the definition of training in Title 20 CFR Section 680.420? If so, the service can be counted toward the training minimum.
      The determining factors are whether the services are provided through a structured learning process and whether this learning process leads to the attainment of skills or competencies needed to perform work duties during the course of the workday. In summary, the service should lead to employment and/or greater labor productivity on the job.

With the exception of certain types of Customized and On-the-Job training (OJT), and the alternatives to traditional ITA training programs described in the Alternative Training Programs Policy, only training providers through their training programs listed on the ETPL are eligible to receive WIOA funds to train adults and dislocated workers.

Formula funds and leveraged resources allocated to WIOA Career Services may not be applied toward the minimum training expenditure requirement. Only resources spent to provide “training services” as defined above to WIOA participants may be applied.

Leveraged Resources
Local boards and contractors may apply leveraged resources used for training services toward meeting a portion of their minimum training expenditure requirement (an amount of up to 10 percent of their adult and dislocated worker formula fund allocation for local boards). Local boards and contractors may apply only the following leveraged funds as part of the credit:

1. Federal Pell Grants established under Title IV of the Higher Education Act of 1965.
2. Public programs authorized by the Workforce Innovation and Opportunity Act of 2014 (e.g., Job Corps, Migrant and Seasonal Farm Worker, Rapid Response, WIOA Title II Adult Education and Literacy, national and state WIOA discretionary grants, WIOA youth program, etc.). This category of leveraged resources does not include WIOA adult and dislocated worker formula funds. Local Boards are permitted to apply youth formula funds expended on training for individuals ages 18-

24 as a leveraged resource if: (1) the individuals are co-enrolled in either the WIOA adult or dislocated worker program, and (2) the training meets all requirements set forth in this Directive.
3. Trade Adjustment Assistance.
4. Department of Labor National Emergency Grants.
5. Match funds from employers, industry, and industry associations (including the employer paid portion of customized training, the wages of an apprentice during the apprenticeship period, and the employer paid portion of on-the-job training). Note – Match funds from the employer paid portion of on-the-job training may only include the employer's cost attributed to the participant's training. See Attachment 2 to the State of California Workforce Services Directive WSD 18-10 for further details. https://www.edd.ca.gov/Jobs_and_Training/pubs/wsd18-10.pdf
6. Match funds from joint labor-management trusts.
7. Employment Training Panel grants.
8. Supportive services as defined by WIOA and the corresponding sections of the CFR, but only for those individuals enrolled in training services for occupations in demand by industry, as defined in Section 3174(c)(3)(D) of Title 29 of the United States Code and the corresponding sections of the CFR. Supportive services may include, but are not limited to, the costs of trainees' or students' books, safety and lab equipment, tools and any payment of costs permitted under WIOA rules and corresponding regulations pertaining to supportive services expenditures, including the rule that these supportive services costs are necessary for the individual to participate in training.
9. TANF funds spent on supportive services as defined by WIOA and the corresponding sections of the CFR, for TANF enrolled individuals co-enrolled in and receiving training services for occupations in demand by industry through WIOA. Supportive services may include, but are not limited to, the costs of trainees' or students' books, safety and lab equipment, tools and any payment of costs permitted under WIOA rules and corresponding regulations pertaining to supportive services expenditures, including the rule that these supportive services costs are necessary for the individual to participate in training.
10. TANF funds spent on transitional and subsidized employment for TANF enrolled individuals co-enrolled in and receiving training services through WIOA.
11. Any other local, state, or federal funds spent on training or supportive services for individuals enrolled in training, provided the individuals are enrolled in WIOA for performance reporting and tracking purposes.
12. Any other public or private funds source approved by the State Board used to provide training or supportive services to individuals enrolled in training, provided the individuals are enrolled in WIOA for performance reporting and tracking purposes.

Local Areas seeking approval for funds under this category must submit a letter to the State Board. City of Los Angeles AJCC Contractors must submit a letter requesting approval of funds under this category to their program monitor. CID will then submit a formal request to the State Board. State Board approval is required before such funds can be counted towards an AJCC's training leveraged resources. CID will notify the Workforce Development System once the status of such funds has been determined by the State Board.

Adult WorkSource Requirements

Training services are primarily provided through the Adult WorkSource Centers (WSCs). As such, certain requirements must be imposed upon the centers to ensure the local area meets its goals for training expenditures. Specifically, WSCs must expend an amount equal to or greater than thirty (30%) of their adult and dislocated worker WIOA formula fund allocations enumerated in their Individual Training

Agreements (ITA contracts) on workforce training services as defined in this policy. A portion of the minimum training expenditure requirement, as enumerated in their contracts, may be met by applying designated leveraged resources (as defined in this policy) used for leverage training services. Only the training services included in the State's requirements will be counted towards each WSCs goal. This policy may be amended by directive.

REFERENCES

- SB 734 (DeSaulnier), Chapter 498, Statues of 2011
- AB 1149 (Arambula), Chapter 423, Statutes of 2017
- EDD Workforce Services Directive (WDS) 18-10: WIOA Training Expenditure Requirement (January 31, 2019)

WIOA/TAA Co-Enrollment Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
The Trade Adjustment Assistance (TAA) Code of Federal Regulations dictates that all TAA eligible workers must have access to core and intensive services through the America's Job Center of California network. Co-enrollment in the TAA and Workforce Innovation and Opportunity Act (WIOA) will ensure workers are connected to education, training, information resources, and employment in a timely and effective manner following displacement.

BACKGROUND
The TAA program is a federal program that assists U.S. workers who have lost or may lose their jobs because of foreign trade. This program provides adversely affected workers with opportunities to obtain the skills, credentials, resources, and support necessary to become reemployed. The Federal Regulations of the TAA program requires coordinating the administration of the TAA program with the WIOA program to ensure trade-affected workers obtain all the benefits and services they are eligible to receive. With a state and federal goal of 100 percent statewide compliance, this federal mandate is met through WIOA/TAA co-enrollment.

Co-Enrollment means enrollment in more than one program at a time to allow for coordination of training and services. Co-enrollment across funding streams helps leverage limited resources, eliminates duplication of services, and helps meet the needs and expectation of all customers.

Co-enrollment entails a high level of communication and coordination among WIOA and TAA partners. Because of this, through a Memorandum of Operation (MOO), the City of Los Angeles has negotiated WIOA/TAA co-enrollment guidelines with the California Employment Development Department (EDD) to be implemented by the WorkSource System. Co-enrollment procedures include areas of responsibility relating to assessments for TAA workers, TAA case management, service planning, training services, client data entry, supportive services, post-training placement assistance, and follow-up services.

POLICY AND PROCEDURES
Per the executed MOO with EDD, effective July 1, 2023**,** the WDS is committed to delivering customer-focused, integrated, and coordinated services; to sharing relevant customer program information and records (with the participant's written consent), including referrals, assessment results, training plans, progress reports, sign-in sheets, and job development strategies; to coordinating cohesive and consistent services, that complement and strengthen the services offered by each of the organizations; and to motivating respective customers to utilize the full spectrum of each partner's services to enhance successful program outcomes.

Co-enrollment procedures are clearly delineated in the Trade Act Co-enrollment Technical Assistance Guide (TAG), DE 8306 Rev 5, dated June 2015 and such shall be adhered to in the implementation of TAA and WIOA co-enrollment practices.

CID and EDD have further agreed that the City's Rapid Response Unit serves as the starting point of co-enrollment and a front-line marketing tool for both the WIOA and TAA programs. As outlined in TEN31-

11, City Rapid Response Coordinators are required to coordinate each session with all applicable partners and/or include all required Rapid Response material at each Rapid Response/TAA session.

WorkSource Centers shall:

1. Designate WSC staff, including Case Managers, to attend EDD's TAA/WIOA Co-Enrollment training at minimum once per year.
2. Designate a point of contact to attend an CID-facilitated forum where co-enrollment issues and concerns are addressed timely.
3. Ensure WSC staff adheres to the EDD's Trade Act Co-Enrollment Technical Assistance Guide DE8306 Rev 5 (6-15), which includes the purpose and policy of WIOA/TAA co-enrollment; roles and responsibilities; and step by step WIOA/TAA co-enrollment procedures.
4. Ensure all WSC decisions relative to the provision of services to the TAA/WIOA eligible clients are made in the best interest of the clients and in alignment with local, state, and federal policies.
5. Maintain a paper-based case file with the original and/or copies of all applicable TAA/WIOA co-enrollment documentation (such as, referral form DE 8308)
6. Provide services in accordance with the following procedures:
    a. Participate in TAA Orientations as coordinated by the City's Rapid Response Unit when invited by EDD staff;
    b. Case Management: Discuss career goals, barriers, career changes, and any discussions involving advice or guidance to a WIOA/TAA co-enrolled worker;
    c. Barriers to Employment: Discuss and document lack of transportation, language barriers, and/or educational levels;
    d. Provide Comprehensive Assessment: An extensive examination testing a client's proficiency in a specific field and/or their education level. A comprehensive assessment is a tool to measure a client's proficiency levels in math, English, etc.;
    e. Job Referrals: Assist TAA clients with suitable job referrals;
    f. Job Placement: Assist TAA clients in finding jobs that match their skills and abilities; and
    g. Supportive Services (20 CFR, 663.800): Whenever necessary and if funds exist, provide TAA clients with WIOA allowable supportive services assistance.

EDD will ensure that:

1. WSCs receive the administrative/policy guidance and available resources for the necessary TAA-funded services required by each participant's Individual Employment Plan (IEP).
2. EDD will further provide and support staff development activities that enhance the implementation of this TAA/WIOA Co-Enrollment Policy.
3. City's Rapid Response Unit obtains a copy of TAA Orientation sign-in sheets to track who has been to both Rapid Response and TAA Orientations with the understanding that participant information will ONLY be used for this purpose and will not be shared with any third party or used for marketing purposes until EDD has obtained the WIOA/TAA co-enrollment/referral form (DE8308), which must be signed by the customer, partner, and EDD Representative.
4. EDD Workforce Services Division runs a QMF to enhance outreach efforts, contingent on the City providing appropriate justification.
5. Participants receive all TAA related forms in their native language (once these are developed).
6. TAA services are provided in accordance with the following procedures:
    a. TAA Orientations: Led and facilitated by TAA;
    b. Case Management: Discuss career goals, barriers, career changes, and any discussions involving advice or guidance to a WIOA/TAA co-enrolled worker;

c. Barriers to Employment: Discuss and document lack of transportation, language barriers, and/or educational levels;
d. Job Referrals: Assist TAA clients with suitable job referrals;
e. Job Placement: Assist TAA clients in finding jobs matching their skills and abilities;
f. Training Support: Fund client training through the TAA program; and
g. TAA Benefits and Services: Provide TAA benefits and services in accordance with published TAA guidance (i.e., current, and published TAA Policy and Procedure Checklist).

NOTE: There are no retroactive reimbursements for services rendered through WIOA prior to TAA certification. However, once WIOA participants enrolled in a training program are deemed eligible under TAA, the following options may proceed based on what best meets the needs of the participant and funding guidelines:

1. WIOA funded training continues its course until a natural break occurs (e.g., semester ends, module completion, etc.), then if deemed necessary, TAA funds any additional training;
2. WIOA expends up to the maximum $7,500 training cap, and TAA funds any additional training not to exceed its maximum allowance; and
3. WIOA remains the only funding source for training when training does not meet the 6 criteria for approved TAA funding.

REFERENCES

- EDD WSD14-15: WIOA and TAA Co-Enrollment Policy and Procedures (June 26, 2015)
- TEGL 07-23: Ongoing Operations of the Trade Adjustment Assistance (TAA) for Workers Program During Phase-Out Termination (January 3, 2024)
- Chapter 2 of Title II of the Trade Act of 1974, as amended (Pub. L. 93-618) (Trade Act)(codified at 19 U.S.C. §§ 2271 et seq.)
- Pub. L. 114-27, Trade Adjustment Assistance Reauthorization Act of 2015 (TAARA 2015)
- Pub. L. 112-40, Trade Adjustment Assistance Extension Act of 2011 (TAAEA)
- Pub. L. 111-5, Trade and Globalization Adjustment Assistance Act of 2009 (TGAAA)
- Pub. L. 107-210, Trade Adjustment Assistance Reform Act of 2002 (TAARA 2002)
- Pub. L. 113-128, Workforce Innovation and Opportunity Act (WIOA), 29 U.S.C. 3101 et seq.
- TAA Final Rule, 20 CFR Part 618, 85 FR 51896 (August 21, 2020)

*WIOA Training Policy and Procedures

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides guidance and establishes the procedures for participant enrollment into training programs and services available under the Workforce Innovation and Opportunity Act (WIOA) Title I Adult, Dislocated Worker, and Youth programs for the City of Los Angeles Workforce Development System.

BACKGROUND
Under WIOA, training services may be provided if the America's Job Center of California (AJCC) staff, including partner programs' staff, determines after conducting an interview, an evaluation, or assessment, and career planning, that training is necessary to assist a participant.

Training is available through Eligible Training Providers (ETPs)– entities determined eligible to receive funds through WIOA Title I– that are on the State list of Eligible Training Providers and Programs (ETPL). The ETPL ensures the accountability, quality and labor-market relevance of programs, and ensures informed customer choice for individuals eligible for training. Training must be provided by an ETPL provider, except for On-the-Job Training (OJT), Incumbent Worker Training (IWT), Customized Training, Transitional Jobs, and some unique situations as defined in this policy.

Only training providers through their training programs listed on the ETPL are eligible to receive WIOA funds to train participants through Individual Training Accounts (ITAs). However, in order to provide special populations with multiple barriers to employment more opportunities to benefit from WIOA programs, alternatives to traditional ITA training programs may be employed. For example, short-term pre-vocational services, including development of learning and communication skills, may be provided as "Career Services" and do not require the establishment of an ITA.

POLICY AND PROCEDURES

Individual Training Account (ITA) & Eligible Training Provider List (ETPL) Requirements
Training services for eligible individuals are typically provided by training providers who receive payment for their services through an Individual Training Account (ITA). The ITA is a payment agreement established on behalf of a participant with a training provider. Per WIOA regulations, an ITA may be established on behalf of customers to purchase classroom-training services from the State approved, Eligible Training Providers List (ETPL).

A WorkSource/YouthSource Center, or AJCC, may issue an ITA to fund training for adults, dislocated workers, or youth who after an interview, evaluation, or assessment, and after career planning have been determined by the AJCC operator to be in need of training to obtain employment or remain employed. The individual can then compare the offerings on the ETPL, and, with the advice of AJCC staff, select the most appropriate training program. In this way, the ETPL helps to provide customer choice, while also supporting quality training programs.

Local ETPL Coordinator
The South Bay Workforce Investment Board (SBWIB) is contracted as the local ETPL coordinator to act on behalf of the City of Los Angeles Workforce Development Area relative to training vendors' initial and

subsequent eligibility for placement onto the ETPL and I-TRAIN systems, and for maintenance and update services of such information as authorized by the State of California Employment Development Department Directive Number WSD 21-03, dated November 10, 2021, which states, “Local boards may delegate their responsibility of the ETPL to another Local Board to act on their behalf in making nominations for training providers and programs to be listed on the CA ETPL, and the creation of their local ETPL." For more information on the ETPL policies and procedures, see Attachment I of the Individual Training Accounts (ITA) Policy.

List of WIOA Training Programs and Services

WIOA allows states and local areas to fund training through a variety of approaches. Following are allowable types of training programs and services:

Table 1. Allowable Types of Training Programs and Services in WIOA

Training Type	Definition	Procedures/ Requirements
Alternative Training	In order to open sector and other training to a wider and more diverse participant base, the City of Los Angeles Workforce Development Board (WDB) adopted an alternative training policy for special populations with multiple barriers to employment to provide Vocational English as a Second Language (VESL) instruction, academic preparation, transitional work, and bridge programs for participants unable to qualify initially for Individual Training Accounts (ITAs) or sector-based training. *For more information on this training, reference the Alternative Training Policy.*	For a participant enrolled in a training program that can bypass the CA ETPL upon the determination of the WDB, an activity code requires staff to provide justification in CalJOBS under case notes.
Apprenticeships	Registered Apprenticeships are an employer-driven, “learn while you earn” model that combines on-the-job training with job-related instruction in curricula tied to the attainment of industry-recognized skills standards. The OJT is provided by the employer who hires the apprentice, although some employers also provide the job-related instruction. WIOA funds may be used to support placing participants in both the classroom and OJT portions of the program. Pre-apprenticeships are programs designed to prepare individuals to enter and succeed in a registered apprenticeship program, which includes:	Progress reports must document substantive skill development the participant has achieved. Examples include the following: ● Training reports on milestones completed as the individual masters the required job skills, or steps to complete the training program. ● Increase in pay resulting from newly acquired skills.

	- Training and curriculum that aligns with the skill needs of employers in the economy of the State or region - Access to educational and career counseling, and other supportive services - Hands-on, meaningful learning activities that are connected to education and training activities, such as exploring career options, understanding how skills acquired through coursework can be applied to a future - Career Opportunities to attain at least one industry-recognized credential; and - A partnership with one or more registered apprenticeship programs that assists in placing individuals who complete the pre-apprenticeship into a registered apprenticeship. *For more information on this training, reference the Apprenticeship Policy.*	● Increase in performance based on newly acquired skills. ● Completion of a specific milestone of a registered apprenticeship program.
Customized Training	Customized training is designed to meet the specific requirements of an employer or group of employers with the commitment that the business, or businesses employ an individual(s) upon successful completion of the training. In most instances, the business must pay for a significant portion of the cost of training, as determined by the WDB. *For more information on this training, reference the Customized Training Policy.*	Customized training may be provided when the following criteria are met: 1. The participant is not earning a self-sufficient wage as determined by the WDB policy. 2. The above paragraph's requirements are met. 3. The customized training relates to on-the-job training contracts for employed workers, or other appropriate purposes identified by the WDB.
Incumbent Worker Training	Incumbent Worker Training (IWT) is designed to meet the needs of an employer or group of employers to retain a skilled workforce or avert layoffs. IWT can be used to either: ● Help avert potential layoffs of employees; or ● Obtain the skills necessary to retain employment, such as increasing the skill levels of employees so they can be	To the greatest extent possible, incumbent worker training shall be provided utilizing California Employment Training Panel Funds: http://www.etp.ca.gov/

	promoted within the company and create backfill opportunities for new or less-skilled employees. *For more information on IWT, please refer to the Incumbent Worker Training Policy.*	
Entrepreneurial Training	Entrepreneurial skills training provides the basics of starting and operating a small business. Such training must develop the skills associated with entrepreneurship. Such skills may include, but are not limited to, the ability to: ● Take initiative; ● Creatively seek out and identify business opportunities; ● Develop budgets and forecast resource needs; ● Understand various options for acquiring capital and the trade-offs associated with each option; and ● Communicate effectively and market oneself and one's ideas. YOUTH: Entrepreneurial skills training, one of the 14 program elements for the WIOA youth program, provides the basics of starting and operating a small business. This training helps youth develop the skills associated with entrepreneurship and the gig economy, such as the ability to take initiative, creatively seek out and identify business opportunities, develop budgets and forecast resource needs, understand various options for acquiring capital and the trade-offs associated with each option, and communicate effectively and market oneself and one's ideas.	For technical assistance on this training, please contact your assigned program monitor.
Occupational Skills Training	Occupational skills training means an organized program of study that provides specific vocational skills that lead to proficiency in performing actual tasks and technical functions required by certain occupational fields at entry, intermediate, or advanced levels. Occupational skills training includes training programs that lead to recognized postsecondary credentials that align with in-demand industry sectors or occupations in the local area. Such training must:	The participant enrolled in a California (CA) Eligible Training Provider List (ETPL) training program designed to provide the technical skills necessary to perform a specific job or group of jobs. All Occupational Skills Training services must have an Occupational Code (ONET

	(1) Be outcome-oriented and focused on an occupational goal specified in the individual service strategy; (2) Be of sufficient duration to impart the skills needed to meet the occupational goal; and (3) Result in attainment of a recognized postsecondary credential.	Code) that indicates the type of training being provided. The Industry Code (NAICS Code) is not required.
On-the-Job Training	OJT provides reimbursements to employers to help compensate for the costs associated with skills upgrade training for newly hired employees and the lost production of current employees providing the training (including management staff). OJT training can assist employers who are looking to expand their businesses and who need additional staff trained with specialized skills. OJT employers may receive up to 50% reimbursement of the wage rate (in certain circumstances up to 75% to 90%) of OJT trainees to help defray personnel training costs. Under some programs, such as those funded by H-1B fees, OJT reimbursement may be as high as 90%, depending on employer size.	AJCCs shall maintain records to support participant attendance, compensation, participant progress and provision of services as well as adherence to CalJOBS^{SM} data entry requirements. Hard copy documents must be maintained in participant file to facilitate audits and file reviews.
Transitional Jobs and Work Experience	*Transitional jobs* are a type of work-experience WDBs may provide under WIOA and are considered an individualized career service. Transitional jobs are time-limited and wage-paid work experiences that can be subsidized up to 100 percent. These jobs are in the public, private, or nonprofit sectors. A *work experience* or internship is a planned, structured learning experience that takes place in a workplace for a limited period of time. Work experiences or internships may be paid or unpaid, as appropriate and consistent with other laws, such as the Fair Labor Standards Act. A work experience or internship may be arranged within the private for-profit sector, the nonprofit sector, or the public sector. For youth, work experiences may also include: ● Pre-apprenticeship programs; ● Summer employment and other employment activities available throughout the school year;	Monthly on-site monitoring of the work experience, transitional job, or internship is the responsibility of the contractor and shall be done by a person other than the designated staff who developed the work experience/transitional job/internship agreement. The contractor must ensure that the following requirements are met: ● Participant receives the training/ services/ skills as specified in the training outline/plan of the Worksite Training Agreement ● Participant acknowledges training and services received as reported on the invoices submitted

	• Internships and job shadowing; and • On-the-job training • Leadership development services	for training wages, if applicable • Participant and employer receive copies of the executed worksite training agreement prior to the start of the work experience • The worksite supervisor shall prepare and submit a progress report, which has been discussed and signed by the participant, at least once monthly, or as negotiated with the worksite supervisor by the contractor staff.
Other Training Types	Other types of training include: • Programs that combine workplace training with related instruction, which may include cooperative education programs. • Training programs operated by the private sector. • Skill upgrading and retraining. • Job readiness training provided in combination with the training services described above.	For more information, reference WDS21-03.

For technical assistance on training types or questions about eligible training providers, please contact your assigned program monitor.

Note: While all of the above are allowable training services under WIOA, service types like on-the-job training (OJT), incumbent worker training (IWT), and customized training are not required to be on the ETPL.

Industry-Certified Training Policy and Prioritizing Good Jobs
To the greatest extent possible, WIOA participants should be enrolled in Industry-Certified Training, or an accredited postsecondary education institution or industry/ occupational skills training program (excluding those in OJT and/or customized training) to acquire technical skills and information required to perform a specific job or group of jobs and attain a recognized postsecondary credential.

To assist participant's with obtaining long-term employment and reaching self-sufficiency, AJCC operators should educate participants of training programs and services that lead to good jobs or high-growth industry sectors.

For more information on this policy, please reference the Industry-Certified Training Policy, Definition of Good Jobs, and High Growth Sector Initiative Policy.

Reporting Requirements

Progress Reports and Attendance Records
Training providers must provide evidence of the participant's progress and attendance to the WorkSource Center staff on a regular basis to ensure the participant is attending classes as part of the training agreement. The WorkSource Center staff must file the progress reports and attendance sheets in the participant's CalJOBS profile. If the participant fails to attend school, the training provider must inform the WorkSource Center staff within three (3) days of consecutive non-attendance. All information obtained from the training provider must be entered into CalJOBS℠.

ETP Reporting Requirements
Training providers are typically subject to the ETP eligibility and data reporting requirements; however, WIOA allows exceptions for certain training options based on their record of success and/or an inherent requirement for employers to hire participants. These work-based learning strategies include OJT, IWT, RAPs, and customized training.

Training Expenditure Requirement
Training services are primarily provided through the Adult WorkSource Centers (WSCs). As such, certain requirements must be imposed upon the centers to ensure the local area meets its goals for training expenditures. Specifically, WSCs must expend an amount equal to or greater than thirty (30%) of their adult and dislocated worker WIOA formula fund allocations enumerated in their Individual Training Agreements (ITA contracts) on workforce training services as defined in this policy. A portion of the minimum training expenditure requirement, as enumerated in their contracts, may be met by applying designated leveraged resources (as defined in this policy) used for leverage training services. Only the training services included in the State's requirements will be counted towards each WSCs goal. This policy may be amended by directive. *For more information on this requirement, reference the Training Expenditure Requirement Policy.*

Youth Workplace Learning Expenditure Requirement
WIOA includes a requirement that a minimum of 20 percent of local area youth funds must be spent on work experience.

For more information on this requirement, reference the Youth Workplace Learning Expenditure Requirement Policy.

RESOURCES

Career Guidance Resources Available for Case Managers

- Career Advisor Portal
- Certification Finder
- License Finder
- Local Training Finder

All of the above CareerOneStop.org tools are integrated into the occupational profiles in MyNextMove (https://www.mynextmove.org/) a tool individuals can use to find career and training opportunities. The

above tools are also included in O*NET Online (https://www.onetonline.org/), which individuals can use to explore occupational information.

REFERENCES

- Training and Employment Guidance Letter (TEGL) 21-22: Increasing Equitable Service Access and Employment Outcomes for All Jobseekers in WIOA Adult and Dislocated Worker Programs (June 9, 2023)
- TEGL 08-19: WIOA Title I Training Provider Eligibility and State List of Eligible Training Providers (ETPs) and Programs (January 2, 2020)
- TEGL 19-16: Guidance on Services provided through the Adult and Dislocated Worker Programs under the WIOA and the Wagner-Peyser Act Employment Service (ES), as amended by title III of WIOA, and for Implementation of the WIOA Final Rules (March 1, 2017)
- President Biden issued Executive Order (EO 13985) Advancing Racial Equity and Support for Underserved Communities Through the Federal Government (January 20, 2021)
- WSD23-03: Performance Guidance (November 8, 2023)
- TEGL 10-16, Change 3: Performance Accountability Guidance for WIOA Core Programs (June 11, 2024)
- WSD21-03: EPTL Policy and Procedures (November 10, 2021)

*Work Experience and Transitional Jobs Policy

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides guidance and establishes the procedures related to work experience and transitional employment under WIOA programs.

BACKGROUND
Work Experience is defined as a planned, structured learning experience that takes place on a worksite for a limited amount of time. It is structured to provide an individual with behavioral and occupational skills that are workplace appropriate. It may be paid or unpaid and located in private, nonprofit or public sectors.

Transitional Jobs are defined as time-limited work experiences that are subsidized and are planned, structured learning experiences that occur in a workplace. The final WIOA regulations state: "A transitional job is one that provides a time-limited work experience, that is wage-paid and subsidized, and is in the public, private, or non-profit sectors for those individuals with barriers to employment who are chronically unemployed or have inconsistent work history, as determined by the Local WDB. These jobs are designed to enable an individual to establish a work history, demonstrate work success in an employee-employer relationship, and develop the skills that lead to unsubsidized employment."

The goal of work experience is to establish a work history for the individual that demonstrates success in the workplace and develops the skills that lead to retention in unsubsidized employment. The City recommends that work experience be paid, be provided to individuals lacking a significant work history, and be combined with supportive services. Subsidized work-based training and employment has many benefits, such as providing participants with an opportunity to gain new skills, exposure to a new profession, and experience to enhance their résumé. It can also serve as an effective transitional tool to move an unemployed participant into permanent employment. Work Experience is designed to provide the individual with specific behavioral and occupational skills needed to succeed in the workplace. It should be linked to achievement of a necessary skill level, limited in duration, combined with other activities, and based on a service strategy particular to each client. It primarily functions as a workplace-values activity, as opposed to a training activity, which is for the acquisition of specific occupational or job skills. Labor standards apply to any work experience where there is an employee/employer relationship, as defined by the Fair Labor Standards Act.

Work experience should be designed to promote the development of good work habits and basic work skills. When combined with other services, work experience should be provided concurrently or sequentially to these services to increase the basic education and/or occupational skills of the customer (as detailed in the adult Individual Employment Plan [IEP] or youth Individual Service Strategy [ISS]). Work experience may be combined with community service or conservation service corps programs.

Transitional Employment provides an individual work experience that occurs within the context of an employee/employer relationship. It is an allowable activity for individuals with barriers to employment who are chronically unemployed or have inconsistent work history. Transitional Employment is designed to ensure that the people most in need of employment assistance transition to full participation in the labor market and is an allowable use of Work Experience. WIOA allows up to 10% of Adult and

Dislocated Worker funds to be used for transitional jobs for individuals with barriers to employment. Unlike On-the-Job Training (OJT), transitional jobs are career services activities. The program provider may act as the employer of record or there may be a joint employment relationship between the worker, the firm in which the worker is placed, and the program provider. Transitional jobs must be combined with other comprehensive career services and supportive services. Contractor shall ensure that participants who are placed in Work Experience or Transitional Jobs do not report directly to family members or friends. The Workforce Development System providers shall ensure that transitional jobs do not result in the loss of public benefits. The City currently has a standard Work Experience Training Agreement. This document should be modified as needed and used for all WIOA-funded Work Experience and Transitional Jobs activities.

POLICY AND PROCEDURES

Orientation
The contractor must conduct an Orientation for both the participant and the worksite training provider before the start of the work experience. This should include a visit to the actual job site, a review of the tasks and/or skills to be gained during the training, a discussion of the wages and benefits to be paid to the participant, and a review of the other conditions within the Worksite Training Agreement, including reimbursement to the employer and the submission of progress reports by the employer.

Benefits and Working Conditions
In the development and conduct of work experience and internships, contractors must ensure that participants are not assigned to work for employers that do not comply with applicable labor laws, including wage and hour provisions, occupational health and safety provisions, and child labor laws. To the extent applicable, worker' s compensation benefits should be available with respect to injuries suffered by participants while on the job.

Participants shall not be required to work, be trained, or receive services in buildings or surroundings or under working conditions that are unsanitary, hazardous, or dangerous to the participant's health and/or safety. A participant employed or trained for inherently dangerous occupations shall be assigned to work in accordance with reasonable safety practices.

Monitoring Responsibilities
Monthly on-site monitoring of the work experience, transitional job, or internship is the responsibility of the contractor and shall be done by a person other than the designated staff who developed the work experience/transitional job/internship agreement. The contractor must ensure that the following requirements are met:

- Participant receives the training/services/skills as specified in the training outline/plan of the Worksite Training Agreement.
- Participant acknowledges training and services received as reported on the invoices submitted for training wages, if applicable.
- Participant and employer receive copies of the executed worksite training agreement prior to the start of the work experience.

The worksite supervisor shall prepare and submit a progress report, which has been discussed and signed by the participant, at least once monthly, or as negotiated with the worksite supervisor by the contractor staff.

Completion
All work experience should be linked to achievement of a necessary skill level, limited in duration, combined with other career services activities, and based on a service strategy particular to each client. The contractor shall issue a certificate of completion to the participant upon completion. A copy of the certificate shall be placed in the client file together with all the paperwork connected to the activity.

Youth Service Corps- Work Experience Agreements
The Work Experience Expectations document is required for all program participants and will be addressed in the Youth Service Corps contracts. This form can be completed electronically on the Hire LA platform, although providers also have access to the paper form.

REFERENCES

- DOLETA TEGL No. 3-14 (July 30, 2014)
- U.S. DOL The Workforce Innovation and Opportunity Act Overview (July 22, 2014)
- 20 CFR 603.651 WIOA ACT, Final Rule
- 20 CFR 680.150, 20 CFR 680.190 & 20 CFR 680.195

Youth Workplace Learning Expenditure Requirement

EFFECTIVE DATE: July 1, 2026

POLICY STATEMENT
This policy provides the guidance and establishes the procedures regarding the *Workforce Innovation and Opportunity Act* (WIOA) youth work experience programs and minimum expenditure requirements. To better prepare youth for the workforce, WIOA includes a requirement that a minimum of 20 percent of local area youth funds must be spent on work experience.

BACKGROUND
WIOA affirms a commitment to providing high-quality services for all youth and young adults beginning with career exploration and guidance, continued support for educational attainment, opportunities for skills training in in-demand industries and occupations, such as pre-apprenticeships or internships, and culminating with a good job along a career pathway, enrollment in postsecondary education, or a Registered Apprenticeship.

POLICY AND PROCEDURES
Work experiences are planned, structured learning experiences that take place in a workplace for a limited period of time. Work experience provides in-school (ISY) and out-of-school (OSY) youth an invaluable opportunity for career exploration and develop workplace skills. Work experience may be paid or unpaid, as appropriate, take place in -the private for-profit, non-profit, or public sector, and can be conducted in-person or remotely, and through virtual platforms. Labor standards apply in any work experience where an employee/employer relationship exists. Work experiences must include academic and occupational education. The educational component may occur concurrently or sequentially with the work experience, may occur inside or outside the work site and should include information necessary to understand and work in specific industries or occupations. It is also recommended that work experiences in service of a career pathway are coordinated with employers in industry and sector partnerships. WIOA identifies work experience within the following categories:

- Summer employment opportunities and other employment opportunities available throughout the program year.
- Pre-apprenticeship programs.
- Internships and job shadowing.
- On-the-job training opportunities.

Youth Formula Policy
Youth formula funds may be used to pay a participant's wages, related benefits and support services for work experience in the public, for-profit or non-profit sectors when the participant's objective assessment and individual service strategy indicate that work experience is appropriate.

Additionally, youth formula funds may be used to pay wages and staffing costs for the development and management of work experience. Allowable expenditures beyond wages may include the following:

- Staff time spent identifying potential work experience opportunities.
- Staff time working with employers to develop the work experience.
- Staff time spent working with employers to ensure a successful work experience.
- Staff time spent evaluating the work experience.

- Classroom training or the required academic education component directly related to the work experience.
- Orientation sessions for participants and employers.
- Incentive payments to youth for an achievement directly tied to the work experience.
- Employability skills/job readiness training to prepare youth for a work experience.

Work experience shall adhere to the following:

- The duration of the work experience assignment shall not exceed 90 days without prior City approval.
- The total number of hours shall not exceed 300 without prior City approval. If work experience is leveraged, justification for City General Fund paid work experience over 120 hours, and County funded work experience above maximum hours determined by the County must be outlined in writing.
- Incentives shall not exceed $100 in the form of a gift card without prior City approval, must be tied to the goals of work experience achievements, and outlined in writing before the commencement of the program.
- Compliance with California paid sick leave and labor code law, and the City of Los Angeles minimum wage.

WIOA and 20 CFR subsection 681.590 require that a minimum of 20 percent of local area funds for the Title I Youth program be spent on work experience. Youth work experience is primarily provided through the YouthSource Centers (YSCs). As such, certain requirements must be imposed upon the centers to ensure the local area meets its goal for work experience expenditures. Specifically, YSCs must expend an amount equal to or greater than 20 percent of their youth WIOA formula fund allocations on work experience activities as defined in this policy. The expenditure rate applies to total youth funding and is not applied separately for IS youth and OS youth funds. Leveraged resources cannot be used to fulfill any part of the work experience requirement.

Supportive Services

Supportive services are a separate WIOA Youth Program element and cannot be counted toward the work experience expenditure requirement even if supportive services assist the youth in participating in work experiences.

Review Process

Funds spent on paid and unpaid work experience must be tracked and reported to the Community Investment Department (CID) Financial Management Division (FMD) and assigned program monitors. This includes wages and staff costs for the development and management of work experiences.

REFERENCES

- 20 CFR Workforce Innovation and Opportunity Act; Final Rule § 681.590 & § 681.600
- State EDD Directive WSD17-07, “WIOA Youth Program Requirements”
- TEGL No. 8-15, “Second Title I WIOA Youth Program Transition Guidance”
- TEGL No. 21-16, “Third Workforce Innovation and Opportunity Act (WIOA) Title I Youth Formula Program Guidance”
- CID FMD Directive No. 17-001 “New Financial Reporting Requirements for WIOA grants”

Year 27 Annual Plan Policy Changes		
Annual Plan Policy	**Policy Status**	**Year 2027 Summary of Changes**
*All Policies	Revised	The Economic and Workforce Development Department (EWDD) will be consolidated under the newly created Community Investment Department (CID) effective July 1, 2026. All policies have been revised to change EWDD to the CID.
Adult Priority of Service Policy	Revised	This policy was revised to update the Benchmark Percentage of Priority of Service Populations for the WIOA Adult Program from 75% to 80%. Under WIOA, only Individualized Career* and Training Services* are subject to the priority of service requirement as outlined in 20 CFR Section 680.600. The requirement does not apply to Basic Career Services. The state priority of service rate is calculated based on the number of participants exited from the program who are identified as a priority population and received an individualized career or training service during their period of participation. This number is divided by the total number of participants exited from the program who have received an individualized career or training service.
Definition of Good Jobs Policy	Revised	This policy was revised to provide an updated living wage table for 2026. MIT developed the Living Wage Calculator to help individuals, communities, employers, and others estimate the local wage rate that a full-time worker requires to cover the costs of their family's basic needs where they live. The living wage shown is the hourly rate that an individual in a household must earn to support themselves and/or their family, working full-time, for 2080 hours per year.
Eligibility Determination Policy	Revised	Eligibility criteria and definitions were provided for WIOA Discretionary Disaster Recovery (DR) and Employment Recovery (ER) National Dislocated Worker Grants (NDWG).
Financial Reporting Procedure	Revised	Revised policy to add clarifying language on supporting documentation and labor cost data required (Section Ic1 and 1c2), quarterly reconciliation parameter definition (Section II), and CFAY request due date as 10 days after prior month end.
Fiscal Monitoring Review Policy and Procedures	Revised	This policy was revised to incorporate procedures for audit resolution resulting from a fiscal review/monitoring for WIOA grants, resulting in the addition of the Audit Resolution Section V titled "Fiscal Review Resolution (WIOA Grants Only)". New resolution section incorporates existing protocols from other activities into the Fiscal Monitoring relative to issuance of letters of initial determination, letters of final determination, and time schedule to resolve and finalize questioned fiscal findings and/or disallowances, including policy adherence (compliance).
High-Growth Sector Strategy Policy	Revised	This policy was revised to update sectors to align with the Five-Year Plan high-growth sectors.
Incumbent Worker Training Policy	Revised	This policy was revised to provide information on Incumbent Worker Training performance and reporting requirements. Since eligibility for IWT is determined at the employer level (not the individual level), the Department of Labor (DOL) does not consider individuals in IWT to be a participant in the Adult and/or Dislocated Worker program. Individuals who only receive IWT are not included in the WIOA Adult or Dislocated Worker program performance calculations. However, the DOL requires Local Boards and the State to report certain participant and performance data on all individuals participating in IWT. The required information for these individuals is limited to demographic information, and information necessary to calculate employment in the 2nd and 4th quarters after exit, median earnings in the 2nd quarter after exit, measurable skill gains, and credential attainment. For the purpose of calculating these metrics for IWT-only individuals, the exit date is the last date of training, as indicated in the training contract.
Individual Training Accounts (ITA) Policy	Revised	This policy was revised to add information about the local ETPL Coordinator. An appendix was added to provide the Local ETPL Policy for the City. The South Bay Workforce Investment Board (SBWIB) is contracted as the local ETPL coordinator to act on behalf of the City of Los Angeles Workforce Development Area relative to training vendors' initial and subsequent eligibility for placement onto the ETPL and I-TRAIN systems, and for maintenance and update services of such information as authorized by the State of California Employment Development Department Directive Number WSD 21-03, dated November 10, 2021, which states, "Local boards may delegate their responsibility of the ETPL to another Local Board to act on their behalf in making nominations for training providers and programs to be listed on the CA ETPL, and the creation of their local ETPL." As the City's ETPL Coordinator, the SBWIB has established ETPL internal policies and procedures for accepting applications from potential training providers.
NDWG Disaster Recovery WorkSite Selection and Management Policy	Revised	This policy was revised to add a section on Timesheet Corrections and other project requirements. NDWG Project Operators must collect and retain timesheets documenting hours worked by each participant. Corrections to timesheets must be initialed by the participant and Project Operator representative. Whiteout should never be used for corrections. Moreover, for NDWG projects, AJCCs/grant recipients must collect before and after photos demonstrating the damage caused by the disaster and recovery work performed by grant participants. In situations when disaster events impact the availability of eligibility documentation, self-attestation is acceptable as an eligibility determinant. Lastly, for data elements that allow self-attestation, self-attestation serves as the acceptable documentation and grant recipients do not need to obtain any additional documentation to validate the self-attestation for those elements.
Payroll and Time Distribution Policy and Procedures	New	This policy resulted from a recent WIOA Audit Finding requesting a written policy and procedures document on handling time keeping distribution and corrections. This new policy establishes the framework for processing, documenting, and monitoring compensation (i.e., payroll time and distribution) for CID staff. It ensures compliance with applicable federal regulations, including 2 CFR 200.430 (Compensation – personal services) and the Fair Labor Standards Act (FLSA, 29 CFR 516), as well as City of Los Angeles, Office of the City Controller payroll policies.

Year 27 Annual Plan Policy Changes		
Annual Plan Policy	**Policy Status**	**Year 2027 Summary of Changes**
Procurement and Contract Execution Guidelines	Revised	This policy was revised to incorporate the following: Clarification of WDB procurement approval threshold (up to and including $250,000), the AB339 Adhereance Process (Notice Of Intent To Contract), the Charter Section 1022 Process, compliance with Steven's Amendment, updated language from 2 CFR Part 200, Sections 200.319 - 200.321, usage of the Business Inclusion Program, procurement conflict of interest specifications, applicant good standing requirements, the requirement to document a rationale for a procurement type, updated language regarding non-competitive procurements, department usage of the Request for Interest, Procurement Result Notification Letters, Notice of Funding Letters, and the RFP/RFQ appeals process.
Program Monitoring Policy	Revised	This policy was revised to ensure compliance with "WSD24-11 - Oversight and Monitoring Standards for Substate Entities," which provides the guidance and establishes the procedures regarding monitoring responsibilities and the development of substate oversight and monitoring plans for the Local Workforce Development Areas (Local Area) and the Workforce Innovation and Opportunity Act (WIOA) 15 Percent Governor's Discretionary funded projects. Program Monitoring for WIOA formula funded programs will be conducted a minimum of two (2) times during a Program Year (PY) that includes one (1) Desk Review and one (1) Quality of Service On-Site Visits. In addition to conducting a Desk Review and a Quality-of-Service On-Site Visit, Program Monitors will also conduct Technical Assistance (TA) sessions. The TA sessions will be based on observations/ information gathered during the Desk Review or Quality of Service On-Site Visit.
Property/Equipment – Purchasing, Inventory, and Disposal Policy	Revised	This policy was revised to ensure that regular maintenance of property and equipment is kept. Contractors must take a physical property inventory and reconcile the inventory with the property records on an annual basis (rather than every 2 years). Contractors must retain all records of each WIOA allocation for a period of three years from the date of their last expenditure report. If any litigation, claim, or audit is started before the expiration of the three-year period, ALL records must be retained until all findings have been resolved and final action taken. Contractors that will not receive additional WIOA funds from the state must follow the disposition guidelines in Workforce Services Directive WSD16-10, Property – Prior Approval, Purchasing, Inventory, and Disposal, and submit the Property Closeout Inventory Certification form with their grant closeout package. EWDD will issue a grant closeout directive with detailed instructions including documentation procedures for ensuring all property and equipment are either transferred, retained with federal compensation, or disposed of correctly.
Salary and Bonus Limitations for Calendar Years 2024 through 2026	Revised	This policy was revised to update the three year range from 2023 - 2025 to 2024-2026 and update the Executive Schedule Level II salary for 2026, including clarification of salary schedule as Level II. Added and updated existing reference links)
Self-Sufficiency Policy	Revised	This policy was revised to update the federal Lower Living Standard Income Level (LLSIL) and 2026 HHS Poverty guidelines, which help Local Workforce Development Areas determine low-income status and self-sufficiency criteria as mandated by Title I of the Workforce Innovation and Opportunity Act (WIOA).
Single Audit Policy and Procedures	Revised	This policy was revised to incorporate procedures for audit resolution, resulting in the addition of the Audit Resolution section handling Singel Audit Findings.
Supportive Services/Needs-Related Payments/Incentives Policy	Revised	This policy was revised to incoporate language for 'special grant' projects related to stipends and incentives. A directive released by LA County DEO (grantor for EWDD's PY25-26 LA County Fire AA grant) mandated specific stipend/incentive payment schedules for program operators. Policy change directs special grant operators to program monitor for guidance.
WDB and EWDD Support of Grant Applications Policy	Revised	This policy was revised at the request of the WD Board to update approval timelines, use of a new Request Form, and to note that grant proposals requesting a letter of support should align with the objectives of the 5-Year Plan (prioritizing high-quality, living-wage jobs).
WIOA Training Policy and Procedures	Revised	This policy was revised to provide information about the Local ETPL Coordinator. The South Bay Workforce Investment Board (SBWIB) is contracted as the local ETPL coordinator to act on behalf of the City of Los Angeles Workforce Development Area relative to training vendors' initial and subsequent eligibility for placement onto the ETPL and I-TRAIN systems. As the City's ETPL Coordinator, the SBWIB has established ETPL internal policies and procedures for accepting applications from potential training providers.
Work Experience and Transitional Jobs Policy	Revised	This policy was revised to require Youth Service Corps programs to develop Work Experience Agreements. The Work Experience Expectations document is required for all program participants and will be addressed in the Youth Service Corps contracts.

YEAR 27 / PROGRAM YEAR 2026-2027 ANNUAL PLAN
PUBLIC COMMENTS AND COMMUNITY ENGAGEMENT

On April 2, 2026, the draft Year 27 WDB Annual Plan for Program Year 2026-27 was released for a thirty-day public comment period ending May 2, 2026. During this period, the Economic and Workforce Development Department (EWDD) scheduled in-person presentations of the Annual Plan during the Workforce Development Board (WDB) Youth Council, Olivia Mitchell Youth Council (OMYC), and the WDB Policy & Oversight Committee meetings where the public was afforded the opportunity to provide public comment. The Department also held one virtual community forum to solicit public comments. The next section provides summary notes of the public comments received.

Stakeholders were given the opportunity to submit comments via email. No comments were received to the Planning Unit inbox during the public comment period.

WDB Youth Council (April 7, 2026)

The following public comments were submitted to the City of Los Angeles WDB and shared during the meeting:

- There is support for the minimum wage per case manager being proposed through WorkSource Center Redesign.
- Related to Homelessness Initiatives, even though the Peer Homeless System Navigator (PHSN) pilot program is over, implementing systems or programs where there can be a way to track who's connected and brought into a home rather than just connecting them to program resources would be beneficial.

Olivia Mitchell Youth Council (April 8, 2026)

During the OMYC meeting, members shared several public comments related to the Annual Plan. The following public comments were shared:

- Financial literacy is needed to help youth manage their finances.
- There should be more programming for after school programs to engage young people and support them through extracurricular activities to improve academic performance and foster social and emotional well-being.
- There should be more investment in community organizations. I am seeing a trend with more funding going to schools, but we should also divest more resources in community organizations as schools are limited in the support systems that they can provide.
- How will the Know Youth Rights Ambassador program evolve?
- It would be beneficial to provide more supportive services like transportation passes to youth using YouthSource Center services.

Virtual Community Forum (April 15, 2026)

A total of 6 community members were in attendance.

The following public comments were submitted to the City of Los Angeles WDB and shared during the meeting:

- There should be continued investment in scaling up programs like the Targeted Local Hire Program that creates pathways to government jobs and public sector work.

WDB Policy & Oversight Committee (April 22, 2026)

During the WDB Policy & Oversight Committee meeting, board members shared several public comments related to the Annual Plan:

- Mark Louchein: There is a significant decline in the entertainment industry that should be noted in the economic overview of the region. The WDB should consider other prioritized sectors since this is a declining industry. We should not invest training dollars into a declining industry.
- Benjamin Torres: We should consider the nonprofit sector as a prioritized sector since it's a large sector in Los Angeles and works firsthand with the vulnerable populations and communities we serve.
- Tammy Ortuno: We should consider updating YouthSource policies related to direct deposit or providing alternative forms of payment, such as bank cards. Some populations don’t have access to a bank account.
- Benjamin Torres: Supports the requirement for WorkSource Centers to pay a living wage to staff.
- Casey O’Neill: Glad to see WorkSource budgets increasing and would like to know how centers will connect to the sector work.



Year 27 Annual Plan Community Forum

The City of Los Angeles Economic & Workforce Development Department (EWDD) is hosting a community forum on how the public workforce system promotes economic prosperity for All Angelenos.

Come join the conversation and be a part of enhancing the city's workforce system.

Date & Time:

Wednesday,
April 15, 2026
5:30PM-6:30PM PST

Location:

*This meeting will be held virtually via Zoom.

TOPICS:

- Alignment to 5-Year Workforce Development Strategic Plan
- Addressing the Homelessness Crisis and LA Wildfires Disaster Recovery
- High Growth Sector Initiatives
- Youth Initiatives

The Year 27 Draft Annual Plan can be accessed by visiting: https://ewdd.lacity.gov/

Public Comments may be submitted via e-mail to:
EWDD.Planning@lacity.org from April 2 - May 2, 2026 by 5PM PST

Zoom Meeting: http://bit.ly/4sJprXC

Meeting ID: 852 9570 1779
Passcode: 083974

8.

DATE: May 21, 2026

TO: Workforce Development Board (WDB)

FROM:

SUBJECT: **Round 4 Youth Service Corps Funding Recommendations**

REQUESTED ACTION:

BACKGROUND:

ADDITIONAL BACKGROUND:

ATTACHMENTS:

Description

- Item 8 - WDB Report Item #8 - Round 4 Youth Service Corps Funding Recommendations

FREDERICK L. JACKSON
INTERIM GENERAL MANAGER

CITY OF LOS ANGELES

8

ECONOMIC AND WORKFORCE DEVELOPMENT DEPARTMENT

444 S. FLOWER STREET
LOS ANGELES, CA 90071

CALIFORNIA

KAREN BASS
MAYOR

DATE: May 21, 2026

TO: LaShondra Mercurius, Chair
Workforce Development Board

FROM: Frederick L. Jackson, Interim General Manager *Frederick L. Jackson*
Economic and Workforce Development Department

SUBJECT: ROUND 4 YOUTH SERVICE CORPS FUNDING RECOMMENDATIONS

WORKFORCE DEVELOPMENT BOARD ACTION

The General Manager of the Economic and Workforce Development Department respectfully requests that the Workforce Development Board (WDB):

1. AUTHORIZE the EWDD to accept $17,940,190 in Round 4 funding from the California Volunteers Youth Service Corps Employment Program for the period beginning June 1, 2026, through December 31, 2027;

2. AUTHORIZE the General Manager, or designee, to negotiate and execute agreements and or amendments to agreements necessary to implement the strategies and activities contained in this report, subject to approval by the City Attorney as to form and legality; and
3. AUTHORIZE the EWDD to prepare Controller instructions and/or technical adjustments necessary to implement the California Volunteers Youth Service Corps Program budget.

BACKGROUND

California Youth Service Corps is a Governor's initiative administered by California Volunteers, the State Service Commission for California, responsible for engaging Californians in service, volunteering, and civic action to tackle the State's most pressing challenges. The purpose of the Youth Service Corps initiative is to increase youth employment, to develop youth experience towards a career, and to strengthen municipal capacity to address key areas of climate, food insecurity, education, and public service.

Beginning in 2022, the City has received $97 million through three rounds of CA Volunteers funding to place high-need youth and young adults in jobs within new or existing youth workforce development programs. The City's Youth Service Corps, called Youth Service Corps Los Angeles

(L.A.), has created pathways for nearly 10,000 young people to contribute to their communities while developing skills, networks, and confidence that prepare them for long-term success. During this time, Youth Service Corps L.A. members completed over 1.6 million hours of paid service, as illustrated in Table 1.

Table 1 - Youth Service Corps Funding and Performance

	Round 1: $53M^	Round 2: $21M	Round 3: $22M*	**Totals**
# of Youth Placed	6,769	2,244	906	**9,919**
Total # of Hours Worked	1,177,565	368,583	66,396	**1,612,544**

^*Round 1 funding lasted 2 years, from 2022 - 2024.*
**Round 3 performance is based on data from January - April 2026.*

Table 2 below provides a summary of the key job sectors where Youth Service Corps members have been placed. For example, Youth Service Corps L.A. placements in the Public Service sector enhance the City's commitment to investing in youth as a critical strategy for advancing equity, building civic engagement, and strengthening the future workforce.

Table 2 - Youth Service Corps Performance - Placement by Job Sector

	Round 1: $53M^	Round 2: $21M	Round 3: $22M*	**Totals**
Public Service	2,062	1,020	454	**3,536**
Education	1,936	902	322	**3,160**
Climate/Green Jobs	419	124	57	**600**
Other Job Placements	2,352	198	73	**2,623**
Total # of Youth Placed	**6,769**	**2,244**	**906**	**9,919**

^*Round 1 funding lasted 2 years, from 2022 - 2024.*
**Round 3 performance is based on data from January - April 2026.*

The Youth Service Corps L.A. subcontracts with the City's YouthSource Centers and other Hire LA's Youth agencies to implement this grant in high-need communities. EWDD procures these subcontractors, and EWDD serves as the fiscal grants management entity for this grant.

California Youth Service Corps Eligibility Requirements

All Youth Service Corps members must be between 16 and 30 years of age. In addition, the grant requires that 75% of the City's selected participants should meet at least two (2) of the criteria listed below:

- Have not participated in an AmeriCorps program
- May have difficulty finding employment

- Are low-income
- Are unemployed and/or out of school
- Are or were justice-involved
- Are in or transitioning from foster care
- Are engaged with the mental health or substance abuse system.

The Youth Service Corps L.A. program model is designed to recruit high-need young people for paid work experience and to develop career pipelines through early exploration and training. The program goals are:

- Goal One: Increase youth employment by providing foundational skills and work experience that will prepare participants for educational pursuits and/or career employment. The Youth Service Corps L.A. initiative is a critical investment that supports important city and community services and provides a clear pathway to viable employment, educational opportunities, and lifelong success. Utilizing Youth Service Corps funding from California Volunteers, the City will strengthen its local youth workforce development system and cultivate the next generation of service leaders.
- Goal Two: Develop career pathways for youth who participate in the program to move into gainful employment post-service. The Youth Service Corps L.A. is dedicated to ensuring Corps members successfully transition into either stable, gainful employment or further educational pursuits. A primary focus is on leveraging the program's partnerships to establish direct pathways into public and community service.
- Goal Three: Strengthen city/community capacity to address key areas of education, food insecurity, climate, and public service. Round 4 of Youth Service Corps L.A. comprises 6 Local Projects to serve an estimated 986 youth and young adults during the 2026-2027 program year. These projects vary in size and scope to offer L.A.'s youth a variety of employment opportunities and career pathways, aligned with the focus areas and core goals identified by California Volunteers.

All Youth Service Corps L.A. supported projects are existing initiatives that continue to build upon long-standing partnerships between City agencies and community-based organizations, bringing transformative change to the lives of L.A.'s youth. A few highlights are provided below:

Public Service Pathways: Graduates of the Board of Public Works Clean L.A. Youth and Clean Corridors Programs are specifically prepared for—and have a strong record of being hired as—maintenance laborers with the City's Public Works Bureau of Sanitation and its Bureau of Street Services, providing a clear route to civil service careers. Participants may also support the L.A. River Rangers program and could be connected with ongoing employment opportunities at City-contracted partner agencies responsible for maintaining the Los Angeles River. Similarly, successful graduates of the General Services Department Automotive Equipment Mechanic and Warehouse and Toolroom Worker Internships have been hired initially as Vocational Workers with the goal of competing for Garage Assistant positions as they become available.

Education Pathways: Participants who complete the Angeleno Corps Early Childhood Education program and have acquired the necessary college units are positioned to apply for vacant education positions within the City of Los Angeles Recreation and Parks Department and the Child Development Consortium of Los Angeles, facilitating their entry into the in-demand Early Childhood Education field. Furthermore, the high-school-based Student to Student Success tutoring program works in collaboration with the LA's Best Afterschool Enrichment organization to employ students upon successful completion of their internship.

A complete list of the Round 4 Youth Service Corps L.A. projects is provided in Attachment 1.

RECOMMENDATIONS

The Economic and Workforce Development Department (EWDD), in collaboration with the Mayor's Office of Economic Opportunity, is requesting approval to accept the $17,940,190 Round 4 grant award from the Office of the Governor's California (CA) Volunteers to continue the Los Angeles Youth Service Corps Program for the performance period of June 1, 2026, through December 31, 2027.

The Youth Service Corps L.A. program budget allocates $10.3 million (58%) of the total budget for participant wages, $1.34 million (7%) for other fellow costs, and $3.9 million (22%) for program wrap-around services such as work-related training, clothing, transportation, and supplies.

Select City YouthSource Centers will implement Round 4 of the Youth Service Corps L.A. Program. These entities will administer payroll and provide supportive services to Youth Service Corps L.A. Program participants. A summary of the budget is provided in Table 3 below.

Table 3 - Proposed Round 4 Youth Service Corps L.A. Program Budget

Budget Category	**Amount**
I-A. Administration Costs	$1,794,016
I-B. Direct Operating Costs	613,995
II. Youth Service Corps Fellow Wages	10,307,046
III. Youth Service Corps Fellow - Other Costs	1,339,916
IV. Program Wrap-Around Services	3,885,217
Total Budget Request	**$17,940,190**
Total # of Fellows	**986**

As indicated in Table 3 above, the Youth Service Corps budget includes $1.79 million (10%) for the administrative costs for the City and its contracted service providers. This budget will serve a minimum of 986 Youth Service Corps L.A. Fellows.

The Youth Service Corps L.A. program is the result of collaborative efforts led by the Mayor's Office and City departments working in close partnership with the broader youth workforce development system to address the needs of youth and the young adult population through participant recruitment, program implementation, and individual service coordination. Key partners include: the Board of Public Works, City departments: Community Investment for Families, Economic and Workforce Development, General Services, Recreation and Parks; the City's network of YouthSource, FamilySource, and WorkSource Centers; Los Angeles Unified School District (LAUSD); Los Angeles Community College District (LACCD); LA's BEST Expanded Learning Program, North East Trees, Community Software Solutions, and a consortium of experienced non-profit service providers across Los Angeles.

NEXT STEPS

Upon approval from the WDB, EWDD will transmit these recommendations with program and provider funding allocations to the City Council and Mayor for approval.

FLJ:GR:DB:bg

Attachment(s): 1. Youth Service Corps L.A. Project Descriptions
2. Office of the Governor California Volunteers Youth Service Corps Grant Program Authorization Resolution

Attachment 1 - Youth Service Corps L.A. Project Descriptions

1. Angeleno Corps
    - 10-month program (ages 18-30) providing service learning, work experience, education pursuit, and a $1,000 monthly stipend for 324 participants. Corps members serve at 50+ community-based organizations in areas including Education, Child Care, Environmental Justice, and Housing Rights Advocacy. Each receives mentorship and wraparound services.
    - *Partners:* Mayor's Office (Lead Agency), City of Los Angeles YouthSource Centers, 50+ Community-Based Organizations
    - *Focus Area:* Community Service
2. Student to Student Success Program
    - Provides compensation, training, and career exploration to 350 high school students who provide academic support to younger students in high-need households or elementary schools. Tutors earn $18/hour for up to 140 hours (20 hours training, up to 120 hours tutoring).
    - *Partners:* Mayor's Office (Lead Agency), Los Angeles Unified School District, City of Los Angeles YouthSource Centers, LA's BEST Afterschool Enrichment
    - *Focus Area:* Education
3. L.A. City Pathways
    - Internship program providing 120 youth and young adults with exposure to City career opportunities. Participants earn $18 (Tier I) or $25 per hour (Tier II) for up to 850 paid work hours, supported by City employee mentors.
    - *Partners:* Mayor's Office and Recreation and Parks (Lead Agencies), Los Angeles Community College District, City of Los Angeles YouthSource Centers, Various L.A. City and L.A. County Departments, Local Colleges and Universities
    - *Focus Area:* Public Service
4. Operation Flame Wildland Firefighter Academy
    - Provides training and work experience for 50 low-income and justice-impacted L.A. residents (ages 18-30) for entry-level wildland firefighting positions. The program is 6 weeks (240 hours), and trainees receive a $3,000 stipend upon successful completion.
    - *Partners:* Mayor's Office (Lead Agency), North East Trees, Operation Flame, Tree People, City of Los Angeles YouthSource Centers
    - *Focus Area:* Public Service
5. Summer Night Lights Expansion
    - Hires 70 young people (ages 16-30) to coordinate activities at parks with extended hours, creating a safe, welcoming environment in gang-impacted neighborhoods. Participants earn the city minimum wage of $18 an hour for up to 560 hours.
    - *Partners:* Mayor's Office of Community Safety (Lead Agency), Recreation and Parks Department (Lead Agency)
    - *Focus Area:* Public Service

6. Clean L.A. Youth/Clean Corridors Program

- 12-month, full-time employment program for up to 82 young adults (ages 18-30) focused on community beautification, street clean-up services, and cleaning and maintaining public areas along the Los Angeles River as a pathway to a full-time career. Participants work up to 2080 hours, earning $24 an hour. Youth Service Corps members from prior cohorts have been successfully hired by the City's Bureau of Sanitation and the Bureau of Street Services.
- *Partners:* Board of Public Works (Lead Agency), Community Investment Department, City of Los Angeles YouthSource Centers, Coalition for Responsible Community Development, Koreatown Youth and Community Center, New Directions For Youth, Northeast Graffiti Busters
- *Focus Area:* Public Service

Attachment 2 - Office of the Governor California Volunteers Youth Service Corps Grant Program Authorization Resolution

Resolution

WHEREAS the City of Los Angeles desires to participate in the Office of the Governor California Volunteers Youth Service Corps Grant Program funded through the California State Account and administered by the Office of the Governor, California Volunteers;

NOW, THEREFORE, BE IT RESOLVED that the City of Los Angeles, Office of the Mayor be authorized on behalf of the City of Los Angeles to submit the grant proposal for this funding and sign the Grant Agreement with California Volunteers, including any amendments thereof;

BE IT FURTHER RESOLVED that grant funds received hereunder shall not be used to supplant expenditures controlled by this body;

BE IT FURTHER RESOLVED that the City of Los Angeles agrees to abide by the terms and conditions of the Grant Agreement as set forth by California Volunteers.

Passed, approved, and adopted by the Los Angeles City Council in a meeting thereof held on (insert date) by the following:

Ayes:
Noes:
Absent:

Signature: _____ Date: _____

Typed Name and Title: _____

ATTEST: Signature: _____ Date: _____

Typed Name and Title: _____

9.

DATE: May 21, 2026

TO: Workforce Development Board (WDB)

FROM:

SUBJECT: **Older Worker Peer Navigator Pilot Program Request For Interest (RFI) Recommendations**

REQUESTED ACTION:

BACKGROUND:

ADDITIONAL BACKGROUND:

ATTACHMENTS:

Description

- Item 9 - Older Worker Peer Navigator Pilot Program Request For Interest (RFI) Recommendations

CITY OF LOS ANGELES
CALIFORNIA

FREDERICK L. JACKSON
INTERIM GENERAL MANAGER

9

ECONOMIC AND WORKFORCE DEVELOPMENT DEPARTMENT

444 S. FLOWER STREET
LOS ANGELES, CA 90071

KAREN BASS
MAYOR

DATE: May 21, 2026

TO: LaShondra Mercurius, Chair
Workforce Development Board

FROM: Frederick L. Jackson, Interim General Manager
Economic and Workforce Development Department

SUBJECT: OLDER WORKER PEER NAVIGATOR PILOT PROGRAM REQUEST FOR INTEREST (RFI) RECOMMENDATIONS

WORKFORCE DEVELOPMENT BOARD ACTION

The General Manager of the Economic and Workforce Development Department (EWDD) respectfully requests that the Workforce Development Board (WDB):

1. APPROVE the procurement results of a Request for Interest (RFI) to implement the Older Worker Peer Navigator Pilot Program (PNPP) to support the City of Los Angeles' (City) AdvantAGE LA Plan (AdvantAGE Plan) as identified in Table 1; and
2. AUTHORIZE the General Manager of the EWDD, or designee, to execute contracts with the service providers for a contract term of twelve (12) months as identified in Table 2.

BACKGROUND

On March 13, 2026, the EWDD issued an RFI to WorkSource Centers (WSC) soliciting interest in the PNPP. The PNPP will fund selected WSCs to host and supervise an Older Worker Peer Navigator (age 55+) who will provide customized workforce navigation, outreach, and support services to older adults seeking employment, training, and advancement opportunities. The PNPP model is designed to strengthen service delivery, increase enrollment, and improve outcomes for older adults. This PNPP will also support the implementation of the City's AdvantAGE Plan, which provides strategies to improve employment, retention, and advancement of workers age 55+.

As made apparent in the AdvantAGE Plan Report, older adults represent one of the fastest-growing segments of Los Angeles' workforce yet remain underserved by workforce programs despite significant labor market demand. The PNPP model leverages lived experience to build trust, reduce stigma, and improve outcomes for participants while helping WSC adapt services to better meet the needs of this population.

This WIOA Title I financially assisted program or activity is an equal opportunity employer/program.
Auxiliary aids and services are available upon request to individuals with disabilities.

The PNPP will:

- Directly support participants (55+) with tailored guidance through the workforce system;
- Strengthen service delivery by sharing resources, identifying gaps, and helping centers adapt programming for Older Adults;
- Remove stigma and build trust by leveraging lived experience to reduce shame around aging and career transitions; and
- Advance equity by ensuring one of the fastest-growing and most vulnerable labor force groups has meaningful access to opportunities.

Funding for this program was approved by the WDB in the Carry-In Report Budget of the Annual Plan PY 2025-26 on October 23, 2025. This Program is funded through the Workforce Innovation and Opportunity Act (WIOA) grant.

DISCUSSION

On March 31, 2026, the EWDD received a total of four complete RFI proposals from the following WSC operators:

1. Asian American Drug Abuse Program (AADAP)
2. Coalition for Responsible Community Development (CRCD)
3. Managed Career Solutions (MCS)
4. United Auto Workers - Labor and Employment Training Corporation (UAW-LETC)

No proposals were received for the San Fernando Valley by the March 31, 2026, deadline. To ensure City-wide coverage for this pilot initiative, on May 4, 2026, the EWDD solicited proposals from WSC operators in the San Fernando Valley and received a fifth proposal from Goodwill of Southern California (Goodwill) on May 8, 2026.

<u>RFI Evaluation and Selection Process</u>

The proposals were evaluated utilizing one internal rater and one external rater. The submitted proposals were evaluated based on the following:

1. The quality and completeness of the submitted letter of Interest;
2. Previous WSC Performance, including the ability to meet program outcome targets;
3. Demonstration of a good faith effort to fulfill other strategic plan metrics, if necessary, to make a decision; and
4. Willingness to collaborate with other WSC(s), if possible, in generating a cohort for peer navigators to debrief, share best practices, and experiences during the initially funded period.

Under the EWDD's RFI selection process, a score of seventy (70) is considered qualifying for participation in the subject grant project.

Evaluation Results

As summarized in Table 1, a total of five agencies submitted complete proposals in response to the RFI. Upon evaluation of the RFI submissions, all five proposals scored a qualifying score of seventy (70) or greater. Table 1 displays the name of the proposer and the score received.

Table 1 – Older Worker Navigator RFI Proposal Rating

PROPOSER	SCORE
Goodwill of Southern California	100
Managed Career Solutions	100
Asian American Drug Abuse Program	90
United Auto Workers - Labor and Employment Training Corporation	79
Coalition for Responsible Community Development	74

FUNDING RECOMMENDATION

Upon evaluation of the proposals, the evaluation committee recommended the selection of and contract award to five service providers in an amount not to exceed $174,200 per individual contractor. Funding will support the PNPP at each center. WSCs will have the discretion to allow Navigators to be either full-time or part-time.

Table 2 displays the recommended service provider and the corresponding funding amount.

Table 2 – Recommended Service Providers

SERVICE PROVIDER	WSC	FUNDING
Goodwill of Southern California	North San Fernando Valley	$174,000
Managed Career Solutions	Harbor Gateway	$174,000
Asian American Drug Abuse Program	West Adams	$174,000
United Auto Workers - Labor and Employment Training Corporation	South Los Angeles	$174,000
Coalition for Responsible Community Development	Vernon Central / LATTC	$174,000

PROPOSED TERM OF CONTRACT

The contract is for a term of twelve (12) months.

NEXT STEPS

Upon authorization, the EWDD will begin the process of executing contracts with the selected agencies, subject to City Attorney review and approval.

FLJ:GR:DB:MF:XB:AM:cg

10.

DATE: May 21, 2026

TO: Workforce Development Board (WDB)

FROM:

SUBJECT: **Department of Children and Family Services Workforce Navigator Initiative Request For Interest (RFI) Recommendations**

REQUESTED ACTION:

BACKGROUND:

ADDITIONAL BACKGROUND:

ATTACHMENTS:

Description

- Item 10 - Department of Children and Family Services Workforce Navigator Initiative Request For Interest (RFI) Recommendations

CITY OF LOS ANGELES
CALIFORNIA

FREDERICK L. JACKSON
INTERIM GENERAL MANAGER

10
ECONOMIC AND WORKFORCE DEVELOPMENT DEPARTMENT

444 S. FLOWER STREET
LOS ANGELES, CA 90071

KAREN BASS
MAYOR

DATE: May 21, 2026

TO: LaShondra Mercurius, Chair
Workforce Development Board

FROM: Frederick L. Jackson, Interim General Manager
Economic and Workforce Development Department

SUBJECT: DEPARTMENT OF CHILDREN AND FAMILY SERVICES WORKFORCE NAVIGATOR INITIATIVE REQUEST FOR INTEREST (RFI) RECOMMENDATIONS

WORKFORCE DEVELOPMENT BOARD ACTION

The General Manager of the Economic and Workforce Development Department (EWDD) respectfully requests that the Workforce Development Board (WDB):

1. APPROVE the procurement results of a Request for Interest (RFI) to implement the Department of Children and Family Services (DCFS) Workforce Navigator Initiative (Navigator Initiative) as identified in Table 1; and
2. AUTHORIZE the General Manager of the EWDD, or designee, to execute contracts with the service providers for a contract term of twelve (12) months as identified in Table 2.

BACKGROUND

On March 13, 2026, the EWDD issued an RFI to WorkSource Centers (WSC) soliciting interest in the Los Angeles County (County) DCFS Navigator Initiative. The Navigator initiative will support transition-age foster youth, ages 18 to 21, in accessing employment, education, training, and wraparound services that lead to long-term economic stability.

The DCFS Navigator Initiative is a partnership between the EWDD and the County's DCFS. The initiative is designed to strengthen coordination between the child welfare and workforce systems by embedding workforce navigation services within DCFS Youth Engagement Section (YES) programming.

The program focuses on transition-age foster youth preparing to exit care and aims to increase access to paid work experiences, apprenticeships, job readiness supports, and pathways to living-wage employment. The DCFS Navigator model emphasizes trauma-

This WIOA Title I financially assisted program or activity is an equal opportunity employer/program.
Auxiliary aids and services are available upon request to individuals with disabilities.

informed engagement, individualized pathway planning, and sustained follow-up to support youth stability and retention.

The DCFS Navigator Initiative will support with:

- Individualized Career and Transition Support;
- Workforce and Education Navigation;
- Group and Systems Engagement;
- Employer and Partner Collaboration; and
- Performance Tracking and Feedback.

The Navigator will conduct outreach and facilitate connections and referrals to support services. Each Navigator will serve at least 75 youth per year. The Navigator will be stationed with the YES team and in the field 90% of the time. The YES site is located at the Los Angeles County Vermont Corridor Office: 8300 S. Vermont Ave., Los Angeles, CA 90044.

The selected WSC service provider will be responsible for:

- Hiring and supervising Navigator Initiative staff;
- Serving as the employer of record for Navigator positions;
- Coordinating referrals and warm handoffs between DCFS and workforce services;
- Providing direct career navigation, case management, and workshop delivery;
- Maintaining resource directories of employers, training providers, and wraparound partners;
- Supporting documentation and onboarding processes for youth employment;
- Participating in interagency meetings and case coordination; and
- Ensuring data entry, reporting, and outcome tracking in City-approved systems.

The EWDD's Program Manager, working closely with the Contractor, will also ensure that:

- Each program participant identifies seventy-five (75) foster youth, ages eighteen and older, and provides them with referrals to support services such as job training, academic support, housing assistance, financial stability aid, mental health resources, public assistance services, and other basic needs services.

The EWDD will serve as fiscal agent and contract monitor for any services resulting from this RFI. The DCFS, through the YES, will provide programmatic coordination, youth referrals, and cross-system collaboration. Selected WSC contractor(s) will work closely with the EWDD workforce teams, the DCFS social workers, YES staff, and community partners to deliver services and track outcomes.

Funding for this program was approved by the WDB in the Annual Plan Budget for PY 2025-26 on May 22, 2025. The line item pertaining to this Program was in the Supporting Program Activities section under the program name, "Rooted to Rise.". This Program is funded through the Workforce Innovation and Opportunity Act (WIOA) grant.

DISCUSSION

On March 31, 2026, the EWDD received a total of two (2) complete RFI proposals from the following WSC operators:

1. Coalition for Responsible Community Development (CRCD)
2. United Auto Workers - Labor and Employment Training Corporation (UAW-LETC)

RFI Evaluation and Selection Process

The proposals were evaluated utilizing one internal rater and one external rater. The rating factors included the following:

1. The quality and completeness of the submitted Letter of Interest;
2. Previous WSCs Performance, including ability to meet program outcome targets; and
3. Demonstration of good faith effort to fulfill program metrics.

Under the EWDD's RFI selection process, a score of seventy (70) is considered qualifying for participation in the subject grant project.

Evaluation Results

As summarized in Table 1, a total of two agencies submitted complete proposals in response to the RFI. Upon evaluation of the RFI submissions, two out of the two proposals scored a qualifying score of seventy (70) or greater. Table 1 displays the name of the proposer and the score received.

Table 1 – DCFS Navigator RFI Proposal Rating

PROPOSER	SCORE
Coalition for Responsible Community Development	86
United Auto Workers - Labor and Employment Training Corporation	75

FUNDING RECOMMENDATION

Upon evaluation of the proposals, the evaluation committee recommended the selection of and a contract award to CRCD in an amount not to exceed $125,000.

Table 2 displays the recommended proposer and the corresponding funding amount.

Table 2 – Recommended Service Providers

SERVICE PROVIDER	FUNDING
Coalition for Responsible Community Development (CRCD)	$125,000

Funding will support one DCFS Navigator at the one WSC location.

PROPOSED TERM OF CONTRACT

The contract is for a term of twelve (12) months.

NEXT STEPS

Upon authorization, the EWDD will begin the process of executing a contract with the selected agency, subject to City Attorney review and approval.

FJ:GR:DB:MF:XB:AM:cg

11.

DATE: May 21, 2026

TO: Workforce Development Board (WDB)

FROM:

SUBJECT: **Select Youth System Programs Funding Allocation and Reprogramming Recommendations**

REQUESTED ACTION:

BACKGROUND:

ADDITIONAL BACKGROUND:

ATTACHMENTS:

Description

- Item 11 - Select Youth System Programs Funding Allocation and Reprogramming Recommendations

CITY OF LOS ANGELES
CALIFORNIA

FREDERICK L. JACKSON
INTERIM GENERAL MANAGER

11

ECONOMIC AND WORKFORCE DEVELOPMENT DEPARTMENT

444 S. FLOWER STREET
LOS ANGELES, CA 90071

KAREN BASS
MAYOR

DATE: May 21, 2026

TO: LaShondra Mercurius, Chair
Workforce Development Board

FROM: Frederick L. Jackson, Interim General Manager
Economic and Workforce Development Department

SUBJECT: SELECT YOUTH SYSTEM PROGRAMS FUNDING ALLOCATION AND REPROGRAMMING RECOMMENDATIONS

WORKFORCE DEVELOPMENT BOARD ACTION

The General Manager of the Economic and Workforce Development Department (EWDD) respectfully requests that the Workforce Development Board (WDB):

1. AUTHORIZE the General Manager of the EWDD, or designee, to allocate $102,313 in Program Year (PY) 2025-26 Annual Plan Hire LA Youth (HLAY) County Youth@Work CalWORKs Funds. The CalWORKs program will provide work experience and supportive services to youth, ages 14-24. (Table 1);
2. AUTHORIZE the General Manager of the EWDD, or designee, to allocate $50,000 in PY 2025-26 Annual Plan Workforce Innovation and Opportunity Act (WIOA) Youth Funds to Community Software Solutions, Inc. (CSS). CSS hosts, maintains, and improves the HLAY application and payment platform. (Table 2);
3. AUTHORIZE the General Manager of the EWDD, or designee, to execute agreements and amendments as outlined in Tables 1 and 2; and
4. AUTHORIZE the EWDD to prepare Controller Instructions, if necessary, to implement these requested actions.

BACKGROUND

Hire LA Youth County of Los Angeles Work Experience Programs

HLAY programs provide youth, ages 14-24, with work-based learning services, including work-readiness instruction, career exploration, and on-the-job work experience. Emphasis will be placed on serving youth who reside in the City of Los Angeles (City) and are foster youth, homeless or in danger of experiencing homelessness, youth on probation, or who come from a family whose income is qualified as low-income. The expected outcomes are: 1) to provide first-time work experience to youth and 2) to build work-readiness skills.

This WIOA Title I financially assisted program or activity is an equal opportunity employer/program.
Auxiliary aids and services are available upon request to individuals with disabilities.

Hire LA's Youth Platform

From PY 2020-21, the EWDD launched the HLAY Platform, a web-based application, participant enrollment, and case management software. It allows youth to apply for work experience opportunities and providers to enroll applicants. In partnership with YouthSource Center (YSC) agencies, the Mayor's Office of Economic Opportunity (MOEO), and other key Youth System partners, the EWDD has continued to improve the applicant, worksite, and case management experience.

RECOMMENDATIONS

To fully utilize the Youth System funds, the EWDD requests approval of the allocations detailed in Tables 1 and 2. These requests will allow the department to amend existing contracts, expanding funding for contracted providers and adding additional youth work experience opportunities.

Table 1 provides a summary of EWDD's recommended allocation of $102,313 in PY 2025-26 Annual Plan CalWORKs funds. The reallocated funds will be distributed to agencies that are overperforming and have the capacity to enroll youth to provide additional work experience hours and supportive services. The term of these contracts is July 1, 2025 – June 30, 2026.

Table 1: Reallocation/Redistribution of Hire LA's Youth CalWORKs Funds

AGENCY	ORIGINAL HLAY CalWORKs	NET CHANGE	NEW HLAY CalWORKs AMOUNT
Goodwill Industries of Southern California	$220,367	($102,313)	$118,054
El Proyecto del Barrio — NV	86,573	51,156	137,729
El Proyecto del Barrio — SV	106,249	51,157	157,406
TOTALS	**$413,189**	**$0**	**$413,189**

Table 2 provides a summary of the EWDD's recommended allocation of $50,000 in PY 2025-26 Annual Plan WIOA Youth funds. These funds will allow the EWDD to amend CSS's contract to host, maintain, and improve the HLAY application and payment platform. The term of the contract will be January 1, 2025 – June 30, 2026.

Table 2: Allocation of WIOA Youth Funds to Hire LA's Youth Platform

AGENCY	CURRENT FUNDING	NET CHANGE	NEW FUNDING AMOUNT
Community Software Solutions, Inc.	$155,000	$50,000	$205,000
PY 2025-26 Annual Plan WIOA Youth	-	(50,000)	-
TOTALS	**$155,000**	**$0**	**$205,000**

NEXT STEPS

Upon WDB approval, the EWDD will execute agreements and/or amendments to agreements with agencies listed in Tables 1 and 2.

FLJ:GR:DB:BG:FG:cg

Workforce Development Board
City of Los Angeles

12.

DATE: May 21, 2026

TO: Workforce Development Board (WDB)

FROM:

SUBJECT: **Approval of Appointment and Reappointment Recommendations to the Workforce Development Board (WDB) and the WDB Youth Council**

REQUESTED ACTION:

BACKGROUND:

ADDITIONAL BACKGROUND:

ATTACHMENTS:

Description

- Item 12 - WDB Nominations Memo to Exec Committee re. Nominees 2.12.26

Workforce **Development** Board
City of **Los Angeles**

MEMORANDUM

DATE: February 12, 2026

TO: LaShondra Mercurius, Chair
Executive Committee

FROM: Gabriel Pimentel, Chair
Nominations/Membership Committee

SUBJECT: Approval of Appointment and Reappointment Recommendations to the Workforce Development Board (WDB) and the WDB Youth Council

REQUESTED ACTION:

The Nominations/Membership Committee respectfully requests that the Workforce Development Board (WDB) Executive Committee:

1. APPROVE the recommendations for appointment and reappointment to the WDB;
2. APPROVE the recommendation for reappointment to the WDB Youth Council; AND
3. AUTHORIZE the Executive Director to forward the WDB nominations to the Mayor for consideration.

BACKGROUND:

Workforce Development Board Annual Nominations

The Agreement between the City of Los Angeles and Workforce Development Board of the City of Los Angeles (WDB-LEO) requires the Nominations/Membership Committee to meet semi-annually to solicit and receive recommendations from business, labor, education, community-based service providers, and other interested individuals and groups to fill vacancies on the WDB. The WDB must then transmit any nominations for WDB members to the Mayor and City Council by March 1 of each year.

WDB Youth Council Annual Nominations

The ByLaws also require the Nominations/Membership Committee to meet semi-annually to solicit and receive recommendations to fill vacancies for non-voting members on the WDB Youth

Council. Youth Council members who are non-WDB members are considered non-voting members. The Committee must then forward the nominations to the WDB for approval.

2026 Public Call for Nominations

The Executive Director inquired with 12 Workforce Development Board (WDB) members whose terms expire in June 2026 regarding reappointment; 11 expressed interest. The Executive Director also inquired with one (1) non-voting Youth Council Member whose term expires in June 2026, who confirmed their interest.

On January 15, 2026, the Nominations/Membership Committee authorized a public call for nominations to fill up to 15 additional WDB vacancies and up to eight (8) additional non-voting member Youth Council vacancies. Six (6) nominations for the WDB were received by the January 29, 2026 deadline: five in the Business category and one in the Department of Rehabilitation category. No new nominations for the WDB Youth Council were received.

On February 4, 2026, the Nominations/Membership Committee reviewed the nominee resumes and attendance records for reappointment candidates.

RECOMMENDATIONS:

The Committee recommends the nominees in Tables 1 and 2 for appointment and reappointment to the WDB and Youth Council, which aligns with all statutory membership requirements. If approved, all appointment and reappointment terms will begin on July 1, 2026 and conclude on June 30, 2028.

Under WIOA Section 107(b)(2)(A), a majority of the WDB's voting membership shall be representatives of business in the local area, and at least one individual shall represent the California Department of Rehabilitation responsible for services under Title I of the Rehabilitation Act of 1973. Under California Unemployment Insurance Code § 14202 (2024), at least 20 percent of the WDB's voting membership shall be representatives of the workforce, with a minimum of 15 percent representing labor organizations nominated by local labor federations.

Other individuals may be appointed to the WDB at the Mayor's discretion and subject to confirmation by the City Council. They may include representatives from community-based organizations, philanthropic organizations, older worker organizations, government agencies, transportation agencies, Job Corps, etc.

The tables below list all nominees, the organizations they represent, their respective membership or representation category, and whether they are a new appointment or a reappointment. The attached document includes resumes for all nominees and WDB quarterly and WDB Youth Council meeting attendance records for members interested in reappointment.

Table 1: Workforce Development Board Nominees

	Name	Organization	Membership Category	New Appointment or Reappointment
1	Blake, Sonya	The Valley Economic Alliance	Business	Appointment
2	Bradley, Shannon	Keck Medicine of USC	Business	Appointment
3	Brandis, Bernardine	Walt Disney	Business	Reappointment
4	Croom, Kenya	A Step to Freedom	Business	Reappointment
5	Ford, David	Southern California Edison	Business	Reappointment
6	Franklin, Johnathan	Los Angeles Rams	Business	Appointment
7	Hazzard, Jaleesa	Hazzard Consulting Group	Business	Reappointment
8	Heisser, Lindsey	Snap Inc.	Business	Reappointment
9	Ortiz, Andy	Cedars-Sinai	Business	Appointment
10	Simon, Steven	United Auto Workers Center for Manufacturing a Green Economy	Business	Reappointment
11	Tejero, Ariana	Spectrum News 1	Business	Appointment
12	Torres, Benjamin	CDTech	Business	Reappointment
13	Waheed, Saba	UCLA Labor Center	Education	Reappointment
14	Zimmer, Steve	LACOE	Education	Reappointment
15	Fleming, Sean	SEIU United Healthcare Workers (UHW)	Labor	Reappointment
16	Garcia, Ben	Los Angeles & Orange Counties Building & Construction Trades Council (AFL-CIO)	Labor	Reappointment

	Name	Organization	Membership Category	New Appointment or Reappointment
17	Petilla, Erwin	State of California Department of Rehabilitation (DOR)	DOR	Appointment

Table 2: WDB Youth Council Nominees

	Name	Organization	Representation Category	New Appointment or Reappointment
1	Lemmon, Carrie	Unite L.A.	Non-profit agency	Reappointment

TIMELINE:

- February 12 - WDB approves Youth Council reappointment
- March 1 - WDB forwards WDB nominees to the Mayor

ATTACHMENTS:

- Attachment 1: WDB Nominee Resumes
- Attachment 2: 2025 WDB Quarterly Meeting Attendance
- Attachment 3: WDB Youth Council Nominee Resume
- Attachment 4: 2025 WDB Youth Council Meeting Attendance

13.

DATE: May 21, 2026

TO: Workforce Development Board (WDB)

FROM:

SUBJECT: **Approval of Recommendations Regarding a Request for Quotes for Consultant Services to evaluate WorkSource Center Employer Satisfaction**

REQUESTED ACTION:

BACKGROUND:

ADDITIONAL BACKGROUND:

ATTACHMENTS:

Description

- Item 13 - WSC Employer Satisfaction RFQuotes Results

CITY OF LOS ANGELES
CALIFORNIA

FREDERICK L. JACKSON
INTERIM GENERAL MANAGER

6

ECONOMIC AND WORKFORCE DEVELOPMENT DEPARTMENT

444 S. FLOWER STREET
LOS ANGELES, CA 90071

KAREN BASS
MAYOR

DATE: February 12, 2026

TO: LaShondra Mercurius, Chair
Workforce Development Board, Executive Committee

FROM: Frederick L. Jackson, Interim General Manager
Economic and Workforce Development Department

SUBJECT: APPROVAL OF RECOMMENDATIONS REGARDING A REQUEST FOR QUOTES FOR CONSULTANT SERVICES TO EVALUATE WORKSOURCE CENTER EMPLOYER SATISFACTION

WORKFORCE DEVELOPMENT BOARD ACTION

The General Manager of the Economic and Workforce Development Department (EWDD) respectfully requests that the Workforce Development Board (WDB):

1. APPROVE the procurement results of a Request for Quotes (RFQ) for consultant services to evaluate WorkSource Center (WSC) Employer Satisfaction; and
2. AUTHORIZE the General Manager of the EWDD, or designee, to execute contracts with the consultant(s) as identified in Table 2.

BACKGROUND

On December 17, 2025, the EWDD issued an RFQ to solicit consulting services for a WSC employer satisfaction evaluation to support the continuous improvement of the City of Los Angeles (City) WSCs by systematically collecting, analyzing, and reporting on employer satisfaction with WSC services. The scope of work comprises two tasks:

Task 1

This task will measure and analyze the satisfaction of employers utilizing business services from the fourteen (14) City's WSCs. The selected contractor will be expected to evaluate a minimum of thirty (30) employers per center. Contractor deliverables include the following:

1. The development of employer satisfaction survey tool(s) and evaluation methodology. At a minimum, tools must include employer surveys, focus groups, interviews, social media, etc.;
2. The creation of an employer satisfaction schedule in coordination with the EWDD;

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3. The implementation of bi-annual employer satisfaction surveys;
4. The presentation of analytic reports summarizing the results of the employer satisfaction evaluation and key findings.
    a. Determination of the average level of overall employer satisfaction per Center; and
    b. Draft analysis of the drivers of both satisfaction and/or dissatisfaction and recommendations for improvement for the final report.
5. The presentation of key findings to the EWDD, the WDB, and the City Council as needed, including recommendations for improvements in the delivery of service.

Task 2

This task will include a regional analysis of employer knowledge of and experience with the regional workforce system. This study seeks to understand regional employers' familiarity with the publicly funded workforce system, identify reasons why employers chose not to utilize publicly-funded employment training and placement services, and determine the services sought out by these current regional employers. The consultant will summarize findings and provide detailed recommendations for increasing employer participation in the workforce system. Contractor deliverables include the following:

1. The development of employer outreach tools addressing key areas described above;
2. The identification of key employers in eight (8) industry sectors is identified in the WDB Five-Year Workforce Development Strategic Plan (Five-Year Plan);
3. The development of an analytical report outlining findings and recommendations for increasing employer participation; and
4. The presentation of key findings to the EWDD, the WDB, and Mayor's Office of Economic Opportunity (MOEO).

DISCUSSION

Proposals Received

A total of two (2) complete proposals were received by the January 16, 2026, deadline. Proposals included a two-page detailed work plan and narrative, as well as project fees and deliverable timeline.

Table 1 displays the name of the applicant and their proposed price.

Table 1 – Industry Sector Strategy Rating

PROPOSER	COST
RAND Corporation	$250,000
KPMG	$250,000

RFQ Evaluation and Selection Process

The submitted proposals were evaluated by the EWDD staff based on price and the responsiveness, quality, and completeness of the narratives. The assessment factors of the narratives were based on the proposal's approach to measuring and analyzing the satisfaction of employers utilizing business services from the City's fourteen (14) WSCs. The specific program design elements evaluated in the narratives included:

1. The development of employer satisfaction survey tools and evaluation methodology.
2. The utilization of evaluation tools that include employer surveys, focus groups, interviews, social media, and other methods.
3. The proposer's innovative approach to outreach strategies and tools that will maximize employer familiarity with WSC services.

FUNDING RECOMMENDATION

The EWDD's recommendations include the selection of KPMG as the Employer Satisfaction Consultant. Table 2 identifies the recommended proposer and funding recommendation.

Table 2 – Industry Sector Strategy Recommended Consultant

PROPOSER	FUNDING
KPMG	Up to $250,000

KPMG and the RAND Corporation quoted the same price of $250,000. Therefore, the review committee relied on the evaluation of the narratives to determine which applicant submitted the most responsive proposal. The review process found the KPMG proposal to be the most responsive. KPMG more comprehensively addressed the design elements outlined in the solicitation compared to the RAND submission. Furthermore, KPMG outlined specific survey tools that will generate timely and qualitative responses from stakeholders as well as innovative employer outreach strategies.

KPMG's approach to the WSC employer satisfaction evaluation will be survey-based. KPMG specifically detailed the use of the SERVQUAL tool to measure the gap between employer expectations and actual WSC services received. The approach highlighted outcomes focused on shared challenges amongst employers' usage of WSC resources. Identifying specific challenges and opportunities within each WSC is crucial for developing tailored employer outreach tools and recommendations. Findings from the evaluation will be presented in the context of each WSC's employer market.

The deliverables described for Task 2 were comprehensive and outcome-oriented. In addition to a report summarizing findings and recommendations for better employer satisfaction, KPMG will prepare a dashboard tool allowing WSCs to quickly pinpoint untapped employers, track outreach efforts, and reach broader employers.

Workforce Innovation and Opportunity Act (WIOA) funding up to an amount of $250,000 is available for the proposed contract and is aligned with the available funding approved in the Year 26 Annual Plan.

PROPOSED TERM OF CONTRACT

The contract is for a term of twelve (12) months.

NEXT STEPS

Upon authorization, the EWDD will begin the process of executing contracts with the selected agency, subject to City Attorney review and approval.

FLJ:GR:DB:MF:XB:AM:cg

14.

DATE: May 21, 2026

TO: Workforce Development Board (WDB)

FROM:

SUBJECT: **Approval of Recommendations regarding a Request for Quotes for Consultant Services to implement Transportation and Logistics Sector Strategies**

REQUESTED ACTION:

BACKGROUND:

ADDITIONAL BACKGROUND:

ATTACHMENTS:

Description

- Item 14 - Transportation Sector Strategist RFQ Results

CITY OF LOS ANGELES
CALIFORNIA

FREDERICK L. JACKSON
INTERIM GENERAL MANAGER

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ECONOMIC AND WORKFORCE DEVELOPMENT DEPARTMENT

444 S. FLOWER STREET
LOS ANGELES, CA 90071

KAREN BASS
MAYOR

DATE: February 12, 2026

TO: LaShondra Mercurius, Chair
Workforce Development Board, Executive Committee

FROM: Frederick L. Jackson, Interim General Manager
Economic and Workforce Development Department

SUBJECT: APPROVAL OF RECOMMENDATIONS REGARDING A REQUEST FOR QUOTES FOR CONSULTANT SERVICES TO IMPLEMENT TRANSPORTATION AND LOGISTICS SECTOR STRATEGIES

WORKFORCE DEVELOPMENT BOARD ACTION

The General Manager of the Economic and Workforce Development Department (EWDD) respectfully requests that the Workforce Development Board (WDB):

1. APPROVE the procurement results of a Request for Quotes (RFQ) for consultant services to implement Transportation and Logistics Industry Sector Strategies (TLISS) to support the Five-Year Workforce Development Strategic Plan (Five-Year Plan); and
2. AUTHORIZE the General Manager of the EWDD, or designee, to execute contracts with the consultant(s) as identified in Table 2.

BACKGROUND

A Qualified List of Industry Sector Consultants (Qualified List) was established to assist with the development of TLISS in support of the City of Los Angeles' (City) Five-Year Plan's goal to place 50,000 Angelenos into high-quality, living-wage jobs, registered apprenticeships, paid work experiences, and training as critical pathways to economic stability and success by 2030. As approved by the WDB on April 10, 2025, contracted consultants will support the work of the EWDD, the WDB, and its Committees to lay the foundation for the creation of sector coalitions tied to priority sectors identified in the Five-Year Plan.

On December 17, 2025, the EWDD issued an RFQ to the entities on the Qualified List to serve as Transportation and Logistics Industry Sector Strategist for the City's Workforce Development System (WDS). The consultant will conduct regional employer engagement to build career pathway-focused industry sector strategies that meet employer demands in the transportation and logistics sector.

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Sector strategists shall support the EWDD in developing the following sector strategy elements for their respective industry sectors as follows:

1. Employer Engagement and Industry Intelligence
    a. Serve as a regional liaison to the City's WDB and industry-specific partners.
    b. Engage top employers in respective sectors to:
        i. Identify middle-skill employment opportunities/occupations – including the number of vacant positions;
        ii. Verify skills and/or certification requirements for top middle skill occupations; and
        iii. Identify job openings and career paths leading to high-quality, living-wage jobs for each major employer and share information with the EWDD and the WDS.
    c. Promote WDS tools, including:
        i. Recruitment Support;
        ii. Individual Training Accounts and/or On-the-Job Training; and
        iii. Tax Credits.
    d. Identify incentives and other benefits that employers need from the WDS.
2. Business Services and Supports
    a. Identify business needs to support stabilization and/or growth; and
    b. Promote Economic Development Incentives offered through the EWDD, including access to capital.
3. Convene Sector Coalitions
    a. Convene and facilitate sector coalitions of employers, labor partners, education providers, and community organizations to:
        i. Identify shared workforce challenges and solutions within the assigned sector;
        ii. Promote equitable hiring and training practices concerning high-barrier populations; and
        iii. Provide recommendations for aligning local and regional policies and programs to further the development of a regional sector strategy.
    b. Participate in cross-sector learning sessions coordinated by the Lead Strategist.
4. Program Development
    a. Collaboratively integrate technical expertise with our WDS Business Developers and Case Managers to advance key outcomes identified in the Five-Year Plan.
        i. Coordinate with Business Developers and Case Managers at all WSCs to identify key touchpoints for integrating industry insights.
    b. Develop and implement a system to refer relevant job openings to the WDS service providers via the EWDD.

c. Develop and implement a system to follow up with program partners to ensure candidate referrals.

d. Provide the WDS service providers and partners with feedback about improving employment outcomes for WDS participants through educational attainment, which may include surveys of employers and summary reports.

e. Identify opportunities for building non-traditional apprenticeships within each sector.

5. Reporting

a. Provide both written and verbal updates to the EWDD and/or oversight boards, including the WDB and City Council, on a quarterly basis or as needed.

b. Development of a comprehensive directory and profile of key employers using a CRM system as prescribed by the City.

c. Ensure deliverables are submitted on time and contribute to the broader workforce system goals.

DISCUSSION

Proposals Received

A total of four (4) proposals were received by the deadline.

The solicitation required that applicants include the following with their submission:

1. A five-page detailed work plan outlining the proposed approach to project deliverables and experience working as an industry sector strategist within the Transportation and Logistics sector; and
2. A project fee and deliverable timeline.

Table 1 displays the name of the applicant and their proposed cost for the planned services.

Table 1 – Transportation and Logistics Sector Strategist Proposals

PROPOSER	COST
Civic Solutions	$187,725
Capitol Impact	$215,000
Los Angeles County Economic Development Corporation (LAEDC)	$225,000
Social Finance	$240,000

RFQ Evaluation and Selection Process

The submitted proposals were evaluated by the EWDD staff based on the quality and completeness of narratives and final total costs submitted. The assessment factors included:

1. The approach to project implementation;
2. Proven ability in delivering results as a sector strategist; and
3. The total final cost of project implementation.

The proposal from Civic Solutions was deemed ineligible, as the organization has already reached the two-assignment threshold for the Sector Strategy initiative. Civic Solutions currently serves as both the Lead Sector Strategist and Healthcare Sector Strategist. Organizations are limited to two assignments under the sector coalition initiative.

FUNDING RECOMMENDATION

Based on submission evaluations, the EWDD recommends the Los Angeles County Economic Development Corporation (LAEDC) as the TLISS Consultant.

Table 2 identifies the recommended proposer and funding amount.

Table 2 – Transportation and Logistics Sector Recommended Consultant

PROPOSER	FUNDING
Los Angeles County Economic Development Corporation (LAEDC)	Up to $225,000

The review process found the LAEDC proposal to be the most responsive to the solicitation requirements. The LAEDC comprehensively addressed the project implementation items outlined in the solicitation compared to the other two applicants. Although the price quoted was not the lowest, LAEDC outlined specific employer partners to be targeted for this initiative and detailed specific deliverables in accordance with the RFQ. The LAEDC's proposal reinforced their unique strengths as a TLISS through its emphasis on:

1. Previous exemplary work for the State of California and the City.
2. Feasibility of deliverables by showcasing previous results in similar sector strategy initiatives.
3. Existing partnerships that can reinforce key strategic elements of the proposal and RFQ guidelines.
4. Specific target benchmarks for each of the five (5) sector strategy elements and evaluation/feedback intervals throughout the lifespan of the contract.

Workforce Innovation and Opportunity Act (WIOA) funding up to $225,000 is available for one proposed contract. This proposal aligns with the available funding approved in the Year 26 Annual Plan.

PROPOSED TERM OF CONTRACT

The contract is for a term of twelve (12) months.

NEXT STEPS

Upon authorization, the EWDD will begin the process of executing contracts with the selected agency, subject to City Attorney review and approval.

FLJ:GR:DB:MF:XB:AM:cg

Workforce Development Board
City of Los Angeles

15.

DATE: May 21, 2026

TO: Workforce Development Board (WDB)

FROM:

SUBJECT: **Approval of Recommendations regarding a Request for Quotes for Consultant Services to evaluate the City's YouthSource Center System and Hire LA's Youth Program**

REQUESTED ACTION:

BACKGROUND:

ADDITIONAL BACKGROUND:

ATTACHMENTS:

Description

- Item 15 - YSC HLAY Evaluation Consultant RFQuotes Results

CITY OF LOS ANGELES
CALIFORNIA

FREDERICK L. JACKSON
INTERIM GENERAL MANAGER

8

ECONOMIC AND WORKFORCE DEVELOPMENT DEPARTMENT

444 S. FLOWER STREET
LOS ANGELES, CA 90071

KAREN BASS
MAYOR

DATE: February 12, 2026

TO: LaShondra Mercurius, Chair
Workforce Development Board, Executive Committee

FROM: Frederick L. Jackson, Interim General Manager
Economic and Workforce Development Department

SUBJECT: APPROVAL OF RECOMMENDATIONS REGARDING A REQUEST FOR QUOTES FOR CONSULTANT SERVICES TO EVALUATE THE CITY'S YOUTHSOURCE CENTER SYSTEM AND HIRE LA'S YOUTH PROGRAM

WORKFORCE DEVELOPMENT BOARD ACTION

The General Manager of the Economic and Workforce Development Department (EWDD) respectfully requests that the Workforce Development Board (WDB):

1. APPROVE the procurement results of a Request for Quotes (RFQ) for consultant services to evaluate the City of Los Angeles' (City) YouthSource Center (YSC) System and Hire LA's Youth (HLAY) Program; and
2. AUTHORIZE the General Manager of the EWDD or designee, to execute a contract with the consultant(s) as identified in Table 2.

BACKGROUND

On January 13, 2026, the EWDD, in partnership with the City's Youth Development Department (YDD), issued an RFQ for Program Evaluation Services to the entities on the YDD's Qualified List of Program Evaluation Consultants established in 2024. This qualified list of consultants comprises vendors with experience in performing comprehensive program evaluations for governmental youth-focused programs, services, and policies. The contracted entity will complete an evaluation of the City's Youth Workforce System (YWS) and its work experience programs. Findings will inform service model requirements, performance expectations, partnership structures, and monitoring strategies for the City's upcoming procurement of its YSC operators.

The goal of this project is to strengthen the City's YWS and youth impact by evaluating both the YSC System and the HLAY Program. This evaluation is essential for assessing the overall effectiveness of the City's comprehensive youth workforce development strategy, which aims to provide young Angelenos aged 14 to 24 with the necessary support for success.

This WIOA Title I financially assisted program or activity is an equal opportunity employer/program.
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The evaluation will be systems improvement-focused, emphasizing actionable recommendations to strengthen structures, service delivery, and performance. It will apply an equity lens to assess service accessibility, quality, and outcomes for priority youth populations across geography and demographic groups.

The simultaneous evaluation is necessary because the YSC System functions as the primary access point, preparation, and support network for many participants entering the HLAY program. The success of HLAY participants is directly tied to the quality of services provided by the YSCs. Evaluating both concurrently will assess the effectiveness of this pipeline and provide insights into the systemic effectiveness of the City's comprehensive youth workforce development strategy.

The final report will integrate findings and recommendations for both the YSC service model and the HLAY program, excluding Youth Service Corps programs. Recommendations will prioritize feasible and near- and mid-term improvements that can be implemented within the existing YSC and HLAY System framework, funding environment, and upcoming procurement.

It will also measure performance against the key goals set by Hire LA's Youth Steering Committee (HLAYSC), which include:

1. Increasing the number of youth served.
2. Maximizing resources allocated for the HLAY Program.
3. Improving the quality and availability of work experience and career pathways.
4. Improving the system's success in enrolling/completing vocational training in high-growth sectors
5. Developing strategies to increase referrals from the YSC System to the adult Workforce Development System (WDS).
6. Supporting implementation of strategies within the *Citywide Youth Development Strategic Plan* (CYD Plan), the *Horizons 32K Strategic Plan* (Horizon 32K Plan), and the *LA Workforce: A Five-Year Path Forward Plan* (Five-Year Plan).

The evaluation will address the following YSC System capacity questions:

1. How does the current structure of the YSC System meet the required outcomes and objectives detailed in the three strategic documents: the CYD Plan, the Horizons 32K Plan, and the Five-Year Plan? What design elements should be retained, modified, or eliminated?
2. To what extent have the goals and recommendations from past system redesigns or evaluations been implemented, executed, or innovated (i.e., tiered system approach, collaboration with the community college and adult systems)? How could the impact be improved?
3. To what extent do YSCs provide consistent, high-quality career coaching and pathway planning, supportive services and case management, and connections to education and training aligned with labor market demand? How effectively do YSCs partner with employers, educational institutions, and community-based organizations?

4. To what extent do integrated/co-located System partners effectively contribute to the shared objectives of the WDS?
5. What specific gaps impede the YSC System from achieving its stated goals? What operational or structural challenges limit effectiveness?

The evaluation is also to address the following HLAY questions for all programs, excluding Youth Service Corps:

1. How do youth experience entry, navigation, and progression through HLAY?
2. Why do youth who are selected or deemed eligible for a program fail to enroll or persist in a program?
3. Where is the fall-off occurring after a youth is offered a program slot (i.e., post-application approval, post-eligibility assessment, post-selection, pre-job readiness curriculum, pre or post-worksite placement)?
4. To what extent does participation in HLAY lead to educational re-engagement or attainment, employment, and wage progression, or career pathway advancement?
5. How successful are system providers in connecting youth into career pathways training leading to middle-skill employment? What barriers do current system providers face in increasing the number of youth who are successfully enrolled in education, apprenticeships, and/or vocational training programs?
6. To what extent do existing HLAY program funding structures and allowable cost provisions support the availability and effective delivery of wrap-around supportive services?
7. How effective are system providers in aligning regional resources to improve access to wrap-around services for program participants?
8. How are priority populations (e.g., opportunity youth, foster youth, justice-impacted youth, youth experiencing homelessness) served across geography and programs? Are there gaps in service access or duplication of services?

The EWDD and YDD will facilitate access to administrative and base wage data, assist with stakeholder outreach, and coordinate introductions where appropriate. The contracted evaluator will be responsible for scheduling and conducting all interviews and surveys.

DISCUSSION

RFQ Proposal Received

Three (3) proposals to the RFQ were received from American Institutes for Research (AIR), California State University, Northridge (CSUN), and Social Policy Research Associates (SPRA) by the January 27, 2026, deadline. As detailed in the solicitation, proposals included a one-page introduction letter, a previous work sample, and project fees/timelines.

Table 1 displays applicant names and their proposed total cost for the planned services.

Table 1 – YSC System and HLAY Program Evaluation Consultant Proposals

PROPOSER	COST
California State University, Northridge (CSUN)	$235,323
Social Policy Research Associates (SPRA)	$246,955
American Institutes for Research (AIR)	$249,596

RFQ Evaluation and Selection Process

The submitted proposals were evaluated by the EWDD and the YDD staff based on the responsiveness of narratives and the reasonableness of costs submitted. The rating factors included:

1. The quality and applicability of the prior work sample; and
2. The total final cost of project implementation.

FUNDING RECOMMENDATION

Table 2 identifies the recommended proposer and funding recommendation.

Table 2 – YSC System and HLAY Program Evaluation Recommended Consultant

PROPOSER	FUNDING
Social Policy Research Associates (SPRA)	Up to $250,000

The review process found SPRA to be the most responsive firm with the most appropriate experience to lead the YSC System and HLAY Program Evaluation. Although the quoted price was not the lowest, SPRA's proposal highlighted a more extensive experience with Workforce Innovation and Opportunity Act (WIOA) government-focused programs. Additionally, SPRA provided a comprehensive work sample that reflected experience in completing tasks detailed in the solicitation. The two applicants that were not selected lacked extensive experience with WIOA programs, had missing evaluation design elements, and/or failed to provide an applicable work sample.

Funding for this YSC System and HLAY Evaluation Consultant is available utilizing WIOA funds and aligns with the available funding approved in the Year 26 Annual Plan.

PROPOSED TERM OF CONTRACT

The contract is for a term of twelve (12) months.

NEXT STEPS

Upon authorization, the EWDD will begin the process of negotiating and executing a contract with the selected consultant, subject to City Attorney review and approval.

FLJ:GR:DB:MF:XB:cg

16.

DATE: May 21, 2026

TO: Workforce Development Board (WDB)

FROM:

SUBJECT: **Approval of Recommendation to reallocate up to $109,000 in WIOA Adult and Dislocated Worker funds from the Older Worker Peer Navigator Program to the Early Childhood Student Advancement Program Plus (ECE-SAP +)**

REQUESTED ACTION:

BACKGROUND:

ADDITIONAL BACKGROUND:

ATTACHMENTS:

Description

- Item 15 - Additional 109k WIOA Funds to ECE-SAP + Program

CITY OF LOS ANGELES
CALIFORNIA

FREDERICK L. JACKSON
INTERIM GENERAL MANAGER

9

ECONOMIC AND WORKFORCE DEVELOPMENT DEPARTMENT

444 S. FLOWER STREET
LOS ANGELES, CA 90071

KAREN BASS
MAYOR

DATE: February 12, 2026

TO: LaShondra Mercurius, Chair
Workforce Development Board, Executive Committee

FROM: Frederick L. Jackson, Interim General Manager
Economic and Workforce Development Department

SUBJECT: APPROVAL OF RECOMMENDATION TO REALLOCATE UP TO $109,000 IN WIOA ADULT AND DISLOCATED WORKER FUNDS FROM THE OLDER WORKER PEER NAVIGATOR PROGRAM TO THE EARLY CHILDHOOD STUDENT ADVANCEMENT PROGRAM PLUS (ECE-SAP +)

WORKFORCE DEVELOPMENT BOARD ACTION

The General Manager of the Economic and Workforce Development Department (EWDD) respectfully requests that the Workforce Development Board (WDB):

1. AUTHORIZE the EWDD to reallocate up to $109,000 in Workforce Innovation and Opportunity Act (WIOA) Adult and Dislocated Worker funds designated to the Older Worker Peer Navigator program to the Coalition for Responsible Community Development (CRCD) WorkSource Center (WSC) to expand the Early Childhood Education Student Advancement Plus Program and provide paid internships and support services to 30 additional adults ages 50 and older; and
2. AUTHORIZE the General Manager of EWDD, or designee, to amend contract (C-203344) with CRCD to add $109,000 in WIOA funds.

BACKGROUND

Since 2022, the City of Los Angeles EWDD has partnered with CRCD WSC to implement the Early Childhood Education Student Advancement Program (ECE-SAP), a workforce and education initiative designed to respond to the increasing demand for qualified early childhood educators while supporting long-term career advancement.

In 2025, the WDB approved a new pilot initiative developed by the Mayor's Office of Economic Opportunity (MOEO). This expanded program, known as ECE-SAP Plus (+), is specifically tailored to individuals aged 50 and older and recognizes the significant life experience, stability, and commitment older workers bring to the early childhood education field. The ECE-SAP+ incorporates intentional intergenerational and mentorship components to strengthen learning environments for both educators and children. Since

This WIOA Title I financially assisted program or activity is an equal opportunity employer/program.
Auxiliary aids and services are available upon request to individuals with disabilities.

2024, the ECE-SAP+ program has placed 23 older workers into paid internships totaling 130 hours of work experience each.

DISCUSSION

The Program Year (PY) 2025-26 Carry-In Report included $890,000 in WIOA Adult and Dislocated Worker funds to pilot an Older Worker Peer Navigator Program across the WSC System. The EWDD proposes reallocating $109,000 of these funds to expand the ECE-SAP+ program. The funds will provide internships for an additional 30 adult participants to work up to 130 hours.

Students who successfully complete all of the ECE-SAP+ components described above will receive a financial award in the amount of $750 for those working with infants and toddlers and $500 for those working with preschoolers will be distributed to students.

The ECE-SAP+ budget of $109,000 is summarized below:

1. Scholarship Fund ($18,000)

   This will cover tuition fees, course materials, and related expenses for up to 30 students pursuing formal education in early childhood education.

2. Paid Internships ($53,882)

   This will provide 130 total hourly wages at $17.27/hour for up to 30 participants during their internships, ensuring students are compensated for their work.

3. Supportive Services and Project Costs ($6,000)

   This will cover the costs for up to 30 students associated with the permitting process, including a tuberculosis test, physical examination, Livescan, and CPR certification.

4. Mentorship Program ($9,000)

   This will provide the mentor a financial award for up to 30 mentors to support the development and implementation of a mentorship program, including mentor training, communication tools, and program coordination through an intergenerational lens; includes funding for seven mentors from the initial pilot.

5. Administrative Costs ($9,348)

   This will cover the administrative costs of the fiscal sponsor.

6. State and Federal Fees ($3,270)

   This will cover the state and federal costs of the fiscal sponsor administering the program to support the distribution and management of fiscal wages.

7. Project Coordination ($9,500)

   This will cover the costs of a coordinator to develop, implement, and coordinate the program. In particular, this will cover the costs associated with evaluation support.

Expanding the ECE-SAP+ program will continue to address the shortage of qualified early childhood educators by tapping into a previously untapped demographic, while encouraging intergenerational communication, and learning between older and younger populations; enhancing the quality of early childhood education through the diverse experiences and perspectives that older learners bring to the field; and fostering lifelong learning and career advancement opportunities for individuals over 50, contributing to their personal growth and fulfillment.

NEXT STEPS

Upon WDB approval, the EWDD will execute the necessary contract amendment with CRCD.

FLJ:GR:DB:DM:cg

17.

DATE: May 21, 2026

TO: Workforce Development Board (WDB)

FROM:

SUBJECT: **NAWB's Forum 2026 Conference Verbal Report Back**

REQUESTED ACTION:

BACKGROUND:

ADDITIONAL BACKGROUND:

ATTACHMENTS:

Description

No Attachments Available